



CITY OF

Federal Way

WASHINGTON

2011/2012
ADOPTED BUDGET

FOR THE BIENNIUM
JANUARY 1, 2011 THROUGH DECEMBER 31, 2012

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READERS GUIDE

Organization of this Document

This budget document is organized into six sections to facilitate the reader's understanding of the City's 2011/2012 Biennial Budget and to help the reader to find information regarding the City and its budget. Those six sections are: Introductory, Executive Summary, Operating Budget, Budget by Fund, Capital Budget, and Appendix.

Introductory Section - The introductory section is designed to introduce the City to the reader and includes the following:

City Officials	Boards and Commissions
Judicial Branch and City Administration	Budget Process
Vision, Mission, and Goals	Budget Policies
City Values	Basis of Accounting and Budgeting
City-Wide Organization Chart	

Executive Summary - The Executive Summary section follows, which provides an overview of the City's financial condition, comparative statistics, and includes:

Summarized Sources & Uses Charts and Graphs	Per Capita General Fund Taxes for King County Cities
Expenditure Line Item Summary	Ending Fund Balance
City-Wide Position Inventory	Debt Service Obligations
Utility Tax and REET Allocation	Long-Range Financial Plan
Tax Comparisons/Demographic Statistics	

Operating Budget - The operating budget focuses on accountability and responsibility assigned to each department within the City. This section is organized by function within a department and incorporates all operating funds. Each department is organized as follows by function:

Functional Organization Chart	Adopted Program Changes
Accomplishments & Key Projects	Performance Measures
Purpose and Description	Position Inventory Information
Highlights and Changes	Multi-Year Revenue & Expenditure Comparison

Budget by Fund - The budget by fund section demonstrates the overall financial condition of each fund. This section is organized as follows:

Purpose and Description	Expenditure Line Item Summary
Sources and Uses by Category	

Capital Budget - This section identifies the capital project multi-year plan for Parks, Traffic, Streets, and Surface Water Management. The projects adopted for the biennium have a detailed explanation, and sources & uses. This section is organized as follows:

- Overall Summary of all Capital Projects and Funding Sources
Capital Project by Project Category:
- Overall Multi-Year Summary of Projects and Funding
 - Detailed Explanation of Funding Sources and M&O Impact

Appendix - The appendix section includes:

Non-CIP Capital Outlay Summary	Glossary of Terms
Proposition 1	Acronym List
Salary Schedule	Statistical Section
Fee Schedule	



GOVERNMENT FINANCE OFFICERS ASSOCIATION

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**City of Federal Way
Washington**

For the Biennium Beginning

January 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Distinguished Budget Presentation Award to the City Of Federal Way for its biennial budget for the biennium beginning January 1, 2009. The City has earned this award since 1990. The award represents a significant achievement. It reflects the commitment of the governing body and staff to meeting the highest principles in governmental budgeting. In order to receive the budget award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of two years only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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December 5, 2010

Dear Council, Citizens, and Staff:

This letter transmits the City's Operating Budget for 2011-2012 and Six-Year Capital Improvement Plan (CIP) for 2011-2016.

BUDGET CHALLENGE

This budget recommendation for 2011-2012 is submitted to Council, our citizens, and staff during one of the most significant economic downturns since WWII. On a national, state, county, and local level here in Federal Way, revenues are down, unemployment is high, and many of our citizens are struggling to meet basic needs and trying to stay in their homes. There is increased uncertainty regarding the economic outlook over the next two years and beyond and this budget recommendation was crafted with consideration of these economic factors. This budget generally does not include any increased taxes or fees and maintains a focus on public safety, the provision of quality services given available revenue, investments in economic development and capital facilities, and assistance to those in need in our community. Our operational capability and financial health and reserves will be maintained as we move into 2011-2012.

Overall revenue has declined over the last several years. Past citizen initiatives such as property tax limits, elimination of motor vehicle excise tax, and voter approved licensing fees continue to financially impact the City. While our residents enjoy one of the lowest property tax rates in King County, our projected expenses are exceeding available revenue. Sales tax, gambling tax, and utility tax revenues have all declined contributing to a projected gap of approximately \$4.2 million in 2011 and \$4.6 million in 2012. We have also not been exempt to increased medical insurance premiums and Washington State pension increases in accordance with state projections for our employees. Consideration has been given to potential budget reductions on the national, state, and county level and the impact to our budget here in Federal Way.

This budget recommendation clearly identifies ongoing versus one-time funded programs. It also recommends employee reductions and one-time revenues to mitigate some of the impacts of the current economic environment. Assuming revenue remains the same over the next two years, further reductions in employees, benefits, and services will need to occur prior to the end of 2011 and 2012.

BUDGET PROCESS

This budget recommendation will balance the 2011-12 budget while maintaining a focus on the state of the budget in future years. This strategy was applied given the current state of the economy and the difficulty associated with long range financial planning in the current economic environment.

Council provided the following budget philosophy/direction:

- Provide conservative revenue projections;
- Clearly delineate what is ongoing funded versus one-time funded;
- Submit a balanced budget that addresses past structural issues;
- Prioritize core services given available funding;
- Obtain and incorporate public feedback into the budget recommendation; and
- Balance the budget with no new taxes or fees

Based on Council's philosophy/direction, Management Team was directed to:

1. Identify and recommend full-time equivalent position cuts to reach targets;
2. Identify and recommend full-time equivalent position cuts and alternatives to reach target;
3. Provide service level impacts associated with the above cuts; and
4. Establish a Health Care Benefits Task Force with labor and non-represented staff to contain and/or reduce health care cost in 2011, 2012, and beyond

During the months of August and September, a draft 2011-12 budget document was presented to citizens, staff, and other interested parties at six (6) service club meetings, two (2) town hall meetings, and two (2) Council committee meetings. Approximately 200 individuals attended these presentations. Additionally, input was solicited from citizens via direct phone contact and email. Feedback obtained from citizens, staff, Council, and other interested parties has been taken into consideration and/or incorporated into this final budget recommendation.

BASELINE BUDGET

The basic assumptions in developing the initial budget include:

- "Hold the Line" on salary and wages for employees in 2011 and 2012 (no COLA adjustment);
- Allow for step increases;
- Reduction of 42.63 FTE employees at the end of 2010 (22.13 FTE), 2011 (4.0 FTE), and 2012 (16.50);
- Exclude salary and benefit projections for seven (7) frozen positions as a result of previous biennium adjustments (street manager, court clerk, records specialist, and 4 police officers)
- Add salary & benefit projections for elected Mayor, Chief Administrative Officer (eliminated city manager) and Council Executive Assistant
- Medical cost increases anticipated at 10% per year; and
- Pension increases in accordance with the state projections

In addition to the above changes to the baseline budget, certain one-time programs previously approved in the 2009-10 Budget that were ongoing in nature were added back to the 2011-12 Budget as one-time funded. These programs total \$626.1K and include:

- \$156.3K/year in Mayor's Office: includes Sister City Trip (\$4K/yr), NLC dues (\$6.5K/yr), SCA Dues (\$37.1K/yr), Mayor/Council retreat facilitator (\$4.5K/yr), AWC dues increase (\$19.8K/yr), SCA dues increase (2.0K/yr), public defender increase (\$60K/yr) and HCC Small Business Development Center funding (\$22.5K/yr).
- \$11.8K/year in Human Resources: includes, non-mandatory city-wide training (\$6.8K/yr), and employee recognition and wellness program (\$5.0K/yr).

- \$54.5K/year in Community Development Services: includes volunteer dinner (\$3.5K/yr), planning intern (\$13.9K/yr), and graffiti temporary help and supplies (\$37.2K/yr).
- \$3.8K/year in Municipal Court for interpreter services.
- \$11.6K/year in Information Technology: includes overtime and temporary help (\$1.5K/yr), contracted services increase (\$1.6K/yr), and copier & postage cost (\$8.5K/yr).
- \$148.7K/year in Parks, Recreation and Cultural Services: includes landscape contract (\$43.2K/yr), seasonal help (\$7.3K/yr), arts and community events (\$36.7K/yr), utility increase (\$61.5K/yr).
- \$53.0K/yr in Police: includes supplies and other operating expenses (\$3K) and fuel increase (\$50K/yr).
- \$186.4K/yr in Public Works Streets: includes street tree replacement (\$8.4K/yr), landscape maintenance contract (\$10.0K/yr), WSDOT maintenance contract (\$30.0K/yr), equipment rental (\$10.0K/yr), small works projects (\$9.4K/yr), electricity (\$30.4K/yr), CERT program (\$2.5K/yr), King County contract increases (\$60.6K/yr), street lighting utility increase (\$6.1K/yr), and fuel increase (\$19.0K/year).

The following two programs were also added at the onset of the budget process and subsequently eliminated: non-police education assistance (\$10.0K/yr) and color basket and banner program (\$16.3K/yr). Public Works staff will continue to install the banners in the current biennium but when the banners wear out and need to be replaced, there is no funding.

In addition to the above, 1.40 FTEs funded on a one-time basis in 2009-10 were restored to ongoing funded in 2011-12. These positions are: 1.0 FTE Records Supervisor in Police and 0.40 FTE Financial Analyst in Finance. Also, \$300K was added to the ongoing budget which was previously funded on a one-time basis in 2009/2010 for Police Overtime funded by Proposition 1.

Lastly, \$1.65M was added to jail one-time budget to cover two months of prepayment for jail services at the new SCORE facility (\$450K) and SCORE start-up costs (\$1.2M). \$820K of the jail start-up costs was approved by Council during the 2009-10 mid-biennium budget adjustment, funded by redirecting funds previously set aside for Camp Kilworth which did not materialize. The remaining \$380K is funded within General Fund.

PROJECTED 2010 GENERAL FUND ENDING FUND BALANCE

During the 2009-10 budget process, Council established a \$3.1M Rainy Day Reserve Fund in an attempt to balance the 2011-12 operating gap as projected at the end of 2008. During 2009, various budget adjustments were implemented and increased the 2010 projected ending fund balance to \$4.2M. The increased ending fund balance was the result of closing out various Parks and Transportation capital projects savings to the General fund. The current preliminary 2010 year-end estimated ending fund balance is \$5.3M which includes the \$3.1M Rainy Day Reserves, the additional \$1.0M capital projects, and 2010's \$1.2M Contingency Reserve Fund which will not be spent in 2010. Contingency reserves are re-budgeted in 2011-12 and the remaining 2010 ending fund balance will be used to partially offset the 2011-12 operating gap as previously directed by Council.

HIGHLIGHTS OF BUDGET CHANGES

The adopted budget is the result of collaborative efforts and feedback between management, staff, Council, and members of the community.

Ongoing Program Adjustments to Balance the General Fund Operating Gap

The operating gap is balanced primarily by eliminating positions from the ongoing budget and funding others on a one-time basis in 2011-2012. For one-time funded positions, additional ongoing revenue must be identified in 2011 and 2012 to avoid eliminating these positions in years 2013 and beyond.

2011	2012	Balancing the Operating Gap
\$ (4,242,098)	\$ (4,638,953)	Operating Gap Before Adjustments
2,623,412	2,742,014	Ongoing Cut - Police
2,121,111	2,193,563	Ongoing Cut - Non-Police
(35,000)	(57,752)	New Programs Added - Police
(142,163)	(237,961)	New Programs Added - Non-Police
\$ 325,262	\$ 911	Revised Operating Gap after City Manager/Police Chief Recommendations

A total of 46.63 full-time equivalent (FTE) positions are adopted to be eliminated by the end of 2012 from the ongoing budget reducing the operating gap by \$4.7M in 2011 and \$4.9M in 2012. Non-Police positions eliminated from the ongoing budget account for 22.63 FTEs including 3.6 vacant positions. Police positions account for 24.00 FTEs including 4 vacant positions.

Other ongoing cuts includes \$70K from Municipal Court and is achieved through increased fines and forfeitures (this target to be reduced to \$35K on a one-time basis in 2011-12) and suspending Police education assistance (\$20K/yr).

Positions adopted to be eliminated from the 2011-12 ongoing budget include (positions restored on a one-time basis or frozen are noted):

- City Manager/Mayor's Office – Total 4.63 FTE (3.63 filled / 1.00 vacant)
 - Financial Services Administrator (restored on a one-time basis in 2011 only)
 - Deputy City Clerk (0.13 FTE)
 - Half-time Economic Development Assistant
 - Communications and Government Affairs Manager
 - Communications Specialist
 - Video Production Technician (vacant)
- Community Development – Total 7.40 FTE (7.40 filled / 0 vacant)
 - Half-time Office Technician
 - Associate Planner (grant funded in 2011 only)
 - Inspector/Plans Examiner
 - Code Compliance Officer (Prop 1 Position, Frozen)
 - Assistant Building Official
 - Development Specialist
 - Volunteer Coordinator (0.90 FTE)
 - Half-time Korean Liaison
 - Half-time Hispanic Liaison

- Information Technology – Total 1.60 FTE (0 filled / 1.60 vacant)
 - Director
 - Part-time Technician II/User Support
- Finance – Total 1.00 FTE (1.00 filled / 0 vacant)
 - Accounting Technician I (half-time position restored on a one-time basis in 2011-2012)
- Parks, Recreation and Cultural Services – Total 4.00 FTE (3.00 filled / 1.00 vacant)
 - Administrative Assistant I
 - Parks Maintenance Worker I (vacant)
 - Parks Maintenance Worker I
 - Parks & Facilities Supervisor
- Public Works – Total 3.00 FTE (3.00 filled / 0 vacant)
 - Administrative Assistant I
 - 2 Senior Traffic Engineers (grant/project funded in 2011 only)
- Law – Total 1.00 FTE (1.00 filled / 0 vacant)
 - 1.00 FTE Legal Assistant (2 half-time restored on a one-time basis in 2011-2012)
- Police – Total 24.00 FTE (20.00 filled / 4 vacant)
 - Non-Commissioned (2.00 filled / 1 vacant)
 - Crime Analyst/Prevention Specialist (vacant)
 - Jail Coordinator
 - Records Specialist (restored on a one-time basis in 2011-2012)
 - Commissioned (18.00 filled / 3.00 vacant)
 - Commander (restored on a one-time basis in 2011-12)
 - Lieutenant (vacant, frozen)
 - Lieutenant (restored on a one-time basis in 2011-12)
 - 2 Police Officers (vacant, frozen)
 - 12 Police Officers (restored on a one-time basis in 2011-12)
 - 4 Police Officers (one-time funded in 2011-2013 by COPS Rehiring Grant)

As a recap, a total of 26.13 FTEs are adopted to be eliminated by the end of 2011 and are as follows:

- 4.63 FTE in City Manager/Mayor's Office (1 position restored in 2011, eliminated in 2012)
- 1.60 FTE in Information Technology
- 7.40 FTE in Community Development (1 frozen)
- 0.50 FTE in Finance
- 4.00 FTE in Parks, Recreation & Cultural Services
- 3.00 FTE in Public Works
- 5.00 FTE in Police (2 non-commissioned / 3 commissioned are frozen)

At the end of 2012, if additional ongoing revenues are not identified, another 16.50 FTEs will be eliminated and are as follows:

- 0.50 FTE Accounting Technician I
- 1.00 FTE Legal Assistant
- 1.00 FTE Records Specialist
- 1.00 FTE Commander

- 1.00 FTE Lieutenant
- 12.00 FTE Police Officer

The 2011-12 Budget maintains 7 frozen positions from 2009-10 and adds an additional 4 frozen positions for a total of 11 frozen positions. None of these positions are funded in 2011 or 2012. These positions are:

- 1.00 FTE Street Manager
- 1.00 FTE Court Clerk I
- 1.00 FTE Records Specialist
- 1.00 FTE Lieutenant
- 6.00 FTE Police Officers (2 are prop 1 funded)
- 1.00 FTE Code Compliance Officer (prop 1 funded)

A detailed listing of the City's position inventory, adopted adjustments to personnel, and service level impacts as a result of the adopted cuts is included under the Tab 7 "Supplemental Information" in the adopted budget document.

In addition to the above cuts from the ongoing budget, the following new programs that are ongoing in nature are recommended to be added:

- Interpreter cost increases (\$32.3K/yr);
- Records storage and retrieval cost increases (\$18K/yr);
- Subscription to E-City Gov Alliance class/compensation module (\$1.5K/yr);
- Annual state audit cost increases (\$7.5K/yr);
- Finance temporary help (\$10K/yr);
- Human services joint electronic application (\$7.5K/yr);
- Security camera m&o (\$5K/yr);
- Door security system m&o (\$2K in 2011 and \$5K/yr beginning in 2012);
- Wifi m&o and replacement reserves (\$18.7K/yr);
- Information technology on-call pay (\$21.7K/yr);
- General liability assessment increases (\$33.6K in 2011 and \$63.3K in 2012);
- King County maintenance contract (8K/yr);
- Completed capital projects m&o (\$5K in 2011 and \$54K in 2012);
- New street light m&o (\$5.3K in 2011 and \$14K in 2012);
- New traffic signal m&o (\$3.3K beginning in 2012);
- Parks secondary vehicle m&o (\$3K/yr);
- Parks mobile washer unit m&o (\$3K/yr).
- Police ammunition cost increases (\$35K in 2011 and \$39K in 2012);
- Opticom replacement reserves (\$2.6K beginning in 2012);
- Additional replacement reserves for police cars due to higher replacement cost (\$16.1K/yr beginning in 2012).

Additionally, increases are recommended in Community Recreation, Recreation Inclusive and Arts & Special Events general recreation programs. Additional revenues generated will offset program costs.

General & Street Fund One-Time Programs and One-Time Funding Sources

The above section highlights changes to the ongoing operating budget. There are a number of programs and projects that are adopted to fund on a one-time basis. These recommendations are based on the programs being non-recurring or their continuation is not certain. Review of these programs will continue to occur during each budget cycle and the funding of one-time programs will depend on the availability of one-time funding sources.

One-time funding consists of three sources totaling \$5.375M. This includes \$3.8M from Transportation CIP, \$1.2M from arterial streets overlay, and \$375K excess 2010 Red Light Photo revenue.

\$2.3M from Pacific Highway HOV Lanes Phase IV – SR509 to South 312th Street: The bid for this project came in \$5.3M under the engineer's estimates. Council allocated \$3.0M to the South 352nd Street, SR99 to SR 161 project, leaving \$2.3M project savings unallocated. Direction was provided to Public Works staff not to allocate the remaining \$2.3M savings to other capital projects. Instead, these savings are rolled back to the General Fund ending fund balance on a one-time basis.

\$1.5M from other transportation capital projects: The 2011-12 planned capital allocations was reviewed by Public Works staff and \$1.5M identified and removed from these capital projects. This funding on a one-time basis will not delay or substantially impact the identified capital projects. The additional \$1.5M funding source is made up by reducing funding to the following projects:

- \$500K from South 320th at 20th Ave South (Project 139)
- \$316K from SW 312th Street at SR509 (Project 142)
- \$200K from 10th Avenue SW Improvements (Project 146)
- \$484K from 21st Ave SW at SW 336th (Project 170)

Approximately \$800K of the \$1.5M savings is transferred back to General Fund ending fund balance and the remaining \$700K is to fund police positions on a one-time basis that would have otherwise been eliminated.

\$1.2M (\$600K/yr) from arterial streets overlay: As was authorized by Council in 2010, it is recommended that overlay funding be reduced by \$600K in 2011 and 2012 on a one-time basis in order to fund police officer positions in both years.

\$375K from red light photo proceeds: Eight new cameras at six locations implemented in 2010 are expected to generate approximately \$375K above the current budget of \$830K. This additional revenue increase is considered one-time in nature as we expect red light photo revenues to continue their historic decline. The current \$830K budget is allocated on an ongoing basis to Police (\$450K), Public Works Traffic Services (\$330K) and Municipal Court (\$50K). The additional \$375K will help fund police positions on a one-time basis that would have otherwise been eliminated.

In addition to positions, it is recommended to restore on a one-time basis the following programs:

- EnterpriseSeattle dues increase (\$5K/yr);
- Information Technology contracted services (\$24.9K in 2011 and \$25.9K in 2012);
- Labor relations professional certification (\$1K/yr);
- Emergency Management specialist (\$22.9K/yr funded by 2010 temporary help savings);
- Joint PW/CD comprehensive plan update (\$247.2K in 2011 and \$131K in 2012);
- Temporary help for graffiti and sign program (\$18.8K/yr);
- 20% increase in human services funding (\$86K/yr);

- Challenge grant (\$10K/yr);
- Martin Luther King celebration (\$5K/yr);
- Community Gardens (\$10K/yr);
- General Fund support of CDBG admin/planning support (\$11.5K in 2011 and \$13.6K in 2012);
- Various vehicle/equipment replacement funded by replacement reserves & designated revenues
- Add outplacement services for filled positions slated to be eliminated in 2011-12 (\$67.5K in 2011);

General Fund 2012 Target Ending Fund Balance

Council has directed a target minimum of \$2M in the General Fund balance at the end of 2012. Best practices suggest the City maintain reserves at 17% of the General Fund budget equivalent to approximately \$6.8M. We will not be able to achieve this recommended target balance during this budget cycle however it is a recommended strategy for the City to adopt in future years. This adopted budget provides for a \$2.8M 2012 ending fund balance projection and when combined with the contingency reserves of \$1M, this represents \$3.8M or approximately 9% of the 2012 General Fund total budget.

2011	2012	Achieving Target Ending Fund Balance
\$ (1,684,468)	\$ (6,988,033)	Ending Fund Balance Before Adjustments
-	6,766,294	Total 2011 Adjustments (Impact to 2012 Ending Fund Balance)
2,620,212	2,742,014	Cuts - Police
1,991,861	2,219,813	Cuts - Non-Police
(2,114,821)	(2,218,290)	Restore on a One-Time Basis - Police
(321,646)	(141,496)	Restore on a One-Time Basis - Non-Police
345,432	345,432	COPS grant
(35,000)	(57,752)	New Programs Added - Police
(593,303)	(567,252)	New Programs Added - Non-Police
600,000	600,000	Redirect Overlay Funding on a One-Time Basis
(30,000)	(30,000)	Reduction in General Fund Admin Fee due to Reduced Overlay Funding
2,300,000	-	Redirect SR99 Phase IV Capital Project Savings
1,500,000	-	Redirect Other Transportation Project Savings (Reduces 2011-12 Planned CIP)
375,000	-	Transfer in From Red Light Photo
128,559	130,695	Reduction in General Fund Contingency due to Ongoing Adjustments
\$ 5,081,826	\$ 2,801,425	Revised Ending Fund Balance after City Manager/Police Chief Recommendations

In addition to the General Fund's projected 2012 ending fund balance of \$2.8M , the City maintains essential balances for replacement of equipment and vehicles (roughly \$10.0M), snow & ice removal (\$100K), and self-insurance and strategic reserves of (\$4.8M) as established by Council policy. With the exception of funding Risk Management deductibles new program addition by using \$600K of self-insurance reserves, the adopted budget maintains the current practice of accumulating reserves and maintaining essential reserve balances. The \$17.7M total reserve funds provides approximately 43% of 2012 General Fund total budget. Maintaining healthy reserves provides ability and flexibility in operations helping the City maintain its high bond rating.

Contingent General Fund Revenue Sources

The adopted budget does not include the following contingent revenue sources:

Gambling Tax – In 2010, gambling rates have been reduced for card-rooms (20% to 10%) and pull-tabs (5% to 3%). One gambling establishment has recently reopened which may add revenue to the 2011-12 budget. A further assessment of revenue associated with these tax rate changes and the impact on businesses will occur during the mid-biennium budget adjustment when better estimates can be made.

Liquor Profits – If Initiative #1100 and #1105 (Privatization of Liquor) fails, approximately \$300K of liquor profits revenue is projected in 2011 given the State's transition schedule and \$600K in 2012 would be added back to the General Fund. The liquor profits revenue in 2011 is limited to \$300K.

If these two sources of ongoing revenues are guaranteed, it is recommended that these funds and increased General Fund revenue be used to restore one-time funded positions to ongoing funded rather than adding new programs or positions.

In addition to the above potential ongoing revenue sources, the following are potential one-time revenue sources:

King County two-tenths 2/10 of 1% sales tax increase: Pending voter-approval of this ballot measure, Federal Way is estimated to receive \$1.3M in 2011 and \$1.8M in 2012 of which 1/3 must be used for criminal justice related purposes. The remaining may be used for general purposes. Funding would cease April 2014.

Downtown Redevelopment: Economic development initiatives in the downtown may increase General Fund revenue in 2011-2012. Financial assessments and projections will occur as part of the mid-biennium budget process.

Small Business Development: Efforts with the Federal Way Chamber with the South Sound Regional Business Incubator (SSRBI) and Highline Community College Small Business Incubator may increase General Fund revenue in 2011-12. Financial assessments and projections will occur as part of the mid-biennium budget process.

New Business/Retail Location in Federal Way: Economic development efforts to promote new businesses and retail locating in the City of Federal Way may increase General Fund revenue in 2011-12. Financial assessments and projections will occur as part of the mid-biennium budget process.

National and Regional Events: Planned events at the Aquatics Center, Celebration Park, and other locations in the City may increase General Fund revenue in 2011-12. Financial assessments and projections will occur as part of the mid-biennium budget process.

Other Non-General Fund Budget Changes

The following new programs are recommended using designated revenue sources:

- \$5K/yr on an ongoing basis for Federal Way Community Center utility cost increases funded by redirecting designated utility tax capital reserves to operations. The increase is due to improper water and sewer meter readings and proposed rate increases.

- Combine Dumas Bay Centre and Knutzen Family Theatre operations and use KFT utility tax reserves as a source for Dumas Bay Centre operations as needed. Estimated utility tax reserves balance is \$77K at the end of 2011 and an additional \$28K/year in 2011 and 2012 is expected to provide for a total of \$133K at the end of 2012. Dumas Bay Centre's operating deficit is estimated at \$17K/year in 2011 and 2012 (before implementation of the marketing plan), leaving a projected utility tax balance of \$98K at the end of 2012. This change will provide flexibility in terms of both operations and capital maintenance.
- Continue funding of the recycling project manager and related program costs including recycling collection events, business/school technical assistance, public area recycling, home composting resources and education/outreach. Cost is \$116.2K in each year of 2011 and 2012 funded by various solid waste and recycling grants.
- \$306K from Department of Ecology grant to assist the City with costs associated with meeting NPDES permit requires. Funding will provide for conditional assessments of the City's conveyance, detention and water quality systems with the goal of identifying, schedule and repairing facilities before they fail. This approach will allow the surface water management utility to be proactive with respect to the challenges presented by aging infrastructure and consequently more efficient with respect to costs and schedule. An additional \$3.5K in 2011 and \$22.4K is needed on an ongoing basis for m&o and replacement reserves, funded by storm drainage fees.

CAPITAL IMPROVEMENT PLAN (CIP)

The CIP represents current and planned public improvements that are considered as the most important within the 2011-2016 planning horizon. Project costs and the allocation of the future resources beyond the current biennium (2011-12) are adopted as an integral part of the Plan and will be reviewed and updated during each subsequent biennium.

The 2011-12 capital funding totals \$37.80M and is comprised of improvements in the parks system (\$1.47M), transportation (\$35.30M), and surface water projects (\$1.03M).

2011-12 Priority Projects

- Invest \$1.47M in Parks improvements by providing new funding in 2011-12 totaling \$550K (\$200K from REET and \$350K from utility tax), \$308K from grants/contributions and \$180K from reallocating projects. Key projects in 2011-2012 include annual playground repair and replacement program, major maintenance and improvements to existing park facilities, trail and pedestrian access improvements, and Sacajawea Soccer Field Improvements.
- Implement \$35.30M in Transportation improvements by providing new funding in 2011-12 totaling \$16.5M including: utility tax of \$1,802K in 2011 and \$2,642K in 2012; REET (backfills utility tax) of \$820K in 2011; fuel tax of \$820K per year; grants anticipated of \$2,880K in 2011 and \$5,000K in 2012; mitigation fees of \$97K in 2011 and \$81K in 2012; and unappropriated CIP funds of \$1,554K.

Projects funded in prior years accounts for \$19.3M and includes: South 348th Street at 1st Ave South (\$240K); South 352nd Street at SR99 to SR161 (\$4,840K); South 320th St at I-5 Southbound Ramp (\$4,600K); Pacific Highway HOV Lanes Phase IV at SR509 to South 312th (\$9,409K); and City-wide Pedestrian Crossing Improvements (\$200K).

2011-12 funded projects accounts for \$16.3M and includes: Annual Asphalt Overlay Program (\$3,036K); Annual Transportation System Safety Improvement (\$640K); South 320th Street at 20th Ave South (\$500K); SW 312th St at SR509 to 14th Avenue SW (\$667K); 10th Ave SW Improvement: SW Campus Drive – SW 344th Street (\$200K); 21st Avenue SW at SW 336th Street (\$4,800K of which \$2,880K is pending grant); City-wide Flashing Yellow Light Installation (\$100K); South 320th Street at I-5 Bridge Widening (\$5,000K pending grant); and South 344th Way at Weyerhaeuser Way South (\$1,034K).

- \$1.03M in Surface Water Management System for minor capital improvements/annual programs, West Hylebos Basin land acquisition, and water quality retrofits.

These projects are primarily funded by surface water utility fees in addition to \$316,000 in anticipated grants for the water quality retrofit and West Hylebos projects.

CLOSING

This budget recommendation is respectfully submitted for your consideration. If adopted, it accomplishes the following in 2011 and 2012:

- Balanced budget with no new taxes or fees and the preservation of the City's financial reserves;
- No demotions or layoffs of commissioned police officers;
- Four police officers funded by COPS Rehiring Grant through 2013;
- 9% ending General Fund balance at the end of 2012;
- Maintenance of public safety, quality parks and recreation programs, and capital infrastructure investment;
- 20% one-time increase in Human Service Funding in both years to address the basic needs of our citizens;
- Investment in economic development and job creation in the City;
- Hold-the-line salary and wages for employees in both years (no COLAs); and
- One-time funding of positions totaling \$2,436,467 in 2011 and \$2,359,786 in 2012 or 5% of General Fund budget each year

In February of this year, the City of Federal Way celebrated its 20 year anniversary. What has been accomplished in this short period of time is remarkable and is attributed to the leadership and dedication that is prevalent in this community. The City was formed to be very efficient, cost effective, and maximize the value of services and amenities for citizens given the limited resources available. There are countless examples of where success has been achieved. Our efforts are ongoing and it is our goal to provide for a safe city, high quality of life, and economic growth and development. Over the last 20 years, much has been accomplished to meet this goal. This budget proposal keeps us moving forward in spite these very challenging economic times.

We are fortunate as a City to have one-time funding available to mitigate the significant loss of positions and programs in this 2011-12 budget period. If our revenue remains flat during this budget period, these one-time funded positions and programs would be eliminated in 2013 and beyond. As a City, we have two years to address this projected ongoing revenue gap.

This budget includes a “hold-the-line” strategy for salary and wages for employees in both years. No COLAs (Cost of Living Adjustments) are included in this budget recommendation. Step increases are included in order not to exacerbate pay inequities within the City’s workforce. All five (5) labor agreements for City employees will expire at the end of 2010. Of these five labor unions, four are currently in negotiations. The Police Lieutenant’s Association has signed a two (2) year roll-over agreement though the end of 2012.

The talent, dedication, and efforts of City staff have contributed greatly to the success of the City. The work ethic and performance of staff is second-to-none and is exemplified by outstanding performance, doing more with less, tremendous follow-through, and a commitment to find solutions, solve problems, and meet the needs of our citizens. It has been and continues to be an honor and privilege to be associated with this professional and hardworking staff.

In order to balance this budget for the long term, reductions in staff and level of services to citizens are necessary and regrettable. We have prioritized services given available resources. It will be important for the City to continue to prioritize services and identify and stabilize its revenue sources and expenditures in the future to ensure the service expectations of our citizens are met.


The efforts of the Human Services Commission and their recommended allocation of funding in 2011 have highlighted the tremendous struggles our citizens are having in this economy. Much of the focus is geared to basic needs including food, clothing, and shelter. While human service funding is being reduced throughout King County, this budget recommends the ongoing allocation of \$430K remain for both 2011 and 2012. In addition, a 20% one-time increase in both years (\$86K) is recommended to assist citizens and human service agencies during these challenging economic times.

Economic development and the marketing of our City are essential for our long-term prosperity and sustainability. The economic development opportunities and the quality of life available in Federal Way must be showcased in the coming years. It will be important to enhance our relationships with the Federal Way Chamber of Commerce, the Federal Way School District, downtown business and property owners, and our citizens, commissions and community groups to market all the City has to offer.

Citizen feedback through this budget process has highlighted the importance of public safety and the preservation of police officers. The success of the Police Department and its members to reduce crime and enhance quality of life are undisputed. This budget recommendation does not include any demotions or layoffs of commissioned police officer positions. Several public safety positions are one-time funded in 2011 and 2012 and positions in the Law Department and resources within the Municipal Court are funded on a one-time basis. The Police Department was successful in securing the federal COPS Rehiring Grant to fund four (4) police officers for a three year period.

Finally, appreciation and thanks are forwarded to the many citizens who have taken the time to provide feedback throughout this budget process. In addition, recognition is due to Council for their direction, input, and support, Management Team for their support, dedication, and hard work, to Finance Director Tho Kraus and her staff for their outstanding work in producing the budget document, and to our employees for their hard work, dedication, and professionalism in these challenging times.

Respectfully submitted,


Skip Priest
Mayor



Brian J. Wilson
City Manager/Police Chief

EXHIBIT A: DETAIL OF RESOURCES AND ADOPTED BUDGET CHANGES

GENERAL & STREET FUND - PROGRAM CUTS NOT RECOMMENDED AND PROGRAM CUTS

Dept	Div	Program	Department Submitted					Adopted				
			FTE	Expenditures				FTE	Expenditures			
				2011		2012			2011		2012	
				One-Time	Ongoing	One-Time	Ongoing		One-Time	Ongoing	One-Time	Ongoing
Program Cuts Not Recommended												
GENERAL FUND												
HR	HR	Eliminate 0.50 Administrative Assistant I	(0.50)	-	(32,754)	-	(33,731)	-	-	-	-	-
Total General Fund and Street Fund:			(0.50)	-	(32,754)	-	(33,731)	-	-	-	-	-
Program Cuts Recommended												
GENERAL FUND												
MO	AD	Eliminate 1.0 FTE Financial Services Administrator	-	-	-	-	-	(1.00)	-	(183,429)	-	(188,105)
MO	AD	Eliminate 0.13 FTE Deputy City Clerk	-	-	-	-	-	(0.13)	-	(8,424)	-	(8,573)
MO	EDC	Eliminate 0.50 FTE Economic Development Assistant	(0.50)	-	(24,329)	-	(25,184)	(0.50)	-	(24,560)	-	(25,415)
MO	GA	Eliminate 1.0 FTE Communication & Government Affairs		-	-	-	-	(1.00)	-	(128,722)	-	(131,981)
MO	GA	Eliminate 1.0 FTE Communications Specialist		-	-	-	-	(1.00)	-	(89,505)	-	(92,267)
MO	GA	Eliminate 1.0 FTE Tech I/Video Production	(1.00)	-	(42,032)	-	(45,047)	(1.00)	-	(42,032)	-	(45,047)
IT	IT	Eliminate 1.0 FTE IT Director (converting Analyst to Manager)	(1.00)	-	(141,894)	-	(145,780)	(1.00)	-	(142,649)	-	(146,535)
IT	IT	Eliminate 0.60 FTE IT Tech II/User Support	(0.60)	-	(57,503)	-	(59,213)	(0.60)	-	(57,503)	-	(59,213)
CD	AD	Eliminate 0.5 FTE Office Tech	(0.50)	-	(27,650)	-	(28,329)	(0.50)	-	(27,650)	-	(28,329)
CD	PL	Eliminate 1.0 FTE Associate Planner (one-time grant funded in 2011 only)	(1.00)	-	(83,168)	-	(88,497)	(1.00)	-	(83,168)	-	(88,497)
CD	BL	Eliminate 1.0 FTE Development Specialist	-	-	-	-	-	(1.00)	-	(76,570)	-	(78,916)
CD	BL	Eliminate 1.0 FTE Inspector/Plans Examiner	(1.00)	-	(96,571)	-	(99,505)	(1.00)	-	(96,571)	-	(99,505)
CD	BL	Eliminate 1.0 FTE Code Compliance Officer (frozen)	-	-	-	-	-	(1.00)	-	(96,026)	-	(96,044)
CD	BL	Eliminate 1.0 FTE Assistant Building Official	-	-	-	-	-	(1.00)	-	(111,836)	-	(115,184)
CD	HS	Eliminate 0.9 FTE Volunteer Coordinator	-	-	-	-	-	(0.90)	-	(75,664)	-	(77,692)
CD	HS	Eliminate 0.5 FTE Korean Liaison	-	-	-	-	-	(0.50)	-	(29,102)	-	(30,980)
CD	HS	Eliminate 0.5 FTE Hispanic Liaison	-	-	-	-	-	(0.50)	-	(36,190)	-	(37,650)

CITY OF FEDERAL WAY 2011/2012 ADOPTED BUDGET

GENERAL & STREET FUNDS PROGRAM CUTS (CONTINUED)

Dept	Div	Program	Department Submitted					Adopted				
			FTE	Expenditures				FTE	Expenditures			
				2011		2012			2011		2012	
				One-Time	Ongoing	One-Time	Ongoing		One-Time	Ongoing	One-Time	Ongoing
Program Cuts Recommended (continued)												
GENERAL FUND												
FI	FI	Eliminate 1.0 FTE Account Tech I	(1.00)	-	(68,992)	-	(70,958)	(1.00)	-	(68,992)	-	(70,958)
HR	HR	Eliminate one-time funded Education Assistance	-	-	-	-	-	-	(10,000)	-	(10,000)	-
HR	HR	Outplacement for 27.0 filled FTE eliminated	-	-	-	-	-	-	67,500	-	-	-
CW	CW	Termination pay for eliminated FTEs	-	-	-	-	-	-	91,200	-	-	-
PK	MT	Eliminate 1.0 FTE Admin Assistant	(1.00)	-	(63,291)	-	(65,038)	(1.00)	-	(63,524)	-	(65,271)
PK	MT	Eliminate 1.0 FTE Parks Maint Worker I	(1.00)	-	(76,469)	-	(79,450)	(1.00)	-	(76,469)	-	(79,450)
PK	MT	Eliminate 1.0 FTE Parks Maint Worker I	-	-	-	-	-	(1.00)	-	(72,043)	-	(74,580)
PK	MT	Eliminate 1.0 FTE Parks & Facilities Supv	-	-	-	-	-	(1.00)	-	(91,071)	-	(98,368)
PW	ST	Eliminate 1.0 FTE Administrative Assistant I	(1.00)	-	(75,912)	-	(79,358)	(1.00)	-	(76,135)	-	(79,581)
PW	ST	Eliminate Color Baskets & Banner Program	-	-	-	-	-	-	(16,250)	-	(16,250)	
PW	TR	Eliminate 1.0 FTE Senior Traffic Engineer (one-time grant & project funded in 2011 only)	(1.00)	-	(110,147)	-	(117,055)	(1.00)	-	(110,257)	-	(117,165)
PW	TR	Eliminate 1.0 FTE Senior Traffic Engineer (one-time grant & project funded in 2011 only)	(1.00)	-	(114,189)	-	(117,131)	(1.00)	-	(114,299)	-	(117,241)
LW	LW	Eliminate 0.50 FTE Legal Assistant	(0.50)	-	(34,240)	-	(35,502)	(0.50)	-	(34,240)	-	(35,502)
LW	LW	Eliminate 0.50 FTE Legal Assistant	(0.50)	-	(34,481)	-	(35,515)	(0.50)	-	(34,481)	-	(35,515)
MC	MC	Target reductions	-	-	(58,594)	-	(61,723)	-	-	(70,000)	-	(70,000)
PD	PD	Eliminate 1.0 FTE Crime Analyst/Prevention Analyst	(1.00)	-	(82,591)	-	(88,212)	(1.00)	-	(82,821)	-	(88,442)
PD	PD	Eliminate 1.0 FTE Jail Coordinator	(1.00)	-	(64,782)	-	(68,956)	(1.00)	-	(65,012)	-	(69,186)
PD	PD	Eliminate 1.0 FTE Records Specialist	(1.00)	-	(63,454)	-	(67,963)	(1.00)	-	(63,684)	-	(68,193)
PD	PD	Eliminate 1.0 FTE Commander	(1.00)	-	(153,750)	-	(155,831)	(1.00)	-	(154,580)	-	(156,661)
PD	PD	Eliminate 2.0 FTE Lieutenant	(2.00)	-	(263,661)	-	(265,965)	(2.00)	-	(265,321)	-	(267,625)
PD	PD	Eliminate 18.0 FTE Police Officers	(5.00)	-	(517,897)	-	(526,105)	(18.00)	-	(1,971,994)	-	(2,071,907)
PD	PD	Suspend education assistance in 2011/2012	-	-	-	-	-	-	-	(20,000)	-	(20,000)
Total General Fund and Street Fund:			(23.60)	-	(2,255,597)	-	(2,326,317)	(46.63)	132,450	(4,744,523)	(26,250)	(4,935,577)

PROGRAMS RESTORED ON A ONE-TIME BASIS

Dept	Div	Program	Department Submitted						Adopted					
			FTE	Expenditures				FTE	Expenditures					
				2011		2012			2011		2012			
				One-Time	Ongoing	One-Time	Ongoing		One-Time	Ongoing	One-Time	Ongoing		
Programs Restored on a One-Time Basis														
GENERAL FUND														
MO	AD	Restore 1.0 FTE Financial Services Administrator in 2011	-	-	-	-	-	1.00	183,429	-	-	-	-	-
FI	FI	Restore 0.50 Account Tech I on one-time basis	-	-	-	-	-	0.50	34,496	-	35,479	-	-	-
LW	LW	Restore 0.50 FTE Legal Assistant on one-time basis	-	-	-	-	-	0.50	34,240	-	35,502	-	-	-
LW	LW	Restore 0.50 FTE Legal Assistant on one-time basis	-	-	-	-	-	0.50	34,481	-	35,515	-	-	-
MC	MC	Target reductions	-	-	-	-	-	-	35,000	-	35,000	-	-	-
PD	PD	Restore 12.0 FTE Police Officers on one-time basis	-	-	-	-	-	12.00	1,411,771	-	1,507,183	-	-	-
PD	PD	Restore 4.0 FTE Police Officers on one-time basis (funded by COPS Grant through 2013)	-	-	-	-	-	4.00	345,432	-	345,432	-	-	-
PD	PD	Restore 1.0 FTE Records Specialist on one-time basis	-	-	-	-	-	1.00	63,684	-	68,193	-	-	-
PD	PD	Restore 1.0 FTE Commander on one-time basis	-	-	-	-	-	1.00	154,580	-	156,661	-	-	-
PD	PD	Restore 1.0 FTE Lieutenant on one-time basis	-	-	-	-	-	1.00	139,354	-	140,821	-	-	-
Total General Fund and Street Fund:			-	-	-	-	-	21.50	2,436,467	-	2,359,786	-	-	-

CITY OF FEDERAL WAY 2011/2012 ADOPTED BUDGET

GENERAL & STREET FUNDS NEW PROGRAMS ADDED

Dept	Div	Program	Department Submitted						Adopted					
			FTE	Expenditures				FTE	Expenditures					
				2011		2012			2011		2012			
				One-Time	Ongoing	One-Time	Ongoing		One-Time	Ongoing	One-Time	Ongoing		
New Programs Added														
GENERAL FUND														
MO	AD	Clean Air Assessment - Dues	-	-	252	-	252	-	-	252	-	252		
MO	EDC	Enterprise Seattle	-	-	5,000	-	5,000	-	5,000	-	5,000	-		
IT	IT	Replace Network Equipment (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace SAN Storage (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace UPS Batteries (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace Servers (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace MDC's (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace Large Scanner/Plotter/KIP (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace Desktop Computers (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace Laptops (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace GIS Plotter (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace Printers (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace Copiers (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT/PK	Replace/Update Security Cameras	-	-	5,000	-	5,000	-	-	5,000	-	5,000		
IT	IT/PK	DNA Door Security System	-	-	2,000	-	5,000	-	-	2,000	-	5,000		
IT	IT	Replace IVR - Amanda Software & Hardware (funded by replacement	-	-	-	-	-	-	-	-	-	-		
IT	IT	System (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace Document Scanners (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		
IT	IT	Replace Mobile Radios (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	-		

GENERAL & STREET FUNDS NEW PROGRAMS ADDED (CONTINUED)

Dept	Div	Program	Department Submitted				Adopted					
			FTE	Expenditures				FTE	Expenditures			
				2011		2012			2011		2012	
				One-Time	Ongoing	One-Time	Ongoing		One-Time	Ongoing	One-Time	Ongoing
New Programs Added (continued)												
GENERAL FUND												
IT	IT	Replace Mobile Radios (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	
IT	IT	Replace Portable Radios (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	
IT	IT	Replace Misc Software (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	
IT	IT	Replace Misc Hardware (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	
IT	IT	Replace Fax Machines (funded by replacement reserves)	-	-	-	-	-	-	-	-	-	
IT	IT	Increase Contracted Services	-	-	24,947	-	25,897	-	24,947	-	25,897	
IT	IT	Wifi M&O and Replacement Reserves	-	-	18,700	-	18,700	-	-	18,700	-	18,700
IT	IT	On-Call Pay	-	-	21,700	-	21,700	-	-	21,700	-	21,700
IT	IT	Increase general liability assessment	-	-	33,617	-	63,312	-	-	33,617	-	63,312
CD	CDBG	General Fund Support of CDBG (Planning and Administration)	-	-	7,876	-	9,965	-	11,544	-	13,633	-
CD	BL	Building Inspector Laptops (funded by automation fees and replacement reserves)	-	-	-	-	-	-	8,638	-	-	-
CD	Pool	Replace Pool Car #301 (funded by reserves and grant)	-	-	-	-	2,066	-	-	-	-	-
CD	Pool	Replace Pool Car #302 (funded by reserves and grant)	-	-	-	-	2,066	-	-	-	-	-
CD	PL	Comprehensive Plan Update (Joint project with Public Works, CD Portion)	-	147,250	-	31,000	-	-	146,000	-	31,000	-
CD	HS	Human Services Joint Electronic Application	-	-	7,500	-	7,500	-	-	7,500	-	7,500
CD	BL	Temporary Help for Graffiti and Sign Program	-	18,840	-	18,840	-	-	18,840	-	18,840	-
CD	HS	Human Services Funding (increased by 20%)	-	-	43,000	-	43,000	-	86,000	-	86,000	-
CD	HS	Challenge Grant	-	-	10,000	-	10,000	-	10,000	-	10,000	-
CD	HS	MLK Celebration	-	-	10,000	-	10,000	-	5,000	-	5,000	-

CITY OF FEDERAL WAY 2011/2012 ADOPTED BUDGET

GENERAL & STREET FUNDS NEW PROGRAMS ADDED (CONTINUED)

Dept	Div	Program	Department Submitted					Adopted				
			FTE	Expenditures				FTE	Expenditures			
				2011		2012			2011		2012	
				One-Time	Ongoing	One-Time	Ongoing		One-Time	Ongoing	One-Time	Ongoing
New Programs Added (continued)												
GENERAL FUND												
CD	HS	Community Garden	-	-	10,000	-	10,000	-	10,000	-	10,000	-
CD	PL	Restore 1.0 Associate Planner (Grant funded for \$83,168 in 2011 one-time)	-	-	-	-	-	-	-	-	-	-
FI	FI	Increase in Audit Fees	-	-	7,500	-	7,500	-	-	7,500	-	7,500
FI	FI	Add Temporary Help	-	-	10,000	-	10,000	-	-	10,000	-	10,000
FI	FI	New Scanner (initial purchase with excess reserves)	-	-	200	-	563	-	-	200	-	563
HR	CL	Increase record storage and retrieval costs	-	-	18,000	-	18,000	-	-	18,000	-	18,000
HR	HR	Pursue Certified Labor Relations Professional (CLRP) certification for Sr. HR Analyst 3.	-	1,000	-	1,000	-	-	1,000	-	1,000	-
HR	HR	Subscription to Class/Compensation Module of E-City Gov Alliance	-	-	1,500	-	1,500	-	-	1,500	-	1,500
HR	HR	Recruitment Cost for Comp Plan Temp Help	-	-	-	-	-	-	1,250	-	-	-
PK	MT	Replace Wide Area Mower #E425 (funded by reserves)	-	-	-	-	-	-	-	-	-	-
PK	MT	Replace Electric Utility Veh #E1090 (funded by reserves)	-	-	-	-	-	-	-	-	-	-
PK	MT	Replace Electric Utility Veh #E1100 (funded by reserves)	-	-	-	-	-	-	-	-	-	-
PK	MT	Replace 72" Riding Mower #E102 (funded by reserves)	-	-	-	-	-	-	-	-	-	-
PK	MT	Replace 72" Riding Mower #E103 (funded by reserves)	-	-	-	-	-	-	-	-	-	-
PK	MT	Replace Celebration Park Rotary Trim Mower #E1120 (funded by reserves)	-	-	-	-	-	-	-	-	-	-
PK	REC	Retain Secondary Vehicle for Recreation Division	-	-	3,000	-	3,000	-	-	3,000	-	3,000
PK	MT	Replace Ball Field Groomer w/ Special Equipped Utility Vehicle #E424	-	-	-	-	1,130	-	-	-	-	-
PK	MT	Replace Irrigation Truck Veh #101 (funded by reserves)	-	-	-	-	3,495	-	-	-	-	-
PK	MT	Mobile Washer Unit (funded by excess reserves)	-	-	3,000	-	3,000	-	-	3,000	-	3,000

GENERAL & STREET FUNDS NEW PROGRAMS ADDED (CONTINUED)

Dept	Div	Program	Department Submitted				Adopted					
			FTE	Expenditures		FTE	Expenditures					
				2011			2012					
				One-Time	Ongoing		One-Time	Ongoing				
New Programs Added (continued)												
GENERAL FUND												
PK	REC	Community Recreation Program increase, offset by Revenue	-	-	(18,800)	-	(17,300)	-	-	(18,800)	-	(17,300)
PK	REC	Recreation Inclusive Program increase, offset by Revenue	-	-	12,219	-	12,219	-	-	12,219	-	12,219
PK	REC	Arts & Special Events Program/add 0.20 FTE, offset by Revenue	0.20	-	(33,800)	-	(33,800)	0.20	-	(33,800)	-	(33,800)
PW	ST	Replace Vehicle #242 (funded by reserves and grant)	-	-	-	-	1,976	-	-	-	-	-
PW	ST	Replace Vehicle #254 (funded by reserves)	-	-	-	-	-	-	-	-	-	-
PW	ST	Replace Vehicle #255 (funded by rerserves and proceeds from sale)	-	-	-	-	-	-	-	-	-	-
PW	EOC	Emergency Management Specialist (temp help)	-	33,000	-	33,000	-	-	22,920	-	22,920	-
PW	TR	KC Maintenance Contract increase	-	-	7,956	-	8,115	-	-	7,956	-	8,115
PW	ST	Completed CIP Projects M&O	-	-	5,000	-	54,000	-	-	5,000	-	54,000
PW	TR	New Street Light M&O	-	-	5,296	-	14,077	-	-	5,296	-	14,077
PW	TR	New Traffic Signal M&O	-	-	-	-	3,300	-	-	-	-	3,300
PW	TR	Comprehensive Plan (Joint project with CD, PW portion)	-	100,000	-	100,000	-	-	100,000	-	100,000	-
PW	TR	Restore 2.0 Senior Engineer (Grant/Project funded for \$162,027 in 2011 one-time)	-	-	-	-	-	-	-	-	-	-
LW	RISK	Reserve monies for insurance deductibles (use of Risk Management Fund Reserves on a one-time basis of \$300K in 2011/2012)	-	-	300,000	-	300,000	-	-	-	-	-
MC	MC	Interpreter Costs	-	-	32,324	-	32,324	-	-	32,324	-	32,324
PD	PD	Replacement Vehicles - Vehicles up for Replacement in 2011/2012 (2011 - 14 marked patrol and 2 unmarked and 2012 - 8 marked cars, 8 unmarked and 1 K9 Vehicle, funded by reserves and grant)	-	-	-	-	18,267	-	-	-	-	16,118
PD	PD	COPS Grant to fund 4.0 Patrol Officers for \$345,432 per year 2011-2013 (part of restore)										

CITY OF FEDERAL WAY 2011/2012 ADOPTED BUDGET

GENERAL & STREET FUNDS NEW PROGRAMS ADDED (CONTINUED)

Dept	Div	Program	Department Submitted						Adopted					
			FTE	Expenditures				FTE	Expenditures					
				2011		2012			2011		2012			
				One-Time	Ongoing	One-Time	Ongoing		One-Time	Ongoing	One-Time	Ongoing		
New Programs Added (continued)														
GENERAL FUND														
PD	PD	Add opticom to 14 marked patrol cars in 2011 and 8 marked patrol cars in 2012.	-	-	-	-	2,634	-	-	-	-	-	2,634	
PD	PD	Increase in Ammunition due to higher cost	-	-	35,000	-	39,000	-	-	35,000	-	-	39,000	
PD	PD	Increase in various equipments in order to maintain operational readiness. (funded by redirecting internal service charges)	-	-	-	-	-	-	-	-	-	-	-	
PD	PD	Add 1 Secondary Vehicle	-	-	-	-	-	-	-	-	-	-	-	
PD	PD	Equip 3 motorcycles in each year with Scanned Electronic Ticketing and Online Reporting (SECTOR)	-	-	7,200	-	10,380	-	-	-	-	-	-	
PD	PD	Peer Support Program (funded within existing police ongoing budget)	-	-	-	-	-	-	-	-	-	-	-	
PD	PD	Honor/Color Guard (funded by Seizure funds \$9K in 2011)	-	-	-	-	-	-	-	-	-	-	-	
Total General Fund and Street Fund:			0.20	300,090	595,187	183,840	732,838	0.20	451,139	177,164	329,290	295,714		

NON GENERAL/STREET FUNDS NEW PROGRAMS ADDED

Dept	Div	Program	Department Submitted						Adopted					
			FTE	Expenditures				FTE	Expenditures					
				2011		2012			2011		2012			
				One-Time	Ongoing	One-Time	Ongoing		One-Time	Ongoing	One-Time	Ongoing		
New Programs Added (continued)														
DUMAS BAY CENTER														
		DBC Subsidy - Option 2 of 2: Use of Knutzen Family Theatre Utility Tax Reserve funds Note - Option 1 of 2 is shown in Parks General Fund Request.	-	-	-	-	-	-	-	-	-	-	-	-
Total Dumas Bay Center:			-	-	-	-	-	-	-	-	-	-	-	-
FEDERAL WAY COMMUNITY CENTER														
		Increase Utilities (funded redirecting capital reserves \$5K each year)	-	-	-	-	-	-	-	-	-	-	-	-
Total Federal Way Community Center:			-	-	-	-	-	-	-	-	-	-	-	-
SOLID WASTE & RECYCLING														
		Recycling Project Manager 0.50 FTE and Programs - Grant Funded	0.50	-	-	-	-	0.50	-	-	-	-	-	-
Total Solid Waste & Recycling:			0.50	-	-	-	-	0.50	-	-	-	-	-	-
SURFACE WATER MANAGEMENT														
		Replace Asphalt Saw #462 (funded by reserves)	-	-	-	-	-	-	-	-	-	-	-	-
		Replace Trailer #219 (funded by reserves)	-	-	-	-	-	-	-	-	-	-	-	-
		Replace Supervisor Vehicle #245 (funded by reserves and proceeds from sale)	-	-	-	-	-	-	-	-	-	-	-	-
		National Pollutant Discharge Elimination Systems (NPDES) permit requirements funded by DOE Grant	-	-	3,500	-	22,387	-	-	3,500	-	22,387	-	-
		Conservation Property Maintenance	-	-	15,000	-	15,000	-	-	15,000	-	15,000	-	-
		Water Quality Cartridge Replacement Program	-	-	15,000	-	15,000	-	-	15,000	-	15,000	-	-
Total Surface Water Management:			-	-	33,500	-	52,387	-	-	33,500	-	52,387	-	-

CITY OF FEDERAL WAY 2011/2012 ADOPTED BUDGET

ALL FUNDS - NEW PROGRAMS NOT RECOMMENDED

Dept	Div	Program	Department Submitted						Adopted					
			FTE	Expenditures				FTE	Expenditures					
				2011		2012			2011		2012			
				One-Time	Ongoing	One-Time	Ongoing		One-Time	Ongoing	One-Time	Ongoing		
New Programs Not Recommended														
GENERAL FUND														
CD	HS	Admin Overtime for Diversity Commission	-	-	1,712	-	1,712	-	-	-	-	-	-	
PK	MT	Forest Health Program	-	30,000	-	30,000	-	-	-	-	-	-	-	
PD	PD	Increase Education Assistance	-	-	40,000	-	40,000	-	-	-	-	-	-	
Total General Fund and Street Fund:			-	30,000	41,712	30,000	41,712	-	-	-	-	-	-	
DUMAS BAY CENTER														
		DBC Subsidy - Option 1 of 2: Establish General Fund Subsidy Note - Option 2 of 2 is shown under Dumas Bay Centre Fund under New Program Added	-	-	38,052	-	38,796	-	-	-	-	-	-	
Total Dumas Bay Center:			-	-	38,052	-	38,796	-	-	-	-	-	-	

EXHIBIT B: POSITIONS ELIMINATED BY YEAR

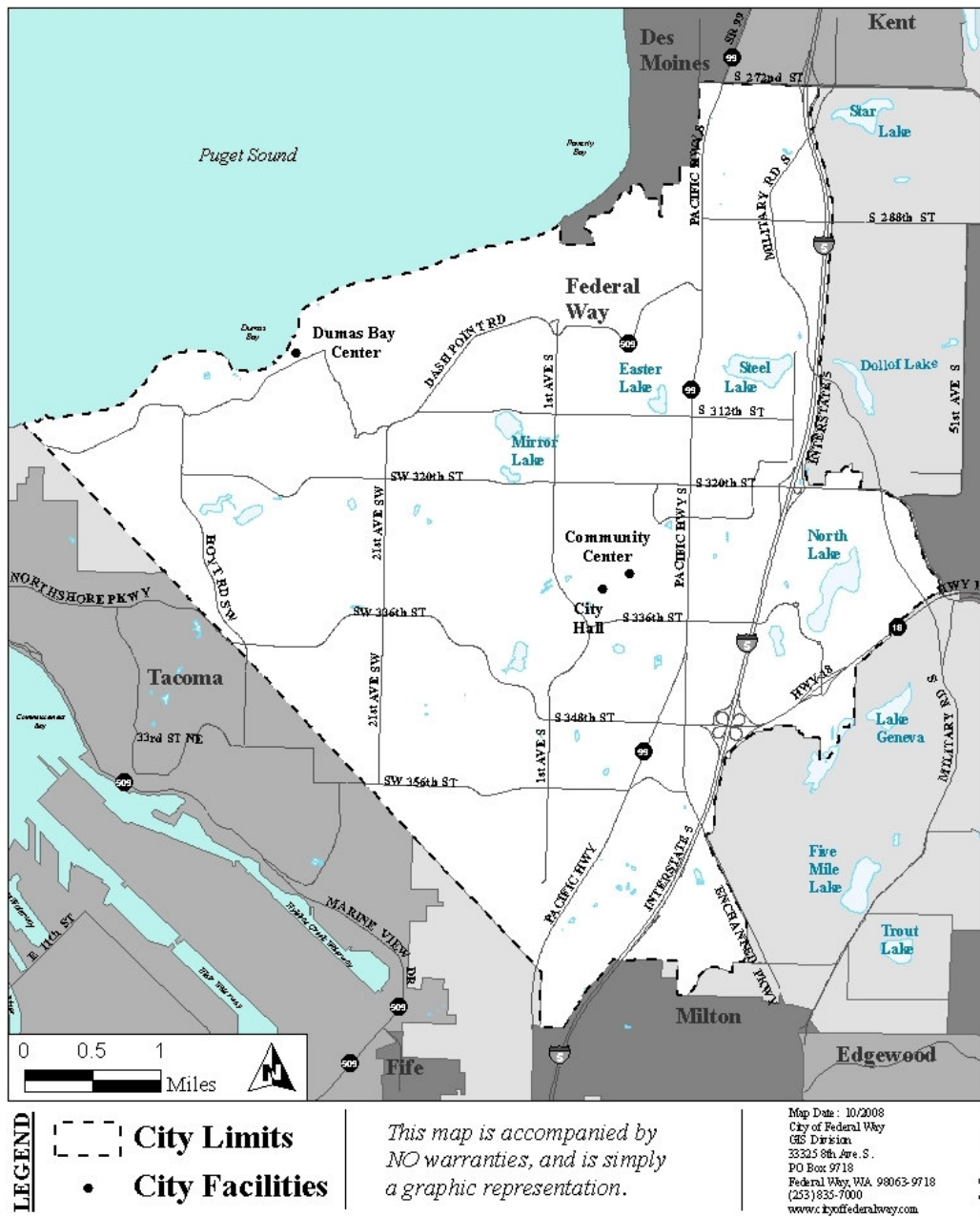
	Positions Eliminated Entirely			
	End of 2010	End of 2011	End of 2012	Total
Total	22.13	4.00	16.50	42.63
Mayor's Office:	3.63	1.00	-	4.63
Financial Services Administrator	-	1.00	-	1.00
Deputy City Clerk	0.13	-	-	0.13
Economic Development Assistant	0.50	-	-	0.50
Communications & Government Affairs Manager	1.00	-	-	1.00
Communications Specialist	1.00	-	-	1.00
Video Production Tech	1.00	-	-	1.00
Information Technology:	1.60	-	-	1.60
IT Director	1.00	-	-	1.00
IT Technician II/User Support	0.60	-	-	0.60
Community Development:	6.40	1.00	-	7.40
Office Technician II	0.50	-	-	0.50
Associate Planner (One-Time Grant Funded in 2011)	-	1.00	-	1.00
Inspector/Plans Examiner	1.00	-	-	1.00
Code Compliance Officer (Eliminate in 2011 and Freeze, Prop 1)	1.00	-	-	1.00
Assistant Building Official	1.00	-	-	1.00
Development Specialist	1.00	-	-	1.00
Volunteer & Neighborhood Program Coordinator	0.90	-	-	0.90
Korean Community Liaison	0.50	-	-	0.50
Hispanic Community Liaison	0.50	-	-	0.50
Finance:	0.50	-	0.50	1.00
Accounting Technician I	0.50	-	0.50	1.00
Parks, Recreation & Cultural Services:	4.00	-	-	4.00
Administrative Assistant I	1.00	-	-	1.00
Parks Maintenance Worker I	2.00	-	-	2.00
Parks & Facilities Supervisor	1.00	-	-	1.00
Public Works:	1.00	2.00	-	3.00
Administrative Assistant I	1.00	-	-	1.00
Senior Traffic Engineer (One-Time Grant Funded in 2011)	-	2.00	-	2.00
Law:	-	-	1.00	1.00
Legal Assistant	-	-	1.00	1.00
Police:	5.00	-	15.00	20.00
Crime Analyst/Prevention Specialist	1.00	-	-	1.00
Jail Coordinator	1.00	-	-	1.00
Records Specialist	-	-	1.00	1.00
Commander	-	-	1.00	1.00
Lieutenant (Vacant, eliminate in 2011 and freeze)	1.00	-	-	1.00
Lieutenant	-	-	1.00	1.00
Police Officer (Vacant, eliminate in 2011 and freeze)	2.00	-	-	2.00
Police Officer	-	-	12.00	12.00

Note:

Four Police Officers are funded through 2013 by the COPS Rehiring Grant.

After that City is required to continue funding these four positions for at least one year beyond the grant funding period.

CITY MAP



The City is located 25 miles south of downtown Seattle and just 8 miles north of downtown Tacoma. Federal Way has 8 miles of Puget Sound waterfront and is in the southwestern corner of King County. Federal Way is connected to the region by three exits along Interstate 5, as well as access points to State Highways 18, 509, 161 and Pacific Highway/SR99. This provides easy access to Sea-Tac International Airport (12 miles) and the Ports of Seattle and Tacoma.

The climate, which is heavily influenced by its proximity to the Puget Sound, is relatively mild-temperate. The abundance of moist marine air keeps the temperature mild year round. The Federal Way area reaches an average high temperature of 75 degrees in July and an average low temperature of 33 degrees in January. Precipitation ranges from .71 inches in July to 5.7 inches in January.

Rapid retail and residential growth created significant changes in the community during the 1970's and 1980's. Desiring controlled, quality growth and community identity, Federal Way citizens organized to form what immediately became Washington's sixth largest city, incorporating in February of 1990.

More information is available on our website www.cityoffederalway.com

CITY OF FEDERAL WAY HISTORY

The earliest recorded accounts of the Federal Way area tell of Native American families who resided in the area of the Muckleshoot Reservation on the east side of the Green River Valley and traveled west to the shores of Puget Sound for the plentiful fisheries resources. Generations of Muckleshoot Indians wore a westward trail across the heavily forested plateau to the area which is now Saltwater State Park. The arrival of the white man in the nineteenth century resulted in a steady decline in the Indian population and by 1890, nearly the entire population had disappeared from the area. Isolated on a triangular shaped plateau rising steeply from Puget Sound, the Federal Way area had little waterfront access or roadways and accordingly, was sparingly developed compared to Tacoma and Seattle. As late as the turn of the century, the original settlers at Dash Point and Dumas Bay had to row to Tacoma for supplies and mail. Old Military Road, constructed around 1856 and extending north from Fort Steilacoom, past Star Lake to Seattle and Fort Lawton, was the first road through the area.

Over time, narrow dirt roads were added to provide east/west access and by 1900, a road was constructed between Star Lake and Redondo. The second crossroad, the "Seattle Road," connected old Military Road and Kent. The Seattle-Tacoma Interurban Line, completed in 1901, provided a fast and easy way to reach these urban cities. Improved access brought many visitors to the area and Star Lake became a popular summer recreation site.

By the 1920s, Federal Highway 99, the interstate that linked the western states from north to south, was complete. At this time, Federal Way was still primarily forest and farmland. Fred Hoyt had a cabin on Dumas Bay and started a road to Tacoma (still called Hoyt Road). The timber companies, which had a major logging operation going, built an early railroad line and were instrumental in getting Marine View Highway (now Dash Point Road) built in the early 1920s. This roadway spurred development along the coastline. Soon thereafter, Peasley Canyon Road was built to connect Military Road with the Auburn Valley. This road later became known as South 320th Street. In these early days, roadways set the stage for development in the area and they still play an important role in the City today.

By the start of World War II, a number of small, thriving communities made up the area that is now Federal Way. Some communities were clustered around lakes, such as Steel Lake, Star Lake, and Lake Geneva. Others were sited to take advantage of the view of Puget Sound, like Adelaide and Buenna. As each of these communities grew, residents built small schoolhouses for their children. By the late 1940s, King County consolidated the many individual red schoolhouses into the Federal Way School District, from which the City gets its name. During this same period, a library was built along the edge of Highway 99, and between 308th Street and 320th Street, a small "downtown" developed with a general store, lumber yard, realty office, beauty parlor, feed store, and gas station. By the end of the 1950s, the ten blocks between 308th and 320th Streets became the first roadside commercial district. One of the more unique developments was Santa Faire, a family oriented theme park. New shopping areas were added around the park, helping to create a "community focus" for the residents of the area.

As this commercial area developed, the rest of Federal Way was changing as well. The Boeing Company expanded their operations in Renton and the Kent Valley and began advertising nationally for engineers. Those engineers in turn began roaming the wooded acreage in Federal Way in search of housing. One of the earliest residential developments was Marine Hills, built in 1958 overlooking Puget Sound. Weyerhaeuser, one of the early timber companies, had large land holdings in the area and began to develop their land into high quality housing with amenities like golf courses.

Weyerhaeuser's development company also began developing commercial property, creating the West Campus business park. The plan was to integrate offices and businesses with lush landscaping. Though initially the corporate office market was not strong, West Campus has grown almost to capacity, providing space for many civic buildings such as City Hall, the police station, the area's major health care centers, and higher density housing.

Another major landmark in the area is SeaTac Mall, built in the mid-1970s on what was farmland south of 320th Street. The Mall is one of the largest in South King County and is the anchor for retail development in the area. The Mall was a result of population growth in the region and its location was determined by the 320th Street intersection with Interstate 5. The Interstate supplanted Highway 99 as the main artery for commuter traffic in the County.

By the mid 1980s, South King County was growing quickly. Retail growth occurred along Highway 99, especially at the 320th Street intersection. Roads and office space were developed to accommodate the increased growth. Residential growth was also prominent, following plans developed by King County, with a large number of apartment homes. The changes to the community, with increased housing and traffic, created a movement for greater self-determination. In 1989, the citizens of this area voted for incorporation and the City of Federal Way was born, incorporating on February 28, 1990.



Aerial View of Federal Way, July 2007

**2011/2012
CITY OFFICIALS
LEGISLATIVE BODY**

<u>Position</u>	<u>Council Member</u>	<u>Term</u>	<u>Term Expires</u>	<u>Contact Information</u>
Elected	Mayor, Skip Priest	4 years	12/31/2014	skip.priest@cityoffederalway.com (253) 835-2402
Position #1	Jim Ferrell	4 years	12/31/2011	jim.ferrell@cityoffederalway.com (253) 835-2401
Position #2	Linda Kochmar	4 years	12/31/2013	linda.kochmar@cityoffederalway.com (253) 835-2401
Position #3	Michael Park	4 years	12/31/2011	michael.park@cityoffederalway.com (253) 835-2401
Position #4	Jeanne Burbidge	4 years	12/31/2013	jeanne.burbidge@cityoffederalway.com (253) 835-2401
Position #5	Jack Dovey	4 years	12/31/2011	jack.dovey@cityoffederalway.com (253) 835-2401
Position #6	Roger Freeman	4 years	12/31/2013	roger.freeman@cityoffederalway.com (253) 835-2401
Position #7	Dini Duclos	4 years	12/31/2011	dini.duclos@cityoffederalway.com (253) 835-2401



SKIP PRIEST
Mayor



LINDA KOCHMAR
Councilmember



DINI DUCLOS
Councilmember



JIM FERRELL
Councilmember



MIKE PARK
Councilmember



JEANNE BURBIDGE
Councilmember



JACK DOVEY
Councilmember



ROGER FREEMAN
Councilmember

JUDICIAL BRANCH

<u>Position</u>	<u>Employee</u>	<u>Elected/ Appointed</u>	<u>Term</u>	<u>Office Date</u>	<u>Contact Information</u>
Presiding Judge	David Larson	Elected	N/A	03/03/08	david.larson@cityoffederalway.com (253) 835-3012
Judge	Rebecca Robertson	Elected	N/A	01/01/10	rebecca.robertson@cityoffederalway.com (253) 835-3025
Court Administrator	Susanne White	Appointed	N/A	02/22/10	susanne.white@cityoffederalway.com (253) 835-3000

CITY ADMINISTRATION

<u>Position</u>	<u>Employee</u>	<u>Appointment</u>	<u>Contact Information</u>
Chief Administrative Officer	Vacant		
Police Chief	Brian J. Wilson	05/05/09	brian.wilson@cityoffederalway.com (253) 835-6711
Parks and Public Works Director	Cary M. Roe	07/01/09	cary.roe@cityoffederalway.com (253) 835-2414
Financial Services Administrator	Bryant Enge	09/22/08	bryant.enge@cityoffederalway.com (253) 835-2510
City Attorney	Patricia Richardson	10/07/02	patricia.richardson@cityoffederalway.com (253) 835-2570
Community Development Director	Vacant		
Economic Development Director	Patrick Doherty	08/16/04	patrick.doherty@cityoffederalway.com (253) 835-2612
Finance Director	Tho Kraus	03/10/08	tho.kraus@cityoffederalway.com (253) 835-2520
Human Resources Director	Vacant		

VISION

Federal Way is a community known for its cultural diversity, attractive parks, safe neighborhoods, and vibrant business centers.

MISSION

The City of Federal Way is responsive, innovative and fiscally responsible in delivering quality services, promoting economic development, improving infrastructure, and managing growth.

GOALS

- Integrate the public safety strategy into all facets of City operations, building on a strong community-based approach.
- Create a multi-use urban city center that is pedestrian friendly, linked to neighborhoods and parks, and services as the social and economic hub of the City.
- Establish Federal Way as an economic leader and job center in South King County by attracting a regional market for high quality office and retail businesses.
- Maintain the capital facilities plan and provide financing options for transportation and surface water improvements, parks, recreation, cultural arts and public facilities.
- Ensure a responsive service culture within the City organization where employees listen carefully, treat citizens and each other respectfully and solve problems creatively, efficiently, and proactively.
- Position Federal Way as a regional leader by working collaboratively with other local and regional jurisdictions in order to leverage resources.

Adopted March 7, 2006

**OUR CITY VALUES
S-P-I-R-I-T**

Service

1. Timely responses within established deadlines to internal and public inquiries.
2. Behave in a friendly, helpful manner - take the extra step to help the other person.
3. Seek feedback from clients on service delivery (non-defensive and learning). Adjust services based upon feedback.
4. Monitor performance and results. Identify ways for improving services.
5. Know and understand your customers - City co-workers, Mayor and Council, public and other agencies.

Pride

1. Support the City. Make supporting comments in the community.
2. Take pride in appearance; your office; demeanor; dress.
3. Take pride in quality products; no mistakes; looks good; and communicates proper meaning.
4. Recognize the importance of your job.
5. Be a City Ambassador in the community.

Integrity

1. Be truthful.
2. Be trustworthy. Do what you say you are going to do.
3. Avoid relationships which may be conflicts of interest.
4. Do not withhold or misrepresent information.
5. Respect confidences.

Responsibility

1. Be accountable. Take credit or blame for your own actions.
2. Do not promise more than you can deliver. Know your limits.
3. Keep your word.
4. Be reliable.
5. Develop knowledge and skills.

Innovation

1. Take reasonable risks.
2. Keep current on changes in your field.
3. Be open-minded.
4. Try new things.
5. Turn setbacks into opportunities. Learn from failures.

Teamwork

1. Keep others informed and alerted.
2. Respect each other.
3. Help each other.
4. Support team success over personal success. There is no "I" in teamwork.
5. Recognize your role may change depending upon the situation.
6. Be loyal. Support the team or organization decision.
7. Involve others in decision-making as appropriate and possible.

CITY OF FEDERAL WAY ORGANIZATION CHART AND OPERATION SUMMARY

Municipal Court		CITIZENS OF FEDERAL WAY		Position Summary							
* Misdemeanors & Gross Misdemeanors * Traffic & Non-traffic Infractions * Probation Services * Civil Impounds		Mayor's Office		Year Authorized* FTE Adopted Change Adopted Total							
09 Staffing 14.00 10 Staffing 14.00 FTE Change - 11/12 Adopted 14.00 Frozen FTE 1.00		* Represent the People of Federal Way * Adopt Ordinances & Resolutions * Grant Franchises * Levy Taxes and Appropriate Funds * Establish Policy Guidelines * Administer City-wide Operations and Budget * Coordinate Regional Affairs * Economic Development 09 Staffing 11.13 10 Staffing 11.13 FTE Change (1.63) 11/12 Adopted 9.50 One-time FTE*** 1.00		2008 Actual 353.35 2009 Actual 340.08 2010 Year-End 339.58 2011 Adopted 339.58 (16.93) 2012 Adopted 322.65 (4.00) 322.65 318.65							
						*Authorized Positions includes one-time and frozen.					
Finance		Human Resources		Law		Police Department		Community Development		Public Works/Parks	
* Payroll * Accounts Payable * Purchasing * Accounts Receivable * Business License * General Accounting * Budget * Banking and Investments * Monthly Financial Report * Audit Coordination * Internal Controls * Financial Planning/Analysis 09 Staffing 8.00 10 Staffing 8.00 FTE Change (0.50) 11/12 Adopted 7.50 One-time FTE 0.50		* Records Management * Hearing Examiner Coord.. * Codification Coordination * Licensing Enforcement * Commission & Board appointment process * Recruiting/Training * Benefits Administration * Employee/Labor Relations * Wellness * Retirement System * Civil Service 09 Staffing 5.25 10 Staffing 5.25 FTE Change - 11/12 Adopted 5.25		* Civil Legal Services and Litigation * Legislative support * Prosecution * Provide Legal Counsel * Draft Contracts and Ordinances * Negotiate Contracts and Real Estate Transactions * Risk Management 09 Staffing 12.00 10 Staffing 12.00 FTE Change - 11/12 Adopted 12.00 One-time FTE 1.00		* Crime Analysis/Prevention * Traffic Safety Education & Enforcement * Investigation * Patrol * Emergency Communication * Community Safety and Education Programs * Fleet Management * Animal Services 09 Staffing 166.00 10 Staffing 167.00 FTE Change (2.00) 11/12 Adopted 165.00 Frozen FTE 8.00 One-time FTE 19.00		* Economic Development * Land Use Management * Permit process * Legislative * Bldg Permits & Inspections * Code Compliance * Human Services * Comm. Dev. Block Grant * Neighborhood Develop * Volunteer Program 09 Staffing 30.00 10 Staffing 28.90 FTE Change (5.40) 11/12 Adopted 23.50 Frozen FTE 1.00 One-time FTE* 1.00		* Development Services --Permitting --Inspection --Legislation * Maintenance, Operating, & Development of --Public Right-of-Way --Traffic Systems --Surface Water Mgmt * Solid Waste/Recycling * Emergency Management * Fleet Management * Community Center * Recreation & Athletic Progs * Park maintenance/operation & Development * Community Events & Arts * Public Facility Management & Development * Dumas Bay Centre Operations * Knutzen Family Theatre * Open Space Management 09 Staffing 83.70 10 Staffing 83.70 FTE Change (5.80) 11/12 Adopted 77.90 Frozen FTE 1.00 One-time FTE** 2.00	
		Information Technology									
		* Data Processing/ GIS * Mail & Copier * Systems Support Technology Infrastructure Network appliances * Customer Support Online, Remote Helpdesk Staff training * Applications Support Business Systems Setup/Support Database Administration 09 Staffing 10.00 10 Staffing 9.60 FTE Change (1.60) 11/12 Adopted 8.00		*Community Development 1.0 One-time FTE is for 2011 only, in 2012 this position is eliminated bringing the 2012 Adopted FTE to 22.50 **Public Works/Parks 2.0 One-time FTE is for 2011 only, in 2012 this position is eliminated bringing the 2012 Adopted FTE to 75.90 ***Mayor's Office 1.0 One-time FTE is for 2011 only, in 2012 this position is eliminated bringing the 2012 Adopted FTE to 8.50							

BOARDS AND COMMISSIONS***Arts Commission***

Purpose:	The Arts Commission develops and oversees the City's various arts programs, and makes recommendations to the City Council on all areas of the arts, including the fine arts, literary, performing, visual, and cultural as well as historic preservation.	
Number of Members:	9 members	Appointed by: City Council
Current Members:	Carrol Clemens, Maureen Hathaway, Susan Honda, Bruce Lee, Bette Simpson-Opstad, Cynthia Pienett, Frances Tanner, Mary Tynan and Lorie Weldon.	
Meeting Information:	1st Thursday of each month - 7:30 am, Federal Way Community Center	

Civil Service Commission

Purpose:	The Civil Service Commission powers and performs the duties established by state law in connection with the selection, appointment, promotion, demotion and employment of commissioned officers below the rank of Director of Police Services.	
Number of Members:	5 members	Appointed by: Mayor
Current Members:	Kandice Kimberling, Joyce McMahon, Michael Moneck, Linda Purlee, and Michael Redling.	
Meeting Information:	1 st Wednesday of each month – 7:00 pm, Hylebos Conference Room	

Diversity Commission

Purpose:	The Diversity Commission advises the City Council on policy matters involving the community's cultural and ethnic differences, ensuring that these differences are considered in the decision-making process.	
Number of Members:	9 members	Appointed by: City Council
Current Members:	Gregory Baruso, Herman Brewer, Chris Brown, Bob Danielle, Arlene Gutierrez, Susan Honda, Grace Rawsthorne, Mirya Roach and Ron Walker,	
Meeting Information:	2 nd Wednesday of each month at 6:00 p.m. – Hylebos Conference Room.	

Ethics Board

Purpose:	The Ethics Board issues advisory opinions on the provisions of the Federal Way Code of Ethics; they also investigate and report to the City Council on any alleged violations of the Code of Ethics.	
Number of Members:	3 members	Appointed by: City Council
Current Members:	Rick Agnew, Byron K. Hiller and Sonia Lewis.	
Meeting Information:	Semi-annual and as needed.	

Human Services Commission

Purpose:	The Human Services Commission makes reports and recommendations to the City Council and Mayor concerning human services issues.	
Number of Members:	9 members	Appointed by: City Council
Current Members:	Rick Agnew, Julie Davis, Elizabeth Hughes, Carol Peterson, Robyn Richins, Kathryn Scanlon, Ronald Secreto, Russ Williams and Bob Wroblewski.	
Meeting Information:	3 rd Monday of each month at 5:30 p.m. – Hylebos Conference Room.	

Lodging Tax Advisory Commission

Purpose:	The membership of the Lodging Tax Advisory Committee consists of an elected official of the city who serves as chair, two representatives of businesses required to collect the tax, and two people involved in activities that are funded by revenue received from the tax.	
Number of Members:	7 members	Appointed by: City Council
Current Members:	Councilmember Jack Dovey, Emma Bulalacao-Brooks, Mike Dunwiddie, Rose Ehl, Ryan Miller, Joann Piquette and Carrie Wells	
Meeting Information:	2 nd Tuesday of February, May, August and November – 8:00 a.m. – Hylebos Conference Room.	

Parks and Recreation Commission

Purpose:	The Parks and Recreation Commission advises the City Council on policy matters involving acquisition, development and significant operational impacts of Parks and Recreation Department facilities and programs.	
Number of Members:	9 members	Appointed by: City Council
Current Members:	Brian Ailinger, Julio Diaz, Fred Konkell, Carol Otto, George Pfeiffer, Justin Schmitter Marie Sciaqua, Jack Sharlock, and one vacancy.	
Meeting Information:	1st Thursday of each month at 6:00 p.m. – Hylebos Conference Room.	

Planning Commission

Purpose:	The Planning Commission conducts public hearings and makes recommendations to the City Council on amendments or revisions to the Comprehensive Plan, Zoning Code and Zoning Map.	
Number of Members:	7 members	Appointed by: City Council
Current Members:	Lawson Bronson, Wayne Carlson, Hope Elder, Sarady Long, Tom Medhurst, Tim O'Neil and Merle Pfeifer.	
Meeting Information:	1st & 3rd Wednesday of each month at 7:00 p.m. – Council Chambers.	

Youth Commission

Purpose:	The Youth Commission advises the City Council and other City boards and commissions on issues such as youth programs, recreational activities, dance clubs and other issues of importance to youth.	
Number of Members:	13 members	Appointed by: City Council
Current Members:	Barbara Jun, Agnes Kim, Alice Kim, Kevin Lee, Katharina Longman, Paul Oh, Ashley Park, Edwin Park, Akanksha Prakash, Stephanie Reagle, Sally Son, Stephanie Stanek and Caroline Thompson.	
Meeting Information:	3rd Wednesday of each month at 5:00 p.m. – Federal Way Community Center.	

Independent Salary Commission

Purpose:	The Independent Salary Commission studies the relationship of benefits to the duties of the Mayor and City Council members and adjusts them, if appropriate. They are to review and file their salary schedules and benefits no later than May 31 of every even-numbered year.	
Number of Members:	5 members	Appointed by: Mayor & Approved by City Council
Current Members:	Adebola Adekoya, Donald Dennis, Frank Marshall, Ron Secreto and one vacancy.	
Meeting Information:	Even Years – Meeting Dates vary – Hylebos Conference Room.	

BUDGET PROCESS

Procedures for Adopting the Original Budget - The City's budget process and the time limits under which the biennial budget must be prepared are defined by the Revised Code of Washington (RCW) 35A.34. These elements, with which the City continues to comply, resulted in the following general workplan and calendar for 2010:

Process Description	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Council sets 2011/2012 budget priorities												
Management Team Develops Budget Strategies												
Mayor gives budget Directions												
Finance Department distributes budget instructions consistent with Mayor and City Council directions						*						
Departments prepare base-line revenue and expenditure estimates and new program requests												
Finance Department updates revenue estimates and compiles department submittals												
Mayor meets with Department staff to review their budget proposals												
Mayor makes specified adjustments to department submittals/establishes preliminary budget												
Preliminary budget document prepared, printed and filed with City Clerk and presented to the City Council (at least 60 days prior to the ensuing fiscal year)												
City Council conducts preliminary budget hearings						*				*		
City Clerk publishes notice of the filing of preliminary budget and notice of public hearing to be held during preliminary budget deliberations										*		
City Council conducts workshops and public hearings on the preliminary budget recommended by Mayor												
City Council instructs Mayor to make modifications to the budget												
City Council adopts an ordinance to establish the amount of property taxes to be levied in the ensuing year											*	
Final budget, as adopted, is published and distributed within the first three months of the following year												

Mid-Biennium Review and Modification - The biennial budget statute referenced above requires jurisdictions electing a biennium budget to perform a mid-biennium review and modification of the adopted budget per RCW 35.34.130. The review and modification shall occur no sooner than eight months after the start nor later than conclusion of the first year of the fiscal biennium.

Amending the Budget - When the Mayor/City Council determines that it is in the best interest of the City to increase or decrease the appropriation for a particular fund, it may do so by ordinance approved by a simple majority. The Mayor is authorized to transfer budgeted amounts between departments within any fund. The Department Directors are authorized to transfer budgeted amounts between accounts within a department.

BUDGET POLICIES

I. OPERATING BUDGET

A. OVERALL

1. The budget should be a performance, financing and spending plan agreed to by the Mayor, City Council, and Department Directors. It should contain information and data regarding expected revenues, expected expenditures and expected performance.
2. The City will prepare and annually refine written policies and goals to guide the preparation of performance, financing and spending plans for the City budget. Adopted budgets will comply with the adopted budget policies and Council priorities.
3. As a comprehensive business plan, the budget should provide the following critical elements recommended by the Government Finance Officers Association: public policies, financial plan, operations guide, and communications device.
4. The City's budget presentation should display the City's service delivery/performance plan in a Council/constituent-friendly format. Therefore, the City will use a program budgeting format to convey the policies for and purposes of City operations. The City will also prepare the line-item format materials for those who wish to review that information.
5. Decision making for capital improvements will be coordinated with the operating budget to make effective use of the City's limited resources for operating and maintaining facilities.
6. Under the Mayor's direction, Department Directors have primary responsibility for: a) formulating budget proposals in line with Mayor and City Council priority direction, and b) implementing those proposals once they are approved.

B. FISCAL INTEGRITY

1. The City will maintain the fiscal integrity of its operating, debt service, and capital improvement budgets which provide services and maintain certain public facilities, streets and utilities. It is the City's intent to maximize the level of public goods and services while minimizing the level of debt.
2. The City will adopt a balanced budget for all funds. Balanced budget for operating funds means ongoing operating program costs do not exceed the amount of ongoing revenues to finance those costs. The ongoing revenue will be identified along with new program costs including impact from new capital projects. Any available carryover balance will only be used to offset one-time or non-recurring costs. Balanced budget for non-operating funds means total resources equal to or exceed total uses.
3. Cash balances in excess of the amount required to maintain strategic reserves will be used to fund one-time or non-recurring costs.
4. Mitigation fees shall be used only for the project or purpose for which they were intended.

C. CONTINGENT ACCOUNTS

1. The City shall establish an appropriated Contingency Reserve in order to accommodate unexpected operational changes, legislative impacts, or other economic events affecting the City's operations which could not have been reasonably anticipated at the time the budget was prepared. Funding shall be targeted at three (3) percent of the City's operating expenditures.
2. The City shall establish a Strategic Reserve in the Risk Management Fund which shall neither be appropriated nor spent without Council authorization. The purpose of the fund is to provide some fiscal means for the City to respond to potential adversities such as public emergencies, natural disasters or similarly major, unanticipated projects. Funding shall be targeted at not less than five (5) percent of the City's operating expenditures.
3. The City shall prefund each subsequent year's debt service (see II.B.7 below).
4. The City shall continue to set aside funding from the Strategic Reserve for the eventual implementation of a self-insurance program (see details in 5. below).
5. The City shall continue to set aside funding from the Strategic Reserve for a self-insurance reserve in the City's Risk Management Fund. As the City's mix and level of liabilities increase, it should have a foundation to implement a cost effective program to mitigate the expense of commercial insurance. The intent is to accumulate investment earnings from the Strategic Reserve in the self-insurance reserve until the self-insurance program is ready to be fully implemented. After that point the required amount will be transferred to appropriately fund the self-insurance reserve. Similar transfers will occur annually after that initial set-up.
6. The City shall fund certain asset replacement reserves through depreciation charges paid to the Internal Service Funds (see 7. below).
7. Replacement reserves based on estimated replacement value will be established for any equipment, furnishings, and computer software when the need will continue beyond the estimated initial useful life, regardless of whether the equipment is acquired via lease, gift or purchase. An equal annual amount will be included in the service charges paid by City departments to the various Internal Service funds (Information Systems, Mail & Duplication, Fleet and Equipment and Building) during the expected life of the asset. The furnishings reserve may be used for building rehabilitation and will be replenished in accordance with 9 below. This will permit the accumulation of cash to cost-effectively replace these assets and smooth out future budgetary impacts.
8. The strategic reserve and self-insurance reserve should be replenished as soon as possible and always within three years from the time the reserve is used or falls below the target. Sources to replenish these reserves shall be from undesignated fund balances, deferring non-life safety capital, and operating revenues in this order.
9. Furnishing Replacement Reserve (if used for building rehabilitation projects): An amount equal to twice the annual depreciation of the project cost will be charged to each department until cost is fully recovered.
10. The City shall maintain a \$100,000 reserve for Snow and Ice Removal. This reserve is established for use in the event a major storm occurs and additional funds, above the annual operating allocation, are needed.

D. REVENUES

1. Revenue estimates shall not assume any growth rate in excess of inflation. Real growth that occurs will be recognized through budgetary adjustments only after it takes place. This practice imposes short term constraint on the level of public goods or services. However, in the event that revenues are less than expected, it minimizes the likelihood of severe cutback actions which may be profoundly disruptive to the goal of providing a consistent level of quality services.
2. Investment income earned through the City's investment pool shall be budgeted based upon the allocation methodology, i.e. the projected average monthly balance of each participating fund.

E. CONTRACTUAL SERVICES

1. The City will continue to thoroughly investigate the feasibility of contracting certain public services in accordance with Council Resolution No. 92-103.

F. MINIMIZATION OF ADMINISTRATIVE COSTS

1. An appropriate balance will be maintained between resources allocated for direct services to the public and resources allocated to assure sound management, internal controls, and legal compliance.

G. RETIREMENT

1. The budget shall provide for adequate funding of the City's retirement system.

H. MONTHLY REPORT

1. The budget will be produced so that it can be directly compared to the actual results of the fiscal year and presented in a timely monthly report.
2. All budget amendments, both revenues and expenditures, will be noted in the monthly report.

I. MULTI-YEAR ESTIMATES

1. With each budget, the City will update expenditure and revenue projections for the next six years. Projections will include estimated operating costs for capital improvements that are included in the capital budget.
2. This budget data will be presented to elected officials in a form that will facilitate budget decisions, based on a multi-year perspective.

J. CITIZEN INVOLVEMENT

1. Citizen involvement shall be encouraged in the budget decision making process through public hearings and study sessions.
2. Involvement shall also be facilitated through City boards, task forces and commissions, which shall serve in advisory capacities to the Mayor and City Council.

K. FEES

1. Fees shall be phased toward covering 100% of the cost of service delivery, unless such amount prevents an individual from obtaining an essential service. Fees or service charges should not be established to generate money in excess of the cost of providing service.
2. Fees may be less than 100% if other factors (e.g. market forces, competitive position, etc.) need to be recognized.

L. NONPROFIT ORGANIZATIONS

1. Future funding decisions regarding nonprofit organizations will be based on guidelines, policies and priorities determined by the City Council and availability of financing based on General Fund spending priorities.

II. CAPITAL BUDGET

A. FISCAL POLICIES

1. Capital project proposals should include as complete, reliable, and attainable cost estimates as possible. Project cost estimates for the Capital Budget should be based upon a thorough analysis of the project and are expected to be as reliable as the level of detail known about the project. Project cost estimates for the Ten-Year City Capital Improvement Plan will vary in reliability depending on whether they are to be undertaken in the first, fifth or tenth year of the Plan.
2. Capital proposals should include a comprehensive resource plan. This plan should include the amount and type of resources required, and the funding and financing strategies to be employed. The specific fund and timing should be outlined. The plan should indicate resources needed to complete any given phase of a project in addition to the total project.
3. All proposals for the expenditure of capital funds shall be formulated and presented to Council within the framework of a general capital budget and, except in exceptional circumstances of an emergency nature, no consideration will be given to the commitment of any capital funds, including reserve funds, in isolation from a general review of all capital budget requirements.
4. Changes in project estimates for the comprehensive resource plan should be fully reported to the City Council for review and approval.
5. Project proposals should indicate the project's impact on the operating budget, including, but not limited to, long-term maintenance costs necessary to support the improvement.
6. At the time of contract award, each project shall include reasonable provision for contingencies:
 - a. The amount set aside for contingencies shall correspond with industry standards and shall not exceed ten (10) percent, or a percentage as otherwise determined by the City Council of the total contract amount.
 - b. Project contingencies may, unless otherwise determined by the City Council, be used only to compensate for unforeseen circumstances requiring additional funds to complete the project within the original project scope and identified needs.

- c. For budgeting purposes, project contingencies are a reasonable estimating tool. At the time of the contract award, the project's budgeted appropriation, including contingency, will be replaced with a new appropriation equal to the approved project contract contingency developed in the manner described above.
- 7. The City Administration shall seek ways of ensuring that administrative costs of carrying out the Capital Improvement Plan are kept at appropriate levels.
- 8. The Annual Capital Budget shall include only those projects which can reasonably be accomplished in the time frame indicated. The detail sheet for each budgeted capital project should include a projected schedule.
- 9. Capital projects which are not encumbered or completed during the fiscal year will be rebudgeted or carried over to the next fiscal year except as reported to and subsequently approved by the City Council. All re-budgeted capital projects should be so noted in the Adopted Capital Budget. Similarly, multi-year projects with unencumbered or unexpended funds will be carried over to the subsequent year(s).
- 10. If a proposed project will cause a direct negative impact on other publicly-owned facilities, improvements to the other facilities will be required as part of the new project and become a part of the new project's comprehensive costs.
- 11. Capital projects will not be budgeted unless there are reasonable expectations that revenues will be available to pay for them.

B. DEBT POLICIES

- 1. Short-term lines of credit, tax or Revenue Anticipation Notes may be used only when the City's ability to implement approved programs and projects is seriously hampered by temporary cash flow shortages. In general, these Notes will be avoided. No other form of debt will be used to finance ongoing operational costs.
- 2. Whenever possible, the City shall identify alternative sources of funding and shall examine the availability of those sources in order to minimize the level of debt.
- 3. Whenever possible, the City shall use special assessment, revenue, or other self-supporting bonds instead of general obligation debt.
- 4. Long term general obligation debt will be incurred when necessary to acquire land or fixed assets, based upon the ability of the City to pay. This debt shall be limited to those capital improvements that cannot be financed from existing revenues and when there is an existing or near-term need for the project. The project should also be integrated with the City's long term financial plan and City Improvement Plan.
- 5. The maturity date for any debt will not exceed the reasonable expected useful life of the project so financed.
- 6. Fifty percent (50%) of the principal of any long term indebtedness should be retired over 10 years.
- 7. Current year revenues shall be set aside to pay for the subsequent year's debt service payments. This is intended to immunize the City's bondholders from any short term volatility in revenues.

8. The City shall encourage and maintain good relations with financial and bond rating agencies, and will follow a policy of full and open disclosure on every financial report and bond prospectus.
9. The City shall establish affordability guidelines in order to preserve credit quality. One such guideline, which may be suspended for emergency purposes, or because of unusual circumstances, is as follows:
10. Debt service to be repaid with operating revenues should not exceed 8% of the respective operating budget.

C. CAPITAL IMPROVEMENT PLAN (CIP) POLICIES

1. Citizen participation in the Capital Improvement Program is a priority for the City. Among the activities which shall be conducted to address this need are the following:
 - a. The Capital Improvement Plan shall be provided to the City Council in a timely manner to allow time for the Council members to review the proposal with constituents before it is considered for adoption.
 - b. Council study sessions on the Capital Improvement Plan shall be open to the public and advertised sufficiently in advance of the meetings to allow for the attendance of interested citizens.
 - c. Prior to the adoption of the Capital Improvement Plan, the City Council shall hold noticed public hearings to provide opportunities for citizens to express their opinions on the proposed plan.
 - d. The City Planning Commission shall review the proposed City Improvement Plan and provide its comments on the Plan's contents before the Council considers the Plan for adoption.
2. All projects included in the Capital Improvement Plan shall be consistent with the City's Comprehensive Plan. The goals and policies for services, facilities, and transportation should be followed in the development of the City Improvement Plan. The Comprehensive Plan service level goals should be called out in the City Improvement Plan.
3. Capital projects shall be financed to the greatest extent possible through user fees and benefit districts when direct benefit to users results from construction of the project. Refer to Debt Policies for further detail.
4. Projects that involve intergovernmental cooperation in planning and funding should be established by an agreement that sets forth the basic responsibilities of the parties involved.
5. The Council will annually review and establish criteria against which capital proposals should be measured. Included among the factors which will be considered for priority-ranking are the following:
 - a. Projects which have a positive impact on the operating budget (reduced expenditures, increased revenues);
 - b. Projects which are programmed in the Ten-Year Operating Budget Forecast;

- c. Projects which can be completed or significantly advanced during the Ten-Year Capital Improvement Plan;
- d. Projects which can be realistically accomplished during the year they are scheduled;
- e. Projects which implement previous Council-adopted reports and strategies.

A complete list of criteria follows.

CRITERIA FOR DETERMINING PROJECT INCLUSION/PRIORITY
(In Priority Order)

1. Projects which are required by statute or by an existing agreement with another agency.
2. Projects which are essential to public health or safety.
3. Projects which are urgently needed by some other criteria than public health or safety, e.g. environmental or public service.
4. Projects which have exhibited a high degree of public support.
5. Projects which are grant funded and would have minimal or no operating cost impact on the General Fund.
6. Projects which, if not acted upon now, would result in the irrevocable loss of an opportunity, or other major alternative actions would have to be initiated.
7. Projects which would preserve an existing capital facility, avoiding significantly greater expenses in the future (e.g. continuation of a ten-year cycle street maintenance program).
8. Projects which would result in significant savings in General Fund operating costs.
9. Projects which would fulfill a City commitment (evidenced by previous inclusion in the annual CIP and community support) to provide minimal facilities in areas which are deficient according to adopted standards.
10. Projects which would provide significant benefits to the local economy and tax base.
11. Purchase of land for future projects at favorable prices prior to adjacent development.
12. Purchase of land for future City projects (landbanking).
13. Projects which would provide new facilities which have minimal or no operating costs or which have operating costs but have been designated as exceptions to the operating cost policy by previous City Council actions.
14. Projects which would be constructed in conjunction with another agency with the other agency providing for the operating costs.
15. Projects which would generate sufficient revenue to be essentially self-supporting in their operation.
16. Projects which would make an existing facility more efficient or increase its use with minimal or no operating cost increase.
17. Projects which would fulfill City commitment (evidenced by previous inclusion in the annual CIP and community support) to provide greater than minimal facilities.
18. Projects which are grant funded but would require increased operating costs in the General Fund.
19. Projects which are not grant funded and would require increased operating costs in the General Fund, and have not been designated as exceptions to the operating cost policy by previous City Council actions.

BASIS OF ACCOUNTING AND BUDGETING

Accounting records for the City are maintained in accordance with methods prescribed by the State Auditor under the authority of Washington State law, Chapter 43.09 R.C.W., and in compliance with generally accepted accounting principles as set forth by the Governmental Accounting Standards Board.

Basis of Presentation - Fund Accounting

The accounts of the City are organized on the basis of funds and account groups. Each fund is a separate accounting entity with a self-balancing group of accounts. There are three broad fund categories, seven generic fund types within those categories and two account groups. A purpose and description of the fund is provided on the fund pages in the Budget by Fund section of this budget document.

Basis of Accounting

Basis of accounting refers to when revenues, expenditures, expenses, transfers and the related assets and liabilities are recognized and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The *accrual basis* of accounting is used by proprietary fund types. Under this method, revenues are recognized when earned, and expenses are recognized when incurred.

The *modified accrual* basis of accounting is used by governmental, expendable trust and agency funds. Revenues and other financial resources are recognized when they become susceptible to accrual, i.e., when the related funds become both measurable and available to finance expenditures of the current period. To be considered "available", revenue must be collected during the current period or soon enough thereafter to pay current liabilities.

Basis of Budgeting

The City uses the same revenue and expenditure recognition principles for budgeting as for accounting with the exception of depreciation or amortization expenses in proprietary funds are not budgeted.

Balanced Budget

The state law prescribes a balanced budget where total expenditures and other uses not to exceed total resources (current revenue plus beginning fund balance). The city's budget policy further requires that "on-going expenditures" not to exceed "on-going revenues". Therefore, a balanced budget for Federal Way must meet both conditions.

Budgetary Fund Balances

Budgetary fund balance is the difference between current liability and current assets of a fund. This is the amount available for appropriations during the budget period. It is different than the fund equity or the net assets reported in the entity-wide financial statements as it does not include capital assets or long-term liabilities that are not available or due within current budget period.

Scope of Budget and Fund Descriptions

Budgets are adopted for the general, special revenue, and debt service funds on the modified accrual basis of accounting. Certain special revenue and capital project funds, however, are budgeted on a project-length basis. For governmental funds, there are no differences between the budgetary basis and generally accepted accounting principles. Budgets for project/grant related special revenue funds and capital project funds are adopted at the level of the individual project and for fiscal periods that correspond to the lives of projects.

Legal budgetary control is established at the fund level; i.e., expenditures for a fund may not exceed the total appropriation amount. The Mayor may authorize transfers of appropriations within a fund, but the City Council must approve by ordinance any increase in total fund appropriations. Any unexpended appropriations for budgeted funds lapse at the end of the year. Appropriations for other special purpose funds that are non-operating in nature, such as capital projects, are adopted on a "project-length" basis and, therefore, are carried forward from year to year without reappropriation until authorized amounts are fully expended or the designated purpose of the fund has been accomplished.

The individual funds within each fund type which are included in the City's budget are listed below.

General Fund - This fund is used to account for all financial resources except those required to be accounted for in another Fund.

Special Revenue Funds - These funds are established to account for proceeds of specific revenue sources that are either designated by policy or are legally restricted to expenditure for specified purposes.

Street Fund	2% for the Arts Fund
Arterial Street Fund	Community Center Fund
Utility Tax Fund	Traffic Safety Fund
Solid Waste/Recycling Fund	Community Development Block Grant Fund
Special Contract/Studies Fund	Paths and Trails Reserve Fund
Hotel/Motel Lodging Tax Fund	

Debt Service Fund - This Fund is to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Capital Project Funds - These funds account for financial resources to be used for the acquisition or construction of major capital facilities.

Downtown Redevelopment Fund
Municipal Facilities Fund
Park Project Fund
Surface Water Management Projects Fund
Transportation Systems

Enterprise Fund - This Fund is to account for operations that are normally financed and operated in a manner similar to a private business enterprise where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

Surface Water Management Fund	Dumas Bay Centre Fund
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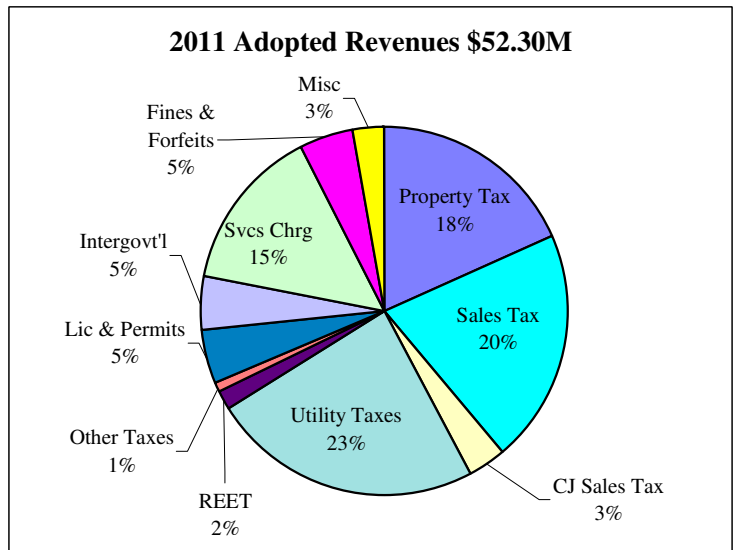
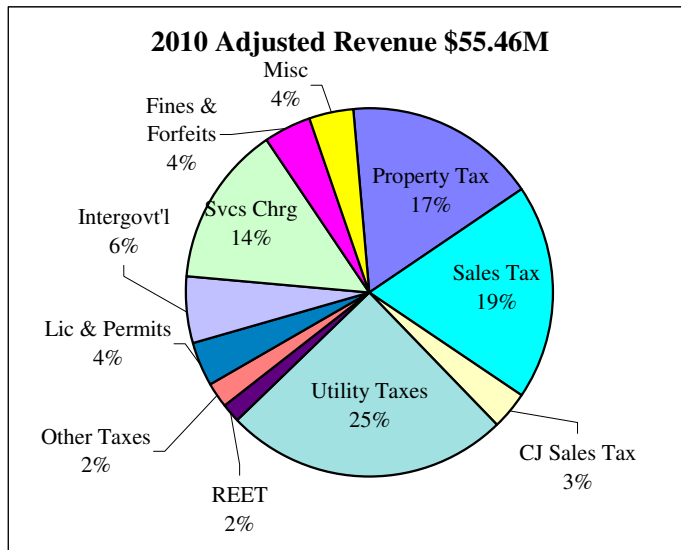
Internal Service Funds - These Funds are established to account for the financing of goods and services provided by one department of the governmental unit to other units on a cost reimbursement basis.

Risk Management Fund	Fleet and Equipment Fund
Information Systems Fund	Buildings and Furnishings Fund
Mail and Duplication Services Fund	

SOURCES & USES – ALL FUNDS

ITEM	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-End			\$ Chg	% Chg
BEGINNING FUND BALANCE	\$ 63,490,313	\$ 59,505,218	\$ 33,172,564	\$ 59,464,155	\$ 59,464,158	\$ 62,280,093	\$ 40,446,841	\$ 2,815,937	4.7%
OPERATING REVENUE:									
Property Taxes	9,213,312	9,443,649	9,376,000	9,329,370	9,529,370	9,577,000	9,625,000	247,630	2.7%
Sales Tax	12,190,863	10,586,660	12,595,000	10,578,000	10,578,000	10,684,000	10,791,000	106,000	1.0%
Criminal Justice Sales Tax	2,051,524	1,743,895	2,212,000	1,740,000	1,620,000	1,636,000	1,652,000	(104,000)	-6.0%
Utility Taxes	13,469,138	13,549,470	15,538,010	13,966,853	12,596,881	12,466,000	12,546,000	(1,500,853)	-10.7%
Real Estate Excise Tax	2,590,310	1,428,985	3,300,000	900,000	900,000	900,000	900,000	-	0.0%
Other taxes	1,454,328	1,286,351	1,615,755	1,279,000	539,000	371,000	373,000	(908,000)	-71.0%
Licenses & Permits	2,177,572	2,143,927	2,433,000	2,098,000	2,198,000	2,426,945	2,447,418	328,945	15.7%
Intergovernmental	3,300,416	3,286,284	3,315,715	3,243,315	3,371,315	2,436,000	2,136,000	(807,315)	-24.9%
Charges for Services	8,043,553	7,777,732	8,251,672	7,895,702	7,548,225	7,612,986	7,639,443	(282,716)	-3.6%
Fines & Forfeits	1,648,543	2,396,481	1,469,000	2,299,000	2,700,000	2,422,500	2,425,500	123,500	5.4%
Miscellaneous Revenue	3,014,609	2,130,270	1,899,590	2,136,544	1,644,674	1,420,075	1,269,456	(716,469)	-33.5%
Total Operating Revenues	\$ 59,154,168	\$ 55,773,704	\$ 62,005,742	\$ 55,465,784	\$ 53,225,465	\$ 51,952,506	\$ 51,804,817	\$ (3,513,278)	-6.3%
CAPITAL AND OTHER SOURCES:									
Capital Grants	7,166,232	7,216,785	6,135,000	20,006,697	19,263,369	2,880,000	5,450,000	(17,126,697)	-85.6%
Other Misc Revenue	2,319,784	2,636,710	1,011,580	1,851,721	2,276,660	1,425,661	1,207,557	(426,060)	-23.0%
Subtotal Other Sources	\$ 9,486,016	\$ 9,853,495	\$ 7,146,580	\$ 21,858,418	\$ 21,540,029	\$ 4,305,661	\$ 6,657,557	\$ (17,552,757)	-80.3%
SUBTOTAL REVENUES	\$ 68,640,184	\$ 65,627,199	\$ 69,152,322	\$ 77,324,202	\$ 74,765,494	\$ 56,258,167	\$ 58,462,374	\$ (21,066,035)	-27.2%
INTERFUND TRANSACTIONS:									
Interfund Charges	5,537,317	5,036,233	5,916,258	6,296,751	6,165,081	5,630,267	5,744,618	(666,484)	-10.6%
Interfund Transfers	17,532,176	26,560,974	21,801,541	19,679,183	21,944,651	21,216,814	16,441,898	1,537,631	7.8%
Total Rev/Other Sources	\$ 91,709,677	\$ 97,224,406	\$ 96,870,121	\$ 103,300,136	\$ 102,875,226	\$ 83,105,248	\$ 80,648,890	\$ (20,194,888)	-19.5%
TOTAL SOURCES	\$ 155,199,993	\$ 156,729,627	\$ 130,042,688	\$ 162,764,294	\$ 162,339,387	\$ 145,385,344	\$ 121,095,734	\$ (17,378,951)	-10.7%
OPERATING EXPENDITURE:									
Mayor's Office	-	-	-	-	-	1,260,231	1,278,676	1,260,231	n/a
City Council	390,885	386,920	327,879	339,646	339,646	408,956	411,985	69,310	20.4%
City Manager	1,595,011	1,723,485	1,836,774	1,445,591	1,445,591	-	-	(1,445,591)	-100.0%
Municipal Court	1,460,799	1,403,239	1,519,249	1,420,282	1,420,282	1,567,266	1,642,099	146,984	10.3%
Economic Development	403,404	371,901	448,551	579,272	566,232	332,560	336,746	(246,712)	-42.6%
Law	1,544,140	1,432,761	1,653,841	1,459,983	1,459,983	1,398,529	1,447,135	(61,454)	-4.2%
Finance	885,314	835,493	955,083	891,001	891,001	894,970	925,469	3,969	0.4%
Human Resources	958,956	919,863	919,725	897,331	897,331	906,811	927,111	9,480	1.1%
Community Development	3,482,157	3,560,708	3,895,303	3,459,589	3,450,950	2,897,924	2,963,319	(561,666)	-16.2%
Police	22,805,743	23,209,854	24,839,929	23,644,661	23,806,437	22,545,497	22,414,785	(1,099,164)	-4.6%
Parks & Recreation	6,607,645	6,391,859	7,056,240	6,428,561	6,569,231	6,304,498	6,411,989	(124,063)	-1.9%
Public Works	7,591,998	7,152,920	8,370,007	7,913,723	7,605,256	7,270,763	7,497,337	(642,959)	-8.1%
Debt Service (Regular)	1,341,996	1,276,418	1,344,596	1,344,596	1,334,696	1,328,029	2,248,676	(16,567)	-1.2%
CW - Wage/Benefits/Unalloc IS	-	-	(322,893)	365,723	200,000	(136,735)	(109,636)	(502,458)	-137.4%
Total Oper. Expenditure	\$ 49,068,047	\$ 48,665,422	\$ 52,844,283	\$ 50,189,959	\$ 49,986,637	\$ 46,979,299	\$ 48,395,691	\$ (3,210,660)	-6.4%
OTHER USES:									
Oper Grants/1-time Projects	3,276,516	3,167,526	3,336,172	7,440,831	6,969,750	7,710,883	5,123,333	270,053	3.6%
Capital Improvements	21,920,209	15,145,741	16,278,000	48,426,127	17,352,597	24,026,055	13,958,214	(24,400,072)	-50.4%
Contingency Reserve Fund	71,181	-	43,657	1,200,000	-	1,117,362	(118,449)	(82,638)	-6.9%
Total Other Uses	\$ 25,267,906	\$ 18,313,266	\$ 19,657,829	\$ 57,066,958	\$ 24,322,347	\$ 32,854,300	\$ 18,963,098	\$ (24,212,657)	-42.4%
SUBTOTAL EXPENDITURES	\$ 74,335,953	\$ 66,978,688	\$ 72,502,112	\$ 107,256,916	\$ 74,308,984	\$ 79,833,599	\$ 67,358,789	\$ (27,423,317)	-25.6%
Interfund Services	3,826,635	3,725,801	4,161,311	4,030,661	3,805,661	3,888,084	3,962,226	(142,577)	-3.5%
Interfund Transfer	17,532,176	26,560,975	21,801,541	19,679,183	21,944,652	21,216,815	16,441,898	1,537,632	7.8%
Total Expenditure and Interfund	\$ 95,694,764	\$ 97,265,464	\$ 98,464,964	\$ 130,966,761	\$ 100,059,297	\$ 104,938,499	\$ 87,762,913	\$ (26,028,262)	-19.9%
Changes in Fund Balance	\$ (3,985,087)	\$ (41,058)	\$ (1,594,843)	\$ (27,666,625)	\$ 2,815,929	\$ (21,833,251)	\$ (7,114,023)	\$ (26,028,262)	94.1%
ENDING FUND BALANCE:	\$ 59,505,226	\$ 59,464,160	\$ 31,577,721	\$ 31,797,531	\$ 62,280,087	\$ 40,446,842	\$ 33,332,818	\$ 8,649,311	27.2%
TOTAL USES	\$ 155,199,993	\$ 156,729,627	\$ 130,042,688	\$ 162,764,294	\$ 162,339,387	\$ 145,385,344	\$ 121,095,734	\$ (17,378,951)	-10.7%

SOURCES OF FUNDING – ALL FUNDS

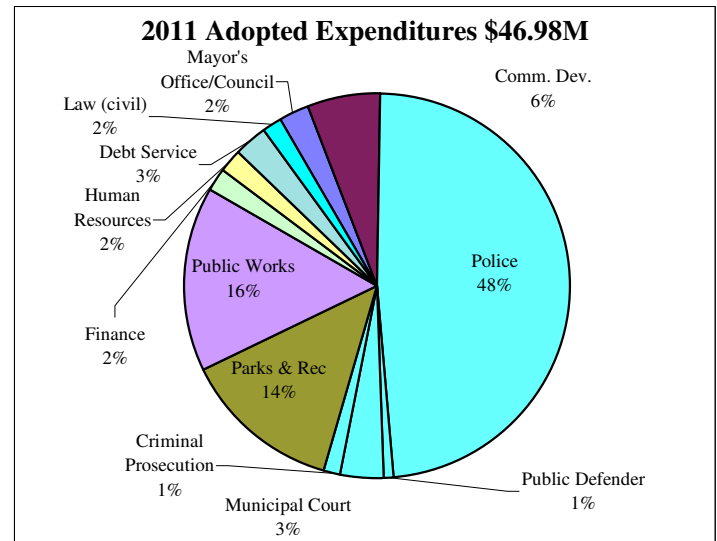
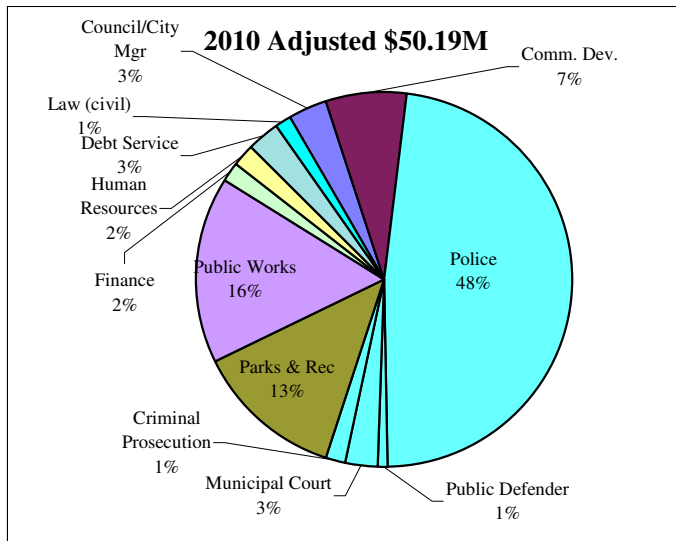


Sources of Funding	2008	2009	2010			2011	2012	11 Adopted -10 Adj	
			Adopted	Adjusted	Year-End			\$ Chg	% Chg
All Funds	Actual	Actual				Adopted	Adopted		
Property Taxes	\$ 9,213,312	\$ 9,443,649	\$ 9,376,000	\$ 9,329,370	\$ 9,529,370	\$ 9,577,000	\$ 9,625,000	\$ 247,630	2.7%
Sales Tax	12,190,863	10,586,660	12,595,000	10,578,000	10,578,000	10,684,000	10,791,000	106,000	1.0%
Criminal Justice Sales Tax	2,051,524	1,743,895	2,212,000	1,740,000	1,620,000	1,636,000	1,652,000	(104,000)	-6.0%
Utility Taxes	13,469,138	13,549,470	15,538,010	13,966,853	12,596,881	12,466,000	12,546,000	(1,500,853)	-10.7%
Real Estate Excise Tax	2,590,310	1,428,985	3,300,000	900,000	900,000	900,000	900,000	-	0.0%
Other taxes	1,454,328	1,286,351	1,615,755	1,279,000	539,000	371,000	373,000	(908,000)	-71.0%
Licenses & Permits	2,177,572	2,143,927	2,433,000	2,098,000	2,198,000	2,426,945	2,447,418	328,945	15.7%
Intergovernmental	3,300,416	3,286,284	3,315,715	3,243,315	3,371,315	2,436,000	2,136,000	(807,315)	-24.9%
Charges for Services	8,043,553	7,777,732	8,251,672	7,895,702	7,548,225	7,612,986	7,639,443	(282,716)	-3.6%
Fines & Forfeits	1,648,543	2,396,481	1,469,000	2,299,000	2,700,000	2,422,500	2,425,500	123,500	5.4%
Miscellaneous Revenue	3,014,609	2,130,270	1,899,590	2,136,544	1,644,674	1,420,075	1,269,456	(716,469)	-33.5%
Subtotal Operating Rev	\$ 59,154,168	\$ 55,773,704	\$ 62,005,742	\$ 55,465,784	\$ 53,225,465	\$ 51,952,506	\$ 51,804,817	\$ (3,513,278)	-6.3%
Capital and other Sources:									
Capital Grants ¹	7,166,232	7,216,785	6,135,000	20,006,697	19,263,369	2,880,000	5,450,000	(17,126,697)	-85.6%
Other Misc Revenue	2,319,784	2,636,710	1,011,580	1,851,721	2,276,660	1,425,661	1,207,557	(426,060)	-23.0%
Subtotal Other Sources	\$ 9,486,016	\$ 9,853,495	\$ 7,146,580	\$ 21,858,418	\$ 21,540,029	\$ 4,305,661	\$ 6,657,557	\$ (17,552,757)	-80.3%
Total Revenue	\$ 68,640,184	\$ 65,627,199	\$ 69,152,322	\$ 77,324,202	\$ 74,765,494	\$ 56,258,167	\$ 58,462,374	\$ (21,066,035)	-27.2%
Interfund Charges	5,537,317	5,036,233	5,916,258	6,296,751	6,165,081	5,630,267	5,744,618	(666,484)	-10.6%
Interfund Transfers ²	17,532,176	26,560,974	21,801,541	19,679,183	21,944,651	21,216,814	16,441,898	1,537,631	7.8%
Total Rev & Transfers	\$ 91,709,677	\$ 97,224,406	\$ 96,870,121	\$ 103,300,136	\$ 102,875,226	\$ 83,105,248	\$ 80,648,890	\$ (20,194,888)	-19.5%
Beginning Fund Balance	63,490,313	59,505,218	33,172,564	59,464,155	59,464,158	62,280,093	40,446,841	2,815,937	4.7%
Total Sources	\$ 155,199,993	\$ 156,729,624	\$ 130,042,685	\$ 162,764,291	\$ 162,339,384	\$ 145,385,341	\$ 121,095,731	\$ (17,378,951)	-10.7%

1. Capital grants and capital improvements in 2010 Adjusted Budget includes carry forward of prior year projects whereas 2011/2012 adopted budget includes only projected 2011/2012 expenditures.

2. Interfund transfers increase of \$1.5M is due to increase of \$3.8M transfer from CIP project savings to the general fund, decrease of utility tax for general fund operations \$207.7K, decrease of prop 1 transfer to general fund of \$462.5K, and \$1.6M decrease of Real Estate Excise Tax transfer to Transportation CIP.

USES OF FUNDING – ALL FUNDS



Uses of Funding	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted -10 Adj	
			Adopted	Adjusted	Year-End			\$ Chg	% Chg
Mayor's Office	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,260,231	\$ 1,278,676	\$ 1,260,231	n/a
City Council	390,885	386,920	327,879	339,646	339,646	408,956	411,985	69,310	20.4%
City Manager	1,595,011	1,723,485	1,836,774	1,445,591	1,445,591	-	-	(1,445,591)	-100.0%
Municipal Court	1,460,799	1,403,239	1,519,249	1,420,282	1,420,282	1,567,266	1,642,099	146,984	10.3%
Economic Development	403,404	371,901	448,551	579,272	566,232	332,560	336,746	(246,712)	-42.6%
Finance	885,314	835,493	955,083	891,001	891,001	894,970	925,469	3,969	0.4%
Human Resources	958,956	919,863	919,725	897,331	897,331	906,811	927,111	9,480	1.1%
Law	1,544,140	1,432,761	1,653,841	1,459,983	1,459,983	1,398,529	1,447,135	(61,454)	-4.2%
Community Development	3,482,157	3,560,708	3,895,303	3,459,589	3,450,950	2,897,924	2,963,319	(561,666)	-16.2%
Police	22,805,743	23,209,854	24,839,929	23,644,661	23,806,437	22,545,497	22,414,785	(1,099,164)	-4.6%
Parks & Recreation	6,607,645	6,391,859	7,056,240	6,428,561	6,569,231	6,304,498	6,411,989	(124,063)	-1.9%
Public Works	7,591,998	7,152,920	8,370,007	7,913,723	7,605,256	7,270,763	7,497,337	(642,959)	-8.1%
Debt Service	1,341,996	1,276,418	1,344,596	1,344,596	1,334,696	1,328,029	2,248,676	(16,567)	-1.2%
CW - Unallocated	-	-	(322,893)	365,723	200,000	(136,735)	(109,636)	(502,458)	-137.4%
Subtotal Ongoing Uses	\$ 49,068,047	\$ 48,665,422	\$ 52,844,283	\$ 50,189,959	\$ 49,986,637	\$ 46,979,299	\$ 48,395,691	\$ (3,210,660)	-6.4%
<u>Capital and other Uses</u>									
Grants/One-time Prog.	3,276,516	3,167,526	3,336,172	7,440,831	6,969,750	7,710,883	5,123,333	270,053	3.6%
Capital Improvements ²	21,920,209	15,145,741	16,278,000	48,426,127	17,352,597	24,026,055	13,958,214	(24,400,072)	-50.4%
Contingency Resv. Fund	71,181	-	43,657	1,200,000	-	1,117,362	(118,449)	(82,638)	-6.9%
Subtotal Expenditures	\$ 74,335,953	\$ 66,978,688	\$ 72,502,112	\$ 107,256,916	\$ 74,308,984	\$ 79,833,599	\$ 67,358,789	\$ (27,423,317)	-25.6%
Interfund Services	3,826,635	3,725,801	4,161,311	4,030,661	3,805,661	3,888,084	3,962,226	(142,577)	-3.5%
Interfund Transfers ¹	17,532,176	26,560,975	21,801,541	19,679,183	21,944,652	21,216,815	16,441,898	1,537,632	7.8%
Total Appropriations	\$ 95,694,764	\$ 97,265,464	\$ 98,464,964	\$ 130,966,761	\$ 100,059,297	\$ 104,938,499	\$ 87,762,913	\$ (26,028,262)	-19.9%
Ending Fund Balance	59,505,226	59,464,160	31,577,721	31,797,531	62,280,087	40,446,842	33,332,818	8,649,311	27.2%
Total Uses	\$ 155,199,993	\$ 156,729,621	\$ 130,042,685	\$ 162,764,291	\$ 162,339,386	\$ 145,385,339	\$ 121,095,731	\$ (17,378,953)	-10.7%

1. Capital grants and capital improvements in 2010 Adjusted Budget includes carry forward of prior year projects whereas 2011/2012 adopted budget includes only projected 2011/2012 expenditures.

2. Interfund transfers increase of \$1.5M is due to increase of \$3.8M transfer from CIP project savings to the general fund, decrease of utility tax for general fund operations \$207.7K, decrease of prop 1 transfer to general fund of \$462.5K, and \$1.6M decrease of Real Estate Excise Tax transfer to Transportation CIP.

CITY OF FEDERAL WAY 2011/2012 ADOPTED BUDGET

2011 ADOPTED BUDGET – SOURCES BY FUND AND CATEGORY

	General	Street	Subtotal Gen/Street	Arterial Street	Federal Way Comm. Center	Utility Tax	Solid Waste	Lodging Tax	CDBG	Traffic Safety
OPERATING REVENUE:										
Property Tax	\$ 9,577,000	\$ -	\$ 9,577,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sales Tax	10,684,000	-	10,684,000	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	12,466,000	-	-	-	-
Real Estate Excise Tax	-	-	-	-	-	-	-	-	-	-
Criminal Justice Sales Tax	1,636,000	-	1,636,000	-	-	-	-	-	-	-
Gambling Tax	212,000	-	212,000	-	-	-	-	-	-	-
Other Taxes	4,000	-	4,000	-	-	-	-	\$ 155,000	-	-
Subtotal Taxes	\$ 22,113,000	\$ -	\$ 22,113,000	\$ -	\$ -	\$ 12,466,000	\$ -	\$ 155,000	\$ -	\$ -
Fuel Tax	-	1,073,000	1,073,000	500,000	-	-	-	-	-	-
Liquor Excise Tax/Profit	742,000	-	742,000	-	-	-	-	-	-	-
Criminal Justice - State Shared	97,000	-	97,000	-	-	-	-	-	-	-
Other	16,000	-	16,000	-	-	-	-	-	-	-
Intergovernmental	\$ 855,000	\$ 1,073,000	\$ 1,928,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	2,312,815	114,130	2,426,945	-	-	-	-	-	-	-
Charges for Services	1,918,811	217,100	2,135,911	-	\$ 1,520,422	-	275,366	-	-	-
Fines & Forfeitures	1,592,500	-	1,592,500	-	-	-	-	-	-	830,000
Miscellaneous	942,117	230,622	1,172,739	2,500	10,000	30,000	-	5,300	-	-
Total Oper Revenues	\$ 29,734,243	\$ 1,634,852	\$ 31,369,095	\$ 502,500	\$ 1,530,422	\$ 12,496,000	\$ 275,366	\$ 160,300	\$ -	\$ 830,000
OTHER SOURCES:										
Interfund Charges										
Risk Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Information Systems	-	-	-	-	-	-	-	-	-	-
Mail & Duplication Svcs	-	-	-	-	-	-	-	-	-	-
Fleet & Equipment	-	-	-	-	-	-	-	-	-	-
Buildings & Furnishings	-	-	-	-	-	-	-	-	-	-
Other Financing Sources							137,877	-	159,546	-
Operating Transfer	7,731,429	701,000	8,432,429	1,011,000	610,000	-	-	-	11,544	-
Interfund Transfers	5,669,079	2,082,762	7,751,841	-	111,000	-	-	-	-	-
Other Miscellaneous	407,600	2,000	409,600	-	-	-	-	-	-	-
Total Rev/Other Sources	\$ 13,808,108	\$ 2,785,762	\$ 16,593,870	\$ 1,011,000	\$ 721,000	\$ -	\$ 137,877	\$ -	\$ 171,090	\$ -
Beginning Fund Balances	5,292,275	100,000	5,392,275	-	670,377	3,199,666	136,968	-	-	480,288
TOTAL SOURCES	\$ 48,834,626	\$ 4,520,614	\$ 53,355,240	\$ 1,513,500	\$ 2,921,799	\$ 15,695,666	\$ 550,211	\$ 160,300	\$ 171,090	\$ 1,310,288
OPERATING EXPEND:										
Mayor's Office	\$ 1,260,231	\$ -	\$ 1,260,231	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Council	408,956	\$ -	408,956	-	-	-	-	-	-	-
Municipal Court	1,567,266	-	1,567,266	-	-	-	-	-	-	-
Economic Development	172,260	-	172,260	-	-	-	-	160,300	-	-
Law	1,398,529	-	1,398,529	-	-	-	-	-	-	-
Finance	894,970	-	894,970	-	-	-	-	-	-	-
Human Resources	906,811	-	906,811	-	-	-	-	-	-	-
Community Development	2,897,924	-	2,897,924	-	-	-	-	-	-	-
Police Department	22,545,497	-	22,545,497	-	-	-	-	-	-	-
Parks & Recreation	3,543,695	-	3,543,695	-	2,142,839	-	-	-	-	-
Public Works	-	3,917,513	3,917,513	-	-	-	415,118	-	-	-
Debt Service (Regular)	-	-	-	-	-	-	-	-	-	-
CW Unallocated	(136,735)	-	(136,735)	-	-	-	-	-	-	-
Total Oper Expend	\$ 35,459,404	\$ 3,917,513	\$ 39,376,917	\$ -	\$ 2,142,839	\$ -	\$ 415,118	\$ 160,300	\$ -	\$ -
OTHER USES:										
Other Financing Uses	\$ 5,056,728	\$ 503,101	\$ 5,559,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 171,090	\$ -
Capital Improvements										
Downtown Redevelop	-	-	-	-	-	-	-	-	-	-
City Facilities	-	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-	-
Surface Water Mgmt	-	-	-	-	-	-	-	-	-	-
Transportation	-	-	-	1,513,500	-	-	-	-	-	-
Interfund Services										
Cash Mgmt/Admin Fees	-	-	-	-	-	48,000	-	-	-	-
Risk Management	-	-	-	-	-	-	-	-	-	-
Information Systems	-	-	-	-	-	-	-	-	-	-
Mail & Duplication Svcs	-	-	-	-	-	-	-	-	-	-
Fleet & Equipment	-	-	-	-	-	-	-	-	-	-
Buildings & Furnishings	-	-	-	-	-	-	-	-	-	-
Interfund Transfer	2,119,306	-	2,119,306	-	-	12,727,509	-	-	-	1,205,000
Contingency Reserve Fund	1,117,362	-	1,117,362	-	-	-	-	-	-	-
Total Approp Budget	\$ 8,293,396	\$ 503,101	\$ 8,796,497	\$ 1,513,500	\$ -	\$ 12,775,509	\$ -	\$ -	\$ 171,090	\$ 1,205,000
Ending Fund Balances	5,081,826	100,000	5,181,826	-	778,960	2,920,156	135,093	-	-	105,288
TOTAL USES	\$ 48,834,626	\$ 4,520,614	\$ 53,355,240	\$ 1,513,500	\$ 2,921,799	\$ 15,695,665	\$ 550,211	\$ 160,300	\$ 171,090	\$ 1,310,288

2011 ADOPTED BUDGET – SOURCES BY FUND AND CATEGORY

Paths & Trails	Subtotal Spec Rev	Debt Service	Surface Water Mgmt	Dumas Bay Centre	Subtotal Oper Funds	Subtotal Intern Svc	Subtotal CIP	Total All Funds	
									OPERATING REVENUE:
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,577,000	\$ -	\$ -	\$ 9,577,000	Property Tax
-	-	-	-	-	10,684,000	-	-	10,684,000	Sales Tax
-	12,466,000	-	-	-	12,466,000	-	-	12,466,000	Utility Tax
-	-	900,000	-	-	900,000	-	-	900,000	Real Estate Excise Tax
-	-	-	-	-	1,636,000	-	-	1,636,000	Criminal Justice Sales Tax
-	-	-	-	-	212,000	-	-	212,000	Gambling Tax
-	155,000	-	-	-	159,000	-	-	159,000	Other Taxes
\$ -	\$ 12,621,000	\$ 900,000	\$ -	\$ -	\$ 35,634,000	\$ -	\$ -	\$ 35,634,000	Subtotal Taxes
8,000	508,000	-	-	-	1,581,000	-	-	1,581,000	Fuel Tax
-	-	-	-	-	742,000	-	-	742,000	Liquor Excise Tax/Profit
-	-	-	-	-	97,000	-	-	97,000	Criminal Justice - State Shared
-	-	-	-	-	16,000	-	-	16,000	Other
\$ 8,000	\$ 508,000	\$ -	\$ -	\$ -	\$ 2,436,000	\$ -	\$ -	\$ 2,436,000	Intergovernmental
-	-	-	-	-	2,426,945	-	-	2,426,945	Licenses & Permits
-	1,795,788	-	3,164,969	516,318	7,612,986	-	-	7,612,986	Charges for Services
-	830,000	-	-	-	2,422,500	-	-	2,422,500	Fines & Forfeitures
153,000	200,800	15,000	31,536	-	1,420,075	-	-	1,420,075	Miscellaneous
\$ 161,000	\$ 15,955,588	\$ 915,000	\$ 3,196,505	\$ 516,318	\$ 51,952,506	\$ -	\$ -	\$ 51,952,506	Total Oper Revenues
									OTHER SOURCES:
									Interfund Charges
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 739,573	\$ -	\$ 739,573	Risk Management
-	-	-	-	-	-	2,018,529	-	2,018,529	Information Systems
-	-	-	-	-	-	182,087	-	182,087	Mail & Duplication Svcs
-	-	-	-	-	-	2,139,132	-	2,139,132	Fleet & Equipment
-	-	-	-	-	-	550,946	-	550,946	Buildings & Furnishings
-	297,423	-	-	-	297,423	20,000	320,000	637,423	Other Financing Sources
-	1,632,544	915,000	-	113,000	11,092,973	-	2,261,000	13,353,973	Operating Transfer
-	111,000	-	-	-	7,862,841	-	-	7,862,841	Interfund Transfers
-	-	-	200,000	-	609,600	81,638	2,977,000	3,668,238	Other Miscellaneous
\$ -	\$ 2,040,967	\$ 915,000	\$ 200,000	\$ 113,000	\$ 19,862,837	\$ 5,731,905	\$ 5,558,000	\$ 31,152,742	Total Rev/Other Sources
132,768	4,620,066	2,915,604	2,001,189	76,817	15,005,951	14,909,352	32,364,791	62,280,093	Beginning Fund Balances
\$ 293,768	\$ 22,616,621	\$ 4,745,604	\$ 5,397,694	\$ 706,135	\$ 86,821,294	\$ 20,641,257	\$ 37,922,791	\$ 145,385,341	TOTAL SOURCES
									OPERATING EXPEND:
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,260,231	\$ -	\$ -	\$ 1,260,231	Mayor's Office
-	-	-	-	-	408,956	-	-	408,956	City Council
-	-	-	-	-	1,567,266	-	-	1,567,266	Municipal Court
-	160,300	-	-	-	332,560	-	-	332,560	Economic Development
-	-	-	-	-	1,398,529	-	-	1,398,529	Law
-	-	-	-	-	894,970	-	-	894,970	Finance
-	-	-	-	-	906,811	-	-	906,811	Human Resources
-	-	-	-	-	2,897,924	-	-	2,897,924	Community Development
-	-	-	-	-	22,545,497	-	-	22,545,497	Police Department
-	2,142,839	-	-	617,964	6,304,498	-	-	6,304,498	Parks & Recreation
-	415,118	-	2,938,132	-	7,270,763	-	-	7,270,763	Public Works
-	-	1,133,570	194,459	-	1,328,029	-	-	1,328,029	Debt Service (Regular)
-	-	-	-	-	(136,735)	-	-	(136,735)	CW Unallocated
\$ -	\$ 2,718,257	\$ 1,133,570	\$ 3,132,591	\$ 617,964	\$ 46,979,299	\$ -	\$ -	\$ 46,979,299	Total Oper Expend
									OTHER USES:
\$ -	\$ 171,090	\$ -	\$ 200,000	\$ -	\$ 5,930,919	\$ 1,779,964	\$ -	\$ 7,710,883	Other Financing Uses
									Capital Improvements
-	-	-	-	-	-	-	-	-	Downtown Redevelop
-	-	-	-	-	-	-	-	-	City Facilities
-	-	-	-	-	-	-	1,089,563	1,089,563	Parks
-	-	-	-	-	-	-	391,992	391,992	Surface Water Mgmt
-	1,513,500	-	-	-	1,513,500	-	21,031,000	22,544,500	Transportation
									Interfund Services
-	48,000	29,156	-	-	77,156	-	-	77,156	Cash Mgmt/Admin Fees
-	-	-	-	-	-	719,573	-	719,573	Risk Management
-	-	-	-	-	-	1,591,140	-	1,591,140	Information Systems
-	-	-	-	-	-	135,556	-	135,556	Mail & Duplication Svcs
-	-	-	-	-	-	925,348	-	925,348	Fleet & Equipment
-	-	-	-	-	-	439,311	-	439,311	Buildings & Furnishings
153,000	14,085,509	920,000	222,000	-	17,346,815	-	3,870,000	21,216,815	Interfund Transfer
-	-	-	-	-	1,117,362	-	-	1,117,362	Contingency Reserve Fund
\$ 153,000	\$ 15,818,099	\$ 949,156	\$ 422,000	\$ -	\$ 25,985,752	\$ 5,590,892	\$ 26,382,555	\$ 57,959,200	Total Approp Budget
140,768	4,080,264	2,662,878	1,843,103	88,171	13,856,242	15,050,365	11,540,236	40,446,845	Ending Fund Balances
\$ 293,768	\$ 22,616,620	\$ 4,745,604	\$ 5,397,694	\$ 706,135	\$ 86,821,293	\$ 20,641,257	\$ 37,922,791	\$ 145,385,341	TOTAL USES

CITY OF FEDERAL WAY 2011/2012 ADOPTED BUDGET

2012 ADOPTED BUDGET – SOURCES BY FUND AND CATEGORY

	General	Street	Subtotal Gen/Street	Arterial Street	Federal Way Comm. Center	Utility Tax	Solid Waste	Lodging Tax	CDBG	Traffic Safety
OPERATING REVENUE:										
Property Tax	\$ 9,625,000	\$ -	\$ 9,625,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sales Tax	10,791,000	-	10,791,000	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	12,546,000	-	-	-	-
Real Estate Excise Tax	-	-	-	-	-	-	-	-	-	-
Criminal Justice Sales Tax	1,652,000	-	1,652,000	-	-	-	-	-	-	-
Gambling Tax	214,000	-	214,000	-	-	-	-	-	-	-
Other Taxes	4,000	-	4,000	-	-	-	-	\$ 155,000	-	-
Subtotal Taxes	\$ 22,286,000	\$ -	\$ 22,286,000	\$ -	\$ -	\$ 12,546,000	\$ -	\$ 155,000	\$ -	\$ -
Fuel Tax	-	1,073,000	1,073,000	500,000	-	-	-	-	-	-
Liquor Excise Tax/Profit	442,000	-	442,000	-	-	-	-	-	-	-
Criminal Justice - State Shared	97,000	-	97,000	-	-	-	-	-	-	-
Other	16,000	-	16,000	-	-	-	-	-	-	-
Intergovernmental	\$ 555,000	\$ 1,073,000	\$ 1,628,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	2,332,147	115,271	2,447,418	-	-	-	-	-	-	-
Charges for Services	1,930,778	219,222	2,150,000	-	\$ 1,523,622	-	278,120	-	-	-
Fines & Forfeitures	1,595,500	-	1,595,500	-	-	-	-	-	-	830,000
Miscellaneous	969,597	49,523	1,019,120	2,500	10,000	30,000	-	6,300	-	-
Total Oper Revenues	\$ 29,669,022	\$ 1,457,016	\$ 31,126,038	\$ 502,500	\$ 1,533,622	\$ 12,576,000	\$ 278,120	\$ 161,300	\$ -	\$ 830,000
OTHER SOURCES:										
Interfund Charges										
Risk Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Information Systems	-	-	-	-	-	-	-	-	-	-
Mail & Duplication Svcs	-	-	-	-	-	-	-	-	-	-
Fleet & Equipment	-	-	-	-	-	-	-	-	-	-
Buildings & Furnishings	-	-	-	-	-	-	-	-	-	-
Other Financing Sources							136,000	-	159,546	-
Operating Transfer	7,809,296	703,000	8,512,296	1,021,000	639,000	-	-	-	13,633	-
Interfund Transfers	674,061	2,180,908	2,854,969	-	92,000	-	-	-	-	-
Other Miscellaneous	315,432	2,000	317,432	-	-	-	-	-	-	-
Total Rev/Other Sources	\$ 8,798,789	\$ 2,885,908	\$ 11,684,697	\$ 1,021,000	\$ 731,000	\$ -	\$ 136,000	\$ -	\$ 173,179	\$ -
Beginning Fund Balances	5,081,826	100,000	5,181,826	-	778,960	2,920,156	135,093	-	-	105,288
TOTAL SOURCES	\$ 43,549,637	\$ 4,442,924	\$ 47,992,561	\$ 1,523,500	\$ 3,043,582	\$ 15,496,156	\$ 549,213	\$ 161,300	\$ 173,179	\$ 935,288
OPERATING EXPEND:										
Mayor's Office	\$ 1,278,676	\$ -	\$ 1,278,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Council	411,985	-	411,985	-	-	-	-	-	-	-
Economic Development	175,446	-	175,446	-	-	-	-	161,300	-	-
Law	1,447,135	-	1,447,135	-	-	-	-	-	-	-
Finance	925,469	-	925,469	-	-	-	-	-	-	-
Human Resources	927,111	-	927,111	-	-	-	-	-	-	-
Community Development	2,963,319	-	2,963,319	-	-	-	-	-	-	-
Police Department	22,414,785	-	22,414,785	-	-	-	-	-	-	-
Parks & Recreation	3,609,459	-	3,609,459	-	2,177,404	-	-	-	-	-
Public Works	-	4,033,584	4,033,584	-	-	-	420,575	-	-	-
Debt Service (Regular)	-	-	-	-	-	-	-	-	-	-
CW Unallocated	(109,636)	-	(109,636)	-	-	-	-	-	-	-
Total Oper Expend	\$ 35,685,848	\$ 4,033,584	\$ 39,719,432	\$ -	\$ 2,177,404	\$ -	\$ 420,575	\$ 161,300	\$ -	\$ -
OTHER USES:										
Other Financing Uses	\$ 2,961,272	\$ 309,340	\$ 3,270,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 173,179	-
Capital Improvements										
Downtown Redevelop	-	-	-	-	-	-	-	-	-	-
City Facilities	-	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-	-
Surface Water Mgmt	-	-	-	-	-	-	-	-	-	-
Transportation	-	-	-	1,523,500	-	-	-	-	-	-
Interfund Services										
Cash Mgmt/Admin Fees	-	-	-	-	-	49,000	-	-	-	-
Risk Management	-	-	-	-	-	-	-	-	-	-
Information Systems	-	-	-	-	-	-	-	-	-	-
Mail & Duplication Svcs	-	-	-	-	-	-	-	-	-	-
Fleet & Equipment	-	-	-	-	-	-	-	-	-	-
Buildings & Furnishings	-	-	-	-	-	-	-	-	-	-
Interfund Transfer	2,219,541	-	2,219,541	-	-	12,837,357	-	-	-	830,000
Contingency Reserve Fund	(118,449)	-	(118,449)	-	-	-	-	-	-	-
Total Approp Budget	\$ 5,062,364	\$ 309,340	\$ 5,371,704	\$ 1,523,500	\$ -	\$ 12,886,357	\$ -	\$ -	\$ 173,179	\$ 830,000
Ending Fund Balances	2,801,425	100,000	2,901,425	-	866,178	2,609,798	128,637	-	-	105,288
TOTAL USES	\$ 43,549,637	\$ 4,442,924	\$ 47,992,561	\$ 1,523,500	\$ 3,043,582	\$ 15,496,155	\$ 549,213	\$ 161,300	\$ 173,179	\$ 935,288

2012 ADOPTED BUDGET – SOURCES BY FUND AND CATEGORY

Paths & Trails	Subtotal Spec Rev	Debt Service	Surface Water Mgmt	Dumas Bay Centre	Subtotal Oper Funds	Subtotal Intern Svc	Subtotal CIP	Total All Funds	
									OPERATING REVENUE:
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,625,000	\$ -	\$ -	\$ 9,625,000	Property Tax
-	-	-	-	-	10,791,000	-	-	10,791,000	Sales Tax
-	12,546,000	-	-	-	12,546,000	-	-	12,546,000	Utility Tax
-	-	900,000	-	-	900,000	-	-	900,000	Real Estate Excise Tax
-	-	-	-	-	1,652,000	-	-	1,652,000	Criminal Justice Sales Tax
-	-	-	-	-	214,000	-	-	214,000	Gambling Tax
-	155,000	-	-	-	159,000	-	-	159,000	Other Taxes
\$ -	\$ 12,701,000	\$ 900,000	\$ -	\$ -	\$ 35,887,000	\$ -	\$ -	\$ 35,887,000	Subtotal Taxes
8,000	508,000	-	-	-	1,581,000	-	-	1,581,000	Fuel Tax
-	-	-	-	-	442,000	-	-	442,000	Liquor Excise Tax/Profit
-	-	-	-	-	97,000	-	-	97,000	Criminal Justice - State Shared
-	-	-	-	-	16,000	-	-	16,000	Other
\$ 8,000	\$ 508,000	\$ -	\$ -	\$ -	\$ 2,136,000	\$ -	\$ -	\$ 2,136,000	Intergovernmental
-	-	-	-	-	2,447,418	-	-	2,447,418	Licenses & Permits
-	1,801,742	-	3,164,969	522,732	7,639,443	-	-	7,639,443	Charges for Services
-	830,000	-	-	-	2,425,500	-	-	2,425,500	Fines & Forfeitures
155,000	203,800	15,000	31,536	-	1,269,456	-	-	1,269,456	Miscellaneous
\$ 163,000	\$ 16,044,542	\$ 915,000	\$ 3,196,505	\$ 522,732	\$ 51,804,817	\$ -	\$ -	\$ 51,804,817	Total Oper Revenues
									OTHER SOURCES:
									Interfund Charges
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 769,268	\$ -	\$ 769,268	Risk Management
-	-	-	-	-	-	2,063,598	-	2,063,598	Information Systems
-	-	-	-	-	-	182,087	-	182,087	Mail & Duplication Svcs
-	-	-	-	-	-	2,177,606	-	2,177,606	Fleet & Equipment
-	-	-	-	-	-	552,059	-	552,059	Buildings & Furnishings
-	295,546	-	-	-	295,546	20,000	320,000	635,546	Other Financing Sources
-	1,673,633	915,000	-	113,000	11,213,929	-	2,281,000	13,494,929	Operating Transfer
-	92,000	-	-	-	2,946,969	-	-	2,946,969	Interfund Transfers
-	-	-	106,000	-	423,432	67,579	5,531,000	6,022,011	Other Miscellaneous
\$ -	\$ 2,061,179	\$ 915,000	\$ 106,000	\$ 113,000	\$ 14,879,876	\$ 5,832,197	\$ 8,132,000	\$ 28,844,073	Total Rev/Other Sources
140,768	4,080,264	2,662,878	1,843,103	88,171	13,856,242	15,050,365	11,540,236	40,446,841	Beginning Fund Balances
\$ 303,768	\$ 22,185,985	\$ 4,492,878	\$ 5,145,608	\$ 723,903	\$ 80,540,935	\$ 20,882,562	\$ 19,672,236	\$ 121,095,731	TOTAL SOURCES
									OPERATING EXPEND:
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,278,676	\$ -	\$ -	\$ 1,278,676	Mayor's Office
-	-	-	-	-	411,985	-	-	411,985	City Council
-	161,300	-	-	-	336,746	-	-	336,746	Economic Development
-	-	-	-	-	1,447,135	-	-	1,447,135	Law
-	-	-	-	-	925,469	-	-	925,469	Finance
-	-	-	-	-	927,111	-	-	927,111	Human Resources
-	-	-	-	-	2,963,319	-	-	2,963,319	Community Development
-	-	-	-	-	22,414,785	-	-	22,414,785	Police Department
-	2,177,404	-	-	625,126	6,411,989	-	-	6,411,989	Parks & Recreation
-	420,575	-	3,043,178	-	7,497,337	-	-	7,497,337	Public Works
-	-	2,056,040	192,636	-	2,248,676	-	-	2,248,676	Debt Service (Regular)
-	-	-	-	-	(109,636)	-	-	(109,636)	CW Unallocated
\$ -	\$ 2,759,279	\$ 2,056,040	\$ 3,235,814	\$ 625,126	\$ 48,395,691	\$ -	\$ -	\$ 48,395,691	Total Oper Expend
									OTHER USES:
\$ -	\$ 173,179	\$ -	\$ 106,000	\$ -	\$ 3,549,791	\$ 1,573,542	\$ -	\$ 5,123,333	Other Financing Uses
-	-	-	-	-	-	-	-	-	Capital Improvements
-	-	-	-	-	-	-	-	-	Downtown Redevelop
-	-	-	-	-	-	-	-	-	City Facilities
-	-	-	-	-	-	-	375,000	375,000	Parks
-	-	-	-	-	-	-	860,714	860,714	Surface Water Mgmt
-	1,523,500	-	-	-	1,523,500	-	11,199,000	12,722,500	Transportation
									Interfund Services
-	49,000	26,629	-	-	75,629	-	-	75,629	Cash Mgmt/Admin Fees
-	-	-	-	-	-	749,268	-	749,268	Risk Management
-	-	-	-	-	-	1,635,164	-	1,635,164	Information Systems
-	-	-	-	-	-	135,556	-	135,556	Mail & Duplication Svcs
-	-	-	-	-	-	926,183	-	926,183	Fleet & Equipment
-	-	-	-	-	-	440,426	-	440,426	Buildings & Furnishings
155,000	13,822,357	100,000	230,000	-	16,371,898	-	70,000	16,441,898	Interfund Transfer
-	-	-	-	-	(118,449)	-	-	(118,449)	Contingency Reserve Fund
\$ 155,000	\$ 15,568,036	\$ 126,629	\$ 336,000	\$ -	\$ 21,402,369	\$ 5,460,139	\$ 12,504,714	\$ 39,367,222	Total Approp Budget
148,768	3,858,669	2,310,209	1,573,794	98,777	10,742,874	15,422,423	7,167,522	33,332,821	Ending Fund Balances
\$ 303,768	\$ 22,185,984	\$ 4,492,878	\$ 5,145,608	\$ 723,903	\$ 80,540,934	\$ 20,882,562	\$ 19,672,236	\$ 121,095,731	TOTAL USES

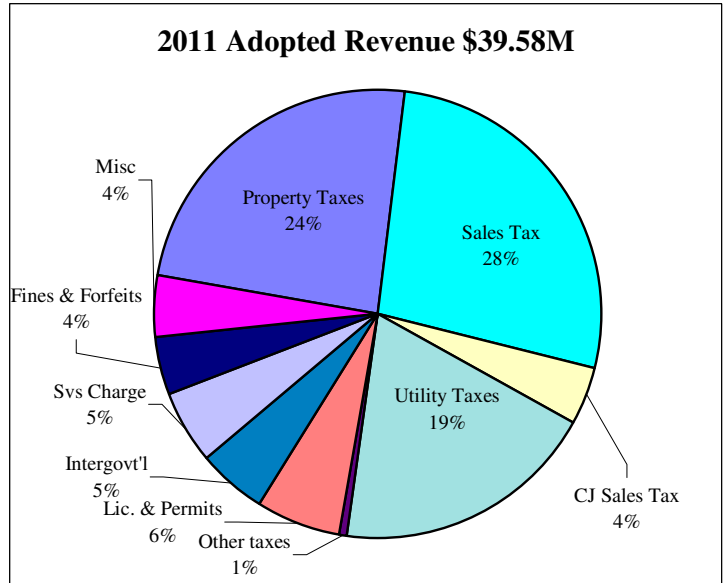
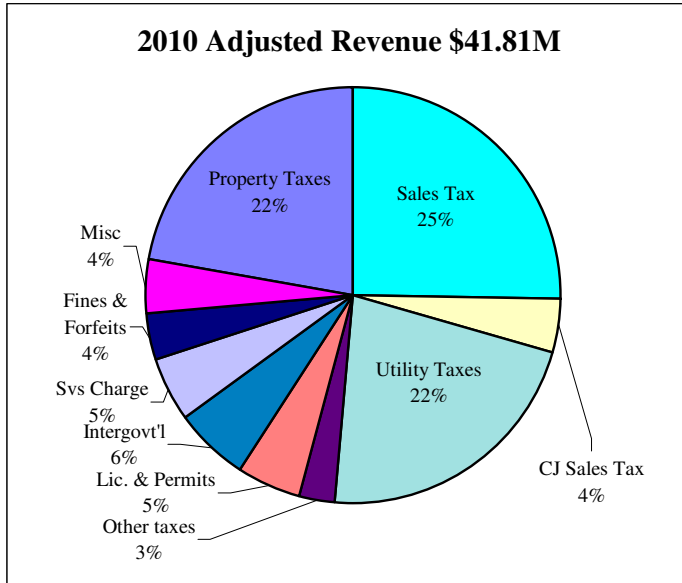
EXPENDITURE LINE-ITEM SUMMARY – ALL FUNDS

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Expenditure by Line Item - All Funds:										
110	Salaries & Wages	22,364,753	23,241,449	26,156,488	23,678,202	23,390,125	20,719,402	20,993,836	(2,958,801)	-12.5%
111/I	Temporary Help	1,425,557	1,341,586	959,412	923,068	1,212,622	1,291,072	1,291,072	368,004	39.9%
120	Overtime	1,130,653	805,332	540,105	539,811	538,811	835,371	835,371	295,560	54.8%
200	Benefits	7,561,841	7,763,878	8,954,864	8,107,110	8,090,127	7,259,113	7,888,021	(847,998)	-10.5%
31X	Supplies	918,689	667,978	613,152	611,832	626,744	665,433	670,433	53,601	8.8%
36X	Mtc Supplies	147,290	100,131	98,255	98,255	98,255	100,020	100,020	1,765	1.8%
3XX	Othr Opr Supplies	791,087	528,597	636,016	637,616	634,306	655,065	655,565	17,449	2.7%
41X	Professional Svcs	2,804,202	2,510,781	2,380,719	3,908,386	3,675,579	2,660,615	2,673,074	(1,247,771)	-31.9%
43X	Travel & Training	322,678	239,695	282,187	281,137	276,615	253,486	253,486	(27,651)	-9.8%
42/47	Utility & Comm	1,559,764	1,526,903	1,596,241	1,542,277	1,543,168	1,597,155	1,605,936	54,878	3.6%
48X	Repairs & Mtc	1,299,461	1,278,512	1,757,583	1,654,533	1,624,526	1,614,076	1,658,076	(40,457)	-2.4%
497	Association Dues	164,289	154,533	105,644	104,184	104,794	107,074	107,074	2,890	2.8%
4XX	Other Misc Exp	945,167	954,302	761,385	743,235	798,497	930,073	959,768	186,838	25.1%
5XX	Intgvtl Svrs/Taxes	4,684,943	4,909,733	5,316,686	5,329,436	5,160,211	5,442,190	5,002,190	112,754	2.1%
552	Interfund Contributions	16,927,638	21,235,443	21,353,625	17,653,383	19,059,690	17,013,530	16,048,925	(639,853)	-3.6%
600	Capital Outlays	21,984,238	19,922,029	16,485,037	50,155,596	19,914,483	27,673,736	13,801,907	(22,481,860)	-44.8%
7XX	Debt Service	1,365,603	1,276,721	1,344,596	1,344,596	1,334,696	1,328,029	2,248,676	(16,566)	-1.2%
9XX	IS Charges-M&O	3,626,457	3,068,845	3,759,713	3,517,577	3,537,577	3,624,663	3,591,786	107,086	3.0%
9XX	IS Charges-Reserves	1,479,664	1,722,032	1,655,343	1,655,843	1,655,843	1,705,356	1,700,845	49,513	3.0%
910	Intfund Svc Pmts	593,209	628,887	643,960	640,460	640,460	493,117	515,602	(147,343)	-23.0%
CW	Unallocated	-	-	(322,893)	365,723	200,000	(136,735)	(109,636)	(502,458)	-137.4%
Total Opr Expend		\$ 92,097,184	\$ 93,877,365	\$ 95,078,117	\$ 123,492,260	\$ 94,117,129	\$ 95,831,841	\$ 82,492,027	\$ (27,660,419)	-22.4%
Capital & One-Time Funding:										
	Capital & One-Time	3,526,398	3,576,205	3,666,070	5,467,466	5,300,849	8,108,447	5,481,374	2,640,981	48.3%
Total One-Time Exp		\$ 3,526,398	\$ 3,576,205	\$ 3,666,070	\$ 5,467,466	\$ 5,300,849	\$ 8,108,447	\$ 5,481,374	\$ 2,640,981	48.3%
CW	Unallocated	-	(188,106)	(322,893)	807,037	641,314	(119,135)	(92,036)	(926,172)	-114.8%
CW	Contingency Resv. Fund	71,181	-	43,657	1,200,000	-	1,117,362	(118,449)	(82,638)	-6.9%
Total CityWide		\$ 71,181	\$ (188,106)	\$ (279,236)	\$ 2,007,037	\$ 641,314	\$ 998,227	\$ (210,485)	\$ (1,008,810)	-50.3%
Total Expenditures		\$ 95,694,764	\$ 97,265,464	\$ 98,464,965	\$ 130,966,760	\$ 100,059,297	\$ 104,938,498	\$ 87,762,912	\$ (26,028,250)	-19.9%

GENERAL AND STREET FUND CONSOLIDATED SUMMARY

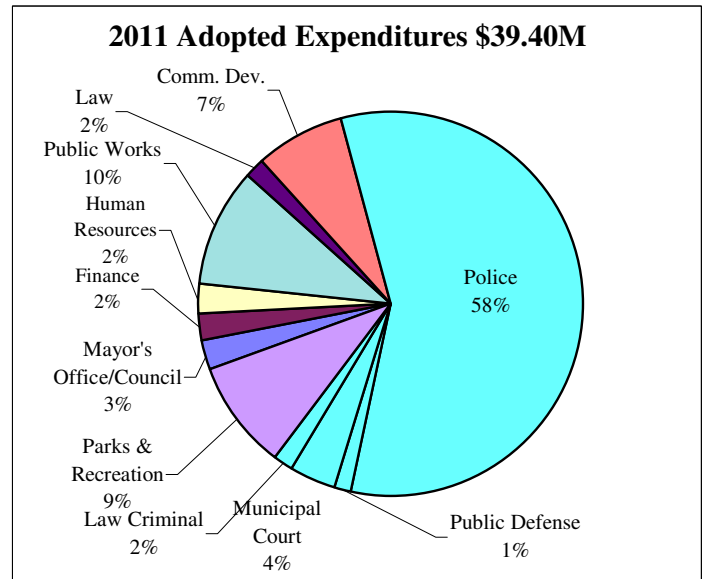
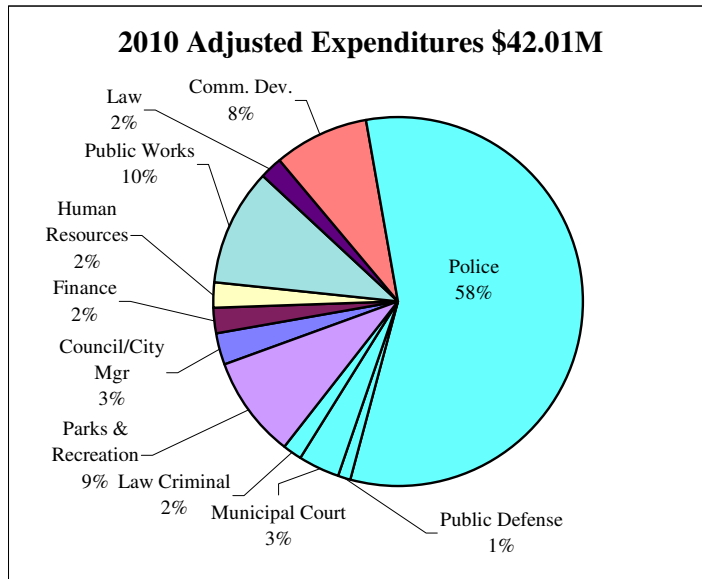
Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
BEGINNING FUND BALANCE:	\$ 8,009,050	\$ 5,642,317	\$ 4,406,226	\$ 8,345,204	\$ 8,345,200	\$ 5,392,277	\$ 5,181,826	\$(2,952,927)	-35.4%
OPERATING REVENUE:									
Property Taxes	\$ 9,213,312	\$ 9,443,649	\$ 9,376,000	\$ 9,329,370	\$ 9,529,370	\$ 9,577,000	\$ 9,625,000	\$ 247,630	2.7%
Sales Tax	12,190,863	10,586,660	12,595,000	10,578,000	10,578,000	10,684,000	10,791,000	106,000	1.0%
CJ Sales Tax	2,051,524	1,743,895	2,212,000	1,740,000	1,620,000	1,636,000	1,652,000	(104,000)	-6.0%
Utility Taxes	5,743,136	9,519,769	9,178,437	9,188,714	9,188,714	7,602,429	7,682,296	(1,586,285)	-17.3%
Other taxes	1,265,495	1,132,203	1,400,000	1,114,000	389,000	216,000	218,000	(898,000)	-80.6%
Licenses & Permits	2,177,572	2,143,927	2,433,000	2,098,000	2,198,000	2,426,945	2,447,418	328,945	15.7%
Intergovernmental	2,434,732	2,450,957	2,405,000	2,386,000	2,543,000	1,928,000	1,628,000	(458,000)	-19.2%
Charges for Services	2,487,216	2,070,780	2,284,915	2,168,000	2,095,805	2,135,911	2,150,000	(32,089)	-1.5%
Fines & Forfeits	1,507,369	1,547,204	1,469,000	1,469,000	1,495,000	1,592,500	1,595,500	123,500	8.4%
Miscellaneous Revenue	1,420,411	1,825,341	1,560,252	1,743,751	1,790,506	1,777,739	1,624,120	33,988	1.9%
Total Operating Revenues	\$40,491,630	\$42,464,385	\$44,913,604	\$41,814,835	\$41,427,395	\$39,576,524	\$39,413,334	\$(2,238,311)	-5.4%
OTHER SOURCES:									
Interfund Transfers	2,544,165	2,272,786	2,673,274	2,644,700	2,649,859	2,412,762	2,510,908	(231,938)	-8.8%
Other Misc Revenue	309,124	3,492,156	435,116	943,454	1,093,454	5,973,679	886,493	5,030,225	533.2%
Subtotal Other Srcs	\$ 2,853,289	\$ 5,764,942	\$ 3,108,390	\$ 3,588,154	\$ 3,743,313	\$ 8,386,441	\$ 3,397,401	\$ 4,798,287	133.7%
Total Rev/Other Srcs	\$43,344,919	\$48,229,327	\$48,021,994	\$45,402,989	\$45,170,708	\$47,962,965	\$42,810,735	\$ 2,559,976	5.6%
OPERATING EXPENDITURE:									
Mayor's Office	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,260,231	\$ 1,278,676	\$ 1,260,231	n/a
City Council	390,885	386,920	327,879	339,646	339,646	408,956	411,985	69,310	20.4%
City Manager	1,595,011	1,723,485	1,836,774	1,445,591	1,445,591	-	-	(1,445,591)	-100.0%
Municipal Court	1,460,799	1,403,239	1,519,249	1,420,282	1,420,282	1,567,266	1,642,099	146,984	10.3%
Economic Development	206,500	220,839	226,796	208,565	208,565	172,260	175,446	(36,305)	-17.4%
Finance	885,314	835,493	955,083	891,001	891,001	894,970	925,469	3,969	0.4%
Human Resources	958,956	919,863	919,725	897,331	897,331	906,811	927,111	9,480	1.1%
Law	1,544,140	1,432,761	1,653,841	1,459,983	1,459,983	1,398,529	1,447,135	(61,454)	-4.2%
Community Development	3,482,157	3,560,708	3,895,303	3,459,589	3,459,589	2,897,924	2,963,319	(561,666)	-16.2%
Police	22,800,180	23,207,596	24,839,929	23,594,661	23,756,437	22,545,497	22,414,785	(1,049,164)	-4.4%
Parks & Recreation	3,743,951	3,625,324	4,085,362	3,685,847	3,825,375	3,568,695	3,634,459	(117,152)	-3.2%
Public Works - Transfer to Street	4,360,874	4,046,477	4,667,412	4,244,652	4,244,652	3,917,513	4,033,584	(327,139)	-7.7%
CW Unallocated	-	-	(322,893)	365,723	200,000	(136,735)	(109,636)	(502,458)	-137.4%
Total Oper. Expenditure	\$41,428,767	\$41,362,705	\$44,604,460	\$42,012,872	\$42,148,453	\$39,401,917	\$39,744,432	\$(2,610,955)	-6.2%
OTHER USES:									
Other Uses, Incl 1-time items	1,667,538	2,320,944	1,851,451	3,965,007	3,655,330	5,571,389	3,284,254	1,606,382	40.5%
Transfer to Capital	2,544,165	1,842,786	2,673,275	2,314,392	2,319,859	2,082,762	2,180,908	(231,630)	na
Contingency Reserve Fund	71,181	-	43,657	1,200,000	-	1,117,362	(118,449)	(82,638)	-6.9%
Total Other Uses	\$ 4,282,884	\$ 4,163,730	\$ 4,568,383	\$ 7,479,399	\$ 5,975,189	\$ 8,771,513	\$ 5,346,713	\$ 1,292,114	17.3%
Total Expenditure and Other Uses	\$45,711,651	\$45,526,435	\$49,172,843	\$49,492,271	\$48,123,642	\$48,173,430	\$45,091,145	\$(1,318,841)	-2.7%
Changes in Fund Balance	\$ (2,366,732)	\$ 2,702,892	\$ (1,150,849)	\$ (4,089,282)	\$ (2,952,934)	\$ (210,465)	\$ (2,280,410)	\$(1,318,841)	32.3%
ENDING FUND BALANCE:	\$ 5,642,316	\$ 8,345,205	\$ 3,255,377	\$ 4,255,924	\$ 5,392,274	\$ 5,181,826	\$ 2,901,425	\$ 925,890	21.8%

GENERAL AND STREET FUND CONSOLIDATED SOURCES



Sources of Funding	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-End			\$ Chg	% Chg
All Funds									
Property Taxes	\$ 9,213,312	\$ 9,443,649	\$ 9,376,000	\$ 9,329,370	\$ 9,529,370	\$ 9,577,000	\$ 9,625,000	\$ 247,630	2.7%
Sales Tax	12,190,863	10,586,660	12,595,000	10,578,000	10,578,000	10,684,000	10,791,000	106,000	1.0%
CJ Sales Tax	2,051,524	1,743,895	2,212,000	1,740,000	1,620,000	1,636,000	1,652,000	(104,000)	-6.0%
Utility Taxes	5,743,136	9,519,769	9,178,437	9,188,714	9,188,714	7,602,429	7,682,296	(1,586,285)	-17.3%
Other taxes	1,265,495	1,132,203	1,400,000	1,114,000	389,000	216,000	218,000	(898,000)	-80.6%
Licenses & Permits	2,177,572	2,143,927	2,433,000	2,098,000	2,198,000	2,426,945	2,447,418	328,945	15.7%
Intergovernmental	2,434,732	2,450,957	2,405,000	2,386,000	2,543,000	1,928,000	1,628,000	(458,000)	-19.2%
Charges for Services	2,487,216	2,070,780	2,284,915	2,168,000	2,095,805	2,135,911	2,150,000	(32,089)	-1.5%
Fines & Forfeits	1,507,369	1,547,204	1,469,000	1,469,000	1,495,000	1,592,500	1,595,500	123,500	8.4%
Miscellaneous Revenue	1,420,411	1,825,341	1,560,252	1,743,751	1,790,506	1,777,739	1,624,120	33,988	1.9%
Subtotal Operating Rev	\$ 40,491,630	\$ 42,464,385	\$ 44,913,604	\$ 41,814,835	\$ 41,427,395	\$ 39,576,524	\$ 39,413,334	\$ (2,238,311)	-5.4%
<i>Capital and other Sources:</i>									
Interfund Charges	2,544,165	2,272,786	2,673,274	2,644,700	2,649,859	2,412,762	2,510,908	(231,938)	-8.8%
Other Financing Sources	309,124	3,492,156	435,116	943,454	1,093,454	5,973,679	886,493	5,030,225	533.2%
Subtotal Other Sources	\$ 2,853,289	\$ 5,764,942	\$ 3,108,390	\$ 3,588,154	\$ 3,743,313	\$ 8,386,441	\$ 3,397,401	\$ 4,798,287	133.7%
Total Revenue	\$ 43,344,919	\$ 48,229,327	\$ 48,021,994	\$ 45,402,989	\$ 45,170,708	\$ 47,962,965	\$ 42,810,735	\$ 7,354,607	16.2%
Beginning Fund Balanc	8,009,050	5,642,317	4,406,226	8,345,204	8,345,200	5,392,277	5,181,826	(2,952,927)	-35.4%
Total Sources	\$ 51,353,969	\$ 53,871,644	\$ 52,428,220	\$ 53,748,193	\$ 53,515,908	\$ 53,355,242	\$ 47,992,561	\$ (392,951)	-0.7%

GENERAL AND STREET FUND CONSOLIDATED USES



Uses of Funding	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-End			\$ Chg	% Chg
All Funds	Actual	Actual				Adopted	Adopted		
Mayor's Office	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,260,231	\$ 1,278,676	\$ 1,260,231	n/a
City Council	390,885	386,920	327,879	339,646	339,646	408,956	411,985	69,310	20.4%
City Manager	1,595,011	1,723,485	1,836,774	1,445,591	1,445,591	-	-	(1,445,591)	-100.0%
Municipal Court	1,460,799	1,403,239	1,519,249	1,420,282	1,420,282	1,567,266	1,642,099	146,984	10.3%
Economic Development	206,500	220,839	226,796	208,565	208,565	172,260	175,446	(36,305)	-17.4%
Finance	885,314	835,493	955,083	891,001	891,001	894,970	925,469	3,969	0.4%
Human Resources	958,956	919,863	919,725	897,331	897,331	906,811	927,111	9,480	1.1%
Law	1,544,140	1,432,761	1,653,841	1,459,983	1,459,983	1,398,529	1,447,135	(61,454)	-4.2%
Community Development	3,482,157	3,560,708	3,895,303	3,459,589	3,459,589	2,897,924	2,963,319	(561,666)	-16.2%
Police Department	22,800,180	23,207,596	24,839,929	23,594,661	23,756,437	22,545,497	22,414,785	(1,049,164)	-4.4%
Parks & Recreation	3,743,951	3,625,324	4,085,362	3,685,847	3,825,375	3,568,695	3,634,459	(117,152)	-3.2%
Public Works - Transfer to Street	4,360,874	4,046,477	4,667,412	4,244,652	4,244,652	3,917,513	4,033,584	(327,139)	-7.7%
CW - Unallocated	-	-	(322,893)	365,723	200,000	(136,735)	(109,636)	(502,458)	-137.4%
Subtotal Ongoing Uses	\$ 41,428,767	\$ 41,362,705	\$ 44,604,460	\$ 42,012,872	\$ 42,148,453	\$ 39,401,917	\$ 39,744,432	\$ (2,610,955)	-6.2%
<u>Capital and other Uses</u>									
Grants/One-time Prog.	1,667,538	2,320,944	1,851,451	3,965,007	3,655,330	5,571,389	3,284,254	1,606,382	40.5%
Capital Improvements	2,544,165	1,842,786	2,673,275	2,314,392	2,319,859	2,082,762	2,180,908	(231,630)	n/a
Contingency Resv. Fund	71,181	-	43,657	1,200,000	-	1,117,362	(118,449)	(82,638)	-6.9%
Subtotal Expenditures	\$ 45,711,651	\$ 45,526,435	\$ 49,172,843	\$ 49,492,271	\$ 48,123,642	\$ 48,173,430	\$ 45,091,145	\$ (1,318,841)	-2.7%
Ending Fund Balance	5,642,316	8,345,205	3,255,377	4,255,924	5,392,274	5,181,826	2,901,425	925,890	21.8%
Total Uses	\$ 51,353,967	\$ 53,871,640	\$ 52,428,220	\$ 53,748,195	\$ 53,515,916	\$ 53,355,256	\$ 47,992,570	\$ (392,951)	-0.7%

CITY-WIDE POSITION INVENTORY

Department / Division	2008 Actual	2009 Actual	2010			2011 *Adopted	2012 *Adopted	Cut 11 Adopted - 10 Adj		Restored to 1-Time 11 Adopted - 10 Adj		Add 11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			# Chg	% Chg	# Chg	% Chg	# Chg	% Chg
<u>Mayor's Office</u>													
Administration ³	11.75	9.63	12.00	9.63	10.63	7.50	7.50	(4.13)	-42.9%	1.00	10.4%	-	0.0%
Economic Development	1.50	1.50	1.50	1.50	1.50	1.00	1.00	(0.50)	-33.3%	-	0.0%	-	0.0%
Subtotal Mayor's Office	13.25	11.13	13.50	11.13	12.13	8.50	8.50	(4.63)	-41.6%	1.00	9.0%	-	0.0%
Subtotal Municipal Court	14.00	13.00	14.00	13.00	13.00	13.00	13.00	-	0.0%	-	0.0%	-	0.0%
<u>Human Resources</u>													
City Clerk	1.75	1.75	1.75	1.75	1.75	1.75	1.75	-	0.0%	-	0.0%	-	0.0%
Human Resources	3.50	3.50	3.50	3.50	3.50	3.50	3.50	-	0.0%	-	0.0%	-	0.0%
Subtotal Human Resources	5.25	5.25	5.25	5.25	5.25	5.25	5.25	-	0.0%	-	0.0%	-	0.0%
Subtotal Finance	8.00	7.60	7.60	7.60	7.60	7.00	7.00	(1.00)	-13.2%	0.50	6.6%	-	0.0%
Subtotal Information Systems	10.60	10.00	10.00	9.60	9.60	8.00	8.00	(1.60)	-16.7%	-	0.0%	-	0.0%
<u>Law</u>													
Civil Legal Services	5.80	4.80	5.80	4.80	4.80	4.80	4.80	-	0.0%	-	0.0%	-	0.0%
Criminal Prosecution Services	7.20	7.20	7.20	7.20	7.20	6.20	6.20	(1.00)	-13.9%	-	0.0%	-	0.0%
Subtotal Law	13.00	12.00	13.00	12.00	12.00	11.00	11.00	(1.00)	-8.3%	-	0.0%	-	0.0%
<u>Community Development</u>													
Administration	4.50	5.00	4.50	5.00	5.00	4.50	4.50	(0.50)	-10.0%	-	0.0%	-	0.0%
Planning ²	9.00	8.00	8.75	6.75	7.00	6.00	6.00	(1.00)	-14.8%	1.00	14.8%	-	0.0%
Building	14.00	13.00	14.25	13.25	13.00	9.00	9.00	(4.00)	-30.2%	-	0.0%	-	0.0%
Human Services	3.50	3.00	3.50	3.00	3.00	2.00	2.00	(1.00)	-33.3%	-	0.0%	-	0.0%
Neighborhood Development	1.00	1.00	1.00	0.90	0.90	-	-	(0.90)	-100.0%	-	0.0%	-	0.0%
Subtotal Community Development	32.00	30.00	32.00	28.90	28.90	21.50	21.50	(7.40)	-25.6%	1.00	3.5%	-	0.0%
<u>Police</u>													
Administration	3.00	3.00	3.00	3.00	3.00	3.00	3.00	-	0.0%	-	0.0%	-	0.0%
Support Services	63.00	61.00	62.00	58.00	58.00	52.00	52.00	(3.00)	-5.2%	4.00	6.9%	-	0.0%
Field Operations	103.00	100.00	102.00	98.00	100.00	83.00	83.00	(2.00)	-2.0%	15.00	15.3%	-	0.0%
Subtotal Police	169.00	164.00	167.00	159.00	161.00	138.00	138.00	(5.00)	-3.1%	19.00	11.9%	-	0.0%
<u>Park, Recreation & Cultural Svcs</u>													
Administration	2.80	1.35	2.80	1.35	1.35	1.35	1.35	-	0.0%	-	0.0%	-	0.0%
General Recreation	7.10	4.80	7.10	4.80	4.80	5.00	5.00	-	0.0%	-	0.0%	0.20	4.2%
Community Center	12.35	13.35	13.35	13.35	13.35	13.35	13.35	-	0.0%	-	0.0%	-	0.0%
Dumas Bay Centre	2.75	2.75	2.75	2.75	2.75	2.75	2.75	-	0.0%	-	0.0%	-	0.0%
Knutzen Family Theatre	1.75	-	1.75	-	-	-	-	-	n/a	-	n/a	-	n/a
Park Maintenance	17.00	17.00	17.00	17.00	17.00	13.00	13.00	(4.00)	-23.5%	-	0.0%	-	0.0%
Building	0.50	0.50	0.50	0.50	0.50	0.50	0.50	-	0.0%	-	0.0%	-	0.0%
Subtotal PARCS	44.25	39.75	45.25	39.75	39.75	35.95	35.95	(4.00)	-10.1%	-	0.0%	0.20	0.5%
<u>Public Works</u>													
Administration	1.85	2.35	1.85	2.35	2.35	2.25	2.25	(1.00)	-42.6%	-	0.0%	-	0.0%
Development Services	6.45	4.45	6.45	4.45	4.45	4.20	4.20	-	0.0%	-	0.0%	-	0.0%
Traffic Services ¹	6.10	6.10	6.10	5.10	5.10	2.35	2.35	(2.00)	-39.2%	2.00	39.2%	-	0.0%
Street Services	11.00	10.50	11.50	10.50	10.50	10.60	10.60	-	0.0%	-	0.0%	-	0.0%
Emergency Management	1.00	1.00	1.00	1.00	1.00	1.00	1.00	-	0.0%	-	0.0%	-	0.0%
Solid Waste/Recycling	1.70	1.70	1.70	1.70	1.70	1.70	1.70	-	0.0%	-	0.0%	-	0.0%
Surface Water Management	15.40	16.35	16.40	16.35	16.35	16.35	16.35	-	0.0%	-	0.0%	-	0.0%
Fleet & Equipment	0.50	0.50	0.50	0.50	0.50	0.50	0.50	-	0.0%	-	0.0%	-	0.0%
Subtotal Public Works	44.00	42.95	45.50	41.95	41.95	38.95	38.95	(3.00)	-7.2%	2.00	4.8%	-	0.0%
Total Ongoing City Staffing	353.35	335.68	353.10	328.18	331.18	287.15	287.15	(27.63)	-8.4%	23.50	7.2%	0.20	0.1%
One-time	-	0.40	1.40	1.40	1.40	24.50	20.50						
Frozen	-	4.00	-	7.00	7.00	11.00	11.00						
Total Authorized City Staffing	353.35	340.08	354.50	336.58	339.58	322.65	318.65						

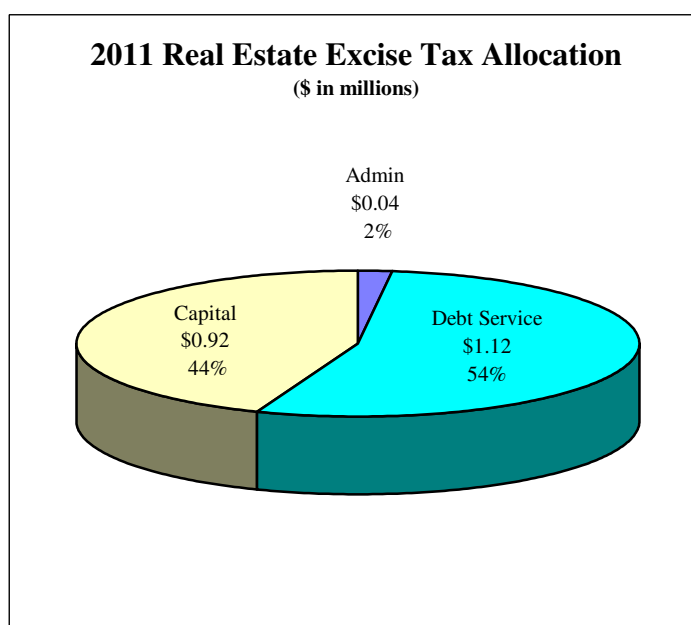
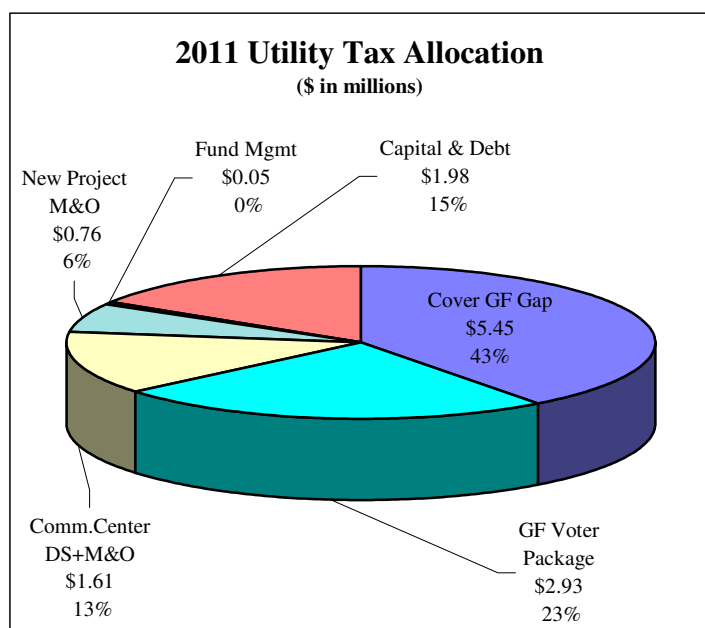
1. Public Works/Traffic Restore of 2.0 FTE is grant/project funded for 2011 only.

2. Community Development/Planning Restore of 1.0 FTE is grant funded for 2011 only.

3. Mayor's Office/Administration Restore of 1.0 FTE is for 2011 only, eliminated in 2012.

All other positions noted as "Restore" is one-time funded for both 2011/2012.

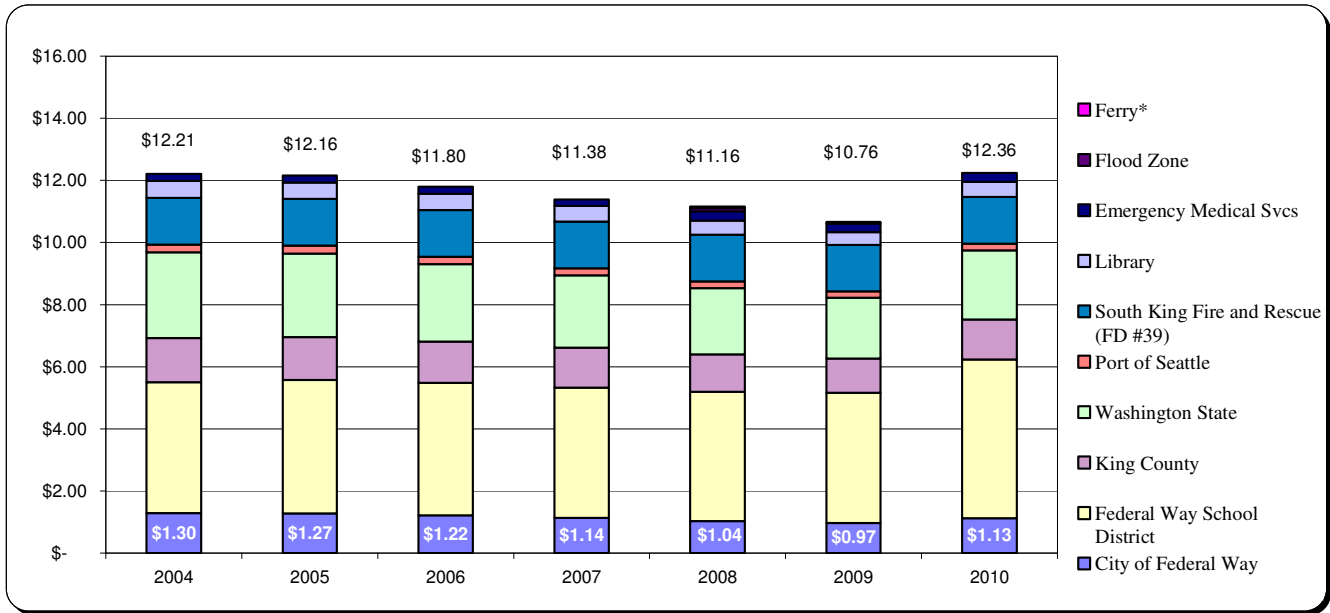
UTILITY TAX AND REAL ESTATE EXCISE TAX ALLOCATION



Utility Tax Allocation	2011	2012
Projected Revenue (net of rebate)	\$ 12,466,000	\$ 12,546,000
<u>Uses</u>		
General Fund Gap:		
GF Operations Voter Package	2,933,508	2,984,357
GF - SCORE Start-up	820,000	-
GF Operations	3,319,000	3,340,000
GF Operations - Redirect Overlay, one-time	600,000	600,000
Public Safety 2005/06 Gap	612,000	616,000
Arts/Com Events/Cult Svcs 2005/06	97,000	97,000
New Projects M&O:		
Celebration Pk M&O	226,000	227,000
New Street M&O	371,000	373,000
KFT Operations	113,000	113,000
New Parks M&O	48,000	49,000
Community Center:		
Community Center DS+M&O	1,611,000	1,621,000
Capital and Debt Services:		
Transportation CIP	1,611,000	1,621,000
Parks CIP	175,000	175,000
Overlays	191,000	1,021,000
Fund Management	48,000	49,000
Total Uses	\$ 12,775,508	\$ 12,886,357
Projected Change in Fund Balance	\$ (309,508)	\$ (340,357)

REET Allocation	2011	2012
Projected Revenue	\$ 900,000	\$ 900,000
<u>Uses</u>		
Regular Debt Services	1,123,570	2,046,040
Transportation CIP	820,000	-
Park Capital	100,000	100,000
Unallocated Capital	-	-
Administration	39,156	36,629
Total Uses	\$ 2,082,726	\$ 2,182,669
Projected Change in Fund Balance	\$ (1,182,726)	\$ (1,282,669)

PROPERTY TAX LEVY AND DEMOGRAPHIC INFORMATION

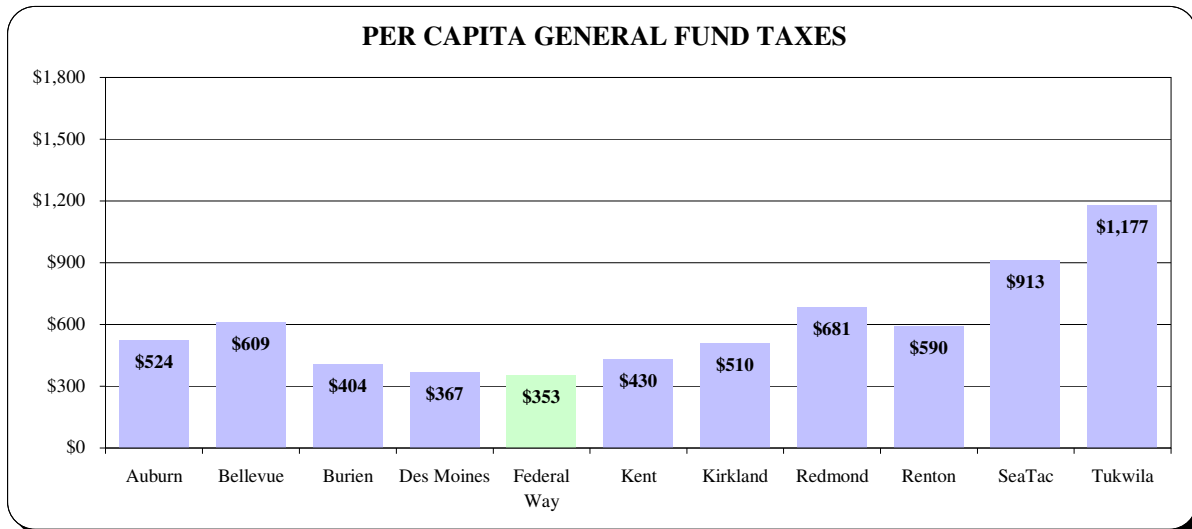


Property Tax Levy	2004	2005	2006	2007	2008	2009	2010	Change from 2009	
								\$	%
City of Federal Way	\$ 1.30	\$ 1.27	\$ 1.22	\$ 1.14	\$ 1.04	\$ 0.97	\$ 1.13	\$ 0.16	16.3%
Federal Way School District	4.20	4.30	4.26	4.19	4.15	4.20	5.11	0.91	21.7%
King County	1.43	1.38	1.33	1.29	1.21	1.10	1.29	0.19	17.1%
Washington State	2.76	2.69	2.50	2.33	2.13	1.96	2.22	0.26	13.4%
Port of Seattle	0.25	0.25	0.23	0.23	0.22	0.20	0.22	0.02	9.6%
South King Fire and Rescue (FD #39)	1.50	1.50	1.50	1.50	1.50	1.50	1.50	-	0.0%
Library	0.54	0.53	0.53	0.50	0.45	0.42	0.49	0.07	16.3%
Emergency Medical Svcs	0.24	0.23	0.22	0.21	0.30	0.27	0.30	0.03	9.5%
Flood Zone	-	-	-	-	0.10	0.09	0.11	0.01	15.2%
Ferry*	-	-	-	-	0.06	0.05	0.00	(0.05)	-93.0%
Total Levy Rate	\$ 12.21	\$ 12.16	\$ 11.80	\$ 11.38	\$ 11.16	\$ 10.76	\$ 12.36	1.60	14.9%
Federal Way % to Total Levy	10.61%	10.48%	10.35%	10.04%	9.30%	9.04%	9.15%	0.11%	1.2%

*In 2010, the Ferry District Levy rate is 0.0035, but due to rounding it shows up as \$0.00.

Demographic Information	2004	2005	2006	2007	2008	2009	Change from 2008	
							\$	%
Assessed Valuation (in 000's)	\$ 6,502,361	\$ 7,251,992	\$ 8,011,615	\$ 9,010,356	\$ 9,825,189	8,563,965	n/a	n/a
AV from New Annexation (in 000's)	-	244,447	-	-	-	-	-	n/a
Average Homeowner Assessed Value	217,900	228,700	248,200	267,200	298,900	328,300	29,400	23%
City Tax on an Average Home	282	291	303	305	310	319	9	5%
Commercial Bldg Permit Value (\$000)	64,522	124,985	78,194	59,666	45,810	45,343	(467)	-24%
Residential Bldg Permit Value (\$000)	82,658	111,504	70,862	55,321	17,554	13,057	(4,497)	-76%
Retail Sales (\$000)	1,249,874	1,331,322	1,469,308	1,540,169	1,418,316	1,252,340	(165,976)	-19%
Real Estate Sales (\$000)	618,056	940,510	987,888	962,636	523,131	271,176	(251,955)	-72%
Land Area, Sq. Miles	21	23	23	23	23	23	1	2%
Population	83,590	85,800	86,530	87,390	88,040	88,578	538	1%
Add'l Population from Annexation	-	2,730	-	-	-	-	-	n/a
Employment	43,300	42,000	46,100	43,500	44,324	43,469	(855)	0%
Business License	4,176	4,236	5,052	4,539	4,603	4,776	173	5%
School Enrollment	22,395	22,383	22,184	21,775	21,364	21,700	336	0%
CPI-W/Seattle, Midyear	0	0	0	0	0	0	(0)	-100%
IPD/Implicit Price Deflator	2.4%	2.5%	3.4%	2.1%	4.5%	0.8%	(0)	-59%

2009 GENERAL FUND TAXES PER CAPITA REVENUE COMPARSION (For Selected Cities)

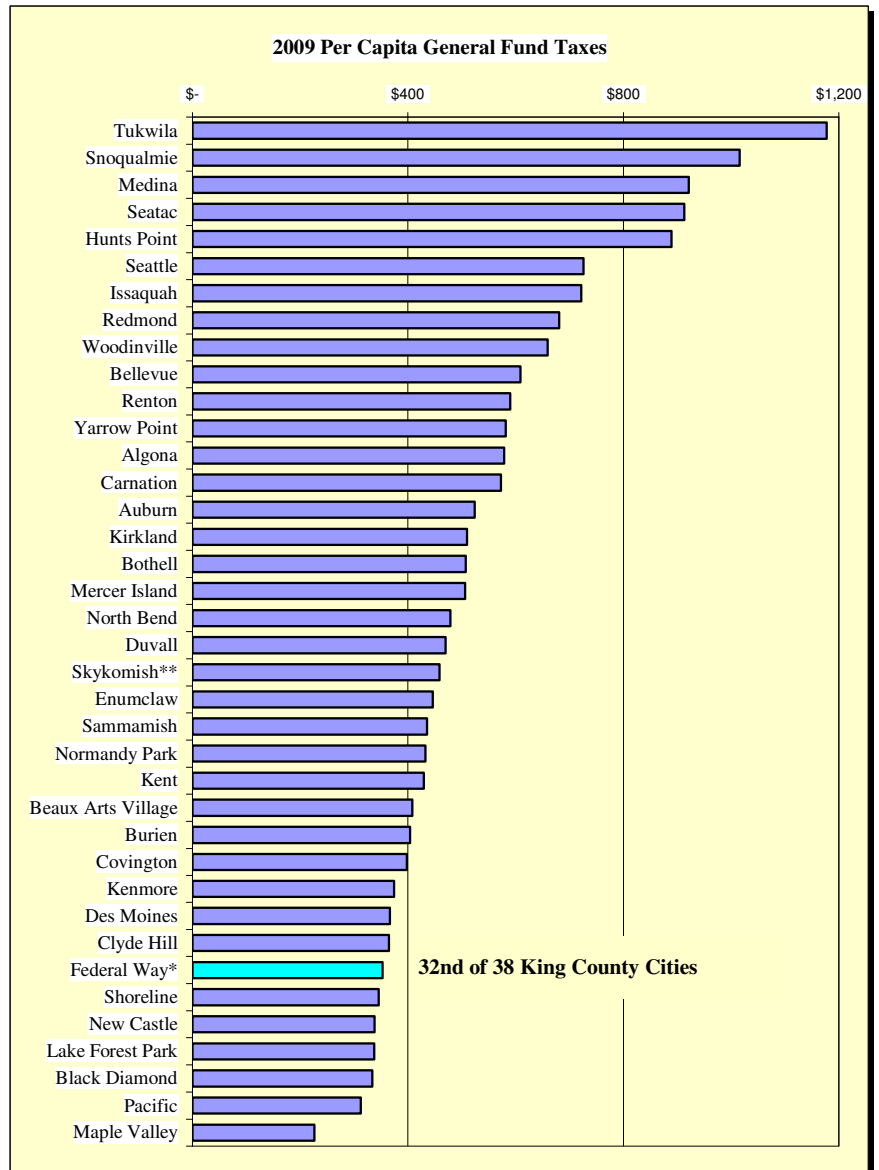


Jurisdiction	Business License	2009 Population	Admissions Tax	2009 Property Tax Regular Levy	2009 Per Capita Property Tax	Per Capita 2009 General Fund Tax
Auburn	\$50	38,270	2.0%	\$1.49	\$188	\$524
Bellevue	\$30	122,900	3.0%	0.83	255	609
Burien	\$35	31,730	5.0%	1.26	168	404
Des Moines	\$25-150	29,290	--	1.42	155	367
Federal Way	\$75 new/\$50 renew	88,760	--	0.97	108	353
Kent	\$100 new/\$54 renew	88,760	5.0%	2.13	304	430
Kirkland	\$50-\$100	79,620	5.0%	1.03	269	510
Redmond	\$90/employee	53,680	5.0%	1.33	357	681
Renton	\$55/employee	86,230	5.0%	2.37	342	590
SeaTac	\$35	25,890	--	2.34	876	913
Tukwila	\$100-\$300	18,190	5.0%	2.37	670	1,177
Average Tax Rates	\$38	60,302	4.38%	\$1.59	\$336	\$596

1. Data from the State Auditor's Office - Local Government Financial Reporting System for Selected Cities.
2. 2010's data not available at the time of budget document publication.
3. Taxes include Property Tax, Sales Tax, Criminal Justice Sales Tax, Utility Tax reported in the General Fund, and excludes Fire/Library.

PER CAPITA GENERAL FUND TAX REVENUES FOR KING COUNTY CITIES

City	Population	Per Capita	Rank
Tukwila	18,190	\$ 1,177	1
Snoqualmie	9,850	1,016	2
Medina	2,980	922	3
Seatac	25,890	913	4
Hunts Point	470	889	5
Seattle	612,000	726	6
Issaquah	27,160	722	7
Redmond	53,680	681	8
Woodinville	11,350	660	9
Bellevue	122,900	609	10
Renton	86,230	590	11
Yarrow Point	995	582	12
Algona	2,775	579	13
Carnation	1,915	573	14
Auburn	68,270	524	15
Kirkland	49,620	510	16
Bothell	33,430	507	17
Mercer Island	22,890	507	18
North Bend	5,665	479	19
Duvall	5,990	470	20
Skykomish**	225	459	21
Enumclaw	11,490	447	22
Sammamish	41,070	436	23
Normandy Park	6,540	433	24
Kent	88,760	430	25
Beaux Arts Village	320	409	26
Burien	31,730	404	27
Covington	17,640	398	28
Kenmore	20,650	375	29
Des Moines	29,290	367	30
Clyde Hill	2,845	365	31
Federal Way*	88,760	353	32
Shoreline	54,580	346	33
New Castle	9,955	338	34
Lake Forest Park	12,840	338	35
Black Diamond	4,190	334	36
Pacific	6,305	313	37
Maple Valley	23,130	227	38
Average:	42,436	\$ 537	38

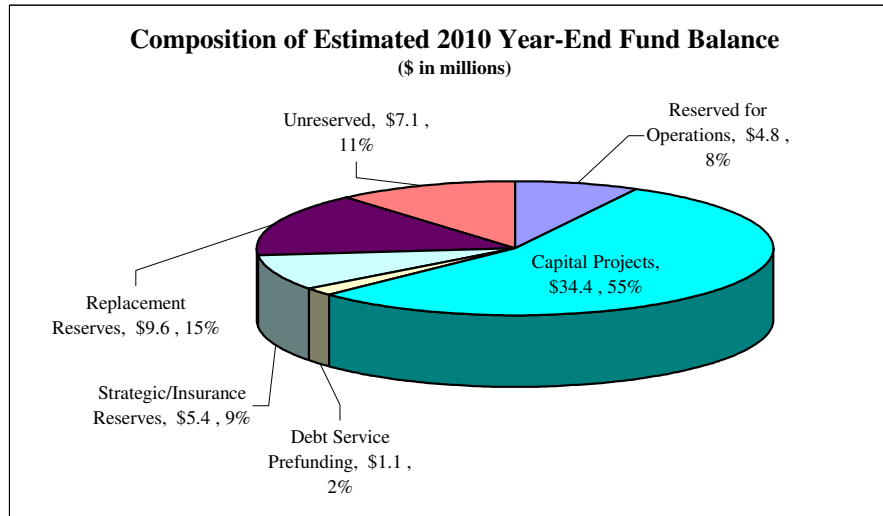


Source: Local Government Financial Reporting System data from the State Auditor's Office.

**Skykomish – 2007's data being used, 2008/2009 data was not available.

Taxes include Property Tax, Sales Tax, Criminal Justice Sales Tax, Utility Tax reported in the General Fund, and excludes Fire/Library.

ENDING FUND BALANCE



Fund Balance	2008	2009	Adopted	2010	Year-End	2011	2012	11 Adopted -10 Adj	
	Actual	Actual		Adjusted		Adopted	Adopted	\$ Chg	% Chg
Unreserved Gen Govt Base	6,217,669	11,216,014	3,160,415	5,914,865	7,074,308	5,807,113	3,050,634	(107,752)	-1.8%
General Fund Unreserved	\$ 6,217,669	\$ 11,216,014	\$ 3,160,415	\$ 5,914,865	\$ 7,074,308	\$ 5,807,113	\$ 3,050,634	\$ (107,752)	-1.8%
Designated/Reserved Fund Balance:									
Reserved for Operations									
Interfund Loan (GF*)	10,000	75,000	10,000	10,000	10,000	10,000	10,000	-	0.0%
Next Year's Con't/CarryFwd	-	-	-	-	-	(118,449)	-	(118,449)	n/a
Utility Tax	6,340,184	3,030,618	1,915,717	4,356,588	3,199,666	2,920,156	2,609,798	(1,436,432)	-33.0%
New Community Center	985	240,016	1,306,945	669,359	670,377	778,960	866,178	109,601	16.4%
Solid Waste	173,318	151,640	21,503	103,806	136,967	135,093	128,637	31,287	30.1%
Snow & Ice Removal	100,000	100,000	100,000	100,000	100,000	100,000	100,000	-	0.0%
Paths & Trails	193,195	133,510	125,663	132,769	132,768	140,768	148,768	7,999	6.0%
Hotel / Motel Tax	194,145	201,347	-	-	-	-	-	-	n/a
Traffic Safety	135,819	155,288	-	105,288	480,288	105,288	105,288	-	0.0%
CDBG Grant	-	(19,646)	-	-	-	-	-	-	n/a
DBC/KFTheatre	224,832	179,691	-	111,804	76,817	88,171	98,777	(23,633)	-21.1%
Capital Projects									
Surface Water Management	4,781,073	4,880,243	2,305,044	2,771,559	3,745,414	3,417,336	2,967,313	645,777	23.3%
Overlay	482,408	633,377	15,106	-	-	-	-	-	n/a
2% for the Arts	293	293	-	-	-	-	-	-	n/a
Capital Projects ¹	26,252,187	22,934,349	7,279,031	1,240,286	30,620,566	9,966,003	5,774,003	8,725,717	703.5%
Special Projects	272,788	271,062	-	-	-	-	-	-	n/a
Replacement Reserves									
Data Processing Equipment	2,970,248	3,015,536	2,836,032	3,101,026	3,101,026	3,154,560	3,224,546	53,534	1.7%
Copier Equipment	260,799	294,044	374,696	347,631	347,633	320,664	294,695	(26,967)	-7.8%
Fleet & Equipment	3,291,809	4,291,127	4,342,362	4,812,158	4,648,158	5,002,839	5,505,247	190,681	4.0%
Building & Furnishings	1,170,286	1,204,762	1,216,227	1,454,961	1,454,961	1,494,729	1,600,362	39,767	2.7%
Debt Service Prefunding									
Debt Service	1,078,312	1,138,313	1,123,603	1,136,763	1,123,570	2,046,040	2,051,000	909,277	80.0%
Strategic/Insurance Reserves									
Self Insurance Reserve	3,354,870	3,337,573	3,445,375	3,428,673	3,357,573	3,077,573	2,797,573	(351,100)	-10.2%
Strategic Reserve	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	-	0.0%
Total Reserved Fund Balance	\$ 53,287,551	\$ 48,248,143	\$ 28,417,303	\$ 25,882,670	\$ 55,205,783	\$ 34,639,730	\$ 30,282,185	\$ 8,757,059	33.8%
Total Ending Fund Balance	\$ 59,505,226	\$ 59,464,160	\$ 31,577,721	\$ 31,797,531	\$ 62,280,088	\$ 40,446,843	\$ 33,332,819	\$ 8,649,312	27.2%

1. Increase of \$8.7M in Capital Projects ending fund balance is due to timing of CIP Expenditures.

SUMMARY OF DEBT SERVICE OBLIGATIONS

Under RCW 39.36.020(2), the public may vote to approve bond issues for general government in an amount not to exceed 2.5% of the value of all taxable property within the City. Within the 2.5% limit, the City Council may approve bond issues not to exceed 1.5% of the City's assessed valuation. Prior to the passage of new legislation in 1994, the statutory limit on councilmanic (non-voted) debt for general government purposes was 0.75% of assessed valuation. Another 0.75% of councilmanic debt was available only for lease-purchase contracts (RCW 35.43.200). Now, these two components have been combined and can be used for any municipal purpose, including using the entire 1.5% for bonds. Therefore the City's remaining debt capacity without voter approval is \$108M and an additional \$86M can be accessed with voter approval. The voter approved capacity is generally referred to as unlimited tax general obligation debt, which requires 60% voter approval and the election must have a voter turnout of at least 40% of those who voted in the last State general election. With this vote, the voter approves additional property tax be levied above and beyond the constitutional and statutory caps on property tax.

In addition to these general purpose debt capacity, RCW 39.36.030(4) also allow voter to approve park facilities and utility bond issues, each limited to 2.5% of the City's assessed valuation. Therefore legally the City can issue up to a total of 7.5% of the City's assessed valuation in bonds for \$625 million. Table 1 shows the availability debt capacity for the City of Federal Way at the end of 2010.

Table 1: COMPUTATION OF LIMITATION OF INDEBTEDNESS					
September 30, 2010					
DESCRIPTION	General Purposes Councilmanic (Limited GO)	Excess Levy (Unlimited GO)	Excess Levy Open Space and Park	Excess Levy Utility Purposes	Total Debt Capacity
AV= \$ 8,623,014,622 (A)					
1.50%	\$ 129,345,219	\$ (129,345,219)			
2.50%		215,575,366	215,575,366	215,575,366	\$ 646,726,097
Add:					
Cash on hand for debt redemption (B)	6,455,441	-	-	-	6,455,441
Less:					
COPs outstanding	-	-	-	-	-
Bonds outstanding	(29,208,950)	-	-	-	(29,208,950)
REMAINING DEBT CAPACITY	\$ 106,591,710	\$ 86,230,146	\$ 215,575,366	\$ 215,575,366	\$ 623,972,587
GENERAL CAPACITY (C)	\$	192,821,856			
(A) Final 2010 Assessed Valuation					
(B) Fund balance of \$3,235,686 in Debt Service prefunding balance and \$3,219,755 in Utility Tax Fund (does not include earmarked Prop 1 voter Package).					
(C) Combined total for Councilmanic, and Excess Levy capacities.					

Table 2 summarizes the City's general obligation debts outstanding at the end of 2010. Real Estate Excise Tax and Utility Tax are the two primary sources to meet the City's general obligation debt services. The 2003 Community Center bond is financed by utility tax revenue. The 2000 Valley Communications are repaid with REET.

The South Correctional Entity (SCORE) consolidated correctional facility was established February 25, 2009, when an Interlocal Agreement (the "Original Interlocal Agreement") was entered into by seven participating municipal governments, the "Member Cities" of Auburn, Burien, Des Moines, Federal Way, Renton, SeaTac and Tukwila, under the authority of the "Interlocal Cooperation Act" (RCW 39.34).

Financing for the acquisition, construction, equipping, and improvement of the SCORE Facility will be provided by bonds issued by the South Correctional Entity Facility Public Development Authority (the "SCORE PDA"), a public development authority chartered by the City of Renton pursuant to RCW 35.21.730 through 35.21.755 and secured by the full faith and credit of the Cities of Auburn, Burien, Federal Way, Renton, SeaTac, and Tukwila (the "Owner Cities"). The SCORE PDA issued \$86 million in special obligation bonds in 2009 to carry out the facility development project.

The adopted budget does not anticipate issuing any new debt in 2011 or 2012.

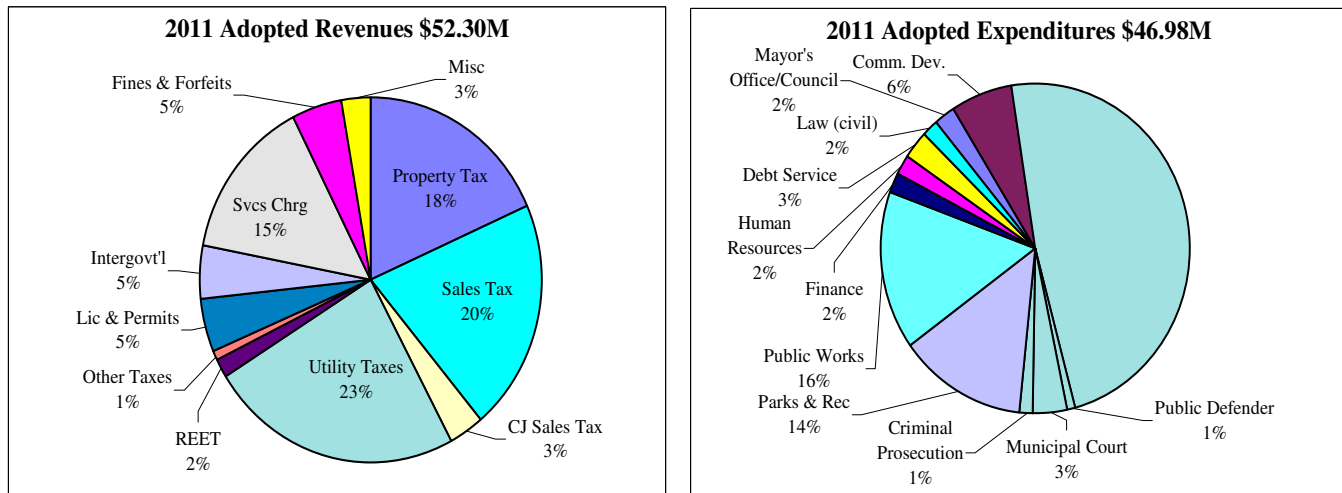
Table 2: SUMMARY OF OUTSTANDING BONDS										
Description	Purpose	Date of Issue	Final Maturity	Interest Rates (%)	Net Interest Cost (NIC)	Amount Issued	Bond Rating @ issuance	12/31/10 Balance	Principal Payment	
									2011	2012
G.O. Bonds	Valley Communications (911 dispatch) Center Building and Equipment	09/12/00	12/1/2015	5.31	5.3180%	2,551,600	AAA-insured	1,044,000	196,000	201,000
G.O. Bonds	Community Center	11/15/03	12/1/2033	4.67	4.6619%	15,000,000	AAA-insured	12,980,000	330,000	340,000
G.O. Bonds	SCORE	11/04/09	1/1/2039	3.00-6.62	6.3320%	14,659,950	A1/AA	14,659,950	-	-
TOTAL GENERAL OBLIGATION DEBT						\$ 32,211,550	N/A	\$ 28,683,950	\$ 526,000	\$ 541,000

Public Works Trust Fund Loan: The City borrowed a \$1.55 million loan in 1994 and an additional \$1.86 million in 2000 at 1% for 20 years from the State's Public Works Trust Fund (PWTF) to finance specific surface water improvement projects. The PWTF is a revolving loan account managed by the State to provide below market rate financing for health and safety related public works improvement projects through a competitive application process. These loans are the obligation of the Surface Water Utility and backed by the rates collected from users thus not considered as the City's general obligation debts nor are they subject to the limitation of indebtedness calculation. Table 3 shows debt service to maturity for all obligations by type of obligation, including the Public Works Trust Fund Loans.

Table 3: PROJECTED DEBT SERVICE REQUIREMENTS TO MATURITY						
Year	G. O. Bonds		Public Works Trust Fund		Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2011	526,000	622,903	182,359	12,100	708,359	635,003
2012	541,000	901,657	182,359	10,277	723,359	911,934
2013	895,550	1,176,067	182,359	8,453	1,077,909	1,184,520
2014	913,500	1,147,476	182,359	6,630	1,095,859	1,154,106
2015	943,300	1,114,298	96,120	4,806	1,039,420	1,119,104
2016	756,050	1,076,875	96,120	3,845	852,170	1,080,720
2017	784,650	1,045,508	96,120	2,884	880,770	1,048,392
2018	820,800	1,013,475	96,120	1,922	916,920	1,015,398
2019	852,700	982,206	96,120	961	948,820	983,167
2020	885,450	949,111	-	-	885,450	949,111
2021	924,050	910,926	-	-	924,050	910,926
2022	970,300	869,699	-	-	970,300	869,699
2023	1,011,450	828,844	-	-	1,011,450	828,844
2024	1,057,600	785,976	-	-	1,057,600	785,976
2025	1,105,450	739,505	-	-	1,105,450	739,505
2026	1,155,850	689,414	-	-	1,155,850	689,414
2027	1,212,100	637,029	-	-	1,212,100	637,029
2028	1,269,200	582,078	-	-	1,269,200	582,078
2029	1,327,150	524,524	-	-	1,327,150	524,524
2030	1,390,950	463,942	-	-	1,390,950	463,942
2031	1,457,300	400,008	-	-	1,457,300	400,008
2032	1,528,650	333,040	-	-	1,528,650	333,040
2033	1,601,700	262,765	-	-	1,601,700	262,765
2034	711,450	189,109	-	-	711,450	189,109
2035	742,050	157,856	-	-	742,050	157,856
2036	773,500	125,269	-	-	773,500	125,269
2037	806,650	91,292	-	-	806,650	91,292
2038	841,500	55,854	-	-	841,500	55,854
2039	878,050	18,880	-	-	878,050	18,880
Total	\$ 28,683,950	\$ 18,695,584	\$ 1,210,035	\$ 51,878	\$ 29,893,985	\$ 18,747,462

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LONG RANGE FINANCIAL PLAN



The City's fiscal policy requires the City to prepare long-range projections for six years beyond current budget period. The projection extends current operations to the future to see if the services are sustainable and the magnitude of, if any, future financing gaps. This glimpse into the future allows the City to proactively plan and implement corrective measures over time to avoid sudden drastic changes in service levels or in revenue/tax policies. In addition, the City's fiscal policy requires the city to balance its on-going services with on-going revenues. Therefore, the LRP distinguishes between services and revenues that are considered on-going ("operating" revenues/expenditures) vs. one-time ("capital and other" sources/uses). The City utilizes a five-year trend to project for future sources/uses; however the City also takes into consideration the current economic climate to adjust these trends accordingly.

The following sections will provide an overview of the government operating environment, highlights of significant changes in the 2011/12 budget conditions, and the assumptions used in developing this budget and future projections.

OVERVIEW OF GENERAL ECONOMY

During 2010, data suggests a slowing pace of growth in the national economy. The economy remains on track to continue to expand, though it will likely be characterized by slowing growth and subdued underlying inflations. U.S. households and businesses remain cautious, partly restrained by uncertainty regarding fiscal and regulatory policy. The recovery still remains fragile. The European debt crisis is still a risk that may impact the U.S. banking sector and economic growth that is still below average.

Like the rest of the nation, the Puget Sound area economy overall economic activity continues to weaken. The current financial crisis and economic recession that is gripping the entire nation is impacting our state and local economy. The state, many cities and counties within the state have announced employee layoffs and major reduction in services to their citizens due to the severe fiscal challenges that they are faced with.

Indicators point to an increasingly challenging fiscal environment. Local home prices, sales volume, and housing have all declined since 2007. Consumer spending has increased in the last 4 quarters, but households are also increasing their rate of savings. Another major obstacle is the condition of the housing markets. Home prices has fallen an average of 40% and leaving homeowners with mortgages owing more than their homes are worth. Another factor is that this recovery has been weaker than the previous ones because the differences in the downturn – previous downturns were caused by central bank's efforts to reverse or prevent inflation by hiking short-term interest

rates, when the central bank succeeded, it lowered those rates and the economy was able to bounce back. The current downturn is due to mispricing of risk, which lead to excessive leverage and high prices and when those price bubbles burst, the household lost substantial wealth and financial markets became dysfunctional.

Federal Way's fiscal outlook will be challenging due primarily to the weakened economic growth. Current and predicted economic conditions will crimp funding sources, making it challenging to maintain city services at current levels over the Long Range Period 2011-2016. The City of Federal Way is currently facing the same fiscal challenges as other neighboring cities. Thus, the city's 2011/2012 adopted budget has 46.63 fulltime equivalent layoffs, 39.03 of which are filled positions.

Out of the City's nearly \$39M General Fund operating budget, sales tax accounts for 28% of the revenues, utility taxes 19% and property taxes 24%. Overall revenues have declined over the last several years. Sales tax, gambling tax, and utilities tax revenues have all declined contributing to the projected gap of approximately \$4.2M and \$4.6M in 2011 and 2012, respectively.

Even with the projected revenue growth after 2013, overall city revenue growth is not expected to keep pace with inflation. Two of the city's main revenue generators, sales tax receipts and utility taxes, are expected to show minimal growth through 2016. Projected operating revenues will not be sufficient to cover operating expenditures starting in 2013 and beyond.

Considering all these factors, we approached 2011/12 revenue projection with heightened caution. The City is proceeding with caution and restraint, so that it is not overly susceptible to and minimizes the local economy slump without huge fluctuations in services to our citizens. Assumptions and factors impacting major city revenues are discussed below. Staff will closely monitor and assess economic impacts experienced around our state and within our local economy to anticipate any negative impact on critical city revenues.

OVERALL OPERATING REVENUES/EXPENDITURES

Operating revenues and expenditures projection is an integral part of planning the City's future financial strategy. Revenues are projected conservatively using a five year trend with the exception of sales tax, real estate excise tax, licenses & permits which are projected for minimal growth in 2011 compared to the 2010 year-end estimate while utility tax, interest earnings and are projected to decrease. Expenditures projections are based on prior year spending with adjustments for known items such as increase/decrease in contract costs and salary/benefits.

Overall City operating revenues, excluding inter-fund transactions and capital/operating grants, are projected at \$52M for both 2011 and 2012, respectively. Revenues are projected using a five-year trend with the exception of

Operating expenditures, including normal debt services total \$47M and \$48M for 2011 and 2012, respectively. This is a \$3.0M or 6.4% decrease from 2010 year-end estimate. The difference is mainly due to cuts which total \$4.6M in 2011 offset by program additions for \$628K in 2011.

GENERAL AND STREET FUND OPERATIONS

Of all the funds, the General and Street Funds are the two funds accounting for general city services that are primarily supported by taxes. Among the taxes supporting General and Street fund operations, sales tax is by far the most significant source, accounts for 28% of the General & Street Fund operating revenues. Sales tax revenue fluctuates from year to year depending on the local economic condition. With that in mind, economic development continues to be a priority of the City, particularly the redevelopment of the City Center.

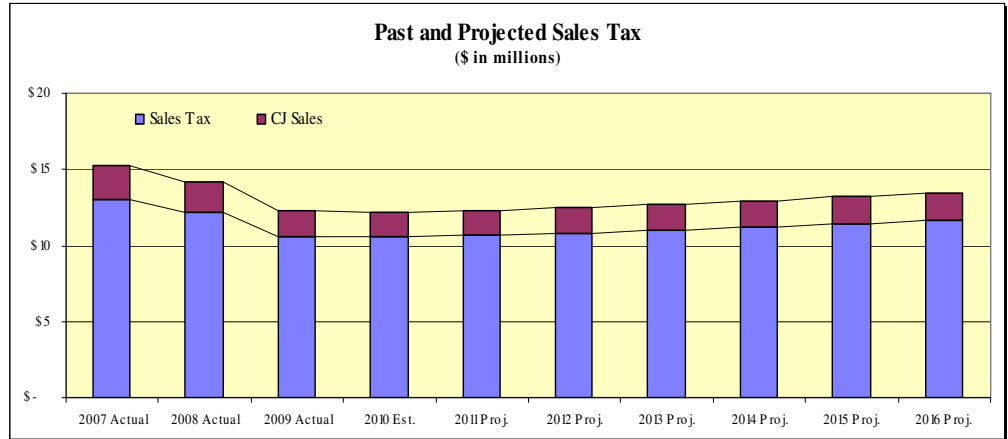
TAXES

Tax revenues provide over 68% of the City's operating revenues. They include Sales Tax (combined basic and criminal justice portion) 24%, Property Tax 18%, and Utility Taxes 23%.

SALES TAX (RCW 82.14)

Sales tax is the largest single revenue source for the City of Federal Way representing 28% of General Fund revenue and Street Fund Revenue. It is anticipated to generate \$10.6M in 2010 and is projected for minimal growth through 2011. Between 2005 and 2007, the City, like many other cities in King County, saw substantial new construction activity. In 2009, retail trade and construction had a combined decline of \$1.1M or 68% of the total decline from 2008 actual.

Year	Sales Tax	% change
2007 Actual	\$ 13,048,624	5.1%
2008 Actual	\$ 12,144,276	-6.9%
2009 Actual	\$ 10,583,298	-12.9%
2010 Est.	\$ 10,578,000	-0.1%
2011 Proj.	\$ 10,684,000	1.0%
2012 Proj.	\$ 10,791,000	1.0%
2013 Proj.	\$ 11,007,000	2.0%
2014 Proj.	\$ 11,227,000	2.0%
2015 Proj.	\$ 11,452,000	2.0%
2016 Proj.	\$ 11,681,000	2.0%

**Criminal Justice Sales Tax (RCW 82.14.340)**

A 0.1% voter-approved optional sales tax in King County is collected countywide and distributed based on population. Because it employs a more diverse tax base and different distribution formula than regular sales taxes, this source is more stable and is projected to grow by 1%.

Legislative History:

The authority for cities and counties to collect sales tax was initially granted in 1970 at 0.5%, applicable to all retail sales of tangible properties. This statute further provides that counties, in addition to collecting 0.5% sales tax from the unincorporated areas, receive 15% of the taxes collected from incorporated areas within a county. An additional 0.5% of local option sales tax was added in 1982, of which counties can receive 15% of this additional sales tax collected in each city, if it has imposed this optional tax in the unincorporated areas (which King County does). Therefore, the maximum effective city rate in King County is 0.85%, less an administrative fee that the Department of Revenue keeps to defray the cost of administering the sales tax program.

During the 1995, 1996, and 1997 legislative sessions, the legislature passed bills that created new sales tax exemptions. In 1995, machinery and equipment used by a manufacturer or a processor directly in a manufacturing operation were made exempt from the sales tax. The labor and services used to install the equipment was also made exempt. The exemptions were extended in 1996 to charges for maintaining and repairing the machinery and equipment and replacing equipment. Equipment used in research and development, not just in manufacturing operations, was included. Legislation in 1997 provided a rebate of the state portion of the sales tax for large warehouses and grain elevators, but the cities' share of the tax was not affected.

Agency	Tax Rate	% of Total
State	6.50%	68.4%
King County Metro Transit	0.90%	9.5%
City of Federal Way	0.85%	8.9%
King County Mental Health	0.10%	1.1%
King County Sales Tax	0.15%	1.6%
Criminal Justice Tax	0.10%	1.1%
Sound Transit	0.40%	4.2%
Regional Transit Authority	0.50%	5.3%
Subtotal Sales Tax Rate	9.50%	100.0%
Food & Beverage Tax	0.50%	
Total Prepared Food & Beverage	10.00%	

In 1995, the State Legislature granted King County the authority to impose an additional 0.5 percent sales tax (effective 1/1/96) on food and beverages sold by restaurants, taverns, and bars (bringing the current total sales tax rate for these establishments to 9.5 percent). This additional tax revenue is distributed to a Baseball Stadium Fund to pay the debt service on a professional baseball stadium.

In November 2000, King County voters approved a 0.2 percent increase in the general sales tax rate to partially restore transit funding lost when the motor vehicle excise tax was repealed by the passage of Initiative 695 (and then by the state legislature).

As of July 1, 2003, an additional 0.3 percent sales tax was imposed by the state legislature on vehicle sales and leases to fund transportation improvements.

Effective April 1, 2007 sales and use tax within all of King County increased one-tenth of one percent (.001) to be used for transportation purposes effective April 1, 2007.

Effective April 1, 2008 sales and use tax within all of King County increased one-tenth of one percent (.001) to be used for chemical dependency or mental health treatment services.

Effective April 1, 2009, sales and use tax within all of King County increased half of one percent (0.50) to a total of nine-tenths of one percent (.009) for Regional Transit Authority (RTA) tax.

Currently, most retail activities in the City are subject to a 9.5% sales tax. Restaurant, tavern, etc sales are taxed at 10.0% and car sales are taxed at 9.8%.

PROPERTY TAX (RCW 84.52)

Property tax is the second largest revenue source for Federal Way and is deposited into the General Fund for general governmental operations. The City's property tax levy amount is subject to a number of limitations in the state statute:

1. The \$1.60 Levy Cap:

The state constitution establishes the maximum regular property tax levy for all taxing districts combined at 1%, or \$10 per \$1000 market value of the property. This cap is further divided by the RCW to the various taxing districts, with the maximum regular property tax levy for most cities at \$3.375 per thousand dollars assessed valuation (AV). Cities with the Firemen's Pension Fund can levy an additional \$0.225 per thousand dollars AV, resulting in a maximum levy of \$3.60 per thousand dollars AV.

For cities belonging to a fire district and/or library district, such as Federal Way, the combined total levies for the City and special districts cannot exceed \$3.60 per thousand dollars AV. The amount the City could levy is reduced by what the library district and the fire district are levying. The library and fire districts each have a maximum allowed rate of \$0.50 and \$1.50 respectively. If both levy the maximum amount, the City can only levy up to \$1.60. If one or both of the special districts are not levying the maximum amount, the City's portion could exceed \$1.60, but must reduce its levy by the same amount if the library or fire district raises its levy in the future; so that the combined total is never above \$3.60. Currently, the Fire District 39 and the Library District are both levying at their maximum amount; therefore the City's maximum levy rate is \$1.60.

This levy cap can be exceeded (excess levy) with voter approval. Depending on its purpose, if the levy were to be used for operational and maintenance purposes (O & M levy), the voters' approval is only good for a year. If the additional levy is for capital purposes, the approval does not have to have a time limit; however, one is normally given based on the expected life of the bonds.

2. The 106 percent lid and other limits in property tax growth rates:

Before 1997, a taxing district could increase the property tax levy amount annually by 6% (for a total of 106% of the amount levied in the previous year), up to the applicable levy cap. This growth rate limit was

established in 1973 as the legislature responded to people's concerns that property taxes were rising too fast with the real estate boom.

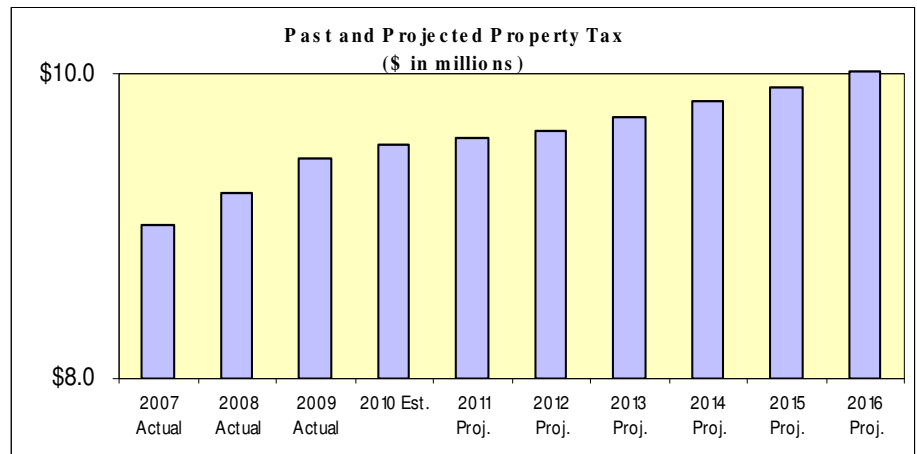
Initiative 747 (approved by voters in 2001) further lowered the limit to the lesser of 1% or inflation. Property tax growth resulted from new construction; changes in value of state-assessed utility property, and newly annexed property (collectively referred to as new construction") are exempted from the lid/limit factor and may be added to the tax levy. The growth limit can be "lifted" by voters. A "lid lift" vote requires a simple majority voter approval, and the amount is added to the levy base for future years.

Most properties in Federal Way are taxed at \$12.3563 per \$1000 AV in 2010, of which the City receives approximately 9% or \$1.13 per \$1000 AV to provide local services.

Therefore, for each \$1 property tax paid, only 9.15¢ is available for City services. The remaining goes to the Federal Way School District (41.33¢), King County (10.4¢) for regional service, the State (17.99¢), the library, port, ferry, and flood control districts (6.53¢ combined), local Fire Department (12.14¢), and Emergency Medical Services (2.43¢).

The table below shows the City's past and projected property tax. New constructions are also added to the 1% levy limit, which fluctuates between 0.5% to 1.5%. Other factors affect the actual property tax collection is the delinquent taxes. Future property tax is projected conservatively at 0.5%.

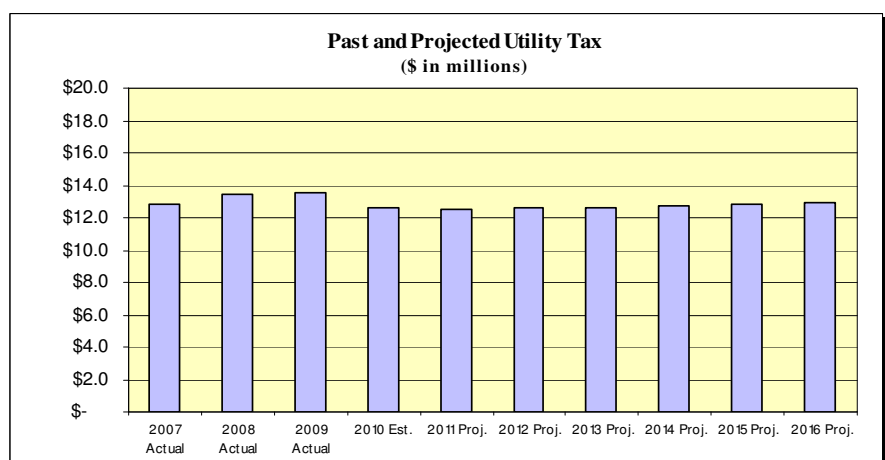
Year	Property Tax	% change
2007 Actual	\$ 9,006,922	14%
2008 Actual	9,213,312	2.3%
2009 Actual	9,443,649	2.5%
2010 Est.	9,529,370	0.9%
2011 Proj.	9,577,000	0.5%
2012 Proj.	9,625,000	0.5%
2013 Proj.	9,721,000	1.0%
2014 Proj.	9,818,000	1.0%
2015 Proj.	9,916,000	1.0%
2016 Proj.	10,015,000	1.0%



UTILITY TAXES

Cities and towns in Washington State are authorized to levy a business and occupation tax (RCW 35.22.280(32)) on public utility businesses based on revenues they generate within the city or town, known as a utility tax. The rate of taxes for electric, phone, and natural gas utilities are limited to 6% (RCW 35.21.870) without voter approval. No limitation on tax rates on other public utilities.

Year	Utility Tax	% change
2007 Actual	12,802,045	41.5%
2008 Actual	13,478,663	5.3%
2009 Actual	13,562,938	0.6%
2010 Est.	12,616,881	-7.0%
2011 Proj.	12,486,000	-1.0%
2012 Proj.	12,566,000	0.6%
2013 Proj.	12,648,000	0.7%
2014 Proj.	12,730,000	0.6%
2015 Proj.	12,813,000	0.7%
2016 Proj.	12,897,000	0.7%



The City first instituted a 1.37% utility tax on telephone, electric, natural gas, cable, surface water, and solid waste utilities in 1995; raising it to 5% in 1996, and then to 6% in 2003. Each time the tax is designed for a specific capital investment program and its associated maintenance & operations. While it is a general purpose revenue source, the City has traditionally dedicated this revenue for capital purposes. As part of 2007/08 budget, Council allowed the transfer of utility tax to fund General Fund operations beyond new project maintenance. This policy change would allow the city to continue current services levels for the next four years. At the November 2006 general election, Federal Way voters approved a 1.75% tax rate increase (for a total rate of 7.75%) on all utilities, to generate approximately \$3.3 million a year to fund a Police and Community Safety improvement initiative consisting of 24 FTEs in police, prosecution, court, code enforcement, parks maintenance, and related support functions.

In 2010, the City received less in Utility tax revenues due to a warmer winter which decreased electricity and natural gas.

Utility taxes are receipted into a special Utility Tax Fund and transferred into the appropriate capital project, debt service, and/or operating funds as designated.

1.00% Dedicated/Project Specific Programs

2.00% General Fund Baseline Operations

1.00% Federal Way Community Center Debt Service, Operations and Capital Reserves

1.00% Arterial Streets Overlay

1.00% Transportation Capital Projects

6.00% Total Non-Voter Approved

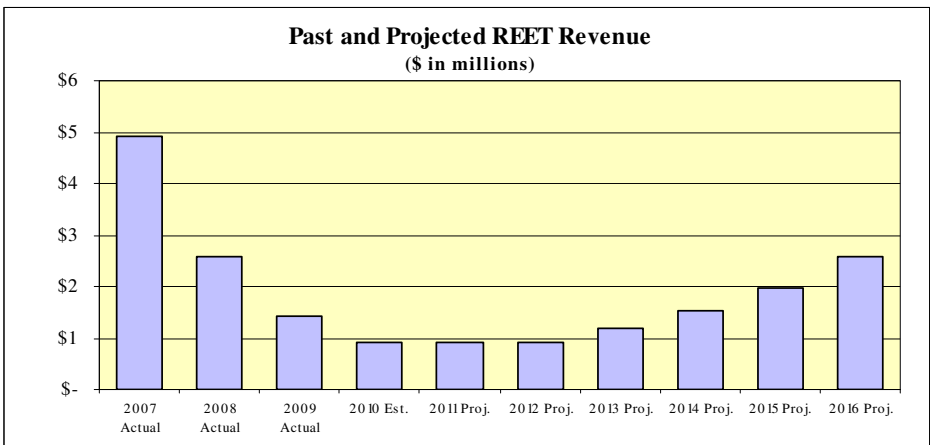
1.75% Voter-Approved for Police & Community Safety Improvement Programs

7.75% Total Utility Tax Rate

REAL ESTATE EXCISE TAX (REET)

The State of Washington is authorized to levy a real estate excise tax on all sales of real estate (measured by the full selling price, including the amount of any liens, mortgages and other debts given to secure the purchase) at a rate of 1.28 percent. A locally-imposed tax is also authorized. All cities and counties may levy a quarter percent tax (described as "the first quarter percent of the real estate excise tax" or "REET 1"). Cities and counties planning under the Growth Management Act (GMA) have the authority to levy a second quarter percent tax (REET 2). The statute further specifies that if a county is required to plan under GMA or if a city is located in such a county, the tax may be levied by a vote of the legislative body. If, however, the county chooses to plan under GMA, the tax must be approved by a majority of the voters.

Year	REET Revenue	% change
2007 Actual	\$ 4,898,536	-10.9%
2008 Actual	\$ 2,590,310	-47.1%
2009 Actual	\$ 1,428,985	-44.8%
2010 Est.	\$ 900,000	-37.0%
2011 Proj.	\$ 900,000	0.0%
2012 Proj.	\$ 900,000	0.0%
2013 Proj.	\$ 1,170,000	30.0%
2014 Proj.	\$ 1,522,000	30.1%
2015 Proj.	\$ 1,978,000	30.0%
2016 Proj.	\$ 2,572,000	30.0%

**REET 1 [RCW 82.46.010](#):**

Initially authorized in 1982, cities and counties can use the receipts of REET 1 for all capital purposes. An amendment in 1992 states that cities and counties with a population of 5,000 or more planning under the GMA must spend REET 1 receipts solely on capital projects that are listed in the capital facilities plan element of their comprehensive plan. Capital projects are: *public works projects of a local government for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets; roads; highways; sidewalks; street and road lighting systems; traffic signals; bridges; domestic water systems; storm and sanitary sewer systems; parks; recreational facilities; law enforcement facilities; fire protection facilities; trails; libraries; administrative and judicial facilities.*

Receipts pledged to debt retirement prior to April 1992 and/or spent prior to June 1992 are grandfathered from this restriction.

REET 2 [RCW 82.46.035](#):

The second quarter percent of the real estate excise tax (authorized in 1990) provides funding for cities and counties to finance capital improvements required to occur concurrently with growth under the Growth Management Act. An amendment in 1992 defines the "capital project" as:

Public works projects of a local government for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets, roads, highways, sidewalks, street and road lighting systems, traffic signals, bridges, domestic water systems, storm and sanitary sewer systems, and planning, construction, reconstruction, repair, rehabilitation, or improvement of parks.

Because of this amendment, acquisition of park land is no longer a permitted use of REET 2 after March 1 1992.

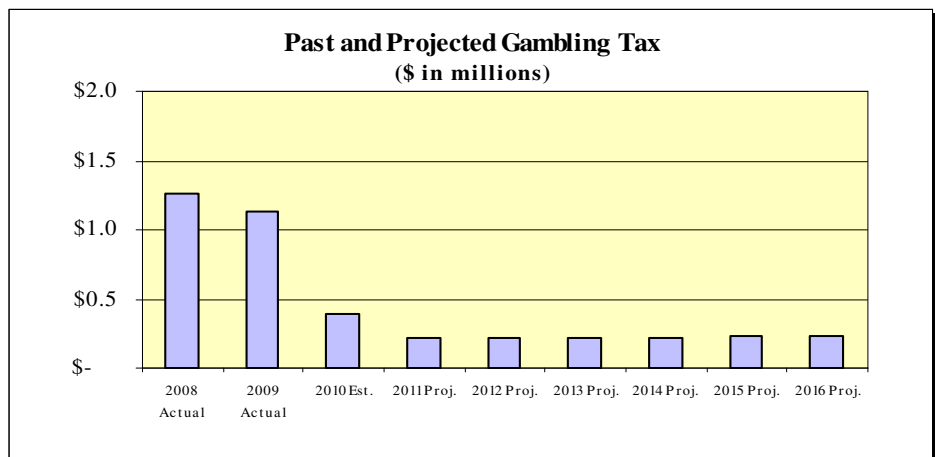
As a newly incorporated city, Federal Way enacted both quarter percents of the REET in 1990 and pledged both portions for long term bonds used for the acquisition and improvement of various parks and municipal facility projects prior to the 1992 amendments.

The super active real estate market, particularly in income property arena, raised REET revenues to new heights in 2005 through 2007. The projected revenue of \$900 thousand in 2011/2012 is based on 2010's projected revenues when the real estate market is at its low. The City anticipates that REET revenues will start to pick back up in 2013 onward.

GAMBLING EXCISE TAX

The City levied gambling taxes at their maximum allowed level on all activities: 5% for bingo and raffles, 2% for amusement games, 5% for punchboards and pull-tabs, and 20% for card rooms (RCW 9.46.110) prior to 2010. Gambling taxes were amended from 5% to 3% on June 1, 2010 for punchboards/pull-tabs and from 20% to 10% for card rooms on August 1, 2010. Revenues from these activities are required to be used primarily for the purpose of gambling enforcement (RCW 9.46.113). Case law has clarified that "primarily" means "first be used" for gambling law enforcement purposes to the extent necessary for that city. The remaining funds may be used for any general government purpose. The City receipts Gambling Tax in the General Fund and identifies the revenue as law enforcement resources.

Year	Gambling Tax	% change
2007 Actual	\$ 1,489,952	9.2%
2008 Actual	\$ 1,259,783	-15.4%
2009 Actual	\$ 1,127,204	-10.5%
2010 Est.	\$ 385,000	-65.8%
2011 Proj.	\$ 212,000	-44.9%
2012 Proj.	\$ 214,000	0.9%
2013 Proj.	\$ 218,000	1.9%
2014 Proj.	\$ 222,000	1.8%
2015 Proj.	\$ 226,000	1.8%
2016 Proj.	\$ 231,000	2.2%



The State Legislature began allowing the operation of "enhanced card room" or mini-casinos on non-tribal land on a pilot basis in 1997; regulations were adopted allowing them on a permanent basis in the spring of 2000. Over the past five years, mini-casinos have proliferated throughout the state and have become a significant source of tax revenue in jurisdictions where gambling activities are allowed. The permission of non-tribal casinos has stimulated a wave of new and/or expansion of tribal casinos as well. The increased competition eliminated some unprofitable card rooms in the City and gambling tax revenue has declined substantially since its peak in 2001. The smoking-ban passed by Washington State voters in 2005 prohibits smoking within 25 feet of all public places has had a negative impact on non-tribal gambling establishments. The new law, effective December 2005, impacted gambling tax activities in 2006 but affects did not carry on into 2007. Gambling tax decreased starting in 2008 due to the economic climate. The City's only card room closed mid-year in 2010 and has re-opened starting in October 2010. The estimates for 2010 year-end and beyond are based on conservative methods and do not include the re-opening of the card room.

LODGING TAX (RCW 67.28)

Most cities in King County may levy a 1% Lodging Tax on overnight stays at hotel, motel, campgrounds, etc. The total tax paid on overnight lodging in King County by visitors at a facility with 60 or more rooms is 12.4%, and 9.8% for less than 60 rooms, including the 1% City Lodging Tax.

Year	Lodging Tax	% change
2007 Actual	191,691	9.4%
2008 Actual	188,833	-1.5%
2009 Actual	154,148	-18.4%
2010 Est.	150,000	-2.7%
2011 Proj.	155,000	3.3%
2012 Proj.	155,000	0.0%
2013 Proj.	155,000	0.0%
2014 Proj.	155,000	0.0%
2015 Proj.	155,000	0.0%
2016 Proj.	155,000	0.0%

Lodging Tax	Rate
State	6.50%
King County Metro Transit	0.90%
City of Federal Way	0.85%
King County Mental Health	0.10%
King County	0.15%
Criminal Justice Tax	0.10%
Regional Transit Authority	0.50%
Sound Transit	0.40%
Total Sales Tax	9.50%
Convention Center Tax	2.80%
Stadium Tax	2.00%
State Sales Tax Credit	-2.00%
City Lodging Tax	1.00%
Total Tax on Lodging	13.30%

The City enacted its tax in 1999 to fund tourism promotion programs. The programs are accounted for in Lodging Tax Fund 109 with projected revenues of \$155K in 2011/2012. Future tax revenue is projected to stay flat.

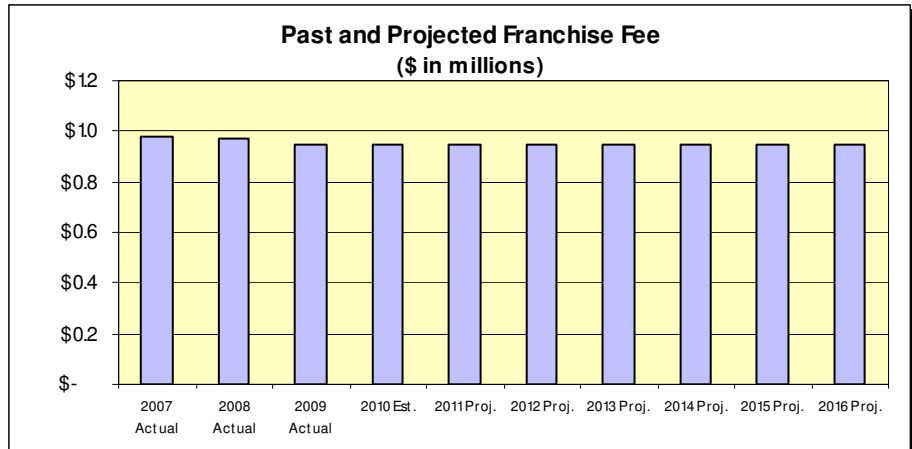
LEASEHOLD TAX

In addition to the above, the City also receives a minimal amount of revenue from the 4% leasehold tax (RCW 82.29A.) on lease income from private business activities on tax-exempt properties, in-lieu-of property tax. The total rate on leasehold tax is 12.84%. Cities and counties can collectively levy up to 6% of this total. The maximum county and city rates are 6% and 4%, respectively, and the county must give a credit for any city tax. Therefore, if a city is levying its 4%, the county receives only 2%. The City receives around \$4,000 a year from this tax and uses it for general operations purposes.

FRANCHISE FEE

Franchise fees are charges levied on private utilities for their use of City streets and other public properties to place utility infrastructure and to recoup City costs of administering franchise agreements. The franchise fees on light, natural gas, and telephone utilities are limited by statute to the actual administrative expenses incurred by the City directly related to receiving and approving permits, licenses, or franchisees. Cable TV franchise fees are governed by the Federal Cable Communications Policy Act of 1994 and are negotiated with cable companies for an amount not to exceed 5% of gross revenues, which is the primary source of the City's franchise fee revenue. The table below shows past and projected cable franchise fees. Revenue is projected to grow stay flat through 2016.

Year	Franchise	% change
2007 Actual	\$ 982,767	12.8%
2008 Actual	\$ 967,240	-1.6%
2009 Actual	\$ 950,213	-1.8%
2010 Est.	\$ 945,000	-0.5%
2011 Proj.	\$ 945,000	0.0%
2012 Proj.	\$ 945,000	0.0%
2013 Proj.	\$ 945,000	0.0%
2014 Proj.	\$ 945,000	0.0%
2015 Proj.	\$ 945,000	0.0%
2016 Proj.	\$ 945,000	0.0%



INTERGOVERNMENTAL REVENUES

Intergovernmental revenues include state-shared revenue and governmental grants. The state-shared revenues are from taxes and fees collected by the State and disbursed to municipalities based on population or other criteria. In the past, the primary source of these shared revenues were the motor vehicle excise tax (MVET), camper excise tax, fuel tax (tax on gasoline consumption), liquor sales profit and excise tax, and vehicle registration fees. This resource once provided 14% of the City's operational funds, but has decreased to less than 7%, mainly due to the elimination of the MVET and the King County vehicle license fee. The remaining intergovernmental revenues are fuel taxes, liquor tax and profit, and the criminal justice distribution.

SERVICES AND CHARGES

The charge for services is revenues generated from services provided to the general public (including recreation fees, building permit, land use fee, and surface water fees).

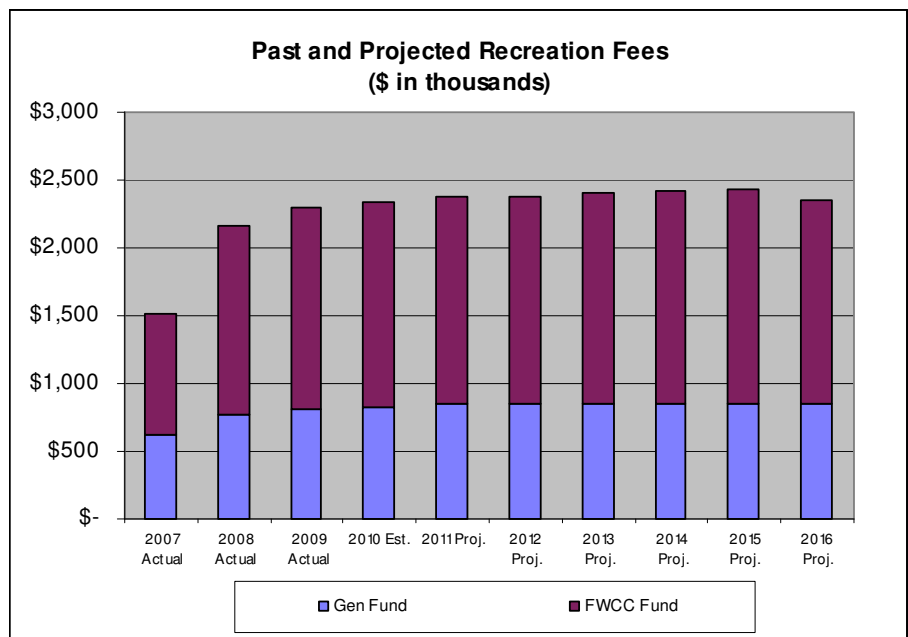
SURFACE WATER MANAGEMENT FEES

The Surface Water Management (SWM) fund manages surface water run-off accounts for the City's only utility operation. The fees are based on the impervious surface area, including right-of-way. Single-family households pay a fixed rate per household amount. The projected SWM fees for 2011/2012 are \$3.2M per year. Current year surface water management fees fund current year operating expenditures, including debt service payments on public works trust fund loan. SWM Operating funds is estimated to transfer \$222K and \$230K in 2011/2012 respectively to support SWM related capital projects.

RECREATION FEES

Overall, recreation revenues are projected at \$2.38M for 2010 and \$2.38M for 2011. This is a minimal increase from 2010 year-end estimates. Recreation fees include the Federal Way Community Center which opened in March of 2007 in which 2007's total revenues reflect nine months of the community center being opened. The portion of the fees accounted in the General Fund include those from general recreation classes, athletic programs, and league and field rentals conducted outside of the new community center. Programs conducted in the community center are considered the center's revenue.

Year	Gen Fund	FWCC Fund	Total
2007 Actual	\$ 619,448	\$ 889,779	\$ 1,509,227
2008 Actual	775,243	1,381,719	2,156,962
2009 Actual	806,278	1,485,185	2,291,463
2010 Est.	823,805	1,513,422	2,337,227
2011 Proj.	848,811	1,530,422	2,379,233
2012 Proj.	849,778	1,533,622	2,383,400
2013 Proj.	850,000	1,549,000	2,399,000
2014 Proj.	850,000	1,564,000	2,414,000
2015 Proj.	850,000	1,580,000	2,430,000
2016 Proj.	850,000	1,496,000	2,346,000



The facility rentals at Dumas Bay Centre are projected at \$629K and \$636K for 2011 and 2012, respectively. Program revenues are estimated to stay flat for 2013 and beyond.

As of July 1, 2009, the Knutzen Family Theatre is managed and operated by Centerstage Theatre Arts. Centerstage has a management and operations contract with the City of Federal Way until June 30th, 2012. With this change in management, the City no longer budgets program revenues for Knutzen Family Theatre. However, the Theatre will continue to receive \$113K in each year in utility tax subsidy for 2011 and 2012. The City will continue the use of the facility for Parks General Recreation programming.

Year	DBC Program Rev	KFT Program Rev	Utility Tax for KFT	Total
2007 Actual	\$ 518,051	\$ 124,089	\$ 125,495	\$ 767,635
2008 Actual	494,270	95,351	129,260	718,881
2009 Actual	497,814	54,867	359,863	912,544
2010 Est.	497,815	-	132,232	630,047
2011 Proj.	516,318	-	113,000	629,318
2012 Proj.	522,732	-	113,000	635,732
2013 Proj.	523,000	-	113,000	636,000
2014 Proj.	523,000	-	115,000	638,000
2015 Proj.	523,000	-	116,000	639,000
2016 Proj.	523,000	-	116,000	639,000

DEVELOPMENT FEES

This category consists of revenue-generated development and construction-related licenses, permits, and fees. The 2011/2012 baseline projection on development and permit fees total \$1.58M and \$1.59M respectively, which is a 1% increase from 2010's year-end estimate.

The city's policy is to adjust permit and development fees annually by the rate of inflation to avoid sudden, large fee increases. The 2011 and 2012 adopted revenues include an inflationary fee adjustment of 1% for each year.

Year	Building & Plan Check	Land Use	PW Permit (Street Fund)	Inspection (Street Fund)	Total	% Change
2007 Actual	2,373,557	223,939	225,727	242,204	3,065,427	-7%
2008 Actual	1,199,418	181,798	249,299	168,824	1,799,339	-41%
2009 Actual	1,119,295	71,910	177,184	160,208	1,528,597	-15%
2010 Est.	1,139,000	87,000	198,000	125,000	1,549,000	1%
2011 Proj.	1,153,815	88,000	201,980	126,250	1,570,045	1%
2012 Proj.	1,166,147	89,000	203,980	127,513	1,586,640	1%
2013 Proj.	1,189,000	91,000	208,000	130,000	1,618,000	2%
2014 Proj.	1,213,000	93,000	212,000	133,000	1,651,000	2%
2015 Proj.	1,237,000	95,000	218,360	136,990	1,687,350	2%
2016 Proj.	1,261,000	97,000	225,000	141,000	1,724,000	2%

MISCELLANEOUS REVENUES**FINES AND FORFEITURES**

The City began operating its municipal court in January 2000. The 2010 year-end estimate for fines and forfeitures is \$1.50 million and is 3.4% below 2009's actual revenues. The decrease is due to lower filings for traffic infractions and parking infractions. Revenues are projected to remain flat.

Year	Fines & Forfeitures	% change
2007 Actual	1,217,114	25.3%
2008 Actual	1,507,369	23.8%
2009 Actual	1,547,204	2.6%
2010 Est.	1,495,000	-3.4%
2011 Proj.	1,592,500	6.5%
2012 Proj.	1,595,500	0.2%
2013 Proj.	1,596,000	0.0%
2014 Proj.	1,595,000	-0.1%
2015 Proj.	1,595,000	0.0%
2016 Proj.	1,596,000	0.1%

OTHER MISCELLANEOUS

Miscellaneous revenues include interest income, cellular tower site leases, passport processing fees, etc. Most of the investment earnings are in reserve accounts, debt service prefunding reserves, and capital project funds.

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(001) GENERAL FUND											
REVENUES:											
Property Tax	\$ 9,213,312	\$ 9,443,649	\$ 9,376,000	\$ 9,329,370	\$ 9,529,370	\$ 9,577,000	\$ 9,625,000	\$ 9,721,000	\$ 9,818,000	\$ 9,916,000	\$ 10,015,000
Local Sales Tax	12,144,276	10,583,298	12,595,000	10,578,000	10,578,000	10,684,000	10,791,000	11,007,000	11,227,000	11,452,000	11,681,000
Sales Tax Mitigation	46,587	3,362	-	-	-	-	-	-	-	-	-
Criminal Justice Sales Tax	2,051,524	1,743,893	2,212,000	1,740,000	1,620,000	1,636,000	1,652,000	1,685,000	1,719,000	1,753,000	1,788,000
Gambling Tax	1,259,783	1,127,204	1,396,000	1,110,000	385,000	212,000	214,000	218,000	222,000	226,000	231,000
Leasehold Excise Tax	5,712	4,999	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Liquor Excise Tax	424,648	433,971	464,000	423,000	438,000	442,000	442,000	442,000	442,000	442,000	442,000
Liquor Profits Tax	590,644	605,804	641,000	729,000	727,000	300,000	-	-	-	-	-
Criminal Justice	284,078	301,794	88,000	88,000	282,000	97,000	97,000	97,000	97,000	97,000	97,000
DUI Impact Cities	15,735	29,022	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
Franchise Fees	967,240	950,213	1,030,000	995,000	945,000	945,000	945,000	945,000	945,000	945,000	945,000
Licenses	238,024	250,919	240,000	240,000	240,000	242,000	244,000	249,000	254,000	259,000	264,000
Building Permits	684,699	685,431	843,000	600,000	700,000	709,815	717,147	731,000	746,000	761,000	776,000
Electrical Permits	150,108	145,366	174,000	150,000	150,000	152,000	154,000	157,000	160,000	163,000	166,000
Fines & Forfeits	1,507,369	1,547,204	1,469,000	1,469,000	1,495,000	1,592,500	1,595,500	1,596,000	1,595,000	1,595,000	1,596,000
Zoning Fees	181,798	71,910	198,000	187,000	87,000	88,000	89,000	91,000	93,000	95,000	97,000
Plan Check Fees	364,611	288,498	417,000	289,000	289,000	292,000	295,000	301,000	307,000	313,000	319,000
Security & Protection	845,242	664,763	683,000	683,000	683,000	690,000	697,000	711,000	725,000	740,000	755,000
Animal Licenses	-	-	-	-	50,000	264,000	272,000	280,000	288,000	297,000	306,000
Parks & Recreation Fees	775,243	802,278	600,915	775,000	823,805	848,811	849,778	850,000	850,000	850,000	850,000
Interest Earnings	267,979	77,923	371,000	71,000	71,000	72,000	73,000	75,000	77,000	79,000	81,000
Traffic School	94,616	117,975	85,000	85,000	85,000	86,000	87,000	89,000	91,000	93,000	95,000
Miscellaneous	320,719	309,657	333,000	293,000	293,000	296,000	299,000	305,000	311,000	317,000	323,000
Trsfr In Red Light Photo - For Court	-	50,000	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Trsfr In Red Light Photo - For Police	-	450,000	-	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
Admin/Cash Mgmt Fee/Lobbyist	590,618	618,273	648,633	645,133	645,133	545,117	566,597	589,040	548,070	549,085	556,085
Trfr In Utility Tax - Admin Fee	59,747	62,137	64,622	64,622	64,622	48,000	49,000	49,000	49,000	50,000	50,000
Trfr In Utility Tax - CPark, New Parks, CampK	438,000	344,400	482,895	361,620	361,620	274,000	276,000	277,000	279,000	281,000	283,000
Trfr In Utility Tax - Comm/Art Events	108,000	113,400	119,070	119,070	119,070	97,000	97,000	98,000	99,000	99,000	100,000
Trfr In Utility Tax - Police (05/06 positions)	728,000	952,168	1,002,862	1,002,862	1,002,862	612,000	616,000	620,000	624,000	628,000	632,000
Trfr In Utility Tax - Voters Package	2,269,584	3,018,163	3,396,349	3,096,049	3,096,049	2,929,429	2,980,296	3,070,000	3,162,000	3,257,000	3,355,000
Trfr In Utility Tax - Baseline Support	1,761,946	4,632,152	3,694,800	4,126,652	4,126,652	3,319,000	3,340,000	3,362,000	3,384,000	3,406,000	3,428,000
Subtotal Operating Revenues	\$ 38,389,842	\$ 40,429,826	\$ 42,645,148	\$ 39,770,379	\$ 39,407,183	\$ 37,570,672	\$ 37,583,318	\$ 38,135,040	\$ 38,632,070	\$ 39,183,085	\$ 39,751,085

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(001) GENERAL FUND - continued											
EXPENDITURES:											
City Council	\$ 390,885	\$ 386,920	\$ 327,880	\$ 340,332	\$ 340,332	\$ 408,956	\$ 411,985	\$ 424,000	\$ 437,000	\$ 450,000	\$ 464,000
City Manager/Public Defense	1,595,012	1,723,483	1,836,774	1,440,528	1,440,528	-	-	-	-	-	-
Mayor's Office/Public Defense	-	-	-	-	-	1,260,231	1,278,680	1,317,000	1,356,000	1,397,000	1,438,000
Economic Development	206,498	220,840	226,796	212,943	212,943	172,260	175,446	181,000	186,000	192,000	198,000
Municipal Court	1,460,799	1,403,239	1,519,249	1,420,282	1,420,282	1,567,266	1,642,099	1,691,000	1,742,000	1,794,000	1,848,000
Criminal Prosecution	609,417	642,025	744,711	724,012	724,012	651,053	671,580	692,000	713,000	734,000	756,000
Civil Legal Services	934,724	790,738	909,131	735,971	735,971	747,477	775,555	799,000	823,000	848,000	873,000
Human Resources / City Clerk	958,956	919,863	919,725	897,330	897,330	906,811	927,111	955,000	984,000	1,014,000	1,044,000
Finance	885,313	835,492	955,083	891,001	891,001	894,970	925,469	953,000	982,000	1,011,000	1,041,000
Community Development	3,051,157	3,138,633	3,465,303	3,029,588	3,029,588	2,460,421	2,525,806	2,602,000	2,680,000	2,760,000	2,843,000
Human Services Organizations	431,000	422,074	430,000	430,000	430,000	437,500	437,500	437,500	437,500	437,500	437,500
Jail Services	1,785,884	2,043,125	2,368,041	2,368,041	2,368,041	2,510,000	1,962,000	2,080,000	2,205,000	2,337,000	2,477,000
911 Dispatch (in PS prior to 1997)	1,565,510	1,613,337	1,697,177	1,697,177	1,697,177	1,819,000	1,927,000	2,043,000	2,166,000	2,296,000	2,434,000
Police Services	19,448,788	19,513,633	20,734,928	19,489,659	19,653,719	18,178,983	18,488,285	20,026,000	21,228,000	22,502,000	23,852,000
Police-SafeCity	-	37,500	39,784	39,784	37,500	37,500	37,500	37,500	37,500	37,500	37,500
Parks, Recr & Cultural Svcs	3,743,951	3,625,324	4,085,362	3,685,846	3,825,374	3,568,695	3,634,459	3,743,000	3,855,000	3,971,000	4,090,000
PW-General/Street Fund Subsidy	2,279,561	1,842,786	2,393,955	2,139,457	2,190,765	1,761,022	1,871,568	1,987,000	2,099,000	2,214,840	2,333,000
CW-General Wage & Benefit/Unalloc IS Chgs	-	-	(322,893)	365,723	200,000	(136,735)	(109,636)	(113,000)	(116,000)	(119,000)	(123,000)
Subtotal Operating Expenditures	\$ 39,347,455	\$ 39,159,012	\$ 42,331,005	\$ 39,907,673	\$ 40,094,563	\$ 37,245,410	\$ 37,582,407	\$ 39,855,000	\$ 41,815,000	\$ 43,876,840	\$ 46,043,000
OPERATING INCOME (LOSS)	\$ (957,613)	\$ 1,270,814	\$ 314,143	\$ (137,295)	\$ (687,379)	\$ 325,262	\$ 911	\$ (1,719,960)	\$ (3,182,930)	\$ (4,693,755)	\$ (6,291,915)

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(001) GENERAL FUND - continued											
OTHER FINANCING SOURCES:											
Trsfr In - Project Specific	\$ 30,000	667,400	-	-	150,000	820,000	-	-	-	-	-
Trsfr - FWCC Interfund Loan Reimb	-	65,000	-	-	-	-	-	-	-	-	-
Trsfr In - Traffic Safety Fund	-	-	-	-	-	375,000	-				
Trsfr In - CIP Project Savings		1,829,978	-	61,235	61,235	3,800,000	-	-	-	-	-
Trsfr In - Redirect Overlay	-	-	-	-	-	600,000	600,000	-	-	-	-
Human Services Donations	9,475	10,293	-	-	-	-	-	-	-	-	-
Trsfr-In Downtown CIP for EDC Consultant	-	26,083	86,116	86,116	86,116	-	-	-	-	-	-
Automation Fees / Pass-Thru / Abatement	96,779	57,265	-	25,000	25,000	-	-	-	-	-	-
Trsfr-In Utility Tax Prop 1 Police Overtime	-	300,000	300,000	300,000	300,000	-	-	-	-	-	-
Police Grants	106,859	389,614	-	375,484	375,484	345,432	345,432	345,432	-	-	-
Fines & Forfeits	-	-	-	-	-	(35,000)	(35,000)	-	-	-	-
Seizure	45,792	60,611	44,000	-	-	9,000	-	-	-	-	-
Explorer & Police Donations	9,344	13,780	-	-	-	-	-	-	-	-	-
Other/Grants/Contributions	7,046	72,132	-	93,619	93,619	57,247	(25,939)	-	-	-	-
Subtotal Other Financing Sources	\$ 305,295	\$ 3,492,156	\$ 430,116	\$ 941,454	\$ 1,091,454	\$ 5,971,679	\$ 884,493	\$ 345,432	\$ -	\$ -	\$ -
OTHER FINANCING USES:											
City Council 1-Time Programs	\$ 2,500	\$ 49,939	\$ 73,899	\$ 92,999	\$ 92,999	\$ 73,845	\$ 73,845	\$ -	\$ -	\$ -	\$ -
City Manager 1-Time Programs	108,219	39,469	77,323	158,733	158,733	-	-	-	-	-	-
Mayor's Office 1-Time Programs	-	-	-	-	-	270,229	60,000	-	-	-	-
Municipal Court 1-Time Programs	327	257,569	59,502	67,971	67,971	3,800	3,800	-	-	-	-
Economic Development 1-Time Programs	30,399	134,153	108,686	196,356	196,356	27,500	27,500	-	-	-	-
Law 1-Time Programs	20,887	1,043	1,096	86,096	86,096	68,721	71,017	-	-	-	-
Human Resources 1-Time Programs	221,671	31,427	23,049	251,548	251,548	81,470	12,720	-	-	-	-
Finance 1-Time Programs	12,718	63,371	88,646	88,646	88,646	34,496	35,479	-	-	-	-
Community Development 1-Time Programs	232,429	210,585	75,549	338,739	330,101	465,628	229,011	-	-	-	-
Parks 1-Time Programs	169,815	216,847	195,213	211,941	211,941	159,592	142,692	-	-	-	-
Police 1-Time Programs	439,557	1,197,738	545,561	1,107,115	1,007,115	2,184,101	2,275,353	-	-	-	-
Jail Start-Up Costs	-	-	-	-	-	1,656,359	-	-	-	-	-
Police 1-Time Animal Services	-	-	-	-	135,940	-	-	-	-	-	-
Seizure Expenses	140,109	46,044	5,714	26,231	26,231	-	-	-	-	-	-
Public Works 1-Time Programs	264,604		279,320	174,935	129,094	321,740	309,340	-	-	-	-
CW - General Wage/Benefit	-	-	317,893	450,813	132,920	-	-	-	-	-	-
Unallocated Internal Service Fund Adj	-	(188,106)	-	441,314	441,314	42,547	43,497	-	-	-	-
Contingency Reserve Fund	71,181	-	43,657	1,200,000	-	1,117,362	(118,449)	68,000	(72,000)	62,000	65,000
Subtotal Other Financing Uses	\$ 1,714,416	\$ 2,060,079	\$ 1,895,108	\$ 4,893,437	\$ 3,357,005	\$ 6,507,390	\$ 3,165,805	\$ 68,000	\$ (72,000)	\$ 62,000	\$ 65,000
Total Revenues and Other Sources	\$ 38,695,137	\$ 43,921,982	\$ 43,075,264	\$ 40,711,833	\$ 40,498,639	\$ 43,542,351	\$ 38,467,811	\$ 38,480,472	\$ 38,632,070	\$ 39,183,085	\$ 39,751,085
Total Expenditures and other Uses	\$ 41,061,871	\$ 41,219,091	\$ 44,226,113	\$ 44,801,111	\$ 43,451,568	\$ 43,752,800	\$ 40,748,212	\$ 39,923,000	\$ 41,743,000	\$ 43,938,840	\$ 46,108,000
Beginning Fund Balance:	\$ 7,909,050	\$ 5,542,316	\$ 4,306,226	\$ 8,245,204	\$ 8,245,204	\$ 5,292,275	\$ 5,081,826	\$ 2,801,425	\$ 1,358,896	\$ (1,752,035)	\$ (6,507,791)
Ending Fund Balance:	\$ 5,542,316	\$ 8,245,204	\$ 3,155,376	\$ 4,155,925	\$ 5,292,275	\$ 5,081,826	\$ 2,801,425	\$ 1,358,896	\$ (1,752,035)	\$ (6,507,791)	\$ (12,864,707)

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
	Adopted Budget	Revised Budget	Year-End Estimate								
(101) STREET FUND											
REVENUES:											
Motor Fuel Tax	\$ 1,119,626	\$ 1,080,366	\$ 1,196,000	\$ 1,130,000	\$ 1,080,000	\$ 1,073,000	\$ 1,073,000	\$ 1,073,000	\$ 1,073,000	\$ 1,073,000	\$ 1,073,000
ROW Permits & Miscellaneous	137,502	111,998	146,000	113,000	113,000	114,130	115,271	118,000	120,000	123,600	127,000
Plan Review Fees	111,797	65,186	128,000	85,000	85,000	87,850	88,709	90,000	92,000	94,760	98,000
PW Inspection	168,824	160,208	222,000	125,000	125,000	126,250	127,513	130,000	133,000	136,990	141,000
Misc	17,277	(2,917)	6,000	6,000	6,000	6,060	6,120	6,000	6,000	6,180	6,000
Transportation Concurrency	43,529	17,937	41,000	26,000	20,000	20,200	20,402	21,000	21,000	21,630	22,000
Traffic Impact Fee	-	-	-	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Transfer In - Utility Tax Fund	437,606	459,486	482,460	482,460	482,461	371,000	373,000	373,000	378,000	380,000	383,000
Transfer In - Traffic Safety Fund	-	330,000	-	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000
Interest Earnings	24,151	6,466	31,000	1,250	1,250	2,000	2,000	2,000	2,000	2,000	2,000
EM Contribution	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000
Subtotal Operating Revenues	\$ 2,081,312	\$ 2,249,730	\$ 2,273,460	\$ 2,319,710	\$ 2,268,711	\$ 2,156,490	\$ 2,162,015	\$ 2,169,000	\$ 2,181,000	\$ 2,194,160	\$ 2,208,000
EXPENDITURES:											
Administrative Services	\$ 303,442	\$ 302,173	\$ 297,477	\$ 369,327	\$ 369,327	\$ 354,612	\$ 363,817	\$ 375,000	\$ 386,000	\$ 398,000	\$ 410,000
Development Services	503,131	328,154	604,438	370,235	370,235	338,250	351,012	362,000	373,000	384,000	396,000
Emergency Management	142,605	136,594	165,233	161,849	161,849	169,845	173,524	179,000	184,000	190,000	196,000
Traffic Services	1,591,709	1,684,812	1,685,356	1,577,573	1,577,573	1,326,976	1,351,245	1,392,000	1,434,000	1,477,000	1,521,000
Commute Trip/move from 1-time 07	11,791	13,642	11,760	11,760	11,760	11,760	11,760	12,000	12,000	12,000	12,000
Street Systems	1,808,196	1,581,103	1,903,151	1,753,910	1,753,910	1,716,070	1,782,226	1,836,000	1,891,000	1,948,000	2,006,000
Subtotal Operating Expenditures	\$ 4,360,874	\$ 4,046,478	\$ 4,667,415	\$ 4,244,654	\$ 4,244,654	\$ 3,917,513	\$ 4,033,584	\$ 4,156,000	\$ 4,280,000	\$ 4,409,000	\$ 4,541,000
OPERATING INCOME (LOSS)	\$ (2,279,562)	\$ (1,796,748)	\$ (2,393,955)	\$ (1,924,944)	\$ (1,975,943)	\$ (1,761,023)	\$ (1,871,569)	\$ (1,987,000)	\$ (2,099,000)	\$ (2,214,840)	\$ (2,333,000)
OTHER FINANCING SOURCES:											
Transfer-In General Fund	\$ 2,544,165	\$ 1,842,786	\$ 2,673,275	\$ 2,314,701	\$ 2,319,859	\$ 2,082,762	\$ 2,180,908	\$ 1,987,000	\$ 2,099,000	\$ 2,214,840	\$ 2,333,000
Transfer-In - 1-time	-	100,000	-	-	-	-	-	-	-	-	-
Project Specific Revenues/Grants	24,304	114,830	-	56,750	83,505	181,360	-	-	-	-	-
Subtotal Other Financing Sources	\$ 2,568,469	\$ 2,057,616	\$ 2,673,275	\$ 2,371,451	\$ 2,403,364	\$ 2,264,122	\$ 2,180,908	\$ 1,987,000	\$ 2,099,000	\$ 2,214,840	\$ 2,333,000
OTHER FINANCING USES:											
Street 1-time Expenditure	\$ 51,553	\$ 8,456	\$ 96,047	\$ 116,047	\$ 116,047	\$ 86,775	\$ 86,775	\$ -	\$ -	\$ -	\$ -
Traffic and CTR 1-time Expenditure	144,675	84,704	131,742	131,492	131,492	383,290	197,145	-	-	-	-
Admin & Development Svsc 1-Time	53,541	3,254	1,469	1,469	1,469	-	-	-	-	-	-
EOC	39,137	164,452	50,062	197,497	178,411	33,035	25,420	-	-	-	-
Subtotal Other Financing Uses	\$ 288,906	\$ 260,866	\$ 279,320	\$ 446,505	\$ 427,419	\$ 503,100	\$ 309,340	\$ -	\$ -	\$ -	\$ -
Total Revenues and Other Sources	\$ 4,649,781	\$ 4,307,346	\$ 4,946,735	\$ 4,691,161	\$ 4,672,075	\$ 4,420,612	\$ 4,342,923	\$ 4,156,000	\$ 4,280,000	\$ 4,409,000	\$ 4,541,000
Total Expenditures and Other Uses	\$ 4,649,780	\$ 4,307,344	\$ 4,946,735	\$ 4,691,159	\$ 4,672,073	\$ 4,420,612	\$ 4,342,923	\$ 4,156,000	\$ 4,280,000	\$ 4,409,000	\$ 4,541,000
Beginning Fund Balance:	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Ending Fund Balance:	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(102) ARTERIAL STREET FUND											
REVENUES:											
Motor Fuel Tax	\$ 523,465	\$ 505,110	\$ 552,000	\$ 529,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Other	161,409	149,731	11,000	11,000	11,000	-	-	-	-	-	-
Transfer In - Utility Tax	1,400,000	1,126,319	1,400,000	455,000	455,000	1,011,000	1,021,000	1,632,000	1,643,000	1,653,000	1,664,000
Transfer In - REET	-	306,684	-	-	-	-	-	-	-	-	-
Transfer In - Parks CIP (Redirect CampK)	-	-	-	500,000	500,000	-	-	-	-	-	-
Interest Earnings	14,656	3,398	5,000	5,000	5,000	2,500	2,500	2,500	2,500	2,500	2,500
Total Revenues	\$ 2,099,530	\$ 2,091,242	\$ 1,968,000	\$ 1,500,000	\$ 1,471,000	\$ 1,513,500	\$ 1,523,500	\$ 2,134,500	\$ 2,145,500	\$ 2,155,500	\$ 2,166,500
EXPENDITURES:											
Direct Cost of Personnel	\$ 138,663	\$ 145,606	\$ 176,312	\$ 176,312	\$ 176,312	\$ 155,415	\$ 159,086	\$ 164,000	\$ 169,000	\$ 174,000	\$ 179,000
Admin Fee	77,320	78,866	80,443	80,443	80,443	67,904	68,221	98,000	99,000	99,000	99,000
Street Resurfacing/Emergencies	1,790,095	1,715,795	1,711,245	1,876,627	1,847,627	1,290,181	1,296,193	1,872,500	1,877,500	1,882,500	1,888,500
Return 2009 Unspent REET, Replace w/Utax	-	-	-	-	-	-	-	-	-	-	-
Subtotal Operating Expenditures	\$ 2,006,078	\$ 1,940,267	\$ 1,968,000	\$ 2,133,382	\$ 2,104,382	\$ 1,513,500	\$ 1,523,500	\$ 2,134,500	\$ 2,145,500	\$ 2,155,500	\$ 2,166,500
OPERATING INCOME (LOSS)	\$ 93,452	\$ 150,975	\$ -	\$ (633,382)	\$ (633,382)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues and Other Sources	2,099,530	2,091,242	1,968,000	1,500,000	1,471,000	1,513,500	1,523,500	2,134,500	2,145,500	2,155,500	2,166,500
Total Expenditures and Other Uses	2,006,078	1,940,267	1,968,000	2,133,382	2,104,382	1,513,500	1,523,500	2,134,500	2,145,500	2,155,500	2,166,500
Beginning Fund Balance:	\$ 388,955	\$ 482,407	\$ 15,106	\$ 633,382	\$ 633,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	\$ 482,407	\$ 633,382	\$ 15,106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(103) UTILITY TAX FUND											
REVENUES:											
Utility Tax - Electric	\$ 4,696,878	\$ 4,789,077	\$ 5,585,180	\$ 4,886,632	\$ 4,569,077	\$ 4,615,000	\$ 4,661,000	\$ 4,708,000	\$ 4,755,000	\$ 4,803,000	\$ 4,851,000
Utility Tax - Gas	2,040,469	2,141,172	2,466,993	2,072,904	1,731,172	1,748,000	1,765,000	1,783,000	1,801,000	1,819,000	1,837,000
Utility Tax - Solid Waste	769,355	733,342	792,433	800,437	696,675	697,000	697,000	697,000	697,000	697,000	697,000
Utility Tax - Cable	1,368,982	1,379,086	1,565,457	1,424,289	1,389,265	1,403,000	1,417,000	1,431,000	1,445,000	1,459,000	1,474,000
Utility Tax - Phone	1,256,814	1,183,098	1,226,529	1,307,589	1,112,112	1,045,000	1,045,000	1,045,000	1,045,000	1,045,000	1,045,000
Utility Tax - Pager	548	561	-	570	-	-	-	-	-	-	-
Utility Tax - Cellular	3,084,056	3,072,933	3,636,544	3,208,652	2,852,786	2,710,000	2,710,000	2,710,000	2,710,000	2,710,000	2,710,000
Utility Tax - Storm Drainage	261,561	263,669	271,223	272,128	265,794	268,000	271,000	274,000	277,000	280,000	283,000
Subtotal Operating Revenues	\$ 13,478,663	\$ 13,562,938	\$ 15,544,359	\$ 13,973,201	\$ 12,616,881	\$ 12,486,000	\$ 12,566,000	\$ 12,648,000	\$ 12,730,000	\$ 12,813,000	\$ 12,897,000
Rebate	(9,528)	(13,468)	(6,349)	(6,349)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Interest Earnings	64,004	30,380	66,951	66,951	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Subtotal Operating Revenues	\$ 13,533,139	\$ 13,579,850	\$ 15,604,960	\$ 14,033,803	\$ 12,626,881	\$ 12,496,000	\$ 12,576,000	\$ 12,658,000	\$ 12,740,000	\$ 12,823,000	\$ 12,907,000
EXPENDITURES:											
Trnsf to - Community Center/Sr Center DS	\$ 913,333	\$ 914,332	\$ 915,033	\$ 915,033	\$ 915,033	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000
Trnsf to - Downtown Redevelopment	500,000	500,000	1,000,000	500,000	500,000	-	-	-	-	-	-
Trnsf to - Transportation CIP --PAYG	1,400,000	3,700,000	1,400,000	-	-	791,000	1,621,000	1,632,000	1,643,000	1,653,000	1,664,000
Trnsf to - Parks Capital	-	370,000	300,000	-	-	175,000	175,000	200,000	-	-	-
Trnsf to - Overlays	1,400,000	1,126,316	1,400,000	455,000	455,000	1,011,000	1,021,000	1,632,000	1,643,000	1,653,000	1,664,000
Trnsf to - KJP/Community Center Opr	528,348	554,766	582,504	557,504	557,504	590,000	619,000	645,000	677,000	711,000	747,000
Community Center Equip Reserves	-	311,927	508,187	344,728	344,727	106,000	87,000	72,000	51,000	27,000	2,000
Trnsf to - General Fund - admin fee	59,747	62,137	64,622	64,622	64,622	48,000	49,000	49,000	49,000	50,000	50,000
Trnsf to - Police	728,000	952,168	1,002,862	1,002,862	1,002,862	612,000	616,000	620,000	624,000	628,000	632,000
Trnsf to - Arts/Com Evnts/Cult Svcs	108,000	113,400	119,070	119,070	119,070	97,000	97,000	98,000	99,000	99,000	100,000
Trnsf to - CampK	110,000	-	121,275	-	-	-	-	-	-	-	-
Trnsf to - Cel Pk	266,000	279,300	293,265	293,265	293,265	226,000	227,000	228,000	230,000	231,000	233,000
Trnsf to - New ST M&O	437,606	459,486	482,460	482,460	482,461	371,000	373,000	375,000	378,000	380,000	383,000
Trnsf to - KFT Operations	129,260	135,723	142,509	132,232	132,232	113,000	113,000	114,000	115,000	116,000	116,000
Trnsf to - New Parks M&O	62,000	65,100	68,355	68,355	68,355	48,000	49,000	49,000	49,000	50,000	50,000
Trnsf to - GF Prop 1	2,269,584	3,018,163	3,396,349	3,096,049	3,096,049	2,933,508	2,984,357	3,070,000	3,162,000	3,257,000	3,355,000
Trns to - GF Prop 1 Police Overtime	-	300,000	300,000	300,000	300,000	-	-	-	-	-	-
Trns to - Regular Utax Police Overtime	-	-	-	-	-	-	-	-	-	-	-
Trns to - DBC (1-Time DBC CIP Close Out)	-	231,684	-	-	-	-	-	-	-	-	-
Transfer to - Gen Fund Oper	1,761,946	4,624,608	3,694,800	4,126,652	4,126,652	3,319,000	3,340,000	3,362,000	3,384,000	3,406,000	3,428,000
Transfer to - Gen Fund Oper - Additional	-	-	-	-	-	600,000	600,000	-	-	-	-
Transfer to - Gen Fund - SCORE Startup	-	-	-	-	-	820,000	-	-	-	-	-
Trnsf to - GF Medical Incubator/Refund BNG	-	75,000	-	250,000	-	-	-	-	-	-	-
Total Expenditures	\$ 10,673,824	\$ 17,794,110	\$ 15,791,292	\$ 12,707,833	\$ 12,457,832	\$ 12,775,508	\$ 12,886,357	\$ 13,061,000	\$ 13,019,000	\$ 13,176,000	\$ 13,339,000
OPERATING INCOME (LOSS)	\$ 2,859,315	\$ (4,214,260)	\$ (186,331)	\$ 1,325,971	\$ 169,049	\$ (279,508)	\$ (310,357)	\$ (403,000)	\$ (279,000)	\$ (353,000)	\$ (432,000)
OTHER FINANCING SOURCES:											
Transfer In - CIP Fund Project Savings	-	904,695	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Sources	\$ -	\$ 904,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues and Other Sources	\$ 13,533,139	\$ 14,484,545	\$ 15,604,960	\$ 14,033,803	\$ 12,626,881	\$ 12,496,000	\$ 12,576,000	\$ 12,658,000	\$ 12,740,000	\$ 12,823,000	\$ 12,907,000
Total Expenditures & Other Uses	\$ 10,673,824	\$ 17,794,110	\$ 15,791,292	\$ 12,707,833	\$ 12,457,832	\$ 12,775,508	\$ 12,886,357	\$ 13,061,000	\$ 13,019,000	\$ 13,176,000	\$ 13,339,000
Beginning Fund Balance:	\$ 3,480,870	\$ 6,340,184	\$ 2,102,049	\$ 3,030,618	\$ 3,030,618	\$ 3,199,666	\$ 2,920,156	\$ 2,609,798	\$ 2,206,797	\$ 1,927,796	\$ 1,574,795
Ending Fund Balance:	\$ 6,340,184	\$ 3,030,618	\$ 1,915,717	\$ 4,356,588	\$ 3,199,666	\$ 2,920,156	\$ 2,609,798	\$ 2,206,797	\$ 1,927,796	\$ 1,574,795	\$ 1,142,794
Reserved for Prop 1	\$ 1,158,186	\$ 899,581	\$ 685,835	\$ 600,589	\$ 347,989	\$ 229,384	\$ 77,994	\$ (140,522)	\$ (432,522)	\$ (800,780)	\$ (1,248,070)
Unallocated	\$ 5,181,998	\$ 2,131,038	\$ 1,229,883	\$ 3,755,999	\$ 2,851,677	\$ 2,690,773	\$ 2,531,804	\$ 2,347,319	\$ 2,360,318	\$ 2,375,575	\$ 2,390,865

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(106) SOLID WASTE/RECYCLING											
REVENUES:											
Refuse Collection Fees	\$ 262,847	\$ 272,641	\$ 278,854	\$ 278,854	\$ 276,214	\$ 275,366	\$ 278,120	\$ 281,000	\$ 284,000	\$ 287,000	\$ 290,000
CPG & Other Grants	139,902	152,533	138,000	120,327	147,605	137,877	136,000	136,000	136,000	136,000	136,000
Interest Earnings/Misc	2,778	2,019	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 405,527	\$ 427,193	\$ 416,854	\$ 399,181	\$ 423,819	\$ 413,243	\$ 414,120	\$ 417,000	\$ 420,000	\$ 423,000	\$ 426,000
EXPENDITURES:											
Administrative	\$ 251,645	\$ 268,330	\$ 284,529	\$ 284,529	\$ 248,725	\$ 227,726	216,126	\$ 223,000	\$ 230,000	\$ 237,000	\$ 244,000
Admin Fee	31,787	41,193	42,161	42,161	42,161	31,332	31,491	32,000	32,000	32,000	33,000
CPG & Other Grants	87,285	139,349	175,715	120,327	147,605	156,060	172,958	136,000	136,000	136,000	136,000
Total Expenditures	\$ 370,717	\$ 448,872	\$ 502,405	\$ 447,017	\$ 438,491	\$ 415,118	\$ 420,575	\$ 391,000	\$ 398,000	\$ 405,000	\$ 413,000
OPERATING INCOME (LOSS)	\$ 34,810	\$ (21,679)	\$ (85,551)	\$ (47,836)	\$ (14,672)	\$ (1,875)	\$ (6,455)	\$ 26,000	\$ 22,000	\$ 18,000	\$ 13,000
Total Revenues and Other Sources	\$ 405,527	\$ 427,193	\$ 416,854	\$ 399,181	\$ 423,819	\$ 413,243	\$ 414,120	\$ 417,000	\$ 420,000	\$ 423,000	\$ 426,000
Total Expenditures & Other Uses	\$ 370,717	\$ 448,872	\$ 502,405	\$ 447,017	\$ 438,491	\$ 415,118	\$ 420,575	\$ 391,000	\$ 398,000	\$ 405,000	\$ 413,000
Beginning Fund Balance:	\$ 138,508	\$ 173,319	\$ 107,053	\$ 151,640	\$ 151,640	\$ 136,968	\$ 135,093	\$ 128,638	\$ 154,638	\$ 176,638	\$ 194,638
Ending Fund Balance:	\$ 173,318	\$ 151,640	\$ 21,502	\$ 103,804	\$ 136,968	\$ 135,093	\$ 128,638	\$ 154,638	\$ 176,638	\$ 194,638	\$ 207,638
(107) SPECIAL CONTRACTS/STUDIES FUND											
REVENUES:											
Interest Earnings	\$ 6,575	\$ 1,733	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 6,575	\$ 1,733	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EXPENDITURES:											
Professional Services/Capital Outlay	\$ 16,032	\$ 3,459	\$ -	\$ 271,062	\$ 271,062	\$ -	-	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 16,032	\$ 3,459	\$ -	\$ 271,062	\$ 271,062	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Beginning Fund Balance:	\$ 282,245	\$ 277,788	\$ -	\$ 271,062	\$ 271,062	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	\$ 272,788	\$ 276,062	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(109) HOTEL/MOTEL TAX FUND											
REVENUES:											
Hotel/Motel Revenue	\$ 188,833	\$ 154,148	\$ 215,755	\$ 166,860	\$ 150,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000
Miscellaneous	-	3,077	-	-	5,860	5,000	6,000	-	-	-	-
Interest Earnings	4,058	1,041	6,000	2,500	460	300	300	300	300	300	300
Total Revenues	\$ 192,891	\$ 158,266	\$ 221,755	\$ 169,360	\$ 156,320	\$ 160,300	\$ 161,300	\$ 155,300	\$ 155,300	\$ 155,300	\$ 155,300
EXPENDITURES:											
Special Projects	\$ 178,904	\$ 133,063	\$ 201,755	\$ 354,207	\$ 341,167	\$ 160,300	161,300	\$ 139,800	\$ 139,800	\$ 139,800	\$ 139,800
Admin Fee	18,000	18,000	20,000	16,500	16,500	-	-	15,500	15,500	15,500	15,500
Total Expenditures	\$ 196,904	\$ 151,063	\$ 221,755	\$ 370,707	\$ 357,667	\$ 160,300	\$ 161,300	\$ 155,300	\$ 155,300	\$ 155,300	\$ 155,300
Beginning Fund Balance:	\$ 198,157	\$ 194,144	\$ -	\$ 201,347	\$ 201,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	\$ 194,144	\$ 201,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(110) TWO PERCENT FOR THE ARTS FUND											
REVENUES:											
Interest Earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EXPENDITURES:											
Professional Services	\$ -	\$ -	\$ -	\$ 293	\$ 293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ -	\$ -	\$ -	\$ 293	\$ 293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Beginning Fund Balance:	\$ 293	\$ 293	\$ -	\$ 293	\$ 293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	\$ 293	\$ 293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(111) FEDERAL WAY COMMUNITY CENTER FUND											
REVENUES:											
Operating Revenue	\$ 1,381,719	\$ 1,485,185	\$ 1,642,407	\$ 1,506,093	\$ 1,513,422	\$ 1,530,422	\$ 1,533,622	\$ 1,549,000	\$ 1,564,000	\$ 1,580,000	\$ 1,596,000
Misc & Interest Earnings	17,045	9,248	21,000	21,000	10,000	-	-	-	-	-	-
Total Revenues	\$ 1,398,764	\$ 1,494,433	\$ 1,663,407	\$ 1,527,093	\$ 1,523,422	\$ 1,530,422	\$ 1,533,622	\$ 1,549,000	\$ 1,564,000	\$ 1,580,000	\$ 1,596,000
EXPENDITURES:											
Operating Expenditures	\$ 1,989,022	\$ 2,057,095	\$ 2,120,343	\$ 2,110,626	\$ 2,105,937	\$ 2,142,839	\$ 2,177,404	\$ 2,243,000	\$ 2,310,000	\$ 2,379,000	\$ 2,450,000
Total Expenditures	\$ 1,989,022	\$ 2,057,095	\$ 2,120,343	\$ 2,110,626	\$ 2,105,937	\$ 2,142,839	\$ 2,177,404	\$ 2,243,000	\$ 2,310,000	\$ 2,379,000	\$ 2,450,000
OPERATING INCOME (LOSS)	\$ (590,258)	\$ (562,662)	\$ (456,936)	\$ (583,533)	\$ (582,515)	\$ (612,417)	\$ (643,782)	\$ (694,000)	\$ (746,000)	\$ (799,000)	\$ (854,000)
OTHER FINANCING SOURCES:											
Transfer In - Utility Tax Fund	528,348	866,693	1,090,691	902,232	902,232	696,000	706,000	717,000	728,000	738,000	749,000
Transfer In - General Fund	65,000	-	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Transfer In - CIP Fund	-	50,000	-	85,645	85,645	-	-	-	-	-	-
Subtotal Other Financing Sources	\$ 593,348	\$ 916,693	\$ 1,090,691	\$ 1,012,877	\$ 1,012,877	\$ 721,000	\$ 731,000	\$ 742,000	\$ 753,000	\$ 763,000	\$ 774,000
OTHER FINANCING USES:											
Transfer to General Fund - Repay Interfund Loan	-	65,000	-	-	-	-	-	-	-	-	-
Marketing Plan	23,500	50,000	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Uses	\$ 23,500	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues and Other Sources	\$ 1,992,112	\$ 2,411,126	\$ 2,754,098	\$ 2,539,970	\$ 2,536,299	\$ 2,251,422	\$ 2,264,622	\$ 2,291,000	\$ 2,317,000	\$ 2,343,000	\$ 2,370,000
Total Expenditures and other Uses	\$ 2,012,522	\$ 2,172,095	\$ 2,120,343	\$ 2,110,626	\$ 2,105,937	\$ 2,142,839	\$ 2,177,404	\$ 2,243,000	\$ 2,310,000	\$ 2,379,000	\$ 2,450,000
Beginning Fund Balance:	\$ 21,395	\$ 985	\$ 673,192	\$ 240,016	\$ 240,016	\$ 670,378	\$ 778,961	\$ 866,179	\$ 914,179	\$ 921,179	\$ 885,179
Ending Fund Balance:	\$ 985	\$ 240,016	\$ 1,306,947	\$ 669,360	\$ 670,378	\$ 778,961	\$ 866,179	\$ 914,179	\$ 921,179	\$ 885,179	\$ 805,179

			2010								
	2008 Actual	2009 Actual	Adopted Budget	Revised Budget	Year-End Estimate	2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
(112) TRAFFIC SAFETY FUND											
REVENUES:											
Traffic Infractions	\$ 141,174	\$ 849,277	\$ -	\$ 830,000	\$ 1,205,000	\$ 830,000	\$ 830,000	\$ 830,000	\$ 830,000	\$ 830,000	\$ 830,000
Interest Earnings	208	2,450	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 141,382	\$ 851,727	\$ -	\$ 830,000	\$ 1,205,000	\$ 830,000	\$ 830,000	\$ 830,000	\$ 830,000	\$ 830,000	\$ 830,000
EXPENDITURES:											
Traffic Safety	\$ 5,563	2,258	\$ -	50,000	50,000	\$ -	-	\$ -	\$ -	\$ -	\$ -
Transfer to Gen Fund (One-Time Basis)	-	-	-	-	-	\$ 375,000	-	-	-	-	-
Transfer to Gen Fund - Police	-	450,000	\$ -	450,000	450,000	\$ 450,000	450,000	450,000	450,000	450,000	450,000
Transfer to Gen Fund - Court	-	50,000	\$ -	50,000	50,000	\$ 50,000	50,000	50,000	50,000	50,000	50,000
Transfer to Street Fund - Traffic	-	330,000	-	330,000	330,000	330,000	330,000	330,000	330,000	330,000	330,000
Total Expenditures	5,563	832,258	-	880,000	880,000	1,205,000	830,000	830,000	830,000	830,000	830,000
Beginning Fund Balance:	\$ -	\$ 135,819	\$ -	\$ 155,288	\$ 155,288	\$ 480,288	\$ 105,288	\$ 105,288	\$ 105,288	\$ 105,288	\$ 105,288
Ending Fund Balance:	\$ 135,819	\$ 155,288	\$ -	\$ 105,288	\$ 480,288	\$ 105,288	\$ 105,288	\$ 105,288	\$ 105,288	\$ 105,288	\$ 105,288
(119) COMM DEVL. BLOCK GRANT											
REVENUES:											
CDBG Grants	\$ 192,918	\$ 165,093	\$ 448,030	\$ 1,262,371	\$ 1,253,631	\$ 159,546	\$ 159,546	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
General Fund Transfer	-	429	12,482	11,901	-	11,544	13,633	14,000	14,000	14,000	14,000
Total Revenues	\$ 192,918	\$ 165,522	\$ 460,512	\$ 1,274,272	\$ 1,253,631	\$ 171,090	\$ 173,179	\$ 174,000	\$ 174,000	\$ 174,000	\$ 174,000
EXPENDITURES:											
CDBG Programs & Administration	\$ 173,272	\$ 165,522	\$ 460,512	\$ 1,274,272	\$ 1,253,631	\$ 171,090	173,179	\$ 174,000	\$ 174,000	\$ 174,000	\$ 174,000
Total Expenditures	173,272	165,522	460,512	1,274,272	1,253,631	171,090	173,179	174,000	174,000	174,000	174,000
Beginning Fund Balance:	\$ (19,646)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(120) PATH & TRAILS FUND											
REVENUES:											
Motor Fuel Tax	\$ 8,257	\$ 7,967	\$ 8,715	\$ 8,315	\$ 8,315	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Countywide Park/Trail 6year Levy (New 08)	148,896	156,167	151,443	151,443	151,443	153,000	155,000	157,000	-	-	-
Interest Earnings	673	183	500	500	500	-	-	-	-	-	-
Total Revenues	\$ 157,826	\$ 164,317	\$ 160,658	\$ 160,258	\$ 160,258	\$ 161,000	\$ 163,000	\$ 165,000	\$ 8,000	\$ 8,000	\$ 8,000
EXPENDITURES:											
Capital Projects-Operating Transfer	-	224,000	161,000	161,000	161,000	153,000	155,000	157,000	-	-	-
Total Expenditures	\$ -	\$ 224,000	\$ 161,000	\$ 161,000	\$ 161,000	\$ 153,000	\$ 155,000	\$ 157,000	\$ -	\$ -	\$ -
OPERATING INCOME (LOSS)	\$ 157,826	\$ (59,683)	\$ (342)	\$ (742)	\$ (742)	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
Beginning Fund Balance:	\$ 35,369	\$ 193,195	\$ 126,005	\$ 133,512	\$ 133,512	\$ 132,770	\$ 140,770	\$ 148,770	\$ 156,770	\$ 164,770	\$ 172,770
Ending Fund Balance:	\$ 193,195	\$ 133,512	\$ 125,663	\$ 132,770	\$ 132,770	\$ 140,770	\$ 148,770	\$ 156,770	\$ 164,770	\$ 172,770	\$ 180,770

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(201) DEBT SERVICE FUND											
REVENUES & OTHER SOURCES:											
1st 1/4% REET	\$ 1,295,155	\$ 714,492	\$ 1,650,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 585,000	\$ 761,000	\$ 989,000	\$ 1,286,000
2nd 1/4% REET	1,295,155	714,492	1,650,000	450,000	450,000	450,000	450,000	585,000	761,000	989,000	1,286,000
Transfer-In Utility Taxes - CC Bond	913,333	914,332	915,033	915,033	915,033	915,000	915,000	915,000	915,000	915,000	915,000
Transfer-In CIP - Unspent REET	-	961,390	-	755,000	755,000	-	-	-	-	-	-
Transfer-In CIP - Redirect Camp K	-	820,000	-	-	-	-	-	-	-	-	-
Interest Earnings	209,499	16,076	60,000	60,000	60,000	15,000	15,000	15,000	15,000	15,000	15,000
Total Revenues & Other Sources	\$ 3,713,142	\$ 4,140,782	\$ 4,275,033	\$ 2,630,033	\$ 2,630,033	\$ 1,830,000	\$ 1,830,000	\$ 2,100,000	\$ 2,452,000	\$ 2,908,000	\$ 3,502,000
EXPENDITURES & OTHER USES:											
Debt Service:											
City Hall Debt Services - GMAC Loan	\$ -		\$ -	\$ -		-	-	\$ -	\$ -	\$ -	\$ -
2003 CC Bond Debt Svsc	\$ 913,333	\$ 914,333	\$ 915,033	\$ 915,033	\$ 915,033	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000
Valley Com Debt Service P&I	224,379	163,979	223,280	223,280	213,380	208,570	206,040	211,000	200,000	198,000	-
SCORE	-	-	-	-	-	-	925,000	925,000	925,000	925,000	925,000
Cash Mgmt Fee - General Fund	53,068	54,672	55,492	55,492	55,492	29,156	26,629	23,000	22,000	23,000	28,000
Fiscal Agent Fees/Other	4,354	304	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Capital:											
(301) City Center/RDA Match	1,000,000	-	-	-	-	-	-	-	-	-	-
(302) Unallocated Capital	-	-	1,642,000	-	-	-	-	-	-	-	-
(303) PK CIP	344,000	-	1,230,000	330,000	330,000	100,000	100,000	100,000	300,000	300,000	300,000
(306) Backfill TIP	1,500,000	300,000	200,000	2,355,000	2,355,000	820,000	-	-	-	-	-
(102) Backfill Overlay	-	306,684	-	-	-	-	-	-	-	-	-
(302) Emergency Eq	-	-	-	-		-	-	-	-	-	-
(302) SLMS Expansion & SL Annex R&M	-	-	-	-		-	-	-	-	-	-
Total Expenditures & Other Uses	\$ 4,039,134	\$ 1,739,972	\$ 4,275,805	\$ 3,888,805	\$ 3,878,905	\$ 2,082,726	\$ 2,182,669	\$ 2,184,000	\$ 2,372,000	\$ 2,371,000	\$ 2,178,000
Beginning Fund Balance	\$ 2,089,658	\$ 1,763,666	\$ 1,139,413	\$ 4,164,476	\$ 4,164,476	\$ 2,915,604	\$ 2,662,878	\$ 2,310,209	\$ 2,226,209	\$ 2,306,209	\$ 2,843,209
Ending Fund Balance	\$ 1,763,666	\$ 4,164,476	\$ 1,138,641	\$ 2,905,704	\$ 2,915,604	\$ 2,662,878	\$ 2,310,209	\$ 2,226,209	\$ 2,306,209	\$ 2,843,209	\$ 4,167,209
Reserved for ValleyComm Debt Service	163,979	223,280	208,570	221,730	208,570	206,040	211,000	200,000	198,000	-	-
Reserved for Community Center Debt Service	\$ 914,333	915,033	\$ 915,033	915,033	915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000	\$ 915,000
Reserved for SCORE Devt Service	\$ -	-	\$ -	-	-	\$ 925,000	\$ 925,000	\$ 925,000	\$ 925,000	\$ 925,000	\$ 925,000
Unreserved REET available for Capital	685,354	3,026,163	15,038	1,768,941	1,792,034	616,838	259,209	186,209	268,209	1,003,209	2,327,209

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(401) SURFACE WATER MGMT											
REVENUES:											
User Fees	\$ 3,312,150	\$ 3,396,445	\$ 3,338,969	\$ 3,338,969	\$ 3,164,969	\$ 3,164,969	\$ 3,164,969	\$ 3,165,000	\$ 3,165,000	\$ 3,165,000	\$ 3,165,000
Interest Earnings/Other	12,449	2,879	17,075	17,075	5,600	6,000	6,000	6,000	6,000	6,000	6,000
Steel Lake Management District	4,199	456	10,000	10,000	-	13,000	13,000	13,000	13,000	13,000	13,000
North Lake Management District	-	-	-	12,536	12,536	12,536	12,536	12,500	12,500	12,500	12,500
Subtotal Operating Revenues	\$ 3,328,798	\$ 3,399,780	\$ 3,366,044	\$ 3,378,580	\$ 3,183,105	\$ 3,196,505	\$ 3,196,505	\$ 3,196,500	\$ 3,196,500	\$ 3,196,500	\$ 3,196,500
EXPENDITURES:											
Engineering	\$ 1,520,633	\$ 1,229,050	\$ 1,669,962	\$ 1,669,486	\$ 1,377,228	\$ 1,451,555	\$ 1,505,558	\$ 1,551,000	\$ 1,598,000	\$ 1,646,000	\$ 1,695,000
Admin Fee	337,786	358,055	365,036	365,036	365,036	307,285	330,721	341,000	300,000	300,000	301,000
Water Quality	243,009	230,868	277,509	275,319	275,319	255,236	264,042	272,000	280,000	288,000	297,000
Maintenance	752,980	833,476	877,684	877,684	877,684	898,520	917,321	945,000	973,000	1,002,000	1,032,000
Steel Lake Maintenance District	5,999	6,121	10,000	10,000	14,309	13,000	13,000	13,000	13,000	13,000	13,000
North Lake Management District	-	-	-	12,536	12,536	12,536	12,536	13,000	13,000	13,000	13,000
Debt Service	199,930	198,107	196,283	196,283	196,283	194,459	192,636	191,000	189,000	101,000	100,000
Transfer Out - CIP/Grant Fund	1,190,000	-	-	-	-	222,000	230,000	488,000	246,000	254,000	262,000
Subtotal Operating Expenditures	\$ 4,250,337	\$ 2,855,677	\$ 3,396,474	\$ 3,406,344	\$ 3,118,395	\$ 3,354,591	\$ 3,465,814	\$ 3,814,000	\$ 3,612,000	\$ 3,617,000	\$ 3,713,000
OPERATING INCOME (LOSS)	\$ (921,539)	\$ 544,103	\$ (30,430)	\$ (27,764)	\$ 64,710	\$ (158,086)	\$ (269,309)	\$ (617,500)	\$ (415,500)	\$ (420,500)	\$ (516,500)
OTHER FINANCING SOURCES:											
Transfers & Grant, etc	\$ 71,442	\$ 530,265	\$ -	\$ 700,000	\$ 908,000	\$ 200,000	\$ 106,000	\$ -	\$ -	\$ -	\$ -
Subtotal Other Financing Sources	\$ 71,442	\$ 530,265	\$ -	\$ 700,000	\$ 908,000	\$ 200,000	\$ 106,000	\$ -	\$ -	\$ -	\$ -
OTHER FINANCING USES:											
Grant/Capital/Carry forward	\$ 12,678	\$ 24,939	\$ -	\$ 148,220	\$ 86,226	\$ 200,000	\$ 106,000	\$ -	\$ -	\$ -	\$ -
Subtotal Other Financing Uses	\$ 12,678	\$ 24,939	\$ -	\$ 148,220	\$ 86,226	\$ 200,000	\$ 106,000	\$ -	\$ -	\$ -	\$ -
Total Revenues and Other Sources	\$ 3,400,240	\$ 3,930,045	\$ 3,366,044	\$ 4,078,580	\$ 4,091,105	\$ 3,396,505	\$ 3,302,505	\$ 3,196,500	\$ 3,196,500	\$ 3,196,500	\$ 3,196,500
Total Expenditures & Other Uses	\$ 4,263,015	\$ 2,880,616	\$ 3,396,474	\$ 3,554,564	\$ 3,204,621	\$ 3,554,591	\$ 3,571,814	\$ 3,814,000	\$ 3,612,000	\$ 3,617,000	\$ 3,713,000
Beginning Fund Balance:	\$ 928,050	\$ 65,276	\$ 165,626	\$ 1,114,703	\$ 1,114,705	\$ 2,001,189	\$ 1,843,103	\$ 1,573,794	\$ 956,294	\$ 540,794	\$ 120,294
Ending Fund Balance:	\$ 65,275	\$ 1,114,705	\$ 135,196	\$ 1,638,719	\$ 2,001,189	\$ 1,843,103	\$ 1,573,794	\$ 956,294	\$ 540,794	\$ 120,294	\$ (396,200)

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(402) DUMAS BAY CENTRE											
REVENUES:											
In-House Food Service Operations & Interest	\$ 213,442	\$ 211,051	\$ 266,334	\$ 266,334	\$ 211,051	\$ 219,029	\$ 221,589	\$ 222,000	\$ 222,000	\$ 222,000	\$ 222,000
DBC Retreat Operations & Interest	280,828	286,764	337,452	337,452	286,764	297,289	301,143	301,000	301,000	301,000	301,000
KFT Theatre Operations & Interest	90,851	54,867	102,741	-	-	-	-	-	-	-	-
KFT - Transfer In from Utility Tax	129,260	128,179	142,509	132,232	132,232	113,000	113,000	113,000	115,000	116,000	116,000
Subtotal Operating Revenues	\$ 714,381	\$ 680,861	\$ 849,036	\$ 736,018	\$ 630,047	\$ 629,318	\$ 635,732	\$ 636,000	\$ 638,000	\$ 639,000	\$ 639,000
EXPENDITURES:											
In-House Food Services Operations	\$ 194,117	\$ 204,482	\$ 201,334	\$ 200,844	\$ 207,844	\$ 197,637	\$ 199,580	\$ 200,000	\$ 206,000	\$ 212,180	\$ 218,545
DBC Retreat Operations	379,682	371,663	389,902	357,662	356,496	327,488	332,607	343,000	353,290	364,000	374,920
DBC Admin Fee	12,004	12,364	12,550	12,550	12,550	7,745	7,841	7,845	7,845	7,845	7,845
KFT Theatre Operations	275,373	187,331	243,094	82,376	82,374	83,400	83,400	111,305	113,275	114,260	114,260
KFT Admin Fee	3,497	3,601	3,656	3,656	3,656	1,695	1,695	1,695	1,725	1,740	1,740
Subtotal Operating Expenses	\$ 864,673	\$ 779,441	\$ 850,536	\$ 657,088	\$ 662,920	\$ 617,965	\$ 625,123	\$ 663,845	\$ 682,135	\$ 700,025	\$ 717,310
OPERATING INCOME (LOSS)	\$ (150,292)	\$ (98,580)	\$ (1,500)	\$ 78,930	\$ (32,873)	\$ 11,353	\$ 10,609	\$ (27,845)	\$ (44,135)	\$ (61,025)	\$ (78,310)
OTHER FINANCING SOURCES:											
DBC - Transfers In from General Fund	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DBC - Tranfser In from Utax (from DBC CIP)	-	231,684	-	-	-	-	-	-	-	-	-
KFT - Grants	6,000	-	1,500	-	-	-	-	-	-	-	-
CIP - Interest	8,583	1,531	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Sources	\$ 14,583	\$ 303,215	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER FINANCING USES:											
DBC	\$ -	\$ -	\$ -	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
KFT	-	-	-	76,817	-	-	-	-	-	-	-
CIP	7,194	18,093	-	-	-	-	-	-	-	-	-
CIP - Transfer Out	30,000	231,684	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Uses	\$ 37,194	\$ 249,777	\$ -	\$ 146,817	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues and Other Sources	\$ 728,964	\$ 984,076	\$ 850,536	\$ 736,018	\$ 630,047	\$ 629,318	\$ 635,732	\$ 636,000	\$ 638,000	\$ 639,000	\$ 639,000
Total Expenses & Other Uses	\$ 901,867	\$ 1,029,218	\$ 850,536	\$ 803,905	\$ 732,920	\$ 617,965	\$ 625,123	\$ 663,845	\$ 682,135	\$ 700,025	\$ 717,310
Beginning Fund Balance:	\$ 397,737	\$ 224,834	\$ -	\$ 179,692	\$ 179,692	\$ 76,819	\$ 88,172	\$ 98,781	\$ 70,936	\$ 26,801	\$ (34,224)
Ending Fund Balance:	\$ 224,834	\$ 179,692	\$ -	\$ 111,805	\$ 76,819	\$ 88,172	\$ 98,781	\$ 70,936	\$ 26,801	\$ (34,224)	\$ (112,534)

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(301) DOWNTOWN REDEVELOPMENT CIP											
REVENUES:											
RDA - Ptax	\$ -	\$ 1,035	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Misc/Other	-	150,827	-	-	-	-	-	-	-	-	-
State Funding	-	-	-	-	91,500	-	-	-	-	-	-
Interest	127,729	42,455	100,000	100,000	10,000	-	-	-	-	-	-
Transfer In - Utility Tax Fund	500,000	500,000	1,000,000	1,255,000	1,255,000	-	-	-	-	-	-
Transfer In - REET	1,000,000	-	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 1,627,729	\$ 694,317	\$ 1,100,000	\$ 1,355,000	\$ 1,356,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EXPENDITURES:											
Capital/Downtown Redevelopment	7,231	(4,272)	-	2,565,227	651,639	-	-	-	-	-	-
Debt Service/LIFT Match	146,928	4,236,587	1,000,000	1,000,000	-	-	-	-	-	-	-
Transfer Out - Gen Fund for EDC Consultant	-	26,083	86,116	86,116	25,000	-	-	-	-	-	-
Transfer Out - Unspent REET	-	-	-	755,000	755,000	-	-	-	-	-	-
Subtotal Expenses	\$ 154,159	\$ 4,258,398	\$ 1,086,116	\$ 4,406,343	\$ 1,431,639	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET INCOME (LOSS)	\$ 1,473,570	\$ (3,564,081)	\$ 13,884	\$ (3,051,343)	\$ (75,139)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Beginning Fund Balance:	\$ 5,141,854	\$ 6,615,424	\$ 17,058	\$ 3,051,343	\$ 3,051,343	\$ 2,976,204	\$ 2,976,204	\$ 2,976,204	\$ 2,976,204	\$ 2,976,204	\$ 2,976,204
Ending Fund Balance:	\$ 6,615,424	\$ 3,051,343	\$ 30,942	\$ -	\$ 2,976,204	\$ 2,976,204	\$ 2,976,204	\$ 2,976,204	\$ 2,976,204	\$ 2,976,204	\$ 2,976,204
(302) MUNICIPAL FACILITIES CIP											
REVENUES:											
Grants	\$ -	\$ 56,079	\$ -	\$ 443,921	\$ 443,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest	50,702	8,646	13,700	1,700	1,700	-	-	-	-	-	-
Misc/Other	75,390	40,250	-	-	-	-	-	-	-	-	-
Transfer In - REET	-	-	1,642,000	-	-	-	-	-	-	-	-
Total Revenues	\$ 126,092	\$ 104,975	\$ 1,655,700	\$ 445,621	\$ 445,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
EXPENDITURES:											
Capital Projects	\$ 1,001,823	\$ 516,194	\$ -	\$ 1,063,731	\$ 1,063,731	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer Out - Gen Fund (Comm Prepare Grant)	-	100,000	-	-	-	-	-	-	-	-	-
Transfer Out - General Fund	-	125,611	-	297,849	297,849	-	-	-	-	-	-
Subtotal Expenses	\$ 1,001,823	\$ 741,805	\$ -	\$ 1,361,580	\$ 1,361,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET INCOME (LOSS)	\$ (875,731)	\$ (636,830)	\$ 1,655,700	\$ (915,959)	\$ (915,959)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Beginning Fund Balance:	\$ 2,428,520	\$ 1,552,789	\$ 3,769,068	\$ 915,959	\$ 915,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Fund Balance:	\$ 1,552,789	\$ 915,959	\$ 5,424,768	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
Adopted Budget			Revised Budget		Year-End Estimate						
(303) PARKS CIP											
REVENUES:											
Grants	\$ 465,199	\$ 3,792	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mitigation	339,843	-	164,000	-	12,725	-	-	-	-	-	-
Interest	98,134	27,539	-	-	-	-	-	-	-	-	-
Misc/Other	-	35,011	-	-	-	-	-	-	-	-	-
Transfer In - General Fund	50,000	-	-	-	-	-	-	-	-	-	-
Transfer In - Utility Tax Fund	-	370,000	70,000	-	-	175,000	175,000	200,000	-	-	-
Transfer In - REET	344,000	-	1,350,000	330,000	330,000	100,000	100,000	100,000	300,000	300,000	300,000
Transfer In - Paths & Trails	-	224,000	161,000	161,000	161,000	153,000	155,000	157,000	-	-	-
Total Revenues	\$ 1,297,176	\$ 660,342	\$ 1,745,000	\$ 491,000	\$ 503,725	\$ 428,000	\$ 430,000	\$ 457,000	\$ 300,000	\$ 300,000	\$ 300,000
EXPENDITURES:											
Capital Projects	\$ 1,328,128	\$ 385,020	\$ 2,054,000	\$ 2,234,701	\$ 1,020,394	\$ 1,089,580	\$ 375,000	\$ 457,000	\$ 300,000	\$ 300,000	\$ 300,000
Transfer Out - General Fund	-	2,264,367	-	-	-	-	-	-	-	-	-
Transfer Out - Arterial Street (Redirect Camp K)	-	-	-	500,000	500,000	-	-	-	-	-	-
Subtotal Expenses	\$ 1,328,128	\$ 2,649,387	\$ 2,054,000	\$ 2,734,701	\$ 1,520,394	\$ 1,089,580	\$ 375,000	\$ 457,000	\$ 300,000	\$ 300,000	\$ 300,000
NET INCOME (LOSS)	\$ (30,952)	\$ (1,989,045)	\$ (309,000)	\$ (2,243,701)	\$ (1,016,669)	\$ (661,580)	\$ 55,000	\$ -	\$ -	\$ -	\$ -
Beginning Fund Balance:	\$ 4,602,251	\$ 4,571,299	\$ 1,565,891	\$ 2,582,254	\$ 2,582,254	\$ 1,565,585	\$ 904,005	\$ 959,005	\$ 959,005	\$ 959,005	\$ 959,005
Ending Fund Balance:	\$ 4,571,299	\$ 2,582,254	\$ 1,256,891	\$ 338,553	\$ 1,565,585	\$ 904,005	\$ 959,005	\$ 959,005	\$ 959,005	\$ 959,005	\$ 959,005
(304) SURFACE WATER MANAGEMENT CIP											
REVENUES:											
Grants	\$ 451,183	\$ 181,962	\$ -	\$ 219,000	\$ 219,000	\$ -	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -
Mitigation/Fee-in-Lieu	23,311	18,501	-	-	-	-	-	-	-	-	-
Interest	108,538	28,087	7,369	7,369	7,369	-	-	-	-	-	-
Special Assessments	23,420	23,419	16,050	16,050	16,050	-	-	-	-	-	-
Transfer In - SWM Operations	1,190,000	-	-	-	-	222,000	230,000	488,000	246,000	254,000	262,000
Total Revenues	\$ 1,796,452	\$ 251,969	\$ 23,419	\$ 242,419	\$ 242,419	\$ 222,000	\$ 680,000	\$ 938,000	\$ 246,000	\$ 254,000	\$ 262,000
EXPENDITURES:											
Capital Projects	\$ 2,101,051	\$ 693,523	\$ 706,000	\$ 1,990,116	\$ 1,378,730	\$ 391,992	\$ 860,714	\$ 1,072,000	\$ 246,000	\$ 254,000	\$ 262,000
Transfer Out - SWM Operations	212,778	508,705	-	600,000	600,000	-	-	-	-	-	-
Transfer Out - Transportation CIP	-	-	-	285,000	285,000	-	-	-	-	-	-
Subtotal Expenses	\$ 2,313,829	\$ 1,202,228	\$ 706,000	\$ 2,875,116	\$ 2,263,730	\$ 391,992	\$ 860,714	\$ 1,072,000	\$ 246,000	\$ 254,000	\$ 262,000
NET INCOME (LOSS)	\$ (517,377)	\$ (950,259)	\$ (682,581)	\$ (2,632,697)	\$ (2,021,311)	\$ (169,992)	\$ (180,714)	\$ (134,000)	\$ -	\$ -	\$ -
Beginning Fund Balance:	\$ 5,233,176	\$ 4,715,796	\$ 2,852,428	\$ 3,765,537	\$ 3,765,537	\$ 1,744,226	\$ 1,574,234	\$ 1,393,520	\$ 1,259,520	\$ 1,259,520	\$ 1,259,520
Ending Fund Balance:	\$ 4,715,799	\$ 3,765,537	\$ 2,169,847	\$ 1,132,840	\$ 1,744,226	\$ 1,574,234	\$ 1,393,520	\$ 1,259,520	\$ 1,259,520	\$ 1,259,520	\$ 1,259,520

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(306) TRANSPORTATION CIP											
REVENUES:											
Grants/Contributions	\$ 6,174,460	\$ 6,934,702	\$ 6,135,000	\$ 19,343,776	\$ 18,600,448	\$ 2,880,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -
Fuel Tax	333,962	322,251	350,000	320,000	320,000	320,000	320,000	320,000	320,000	320,000	320,000
Road Charges	511,065	503,401	-	-	-	-	-	-	-	-	-
Mitigation	511,393	459,546	180,000	155,000	(91,327)	97,000	81,000	-	-	-	-
Interest	356,808	8,469	-	-	-	-	-	-	-	-	-
Misc/Other	9,097	-	-	-	-	-	-	-	-	-	-
Transfer In - Utility Tax Fund	1,400,000	3,700,000	1,400,000	-	-	791,000	1,621,000	1,632,000	1,643,000	1,653,000	1,664,000
Transfer In - REET	1,500,000	300,000	200,000	2,355,000	2,355,000	820,000	-	-	-	-	-
Transfer In - CIP	212,778	-	-	285,000	285,000	-	-	-	-	-	-
Transfer In - CDBG	-	-	-	174,715	174,715	-	-	-	-	-	-
Total Revenues	\$ 11,009,563	\$ 12,228,369	\$ 8,265,000	\$ 22,633,491	\$ 21,643,836	\$ 4,908,000	\$ 7,022,000	\$ 1,952,000	\$ 1,963,000	\$ 1,973,000	\$ 1,984,000
EXPENDITURES:											
Capital Projects	\$ 15,321,775	\$ 7,360,327	\$ 10,550,000	\$ 37,291,550	\$ 11,124,837	\$ 21,031,000	\$ 11,199,000	\$ 1,882,000	\$ 1,893,000	\$ 1,903,000	\$ 1,914,000
Misc/Other	-	-	-	-	-	-	-	-	-	-	-
Transfer Out - General Fund Lobbyist	57,156	51,523	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Transfer Out - Return Unspent to Utility Tax	-	-	-	755,000	755,000	-	-	-	-	-	-
Transfer Out - General Fund	-	1,944,401	-	-	-	3,800,000	-	-	-	-	-
Subtotal Expenses	\$ 15,378,931	\$ 9,356,251	\$ 10,620,000	\$ 38,116,550	\$ 11,949,837	\$ 24,901,000	\$ 11,269,000	\$ 1,952,000	\$ 1,963,000	\$ 1,973,000	\$ 1,984,000
NET INCOME (LOSS)	\$ (4,369,368)	\$ 2,872,118	\$ (2,355,000)	\$ (15,483,059)	\$ 9,693,999	\$ (19,993,000)	\$ (4,247,000)	\$ -	\$ -	\$ -	\$ -
Beginning Fund Balance:	\$ 17,882,043	\$ 13,512,675	\$ 2,921,430	\$ 16,384,793	\$ 16,384,793	\$ 26,078,792	\$ 6,085,792	\$ 1,838,792	\$ 1,838,792	\$ 1,838,792	\$ 1,838,792
Ending Fund Balance:	\$ 13,512,675	\$ 16,384,793	\$ 566,430	\$ 901,734	\$ 26,078,792	\$ 6,085,792	\$ 1,838,792	\$ 1,838,792	\$ 1,838,792	\$ 1,838,792	\$ 1,838,792

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(501) RISK MANAGEMENT											
REVENUES:											
Internal service	\$ 516,493	\$ 357,970	\$ 461,631	\$ 891,321	\$ 890,221	\$ 494,748	\$ 524,443	\$ 524,000	\$ 524,000	\$ 524,000	\$ 524,000
Unemployment	237,575	244,096	224,825	224,825	224,825	224,825	224,825	225,000	225,000	225,000	225,000
Miscellaneous	90,644	35,056	90,000	90,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Recovery	83,967	97,472	-	-	-	-	-	-	-	-	-
Total Revenues	\$ 928,679	\$ 734,594	\$ 776,456	\$ 1,206,146	\$ 1,135,046	\$ 739,573	\$ 769,268	\$ 769,000	\$ 769,000	\$ 769,000	\$ 769,000
EXPENDITURES:											
Misc	\$ 561	\$ 757	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Unemployment	39,038	181,661	224,825	224,825	224,825	224,825	224,825	225,000	225,000	225,000	225,000
Insurance	152,708	387,008	391,231	391,231	391,231	425,448	455,143	455,000	455,000	455,000	455,000
GF Claims	239,647	101,704	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
PS Claims	119,892	49,370	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Subtotal Operating Expenses	\$ 551,846	\$ 720,500	\$ 685,356	\$ 685,356	\$ 685,356	\$ 719,573	\$ 749,268	\$ 749,000	\$ 749,000	\$ 749,000	\$ 749,000
OPERATING INCOME (LOSS)	\$ 376,833	\$ 14,094	\$ 91,100	\$ 520,790	\$ 449,690	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
OTHER FINANCING USES:											
Transfer Out - Fleet	\$ 62,327	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Deductibles	-	-	-	-	-	300,000	300,000				
Outside Legal Counsel/Other	132,810	31,391	-	429,690	429,690	-	-	-	-	-	-
Subtotal Other Financing Uses	\$ 195,137	\$ 31,391	\$ -	\$ 429,690	\$ 429,690	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Total Revenues and Other Sources	\$ 928,679	\$ 734,594	\$ 776,456	\$ 1,206,146	\$ 1,135,046	\$ 739,573	\$ 769,268	\$ 769,000	\$ 769,000	\$ 769,000	\$ 769,000
Total Expenditures & Other Uses	\$ 746,983	\$ 751,891	\$ 685,356	\$ 1,115,046	\$ 1,115,046	\$ 1,019,573	\$ 1,049,268	\$ 749,000	\$ 749,000	\$ 749,000	\$ 749,000
Beginning Fund Balance:	\$ 5,173,174	\$ 5,354,870	\$ 5,354,275	\$ 5,337,573	\$ 5,337,573	\$ 5,357,573	\$ 5,077,573	\$ 4,797,573	\$ 4,817,573	\$ 4,837,573	\$ 4,857,573
Ending Fund Balance:	\$ 5,354,870	\$ 5,337,573	\$ 5,445,375	\$ 5,428,673	\$ 5,357,573	\$ 5,077,573	\$ 4,797,573	\$ 4,817,573	\$ 4,837,573	\$ 4,857,573	\$ 4,877,573

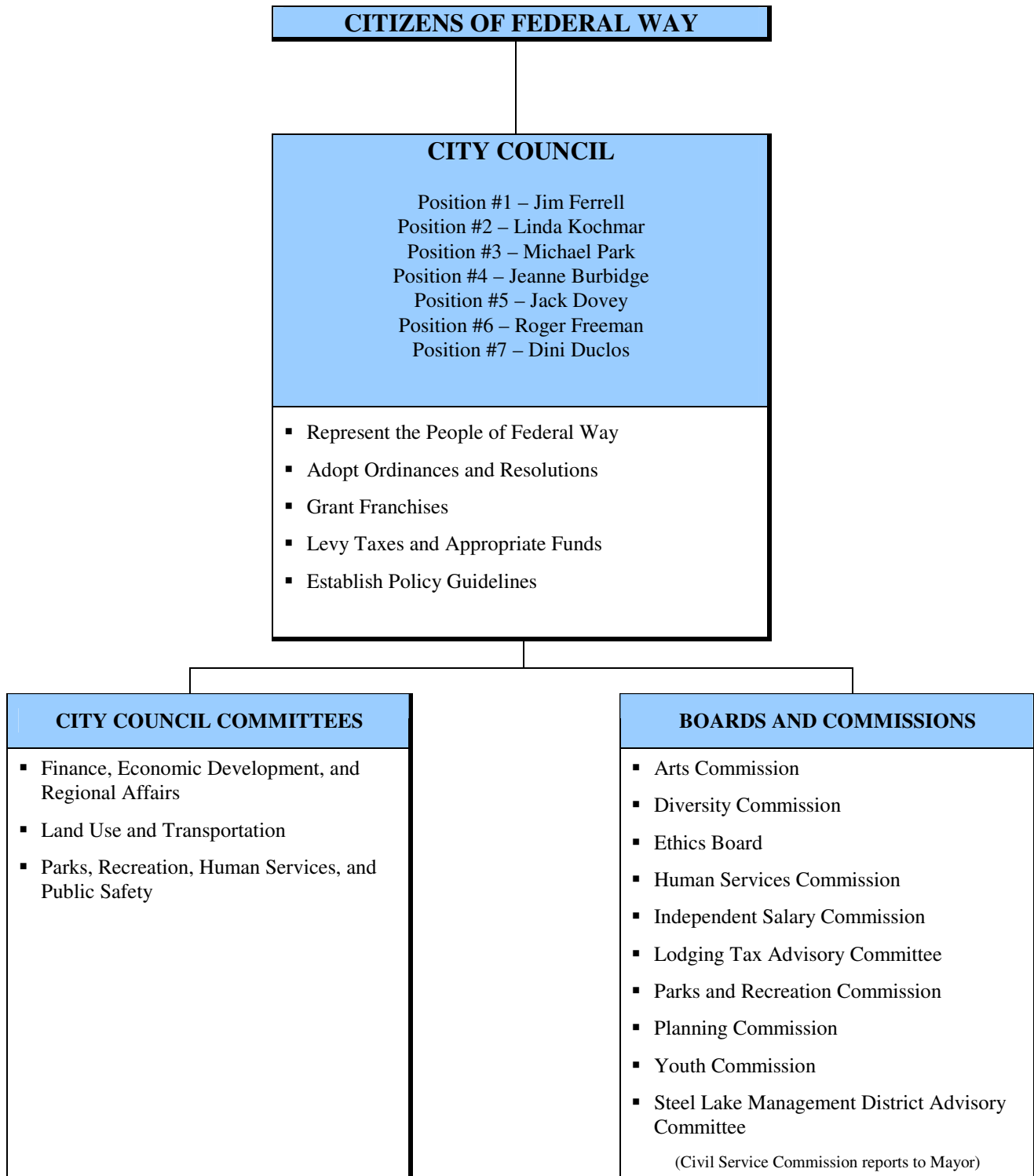
	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(502) INFORMATION SYSTEMS											
REVENUES:											
Data Processing M&O	\$ 1,164,869	\$ 1,040,264	\$ 1,390,905	\$ 1,257,053	\$ 1,194,053	\$ 1,194,249	\$ 1,223,724	\$ 1,250,000	\$ 1,288,000	\$ 1,327,000	\$ 1,368,000
Telecommunications M&O	209,705	205,429	239,361	237,261	237,261	185,190	188,727	194,000	200,000	206,000	212,000
Geographic Information Systems M&O	204,965	184,612	222,650	222,650	222,650	185,907	197,871	204,000	210,000	216,000	222,000
Intergovernmental	18,882	15,491	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
SafeCity	-	28,000	-	28,000	28,000	28,000	28,000	28,000	28,000	28,000	28,000
Interest/Other Misc	72,022	22,783	22,000	22,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Subtotal Operating Revenues	\$ 1,670,443	\$ 1,496,579	\$ 1,889,916	\$ 1,781,964	\$ 1,706,964	\$ 1,618,346	\$ 1,663,322	\$ 1,701,000	\$ 1,751,000	\$ 1,802,000	\$ 1,855,000
EXPENDITURES:											
Court (512-50)	\$ 44,775	\$ 47,974	\$ 52,779	\$ 49,726	\$ 49,726	\$ 37,780	\$ 38,488	\$ 40,000	\$ 41,000	\$ 42,000	\$ 43,000
Data Processing (518-88)	430,414	425,540	457,913	389,371	314,371	391,141	403,311	415,000	427,000	440,000	453,000
Government Access Channel (519-91)	97,529	93,143	107,546	111,516	111,516	105,783	109,753	113,000	116,000	119,000	123,000
Police (521-99)	610,340	651,587	771,487	720,820	720,820	691,585	704,212	725,000	747,000	769,000	792,000
SafeCity (524-94)	-	13,563	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Telecommunications (528)	209,705	200,045	236,450	214,566	214,566	185,190	188,727	194,000	200,000	206,000	212,000
WiFi (528-90)	-	-	-	-	-	8,700	8,700	9,000	9,000	9,000	9,000
Geographic Information Systems (532)	202,882	198,833	237,650	237,650	237,650	185,907	197,871	204,000	210,000	216,000	222,000
Subtotal Operating Expenses	\$ 1,595,645	\$ 1,630,685	\$ 1,863,825	\$ 1,733,649	\$ 1,658,649	\$ 1,616,086	\$ 1,661,062	\$ 1,710,000	\$ 1,760,000	\$ 1,811,000	\$ 1,864,000
OPERATING INCOME (LOSS)	\$ 74,798	\$ (134,106)	\$ 26,091	\$ 48,315	\$ 48,315	\$ 2,260	\$ 2,260	\$ (9,000)	\$ (9,000)	\$ (9,000)	\$ (9,000)
Capital and 1-Time Funding:											
DP Replacement Reserves	\$ 297,475	\$ 356,534	\$ 340,599	\$ 341,099	\$ 341,099	\$ 339,089	\$ 339,182	\$ 339,000	\$ 339,000	\$ 339,000	\$ 339,000
Telecom Replacement Reserves	91,544	98,672	101,545	101,545	101,545	109,527	109,527	110,000	110,000	110,000	110,000
GIS Replacement Reserves	6,050	5,468	6,050	6,050	6,050	4,567	4,567	5,000	5,000	5,000	5,000
Capital Contribution	11,735	18,943	-	58,315	58,315	8,638	-	-	-	-	-
Subtotal Other Financing Sources	\$ 406,804	\$ 479,617	\$ 448,194	\$ 507,009	\$ 507,009	\$ 461,821	\$ 453,276	\$ 454,000	\$ 454,000	\$ 454,000	\$ 454,000
OTHER FINANCING USES:											
DP HW/SW (518)	\$ 165,436	\$ 210,972	\$ 139,150	\$ 206,589	\$ 206,589	\$ 282,846	\$ 278,351	\$ -	\$ -	\$ -	\$ -
Court (512-50)	-	7,575	500	2,745	2,745	10,000	-	-	-	-	-
PS (521-99)	121,261	75,532	244,250	254,064	254,064	116,700	106,200	-	-	-	-
SafeCity	-	-	-	5,437	5,437	-	-	-	-	-	-
Telecom	4,813	635	1,000	1,000	1,000	1,000	1,000	-	-	-	-
GIS	12,627	-	-	-	-	-	-	-	-	-	-
WiFi	20,665	5,509	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Uses	\$ 324,802	\$ 300,223	\$ 384,900	\$ 469,835	\$ 469,835	\$ 410,546	\$ 385,551	\$ -	\$ -	\$ -	\$ -
Total Revenues and Other Sources	\$ 2,077,247	\$ 1,976,196	\$ 2,338,110	\$ 2,288,973	\$ 2,213,973	\$ 2,080,167	\$ 2,116,598	\$ 2,155,000	\$ 2,205,000	\$ 2,256,000	\$ 2,309,000
Total Expenses & Other Uses	\$ 1,920,447	\$ 1,930,908	\$ 2,248,725	\$ 2,203,484	\$ 2,128,484	\$ 2,026,632	\$ 2,046,613	\$ 1,710,000	\$ 1,760,000	\$ 1,811,000	\$ 1,864,000
Beginning Fund Balance:	\$ 2,813,447	\$ 2,970,248	\$ 2,746,645	\$ 3,015,536	\$ 3,015,536	\$ 3,101,025	\$ 3,154,560	\$ 3,224,545	\$ 3,669,545	\$ 4,114,545	\$ 4,559,545
Ending Fund Balance:	\$ 2,970,247	\$ 3,015,536	\$ 2,836,030	\$ 3,101,025	\$ 3,101,025	\$ 3,154,560	\$ 3,224,545	\$ 3,669,545	\$ 4,114,545	\$ 4,559,545	\$ 5,004,545

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(503) MAIL & DUPLICATION SERVICES											
REVENUES:											
M&O	\$ 148,522	\$ 130,732	\$ 146,156	\$ 141,156	\$ 143,256	\$ 144,056	\$ 144,056	\$ 144,000	\$ 144,000	\$ 144,000	\$ 144,000
Interest/Misc/Fire Dept	10,366	6,224	2,100	2,100	-	-	-	-	-	-	-
Total Revenues	\$ 158,888	\$ 136,956	\$ 148,256	\$ 143,256	\$ 143,256	\$ 144,056	\$ 144,056	\$ 144,000	\$ 144,000	\$ 144,000	\$ 144,000
EXPENDITURES:											
Mail Postage	\$ 59,676	\$ 60,324	\$ 63,121	\$ 63,121	\$ 63,121	\$ 69,921	\$ 69,921	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000
Mail Courier	21,573	22,816	16,100	16,100	16,100	16,100	16,100	16,000	16,000	16,000	16,000
Duplication Equipment	-	-	1,200	1,200	1,200	3,700	3,700	4,000	4,000	4,000	4,000
Duplication R&M	40,749	37,991	40,900	35,900	35,900	35,900	35,900	36,000	36,000	36,000	36,000
Duplication Supplies	24,824	19,232	17,105	17,105	17,105	17,105	17,105	17,000	17,000	17,000	17,000
Meeting Coffee	1,399	1,377	1,330	1,330	1,330	1,330	1,330	1,000	1,000	1,000	1,000
Subtotal Operating Expenses	\$ 148,221	\$ 141,740	\$ 139,756	\$ 134,756	\$ 134,756	\$ 144,056	\$ 144,056	\$ 144,000	\$ 144,000	\$ 144,000	\$ 144,000
OPERATING INCOME (LOSS)	\$ 10,667	\$ (4,784)	\$ 8,500	\$ 8,500	\$ 8,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital and 1-Time Funding:											
Replacement Reserves	\$ 31,843	\$ 38,031	\$ 53,589	\$ 53,589	\$ 53,589	\$ 38,031	\$ 38,031	\$ 38,031	\$ 38,031	\$ 38,031	\$ 38,031
Subtotal Other Financing Sources	\$ 31,843	\$ 38,031	\$ 53,589	\$ 53,589	\$ 53,589	\$ 38,031	\$ 38,031	\$ 38,031	\$ 38,031	\$ 38,031	\$ 38,031
OTHER FINANCING USES:											
Capital / Other	\$ 17,642	\$ -	\$ 8,500	\$ 8,500	\$ 8,500	\$ 65,000	\$ 64,000	\$ -	\$ -	\$ -	\$ -
Subtotal Other Financing Uses	\$ 17,642	\$ -	\$ 8,500	\$ 8,500	\$ 8,500	\$ 65,000	\$ 64,000	\$ -	\$ -	\$ -	\$ -
Total Revenues and Other Sources	\$ 190,731	\$ 174,987	\$ 201,845	\$ 196,845	\$ 196,845	\$ 182,087	\$ 182,087	\$ 182,031	\$ 182,031	\$ 182,031	\$ 182,031
Total Expenditures & Other Uses	\$ 165,863	\$ 141,740	\$ 148,256	\$ 143,256	\$ 143,256	\$ 209,056	\$ 208,056	\$ 144,000	\$ 144,000	\$ 144,000	\$ 144,000
Beginning Fund Balance:	\$ 235,931	\$ 260,797	\$ 321,109	\$ 294,044	\$ 294,044	\$ 347,633	\$ 320,664	\$ 294,695	\$ 332,726	\$ 370,757	\$ 408,788
Ending Fund Balance:	\$ 260,799	\$ 294,044	\$ 374,698	\$ 347,633	\$ 347,633	\$ 320,664	\$ 294,695	\$ 332,726	\$ 370,757	\$ 408,788	\$ 446,819

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(504) FLEET & EQUIPMENT											
REVENUES:											
M&O	\$ 955,574	\$ 717,445	\$ 1,047,566	\$ 1,049,379	\$ 1,049,379	\$ 984,348	\$ 985,183	\$ 916,000	\$ 916,000	\$ 916,000	\$ 916,000
Miscellaneous	68,736	23,401	24,000	24,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Total Revenues	\$ 1,024,310	\$ 740,846	\$ 1,071,566	\$ 1,073,379	\$ 1,059,379	\$ 994,348	\$ 995,183	\$ 926,000	\$ 926,000	\$ 926,000	\$ 926,000
EXPENDITURES:											
City Hall	\$ 330,712	\$ 297,253	\$ 379,553	\$ 381,366	\$ 381,366	\$ 387,335	\$ 388,170	\$ 388,000	\$ 388,000	\$ 388,000	\$ 388,000
Police	486,208	408,528	535,013	535,013	535,013	538,013	538,013	538,000	538,000	538,000	538,000
Subtotal Operating Expenses	\$ 816,920	\$ 705,781	\$ 914,566	\$ 916,379	\$ 916,379	\$ 925,348	\$ 926,183	\$ 926,000	\$ 926,000	\$ 926,000	\$ 926,000
OPERATING INCOME (LOSS)	\$ 207,390	\$ 35,065	\$ 157,000	\$ 157,000	\$ 143,000	\$ 69,000	\$ 69,000	\$ -	\$ -	\$ -	\$ -
Capital and 1-Time Funding:											
Replacement Reserves	\$ 954,307	\$ 1,121,386	\$ 1,049,987	\$ 1,142,153	\$ 1,142,153	\$ 1,154,784	\$ 1,192,423	\$ 1,192,000	\$ 1,192,000	\$ 1,192,000	\$ 1,192,000
Capital Contribution	51,405	50,165	-	44,476	44,476	-	-	-	-	-	-
Sale of Fixed Assets	16,669	25,856	-	-	-	-	4,579	-	-	-	-
Grant						30,000	20,000				
Transfer In from Risk Mgmt (Insurance)	62,327	-	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Sources	\$ 1,084,708	\$ 1,197,407	\$ 1,049,987	\$ 1,186,629	\$ 1,186,629	\$ 1,184,784	\$ 1,217,002	\$ 1,192,000	\$ 1,192,000	\$ 1,192,000	\$ 1,192,000
OTHER FINANCING USES:											
GF Vehicle/Equipment	\$ 231,792	\$ 12,264	\$ 141,971	\$ 141,971	\$ 141,971	\$ 268,703	\$ 152,494	\$ -	\$ -	\$ -	\$ -
PS Vehicle/Equipment	697,954	218,162	495,320	680,627	680,627	561,400	562,100	-	-	-	-
Transfer out	-	2,728	-	-	150,000	-	-	-	-	-	-
Gasoline						69,000	69,000				
Subtotal Other Financing Uses	\$ 929,746	\$ 233,154	\$ 637,291	\$ 822,598	\$ 972,598	\$ 899,103	\$ 783,594	\$ -	\$ -	\$ -	\$ -
Total Revenues and Other Sources	\$ 2,109,018	\$ 1,938,253	\$ 2,121,553	\$ 2,260,008	\$ 2,246,008	\$ 2,179,132	\$ 2,212,185	\$ 2,118,000	\$ 2,118,000	\$ 2,118,000	\$ 2,118,000
Total Expenses & Other Uses	\$ 1,746,666	\$ 938,935	\$ 1,551,857	\$ 1,738,977	\$ 1,888,977	\$ 1,824,451	\$ 1,709,777	\$ 926,000	\$ 926,000	\$ 926,000	\$ 926,000
Beginning Fund Balance:	\$ 2,929,457	\$ 3,291,809	\$ 3,772,665	\$ 4,291,126	\$ 4,291,127	\$ 4,648,158	\$ 5,002,839	\$ 5,505,247	\$ 6,697,247	\$ 7,889,247	\$ 9,081,247
Ending Fund Balance:	\$ 3,291,809	\$ 4,291,127	\$ 4,342,361	\$ 4,812,157	\$ 4,648,158	\$ 5,002,839	\$ 5,505,247	\$ 6,697,247	\$ 7,889,247	\$ 9,081,247	\$ 10,273,247

	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	2013 Projected	2014 Projected	2015 Projected	2016 Projected
			Adopted Budget	Revised Budget	Year-End Estimate						
(505) BUILDINGS & FURNISHINGS											
REVENUES:											
M&O	\$ 445,339	\$ 294,267	\$ 442,494	\$ 439,770	\$ 439,770	\$ 445,312	\$ 446,425	\$ 441,000	\$ 441,000	\$ 441,000	\$ 441,000
Interest/Other Misc	93,905	17,441	1,200	1,200	1,200	-	-	-	-	-	-
Total Revenues	\$ 539,244	\$ 311,708	\$ 443,694	\$ 440,970	\$ 440,970	\$ 445,312	\$ 446,425	\$ 441,000	\$ 441,000	\$ 441,000	\$ 441,000
EXPENDITURES:											
Police	\$ 4,682	\$ 7,884	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
City Hall	414,183	339,404	395,010	390,851	390,851	396,685	397,632	398,000	398,000	398,000	398,000
Annex	12,757	4,775	19,822	19,822	19,822	19,794	19,877	20,000	20,000	20,000	20,000
Shop	36,756	29,255	22,861	24,297	24,297	22,833	22,916	23,000	23,000	23,000	23,000
Subtotal Operating Expenses	\$ 468,378	\$ 381,318	\$ 437,693	\$ 434,970	\$ 434,970	\$ 439,312	\$ 440,425	\$ 441,000	\$ 441,000	\$ 441,000	\$ 441,000
OPERATING INCOME (LOSS)	\$ 70,866	\$ (69,610)	\$ 6,001	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -
Capital and 1-Time Funding:											
Replacement Reserves	\$ 98,445	\$ 108,798	\$ 98,900	\$ 98,900	\$ 98,900	\$ 105,634	\$ 105,634	\$ 106,000	\$ 106,000	\$ 106,000	\$ 106,000
Sale of Fixed Assets	132		-	-	-	-	-	-	-	-	-
Transfer In CIP - Add'l Reserves	-	-	-	151,300	151,300	-	-	-	-	-	-
Subtotal Other Financing Sources	\$ 98,577	\$ 108,798	\$ 98,900	\$ 250,200	\$ 250,200	\$ 105,634	\$ 105,634	\$ 106,000	\$ 106,000	\$ 106,000	\$ 106,000
OTHER FINANCING USES:											
City Hall	98,978	4,712	6,000	6,000	6,000	71,868	6,000	-	-	-	-
Subtotal Other Financing Uses	\$ 98,978	\$ 4,712	\$ 6,000	\$ 6,000	\$ 6,000	\$ 71,868	\$ 6,000	\$ -	\$ -	\$ -	\$ -
Total Revenues and Other Sources	\$ 637,821	\$ 420,506	\$ 542,594	\$ 691,170	\$ 691,170	\$ 550,946	\$ 552,059	\$ 547,000	\$ 547,000	\$ 547,000	\$ 547,000
Total Expenses & Other Uses	\$ 567,356	\$ 386,030	\$ 443,693	\$ 440,970	\$ 440,970	\$ 511,180	\$ 446,425	\$ 441,000	\$ 441,000	\$ 441,000	\$ 441,000
Beginning Fund Balance:	\$ 1,099,822	\$ 1,170,286	\$ 1,117,328	\$ 1,204,761	\$ 1,204,762	\$ 1,454,962	\$ 1,494,728	\$ 1,600,362	\$ 1,706,362	\$ 1,812,362	\$ 1,918,362
Ending Fund Balance:	\$ 1,170,287	\$ 1,204,762	\$ 1,216,229	\$ 1,454,961	\$ 1,454,962	\$ 1,494,728	\$ 1,600,362	\$ 1,706,362	\$ 1,812,362	\$ 1,918,362	\$ 2,024,362

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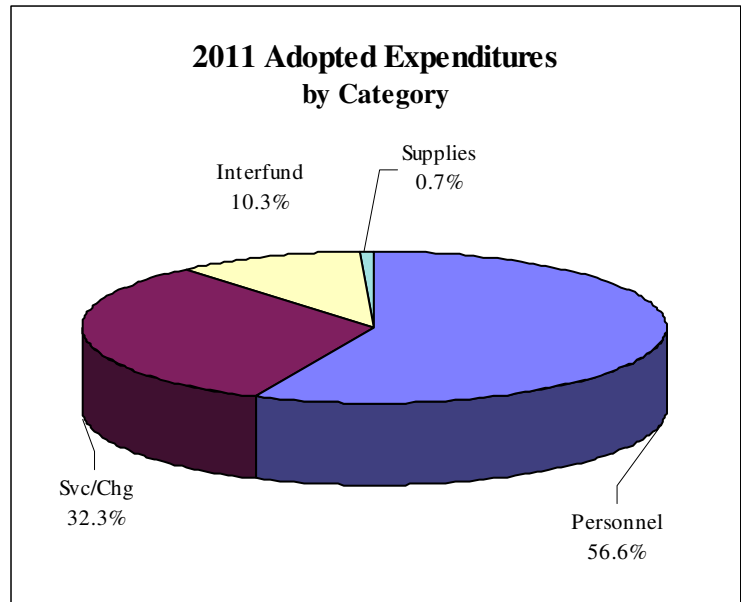
CITY COUNCIL

Responsible Manager: *Deputy Mayor Dini Duclos*

PURPOSE/DESCRIPTION:

The City Council is the seven-member legislative branch of city government elected by and representing the people of Federal Way. Council Members elect one of their members as the Deputy Mayor and the Mayor is elected by Federal Way residents. The City Council is the policy determining body of the City and exercises all legislative powers authorized under the State Constitution which are not specifically denied by State law, including adoption of ordinances, levying of taxes, appropriation of funds, and establishment of compensation levels for City employees.

The Federal Way City Council meetings are held the first and third Tuesday of each month at 7:00 p.m. Public comments are welcome at the beginning of each meeting. The Council has three working committees: Finance, Economic Development and Regional Affairs Committee; Land Use and Transportation Committee; and the Parks, Recreation, Human Services and Public Safety Committee. The Deputy Mayor appoints committee chairs annually. All committee meetings are open to the public.



GOALS/OBJECTIVES:

- Integrate the public safety strategy into all facets of City operations, building on a strong community-based approach.
- Create a multi-use urban city center that is pedestrian friendly, linked to neighborhoods and parks, and services as the social and economic hub of the City.
- Establish Federal Way as an economic leader and job center in South King County by attracting a regional market for high quality office and retail businesses.
- Maintain the capital facilities plan and provide financing options for transportation and surface water improvements, parks, recreation, cultural arts and public facilities.
- Ensure a responsive service culture within the City organization where employees listen carefully, treat citizens and each other respectfully and solve problems creatively, efficiently, and proactively.
- Position Federal Way as a regional leader by working collaboratively with other local and regional jurisdictions in order to leverage resources.

ADOPTED PROGRAM CHANGES:

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				One-Time	Ongoing	One-Time	Ongoing			One-Time	Ongoing	One-Time	Ongoing
				One-Time	Ongoing	One-Time	Ongoing			One-Time	Ongoing	One-Time	Ongoing
New Programs Added													
ADMIN	Clean Air Assessment - Dues	-	-	-	252	-	252	-	-	-	252	-	252
Total		-	-	-	252	-	252	-	-	-	252	-	252

CITY COUNCIL

Responsible Manager: Deputy Mayor Dini Duclos

HIGHLIGHTS/CHANGES:

The City Council's 2011 and 2012 adopted baseline budget total \$408,956 and \$411,985, respectively. This is an increase of 20.4% or \$69,310 from the 2010 adjusted and this is mainly due to adding 1.0 FTE for Executive Assistant to the City Council.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 393,385	\$ 436,859	\$ 401,779	\$ 432,645	\$ 432,645	\$ 482,801	\$ 485,830	\$ 50,156	11.6%
Total Revenues		\$ 393,385	\$ 436,859	\$ 401,779	\$ 432,645	\$ 432,645	\$ 482,801	\$ 485,830	\$ 50,156	11.6%
Expenditure Summary:										
110	Salaries & Wages	99,750	99,956	107,458	105,442	105,442	162,768	162,768	57,326	54.4%
200	Benefits	49,679	56,175	52,878	52,198	52,198	68,892	71,774	16,694	32.0%
31X	Supplies	6,813	5,049	3,035	3,035	3,035	3,035	3,035	-	0.0%
3XX	Othr Opr Supplies	-	-	-	-	-	-	-	-	n/a
41X	Professional Svcs	4,363	4,770	500	500	500	-	-	(500)	-100.0%
43X	Travel & Training	19,604	14,261	9,800	9,800	9,800	10,800	10,800	1,000	10.2%
42/47	Utility & Comm	224	14	250	250	250	250	250	-	0.0%
497	Association Dues	127,149	114,218	68,575	68,575	68,575	68,575	68,575	-	0.0%
4XX	Other Misc Exp	2,527	2,199	3,400	3,400	3,400	2,900	2,900	(500)	-14.7%
5XX	Intgvtl Svcs/Taxes	37,465	54,692	40,544	55,044	55,044	49,636	49,636	(5,408)	-9.8%
9XX	IS Charges-M&O	40,751	32,831	38,821	38,756	38,756	39,373	39,520	617	1.6%
9XX	IS Charges-Reserves	2,560	2,755	2,620	2,646	2,646	2,727	2,727	81	3.1%
Total Opr Expend		\$ 390,885	\$ 386,920	\$ 327,880	\$ 339,646	\$ 339,646	\$ 408,956	\$ 411,985	\$ 69,310	20.4%
Capital & One-Time Funding:										
	Capital & One-Time	2,500	49,939	73,899	92,999	92,999	73,845	73,845	(19,154)	-20.6%
Total One-Time Exp		\$ 2,500	\$ 49,939	\$ 73,899	\$ 92,999	\$ 92,999	\$ 73,845	\$ 73,845	\$ (19,154)	-20.6%
Total Expenditures		\$ 393,385	\$ 436,859	\$ 401,779	\$ 432,645	\$ 432,645	\$ 482,801	\$ 485,830	\$ 50,156	11.6%

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Council Member*	3.50	3.50	3.50	3.50	3.50	3.50	3.50	N/A
Executive Assistant	-	-	-	-	-	1.00	1.00	
Total Regular Staffing	3.50	3.50	3.50	3.50	3.50	4.50	4.50	
Change from prior year	-	-	-	-	-	1.00	1.00	
Grand Total Staffing	3.50	3.50	3.50	3.50	3.50	4.50	4.50	

*7 Council Members at 0.50 FTE each.

COUNCIL COMMITTEES ROLES AND RESPONSIBILITIES

FINANCE, ECONOMIC DEVELOPMENT, AND REGIONAL AFFAIRS COMMITTEE:

The Council's Finance, Economic Development, and Regional Affairs Committee (FEDRAC) reviews issues and policies related to: the City's budget and fiscal affairs; financial operations; economic development activities; and legislative & regional relations. Items considered by FEDRAC on a regular basis are: county, state, and federal legislative issues; franchise agreements; equipment purchases; redevelopment efforts; economic development strategies; and financial reports. The City's Lodging Tax Advisory Committee reports to FEDRAC. Committee Members serving for 2011 are: Councilmember Michael Park (Chair), Councilmember Jack Dovey, and Councilmember Jeanne Burbidge.

Meetings are held the 4th Tuesday of each month at 5:30 p.m. in the Hylebos Conference Room (2nd Floor, next to Council Chambers) unless otherwise noted. Although the meetings are not televised, audio recordings can be downloading by visiting the City's website at www.cityoffederalway.com.

LAND USE AND TRANSPORTATION COMMITTEE:

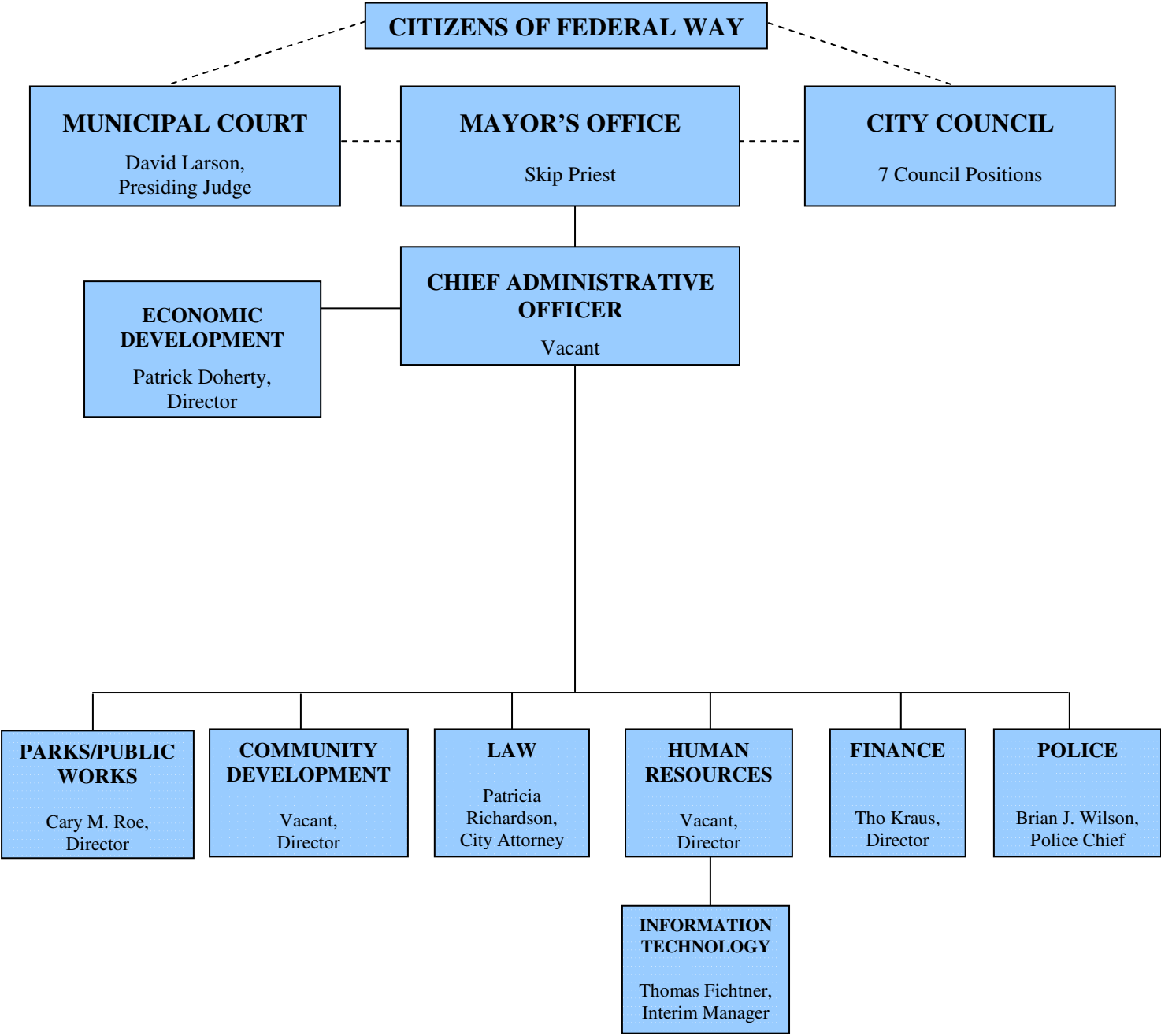
The Council's Land Use Transportation Committee (LUTC) considers all zoning, planning, and transportation-related policies and issues. Items typically reviewed by the Committee include: comprehensive plan amendments; zoning designation changes/variances; design guideline changes; any change in City code governing land use and development; and all surface water and transportation project related design, construction and funding. The Planning Commission reports to LUTC. Committee members for 2011 are: Councilmember Linda Kochmar (Chair), Councilmember Jim Ferrell, and Councilmember Jack Dovey.

Meetings are held on 1st & 3rd Monday of each month at 6:00 PM in the Council Chambers at City Hall, unless otherwise noted. These meetings are broadcast live on FW21 and the City's website and re-broadcast on FW21 prior to the next meeting. All video links are posted to the web and can be downloaded/viewed on demand.

PARKS, RECREATION, HUMAN SERVICES, AND PUBLIC SAFETY COMMITTEE:

The Parks, Recreation, Human Services and Public Safety Committee (PRHSPS) reviews issues related to these particular areas: development and construction of parks and other city facilities; human services; diversity; and public safety issues. The City's Arts, Diversity, Human Services, Parks & Recreation, and Youth Commissions all report to PRHSPS. Committee members for 2011 are: Councilmember Jeanne Burbidge (Chair), Councilmember Michael Park and Councilmember Roger Freeman.

Meetings are held the 2nd Tuesday of each month at 5:30 PM in the Hylebos Conference Room at City Hall, unless otherwise noted.



MAYOR'S OFFICE DEPARTMENT OVERVIEW

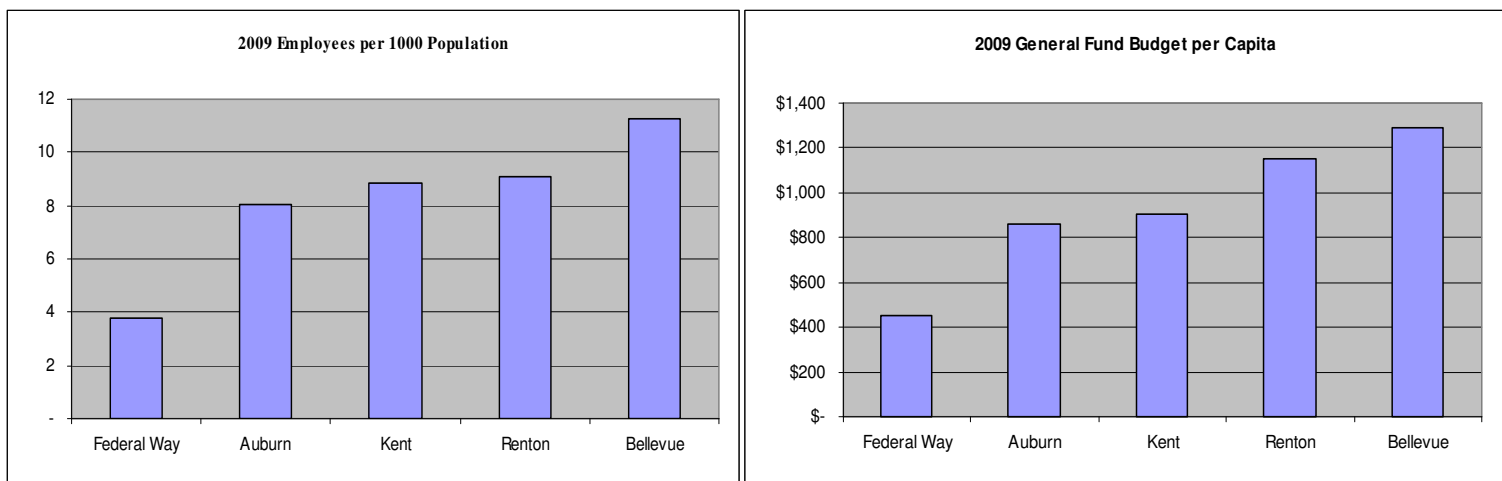
Responsible Manager: *Mayor Skip Priest*

2009/2010 ACCOMPLISHMENTS

- New Hampton Inn Hotel built next to I-5
- Successful transition of City Leadership
- Maintained leadership at regional and state levels
- Secured EB5 designation as a "Regional Center" for the downtown core
- Five national "Telly" awards total for Federal Way Television
- Increased quality of original programming for FWTV's "Connections" show
- Secured \$641K to help first-time homebuyers negotiate on foreclosed homes
- Increased business and economic development marketing both regionally and statewide

2011/2012 ANTICIPATED KEY PROJECTS

- Expand economic development downtown using innovative approaches
- Explore and develop small business development center
- Implement an economic development project downtown



PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Total FTEs managed	335.10	328.18	287.15	287.15
• Total operating budget managed (in millions of \$)	\$41	\$42	\$39	\$40
• Total CIP budget managed (in millions of \$)	\$54	\$47	\$25	\$13
• Number of Media Releases	93	103	20	20
Outcome Measures:				
• Overall Citizen Satisfaction (% rating Satisfied to Very Satisfied)	NA	N/A	N/A	N/A
• Percent of CIP constructed vs. budget	30%	37%	N/A	N/A
Efficiency Measures:				
• Employees per 1000 population	4	4	3	3
• General fund budget per capita*	\$455	\$477	\$420	\$420

*General fund budget per capita – population based on 2010's figures.

MAYOR'S OFFICE DEPARTMENT OVERVIEW

Responsible Manager: Mayor Skip Priest

ADOPTED PROGRAM CHANGES:

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				One-Time	Ongoing	One-Time	Ongoing			One-Time	Ongoing	One-Time	Ongoing
Program Cuts Recommended													
ADMIN	Eliminate 1.0 FTE Financial Services Administrator	-	-	-	-	-	-	(1.00)	-	-	(183,429)	-	(188,105)
ADMIN	Eliminate 0.13 FTE Deputy City Clerk	-	-	-	-	-	-	(0.13)	-	-	(8,424)	-	(8,573)
EDC	Eliminate 0.50 FTE Economic Development Assistant	(0.50)	-	-	(24,329)	-	(25,184)	(0.50)	-	-	(24,560)	-	(25,415)
GA	Eliminate 1.0 FTE Communication & Government Affairs Manager	-	-	-	-	-	-	(1.00)	-	-	(128,722)	-	(131,981)
GA	Eliminate 1.0 FTE Communications Specialist	-	-	-	-	-	-	(1.00)	-	-	(89,505)	-	(92,267)
GA	Eliminate 1.0 FTE Tech 1/Video Production	(1.00)	-	-	(42,032)	-	(45,047)	(1.00)	-	-	(42,032)	-	(45,047)
Total		(1.50)	-	-	(66,361)	-	(70,231)	(4.63)	-	-	(476,671)	-	(491,387)
Programs Restored on a One-Time Basis													
ADMIN	Restore 1.0 FTE Financial Services Administrator in 2011	-	-	-	-	-	-	1.00	-	183,429	-	-	-
Total		-	-	-	-	-	-	1.00	-	183,429	-	-	-
New Programs Added													
EDC	Enterprise Seattle	-	-	-	5,000	-	5,000	-	-	5,000	-	5,000	-
Total		-	-	-	5,000	-	5,000	-	-	5,000	-	5,000	-

DEPARTMENT POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Mayor	-	-	-	-	1.00	1.00	1.00	N/A
City Manager	1.00	1.00	1.00	1.00	1.00	-	-	Negotiated
Chief Administrative Officer	-	-	-	-	-	1.00	1.00	Negotiated
Assistant City Manager	2.00	-	2.00	-	-	-	-	58h
Financial Services Administrator	-	1.00	-	1.00	1.00	-	-	58h
Economic Development Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58i
Communications & Govt Affairs Manager	1.00	1.00	1.00	1.00	1.00	-	-	48
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	31
Deputy City Clerk	0.25	0.13	0.50	0.13	0.13	-	-	30
Communications Specialist	1.00	1.00	1.00	1.00	1.00	-	-	30
Economic Development Assistant	0.50	0.50	0.50	0.50	0.50	-	-	30
Video Production	1.00	1.00	1.00	1.00	1.00	-	-	29
ICMA Intern	1.00	-	1.00	-	-	-	-	24
Total Regular Staffing	9.75	7.63	10.00	7.63	8.63	4.00	4.00	
Change from prior year	9.75	(2.13)	2.38	-	1.00	(4.63)	-	
Funded on a One-time Basis:								
Financial Services Administrator	-	-	-	-	-	1.00	-	58h
Grand Total Staffing	9.75	7.63	10.00	7.63	8.63	5.00	4.00	

MAYOR'S OFFICE DEPARTMENT OVERVIEW

Responsible Manager: *Mayor Skip Priest*

PURPOSE/DESCRIPTION:

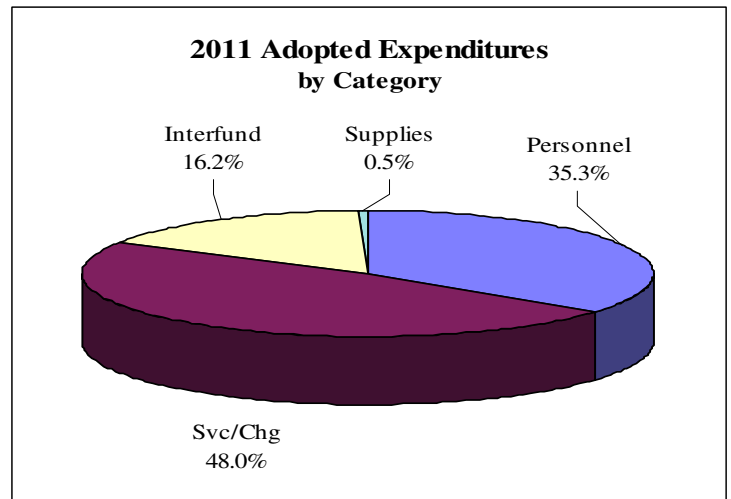
The Mayor's Office includes the Mayor, which is the executive branch elected by and represents the people of Federal Way. The Mayor's Office provides management direction and coordination of all City departments and activities, in accordance with policies and direction of the Mayor/City Council.

The Federal Way City Council meetings are held the first and third Tuesday of each month at 7:00 p.m. Public comments are welcome at the beginning of each meeting. The Council has three working committees: Finance, Economic Development and Regional Affairs Committee; Land Use and Transportation Committee; and the Parks, Recreation, Human Services and Public Safety Committee. The Deputy Mayor appoints committee chairs annually. All committee meetings are open to the public.

The Mayor's Office also manages City programs for economic development, intergovernmental relations, media, and community relations.

GOALS/OBJECTIVES:

- Begin implementation of the city's Economic Development initiatives.
- Facilitate Council decision making and policy development by providing unbiased, thorough, and professional analysis.
- Carryout Mayor/City Council policies and directions effectively and efficiently.
- Instill a customer service culture and can do attitude in the City Government.
- Manage city resources in a responsible and responsive manner.



DEPARTMENT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Gov't	\$ 1,924,153	\$ 2,040,340	\$ 2,132,102	\$ 3,869,665	\$ 2,186,049	\$ 2,640,847	\$ 1,243,537	\$ (1,228,818)	-31.8%
	Transfer In - CIP	87,156	77,606	156,116	156,116	156,116	70,000	70,000	(86,116)	-55.2%
109	Lodging Tax	196,904	151,062	221,755	370,707	357,666	160,300	161,300	(210,407)	-56.8%
Total Revenues		\$ 2,208,213	\$ 2,269,008	\$ 2,509,973	\$ 4,396,488	\$ 2,699,831	\$ 2,871,147	\$ 1,474,837	\$ (1,525,341)	-34.7%
Expenditure Summary:										
	Admin	1,071,658	1,243,339	1,273,788	923,009	923,009	1,260,231	1,278,676	337,222	36.5%
021	Government Affairs¹	523,353	480,146	562,968	522,582	522,582	-	-	(522,582)	-100.0%
025	Economic Development	206,500	220,839	226,796	208,565	208,565	172,260	175,446	(36,305)	-17.4%
Subtotal GF Oper Exp		\$ 1,801,511	\$ 1,944,324	\$ 2,063,552	\$ 1,654,156	\$ 1,654,156	\$ 1,432,491	\$ 1,454,122	\$ (221,665)	-13.4%
109	Lodging Tax	196,904	151,062	221,755	370,707	357,666	160,300	161,300	(210,407)	-56.8%
Total Oper Exp		\$ 1,998,415	\$ 2,095,386	\$ 2,285,307	\$ 2,024,863	\$ 2,011,822	\$ 1,592,791	\$ 1,615,422	\$ (432,072)	-21.3%
Capital & One-Time Funding:										
	One-time	138,617	173,622	186,009	355,089	355,089	297,729	87,500	(57,360)	-16.2%
CW	Unallocated	-	-	(5,000)	816,536	332,920	(136,735)	(109,636)	(953,271)	-116.7%
CW	Contingency Resv. Fund	71,181	-	43,657	1,200,000	-	1,117,362	(118,449)	(82,638)	-6.9%
Total One-Time Exp		\$ 209,798	\$ 173,622	\$ 224,666	\$ 2,371,625	\$ 688,009	\$ 1,278,356	\$ (140,585)	\$ (1,093,269)	-46.1%
Total Expenditures		\$ 2,208,213	\$ 2,269,008	\$ 2,509,973	\$ 4,396,488	\$ 2,699,831	\$ 2,871,147	\$ 1,474,837	\$ (1,525,341)	-34.7%

1. Communications and Government Affairs positions were eliminated in 2011/2012, but program expenditures are maintained under Administration for Federal/State Lobbyist and other miscellaneous expenditures.

MAYOR'S OFFICE DEPARTMENT OVERVIEW

Responsible Manager: Mayor Skip Priest

HIGHLIGHTS/CHANGES:

The Mayor's Office's adopted operating budget totals \$1,592,791 in 2011 and \$1,615,422 in 2012. This is a 21.3% or \$432,072 decrease from the 2010 adjusted budget. Major program changes include:

- **Salaries/Wages & Benefits** – Decrease is due to reduction of 4.63 FTE which included the following:
 - Moving Financial Services Administrator 1.0 FTE from on-going to one-time in 2011 and eliminating in 2012.
 - Eliminating Deputy City Clerk 0.13 FTE in 2011/2012
 - Eliminating Economic Development Assistant 0.50 FTE in 2011/2012
 - Eliminating Communications & Government Affairs Manager 1.0 FTE in 2011/2012
 - Eliminating Communications Specialist 1.0 FTE in 2011/2012
 - Eliminating Video Productions 0.50 FTE City Funded in 2011/2012 and 0.50 FTE Non-City Funded in 2011/2012.
 - Added Chief Administrative Officer 1.0 FTE in 2011/2012 (eliminated City Manager Position)
- **Other Misc Exp** – Decrease is due to programs for Lodging Tax being carried forward to 2011/2012 and adding \$30,000 for Sponsorship program.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 1,924,153	\$ 2,040,340	\$ 2,132,102	\$ 5,075,777	\$ 2,146,231	\$ 3,245,719	\$ 2,132,117	\$ (1,830,058)	-36.1%
	Transfer in - CIP	87,156	77,606	156,116	156,116	156,116	70,000	70,000	(86,116)	-55.2%
109	Lodging Tax	196,904	151,062	221,755	370,707	357,666	160,300	161,300	(210,407)	-56.8%
Total Revenues		\$ 2,208,213	\$ 2,269,008	\$ 2,509,973	\$ 5,602,600	\$ 2,660,013	\$ 3,476,019	\$ 2,363,417	\$ (2,126,581)	-38.0%
Expenditure Summary:										
110	Salaries & Wages	692,748	811,971	949,777	610,963	610,963	446,521	450,372	(164,442)	-26.9%
111/1	Temporary Help	-	1,260	-	-	-	-	-	-	n/a
120	Overtime	224	316	-	-	-	-	-	-	n/a
2XX	Benefits	228,936	225,974	315,589	216,242	216,242	125,757	138,932	(90,485)	-41.8%
31X	Supplies	17,680	7,790	6,295	6,295	6,502	6,295	6,295	-	0.0%
3XX	Othr Opr Supplies	-	124	250	250	250	250	250	-	0.0%
41X	Professional Svcs	710,794	770,424	755,387	749,517	882,302	768,817	769,817	19,300	2.6%
43X	Travel & Training	25,019	5,672	11,385	11,385	11,721	11,385	11,385	-	0.0%
42/47	Utility & Comm	250	4,799	50	50	1,506	50	50	-	0.0%
48X	Repairs & Mtc	-	-	250	250	250	250	250	-	0.0%
497	Association Dues	11,167	20,832	11,470	19,820	15,520	9,520	9,520	(10,300)	-52.0%
4XX	Other Misc Exp	115,509	68,895	13,887	205,740	62,215	32,833	32,833	(172,907)	-84.0%
5XX	Intgvtl Svcs/Taxes	-	-	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	165,746	145,622	187,340	174,094	174,094	177,758	182,363	3,664	2.1%
9XX	IS Charges-Reserves	12,342	13,708	13,627	13,757	13,757	13,355	13,355	(402)	-2.9%
910	Intfund Svc Pmts	18,000	17,999	20,000	16,500	16,500	-	-	(16,500)	-100.0%
Total Opr Expend		\$ 1,998,415	\$ 2,095,386	\$ 2,285,307	\$ 2,024,863	\$ 2,011,822	\$ 1,592,791	\$ 1,615,422	\$ (432,072)	-21.3%
Capital & One-Time Funding:										
	Capital & One-Time	138,617	173,622	186,009	355,089	355,089	297,729	87,500	(57,360)	-16.2%
Total One-Time Exp		\$ 138,617	\$ 173,622	\$ 186,009	\$ 355,089	\$ 355,089	\$ 297,729	\$ 87,500	\$ (57,360)	-16.2%
CW	Contingency Resv. Fund	71,181	-	43,657	1,200,000	-	1,117,362	(118,449)	(82,638)	-6.9%
CW	Unallocated	-	-	(5,000)	816,536	332,920	(136,735)	(109,636)	(953,271)	-116.7%
Total CityWide		\$ 71,181	\$ -	\$ 38,657	\$ 2,016,536	\$ 332,920	\$ 980,627	\$ (228,085)	\$ (1,035,909)	-51.4%
Total Expenditures		\$ 2,208,213	\$ 2,269,008	\$ 2,509,973	\$ 4,396,488	\$ 2,699,831	\$ 2,871,147	\$ 1,474,837	\$ (1,525,341)	-34.7%

MAYOR'S OFFICE ADMINISTRATION

Responsible Manager: *Mayor Skip Priest*

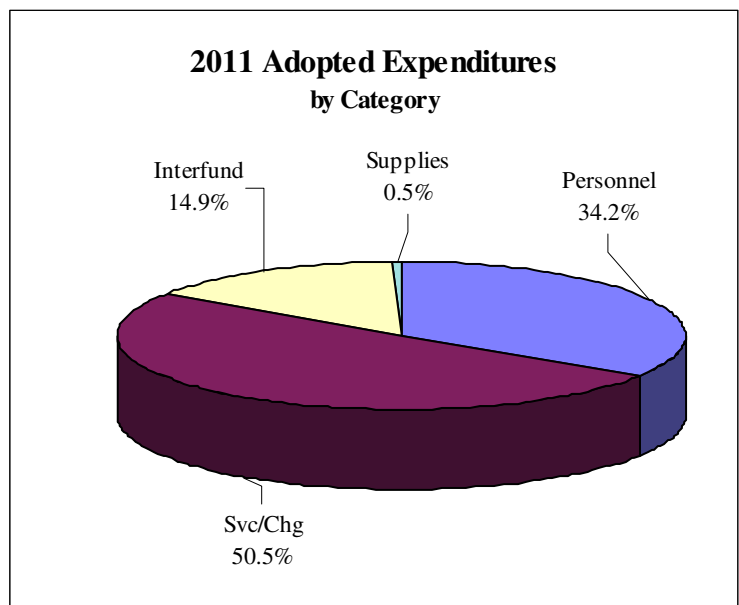
PURPOSE/DESCRIPTION:

The Mayor's Office Administration includes the Mayor.

The Mayor's Office implements Council's vision and also oversees the Federal/State Lobbyist and media relations.

GOALS/OBJECTIVES:

- Lead the organization to implement Council's vision, goals, policies, direction with the SPIRIT (Service, Pride, Integrity, Respect, Initiative, and Team-work) value
- Ensure effective management and deployment of human, financial and material resources
- Lead and coordinate City's role in local, regional, state and federal issues to further and achieve City Council's vision and goals
- Lead and coordinate proactive economic development efforts to create and maintain a dynamic city center and vital neighborhoods
- Lead and coordinate proactive and effective communications with citizens, the news media, and employees
- Coordinate activities of the Sister City Program
- Communicate the City's vision, mission and goals as well as day-to-day service information to constituents and key stakeholders.
- Work with the U.S. Congress, the State Legislature, and regional governments to advance the City's position on priority issues and seek funding for City projects.



POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Mayor	-	-	-	-	1.00	1.00	1.00	N/A
City Manager	1.00	1.00	1.00	1.00	1.00	-	-	Negotiated
Chief Administrative Officer	-	-	-	-	-	1.00	1.00	Negotiated
Assistant City Manager	2.00	-	2.00	-	-	-	-	58h
Financial Services Administrator	-	1.00	-	1.00	1.00	-	-	58h
Communications & Govt Affairs Manager	1.00	1.00	1.00	1.00	1.00	-	-	48
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	31
Administrative Assistant II	0.25	0.13	0.50	0.13	0.13	-	-	30
Communications Specialist	1.00	1.00	1.00	1.00	1.00	-	-	30
Video Production	1.00	1.00	1.00	1.00	1.00	-	-	29
ICMA Intern	1.00	-	1.00	-	-	-	-	24
Total Regular Staffing	8.25	6.13	8.50	6.13	7.13	3.00	3.00	
Change from prior year	-	(2.13)	2.38	-	1.00	(4.13)	-	
Funded on a One-time Basis:								
Financial Services Administrator	-	-	-	-	-	1.00	-	58h
Grand Total Staffing	8.25	6.13	8.50	6.13	7.13	4.00	3.00	

MAYOR'S OFFICE ADMINISTRATION
Responsible Manager: Mayor Skip Priest

HIGHLIGHTS/CHANGES:

The Administration Division's adopted operating budget totals \$1,260,231 in 2011 and \$1,278,676 in 2012. This is a 12.8% or \$185,360 decrease from the 2010 adjusted budget. Major program changes include:

- **Salaries/Wages & Benefits** – Decrease is due to reduction of 4.13 FTE which included the following:
 - Moving Financial Services Administrator 1.0 FTE from on-going to one-time in 2011 and eliminating in 2012.
 - Eliminating Deputy City Clerk 0.13 FTE in 2011/2012
 - Eliminating Communications & Government Affairs Manager 1.0 FTE in 2011/2012
 - Eliminating Communications Specialist 1.0 FTE in 2011/2012
 - Eliminating Video Productions 0.50 FTE City Funded in 2011/2012 and 0.50 FTE Non-City Funded in 2011/2012.
 - Added Chief Administrative Officer 1.0 FTE in 2011/2012
- **Other Misc Exp** – Increase of \$30K is due to inclusion of Sponsorship Policy for in 2011/2012.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj		
				Adopted	Adjusted	Year-end			\$ Chg	% Chg	
Revenue Summary:											
	General Governmental	\$ 1,687,254	\$ 1,711,431	\$ 1,882,736	\$ 3,550,860	\$ 1,867,244	\$ 2,440,287	\$ 1,040,591	\$ (1,110,573)	-31.3%	
	Transfer in - CIP	87,156	51,523	70,000	70,000	70,000	70,000	70,000	-	0.0%	
Total Revenues		\$ 1,774,410	\$ 1,762,954	\$ 1,952,736	\$ 3,620,860	\$ 1,937,244	\$ 2,510,287	\$ 1,110,591	\$ (1,110,573)	-30.7%	
Expenditure Summary:											
110	Salaries & Wages	553,038	666,003	796,571	464,504	464,504	330,841	334,692	(133,663)	-28.8%	
111/1	Temporary Help	-	1,083	-	-	-	-	-	-	n/a	
120	Overtime	224	-	-	-	-	-	-	-	n/a	
2XX	Benefits	198,305	194,320	280,490	185,392	185,392	99,776	109,818	(85,616)	-46.2%	
31X	Supplies	15,818	7,129	5,820	5,820	5,820	5,820	5,820	-	0.0%	
3XX	Othr Opr Supplies	-	124	250	250	250	250	250	-	0.0%	
41X	Professional Svcs	582,610	662,599	528,332	590,009	590,009	590,009	590,009	-	0.0%	
43X	Travel & Training	22,883	4,708	8,625	8,625	8,625	8,625	8,625	-	0.0%	
42/47	Utility & Comm	-	-	50	50	50	50	50	-	0.0%	
48X	Repairs & Mtc	-	-	250	250	250	250	250	-	0.0%	
497	Association Dues	6,017	4,967	6,370	4,420	4,420	4,420	4,420	-	0.0%	
4XX	Other Misc Exp	42,423	27,157	13,537	2,483	2,483	32,483	32,483	30,000	1208.2%	
5XX	Intgvtl Svcs/Taxes	-	-	-	-	-	-	-	-	n/a	
9XX	IS Charges-M&O	161,889	142,173	183,312	170,511	170,511	174,553	179,105	4,042	2.4%	
9XX	IS Charges-Reserves	11,804	13,222	13,149	13,277	13,277	13,154	13,154	(123)	-0.9%	
Total Opr Expend		\$ 1,595,011	\$ 1,723,485	\$ 1,836,756	\$ 1,445,591	\$ 1,445,591	\$ 1,260,231	\$ 1,278,676	\$ (185,360)	-12.8%	
Capital & One-Time Funding:											
	Capital & One-Time	108,218	39,469	77,323	158,733	158,733	269,429	60,000	-	0.0%	
Total One-Time Exp		\$ 108,218	\$ 39,469	\$ 77,323	\$ 158,733	\$ 158,733	\$ 269,429	\$ 60,000	\$ 110,696	69.7%	
CW	Contingency Resv. Fund	71,181	-	43,657	1,200,000	-	1,117,362	(118,449)	(82,638)	-6.9%	
CW	Unallocated	-	-	(5,000)	816,536	332,920	(136,735)	(109,636)	(953,271)	-116.7%	
Total CityWide		\$ 71,181	\$ -	\$ 38,657	\$ 2,016,536	\$ 332,920	\$ 980,627	\$ (228,085)	\$ (1,035,909)		
Total Expenditures		\$ 1,774,410	\$ 1,762,954	\$ 1,952,736	\$ 3,620,860	\$ 1,937,244	\$ 2,510,287	\$ 1,110,591	\$ (1,110,573)	-30.7%	

Note: 2008-2010 includes Communications and Government Affairs programs/positions as part of the Administration division of the Mayor's Office. In 2011/2012, Communications and Government Affairs positions were eliminated, but program expenditures were kept in tact.

MAYOR'S OFFICE ECONOMIC DEVELOPMENT

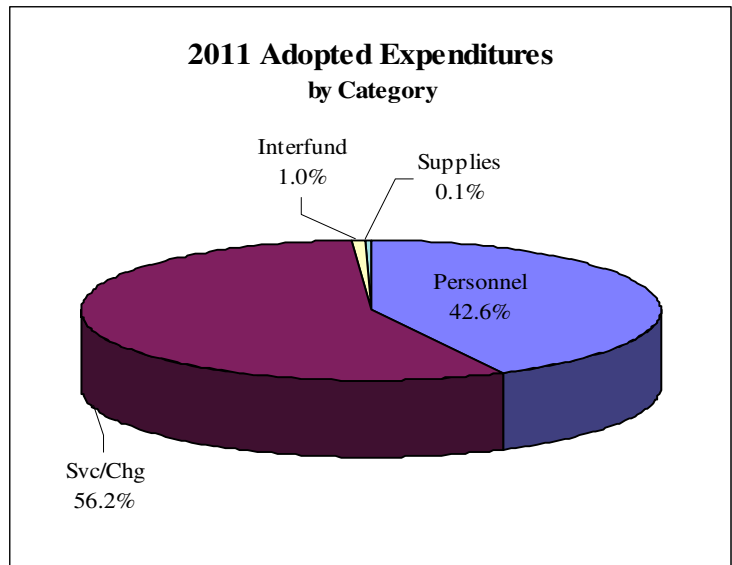
Responsible Manager: *Patrick Doherty, Director*

PURPOSE/DESCRIPTION:

The Economic Development Division (EDD) is engaged in activities that:

1. Attract new businesses and development to Federal Way,
2. Retain and promote expansion of existing businesses within Federal Way,
3. Promote redevelopment of the City Center, and
4. Promote tourism and visits to Federal Way.

The Economic Development Director acts as a contact person for business and property owners, as well as prospective developers interested in expanding businesses or developing properties within the city. The EDD maintains a close working relationship with the Federal Way Chamber to carry out these and other economic development-related duties. The EDD prepares and maintains the Economic Development and City Center chapters of the Comprehensive Plan. The EDD provides staff assistance to the Lodging Tax Advisory Committee and its work program, as well as the City-Chamber Economic Development Committee and its work program. The EDD maintains the economic development webpage and prepares and disseminates important Federal Way marketing materials, such as brochures, video(s), economic profile reports, and other City economic development information. The EDD Director provides technical assistance to other divisions and departments on matters related to economic development, tourism and City Center redevelopment



The EDD prepares and maintains the Economic Development and City Center chapters of the Comprehensive Plan. The EDD provides staff assistance to the Lodging Tax Advisory Committee and its work program, as well as the City-Chamber Economic Development Committee and its work program. The EDD maintains the economic development webpage and prepares and disseminates important Federal Way marketing materials, such as brochures, video(s), economic profile reports, and other City economic development information. The EDD Director provides technical assistance to other divisions and departments on matters related to economic development, tourism and City Center redevelopment

GOALS/OBJECTIVES:

- Direct economic development and downtown redevelopment efforts
- Promote tourism in Federal Way through the support of Lodging Tax Advisory Committee and implement its work program
- Market Federal Way to prospective businesses for relocation

PROGRAM SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
020	Economic Development	\$ 236,899	\$ 354,992	\$ 335,482	\$ 404,921	\$ 404,921	\$ 200,560	\$ 202,946	\$ (204,361)	-50.5%
109	Tourism Program/LTAC	196,904	151,062	221,755	370,707	357,666	160,300	161,300	(210,407)	-56.8%
Total Expenditures		\$ 433,803	\$ 506,054	\$ 557,237	\$ 775,628	\$ 762,587	\$ 360,860	\$ 364,246	\$ (414,768)	-53.5%

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Economic Development Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58i
Economic Development Assistant	0.50	0.50	0.50	0.50	0.50	-	-	30
Total Regular Staffing	1.50	1.50	1.50	1.50	1.50	1.00	1.00	
Change from prior year		-	-	-	-	(0.50)	-	
Grand Total Staffing	1.50	1.50	1.50	1.50	1.50	1.00	1.00	

MAYOR'S OFFICE ECONOMIC DEVELOPMENT
Responsible Manager: Patrick Doherty, Director

HIGHLIGHTS/CHANGES:

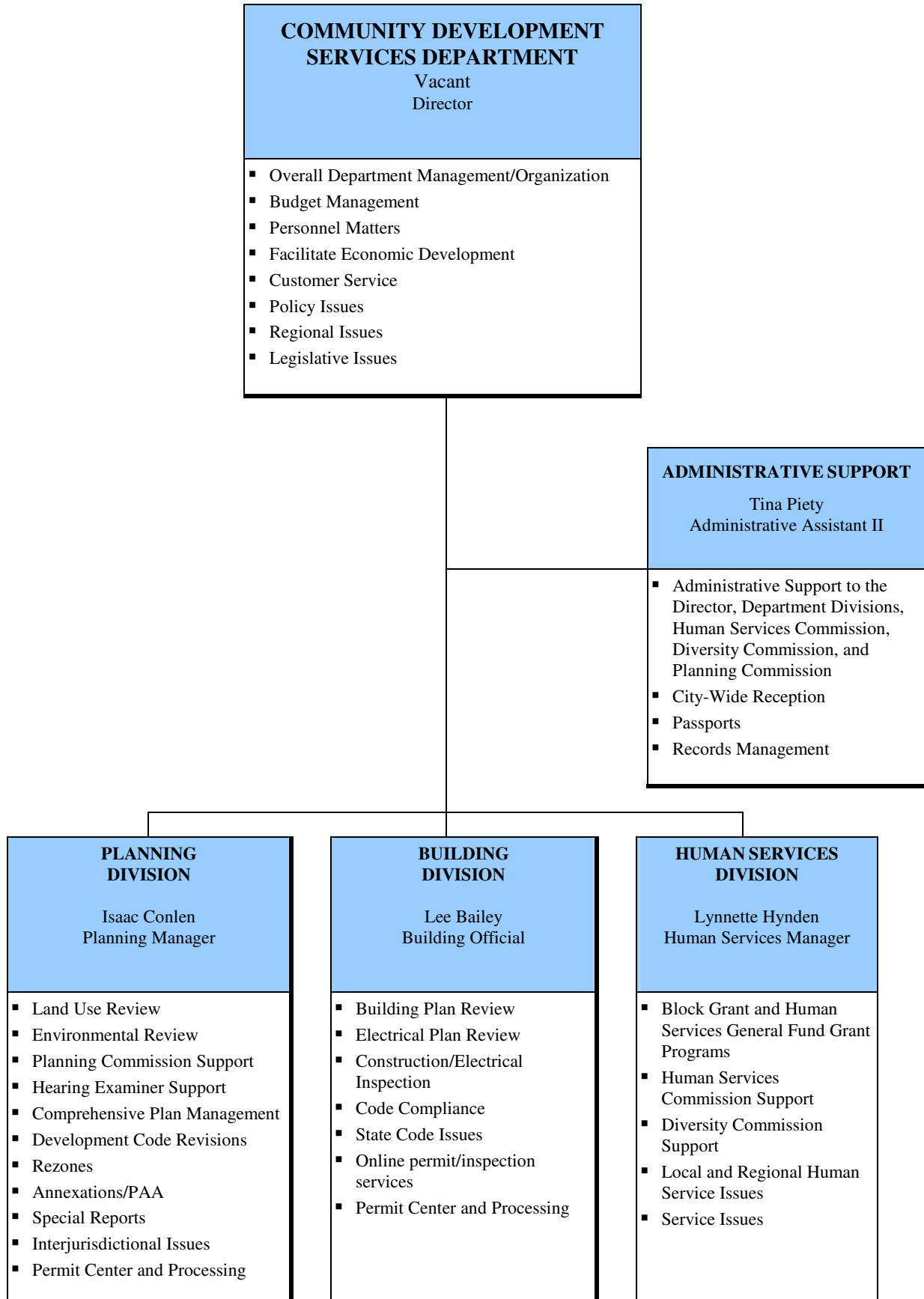
The Economic Development Office's adopted operating budget totals \$332,560 in 2011 and \$336,746 in 2012. This is 42.6% or \$246,712 decrease from the 2010 adjusted budget. Major program changes include:

- **Salaries & Benefits** – Decrease of \$35,648 is due to eliminating Economic Development Assistant 0.50 FTE in 2011/2012
- **Other Misc Exp** – Decrease is due to programs for Lodging Tax being carried forward to 2011/2012.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 236,899	\$ 328,909	\$ 249,366	\$ 345,018	\$ 345,213	\$ 242,013	\$ 249,366	\$ (103,005)	-29.9%
	Transfer in - CIP	-	26,083	86,116	86,116	86,116	-	-	(86,116)	-100.0%
	LTAC	188,833	154,148	165,000	165,000	150,000	155,000	155,000	(10,000)	-6.1%
	LTAC - Interest/Misc	4,058	1,693	6,000	4,360	6,320	5,300	6,300	940	21.6%
Total Revenues		\$ 429,790	\$ 510,833	\$ 506,482	\$ 600,494	\$ 587,649	\$ 402,313	\$ 410,666	\$ (199,121)	-33.2%
Expenditure Summary:										
110	Salaries & Wages	139,710	145,968	153,206	146,459	146,459	115,680	115,680	(30,779)	-21.0%
111/1	Temporary Help	-	177	-	-	-	-	-	-	n/a
2XX	Benefits	30,631	31,654	35,099	30,850	30,850	25,981	29,114	(4,869)	-15.8%
31X	Supplies	1,862	661	475	475	682	475	475	-	0.0%
41X	Professional Svcs	128,184	107,825	227,055	159,508	292,293	178,808	179,808	19,300	12.1%
43X	Travel & Training	2,136	964	2,760	2,760	3,096	2,760	2,760	-	0.0%
497	Association Dues	5,150	15,865	5,100	15,400	11,100	5,100	5,100	(10,300)	-66.9%
4XX	Other Misc Exp	73,086	41,738	350	203,257	59,732	350	350	(202,907)	-99.8%
9XX	IS Charges-M&O	3,857	3,449	4,028	3,583	3,583	3,205	3,258	(378)	-10.5%
9XX	IS Charges-Reserves	538	486	478	480	480	201	201	(279)	-58.1%
910	Intfund Svc Pmts	18,000	17,999	20,000	16,500	16,500	-	-	(16,500)	-100.0%
Total Opr Expend		\$ 403,404	\$ 371,901	\$ 448,551	\$ 579,272	\$ 566,231	\$ 332,560	\$ 336,746	\$ (246,712)	-42.6%
Capital & One-Time Funding:										
	Capital & One-Time	30,399	134,153	108,686	196,356	196,356	28,300	27,500	(168,056)	-85.6%
Total One-Time Exp		\$ 30,399	\$ 134,153	\$ 108,686	\$ 196,356	\$ 196,356	\$ 28,300	\$ 27,500	\$ (168,056)	-85.6%
Total Expenditures		\$ 433,803	\$ 506,054	\$ 557,237	\$ 775,628	\$ 762,587	\$ 360,860	\$ 364,246	\$ (414,768)	-53.5%

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COMMUNITY DEVELOPMENT SERVICES DEPARTMENT OVERVIEW

Responsible Manager: *Vacant, Director*

2009/2010 ACCOMPLISHMENTS

- Supported key economic development projects at AMC site, Federal Way School District Service Center, Steel Lake Plaza retail project, Panther Lake and Lakota Middle School renovations, 1st Avenue Library renovation, The Commons, Hampton Inn, KWA, and Federal Way Market Place.
- Completed numerous code and comprehensive plan amendments.
- Maintained high levels of service with reduced staffing levels.
- Adopted new innovative Commercial Enterprise zone to stimulate economic development.
- Supported the United States Census Bureau by being an All Community Count City.
- Implemented both Korean and Hispanic community leadership committees.
- Received a King County United Way New Solutions Impact Council Grant for community conversations and coalition development.
- Participated with 16 other King County cities in the development and implementation of the first electronic application process for grant funding.
- Developed the electronic web-based volunteer application process. Over 7,000 hits were recorded to the webpage. There are also 381 subscribers who receive the volunteer list as of September 2010.
- 2009: 18,179 volunteer hours (up from 16,070 in 2008), which equates to \$385,031 value to the city. There are 1,093 volunteers who have served both in long-term placements or one of 7 community projects or events throughout the year.
- 2010: We are on track to crest the 20,000 volunteer hours mark, which is an estimated value of \$450,000 provided to the city.
- Conducted one-night counts of the homeless, which in FY2009 doubled from FY2008 and then again doubled in numbers of homeless from FY2009 to 2010.
- Continued to improve the permit process for better customer service and advanced processing techniques.
 - Amended and adopted 2009 International Codes.
 - Implemented new cashiering and credit card systems in the permit center.
 - Expanded over counter permitting.
 - Expanded on-line permitting.
 - Developed and implemented conditions management module for electronic permit tracking.

COMMUNITY DEVELOPMENT SERVICES DEPARTMENT OVERVIEW

Responsible Manager: *Vacant, Director*

2011/2012 ANTICIPATED KEY PROJECTS

- Maintain current levels of human service and block grant funding.
- Continue implementation of program to monitor contracts of human service agencies.
- Continue to work on local and regional efforts to address housing and human services to include participating on the Interagency Council of the Committee to End Homelessness in King County.
- Update the Housing and Human Services Consolidated Plan.
- Determine the feasibility of the City of Federal Way receiving its Community Development Block Grants directly from HUD as an entitlement city or renegotiate the Joint-Agreement with King County.
- Continue to improve the permit process and relations with the business and development communities.
 - Expand on line permitting to include minor building permits.
 - Expand over the counter permitting services.
- Begin process for mandatory seven year comprehensive plan update.
 - Work on regional efforts to allocate buildable lands targets.
- Complete new Shoreline Master Program per state law.
- Complete grant funded Bicycle/Pedestrian Plan and Subarea Plan
- Continue annual code amendment work program.
- Improve compliance and response time for code compliance and graffiti programs.
- Implement mandatory FEMA flood hazard regulatory compliance.
- Support key economic development projects.

COMMUNITY DEVELOPMENT SERVICES DEPARTMENT OVERVIEW

Responsible Manager: Vacant, Director

ADOPTED PROGRAM CHANGES:

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
Program Cuts Recommended													
AD	Eliminate 0.5 FTE Office Tech	(0.50)	-	-	(27,650)	-	(28,329)	(0.50)	-	-	(27,650)	-	(28,329)
PL	Eliminate 1.0 FTE Associate Planner (one-time grant funded in 2011 only)	(1.00)	-	-	(83,168)	-	(88,497)	(1.00)	-	-	(83,168)	-	(88,497)
BL	Eliminate 1.0 FTE Development Specialist	-	-	-	-	-	-	(1.00)	-	-	(76,570)	-	(78,916)
BL	Eliminate 1.0 FTE Inspector/Plans Examiner	(1.00)	-	-	(96,571)	-	(99,505)	(1.00)	-	-	(96,571)	-	(99,505)
BL	Eliminate 1.0 FTE Code Compliance Officer (frozen)	-	-	-	-	-	-	(1.00)	-	-	(96,026)	-	(96,044)
BL	Eliminate 1.0 FTE Assistant Building Official	-	-	-	-	-	-	(1.00)	-	-	(111,836)	-	(115,184)
HS	Eliminate 0.9 FTE Volunteer Coordinator	-	-	-	-	-	-	(0.90)	-	-	(75,664)	-	(77,692)
HS	Eliminate 0.5 FTE Korean Liaison	-	-	-	-	-	-	(0.50)	-	-	(29,102)	-	(30,980)
HS	Eliminate 0.5 FTE Hispanic Liaison	-	-	-	-	-	-	(0.50)	-	-	(36,190)	-	(37,650)
Total		(2.50)	-	-	(207,389)	-	(216,331)	(7.40)	-	-	(632,777)	-	(652,797)
New Programs Added													
BL	Building Inspector Laptops (funded by automation fees and replacement reserves)	-	-	-	-	-	-	-	-	8,638	-	-	-
Pool	Replace Pool Car #301 (funded by reserves and grant)	-	-	-	-	-	2,066	-	-	-	-	-	-
Pool	Replace Pool Car #302 (funded by reserves and grant)	-	-	-	-	-	2,066	-	-	-	-	-	-
PL	Comprehensive Plan Update (Joint project with Public Works, CD Portion)	-	-	147,250	-	31,000	-	-	-	146,000	-	31,000	-
HS	Human Services Joint Electronic Application	-	-	-	7,500	-	7,500	-	-	-	7,500	-	7,500
BL	Temporary Help for Graffiti and Sign Program	-	-	18,840	-	18,840	-	-	-	18,840	-	18,840	-
HS	Human Services Funding (increased by 20%)	-	-	-	43,000	-	43,000	-	-	86,000	-	86,000	-
HS	Challenge Grant	-	-	-	10,000	-	10,000	-	-	10,000	-	10,000	-
HS	MLK Celebration	-	-	-	10,000	-	10,000	-	-	5,000	-	5,000	-
HS	Community Garden	-	-	-	10,000	-	10,000	-	-	10,000	-	10,000	-
CDBG	General Fund Support of CDBG (Planning and Administration)	-	-	-	7,876	-	9,965	-	-	11,544	-	13,633	-
PL	Restore 1.0 Associate Planner (Grant funded for \$83,168 in 2011 one-time)	-	-	-	-	-	-	-	-	-	-	-	-
Total		-	-	166,090	88,376	49,840	94,597	-	-	296,022	7,500	174,473	7,500
New Programs Not Recommended													
HS	Admin Overtime for Diversity Commission	-	-	-	1,712	-	1,712	-	-	-	-	-	-
Total		-	-	-	1,712	-	1,712	-	-	-	-	-	-

COMMUNITY DEVELOPMENT SERVICES DEPARTMENT OVERVIEW
Responsible Manager: Vacant, Director

DEPARTMENT POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Community Development Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58C
Deputy Comm Develop Director	-	-	1.00	1.00	-	-	-	50
Planning Manager	1.00	1.00	-	-	1.00	1.00	1.00	46
Building Official	1.00	1.00	1.00	1.00	1.00	1.00	1.00	46
Principal Planner	-	-	-	-	-	1.00	1.00	41
Human Services Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Senior Planner	3.00	4.00	3.00	3.00	3.00	2.00	2.00	38
Assistant Building Official	1.00	1.00	1.00	1.00	1.00	-	-	35
Plans Examiner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	34
Combination Electrical/Bldg Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	34
Inspector/Plans Examiner	3.00	2.00	3.00	2.00	2.00	1.00	1.00	32
Associate Planner	3.00	2.00	3.00	2.00	2.00	1.00	1.00	32
Code Compliance Officer	3.00	3.00	3.00	3.00	3.00	2.00	2.00	30
Permit Center Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	30
Vol & Neighborhood Prg Coordinator	1.00	1.00	1.00	0.90	0.90	-	-	30
Lead Development Specialist	1.00	-	1.00	-	-	-	-	26
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	24
Development Specialist	3.00	3.00	3.00	3.00	3.00	2.00	2.00	24
Administrative Assistant I	1.50	1.50	1.50	1.50	1.50	1.50	1.50	18
Hispanic Community Liaison	0.50	0.50	0.50	0.50	0.50	-	-	15
Korean Community Liaison	0.50	0.50	0.50	0.50	0.50	-	-	15
Office Technician II	1.50	1.50	1.50	1.50	1.50	1.00	1.00	14
Total General Fund	31.00	29.00	31.00	27.90	27.90	20.50	20.50	
CDBG Fund 119:								
CDBG Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	32
Total CDBG Fund 119	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
Total Regular Staffing	32.00	30.00	32.00	28.90	28.90	21.50	21.50	
Change from prior year	3.25	(2.00)	2.00	(1.10)	(1.10)	(7.40)	(7.40)	
Funded on a One-Time Basis:								
Associate Planner	-	-	-	-	-	1.00	-	32
Frozen Positions:								
Code Compliance Officer*	-	-	-	-	-	1.00	1.00	30
Grand Total Staffing	32.00	30.00	32.00	28.90	28.90	23.50	22.50	

*Frozen Code Compliance Officer is Proposition 1 funded.

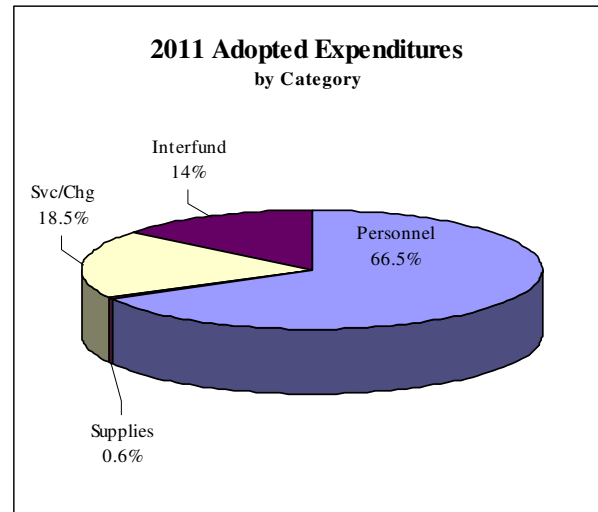
COMMUNITY DEVELOPMENT SERVICES DEPARTMENT OVERVIEW

Responsible Manager: *Vacant, Director*

PURPOSE/DESCRIPTION:

The Department of Community Development Services provides:

- Management of general fund human services allocations and Community Development Block Grant fund.
- Administration and enforcement of International Codes for plan review, construction and inspection.
- Administration and enforcement of land use, environmental and nuisance codes.
- Long-range planning and policy work including the Comprehensive Plan, neighborhood plans, code revisions, housing and annexations.
- Passport acceptance facility.



GOALS/OBJECTIVES:

- Contribute to the economic growth and quality of life of the city by providing efficient, timely, transparent and responsive permit processing and inspections that complies with local and state regulations.
- Strengthen human service agencies and the social fabric of the community by administering and monitoring grants.
- Ensure safe structures for the community to work and live in through compliance with adopted codes.

DEPARTMENT SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 2,223,897	\$ 2,498,451	\$ 2,338,853	\$ 2,547,328	\$ 2,535,427	\$ 2,038,570	\$ 1,937,183	(508,759)	-20.0%
	Federal/State Grant	197,454	179,171	448,030	1,262,371	1,253,631	242,714	159,546	(1,019,657)	-80.8%
	Zoning Fees	167,444	66,197	171,000	171,000	70,000	71,000	71,000	(100,000)	-58.5%
	Building Permits	696,449	691,081	843,000	600,000	700,000	707,000	714,000	107,000	17.8%
	Electrical Permits	150,108	145,366	174,000	150,000	150,000	152,000	154,000	2,000	1.3%
	Plan Review	415,736	319,648	438,000	324,000	325,000	303,000	307,000	(21,000)	-6.5%
	Other Misc	57,735	36,472	6,000	6,000	6,000	8,815	9,147	2,815	46.9%
Total Revenues		\$ 3,908,823	\$ 3,936,386	\$ 4,418,883	\$ 5,060,699	\$ 5,040,058	\$ 3,523,099	\$ 3,351,876	\$ (1,537,601)	-30.4%
Expenditure Summary:										
71	Administration	418,029	463,442	494,356	478,388	478,388	449,443	463,461	(28,945)	-6.1%
73	Planning	983,305	976,593	1,049,234	899,709	899,709	1,008,225	826,671	108,516	12.1%
74	Building	1,509,852	1,558,677	1,630,097	1,605,159	1,605,159	1,169,782	1,166,526	(435,377)	-27.1%
83	Human Svrs Admin	803,399	772,151	784,683	803,170	803,170	724,559	722,039	(78,611)	-9.8%
Subtotal GF Opr Expend		\$ 3,714,586	\$ 3,770,864	\$ 3,958,371	\$ 3,786,427	\$ 3,786,427	\$ 3,352,009	\$ 3,178,697	\$ (434,419)	-11.5%
119	Comm Dev Block Grnt	173,272	165,522	460,512	1,274,272	1,253,631	171,090	173,179	(1,103,182)	-86.6%
Total Expend		\$ 3,887,858	\$ 3,936,386	\$ 4,418,882	\$ 5,060,699	\$ 5,040,058	\$ 3,523,099	\$ 3,351,876	\$ (1,537,600)	-30.4%

COMMUNITY DEVELOPMENT SERVICES DEPARTMENT OVERVIEW

Responsible Manager: Vacant, Director

HIGHLIGHTS/CHANGES:

The Community Development overall adopted operating budget total is \$3,069,014 in 2011 and \$3,136,498 in 2012. This is a decrease of \$1,664,847 or -35.2% from the 2010 adjusted budget. Each division manager reviewed the prior history of expenditures for appropriate adjustments. Minor line item adjustments are proposed by division managers to reflect past and anticipated spending patterns. Adopted changes were made in an attempt to create a realistic spending plan for each division. Overall, beyond employee salaries, the department does not have any single line item of significant value and no significant changes to individual line items are proposed.

Major program changes include:

- **Salaries/ Wages & Benefits** – Decrease of \$552,081 is due to a reduction of .50 FTE Office Tech, 1.0 FTE Associate Planner, 1.0 FTE Development Specialist, 1.0 FTE Inspector/Plans Examiner, 1.0 FTE Code Compliance Officer (frozen – Proposition 1 funded), 1.0 FTE Assistant Building Official, .90 FTE Volunteer Coordinator, .50 FTE Korean Liaison, and .50 FTE Hispanic Liaison. 1.0 FTE Associate Planner is grant funded on a 1-time basis in 2011.
- **Professional Services** – Reduction due to Recovery Grants in 2010 are not budgeted in 2011/2012.
- **Interfund Contributions**- Reduction due to Recovery Grants in 2010 are not budgeted in 2011/2012.
- **Capital Outlay**- Reduction due to Recovery Grants in 2010 are not budgeted in 2011/2012.

REVENUE AND EXPENDITURE SUMMARY:

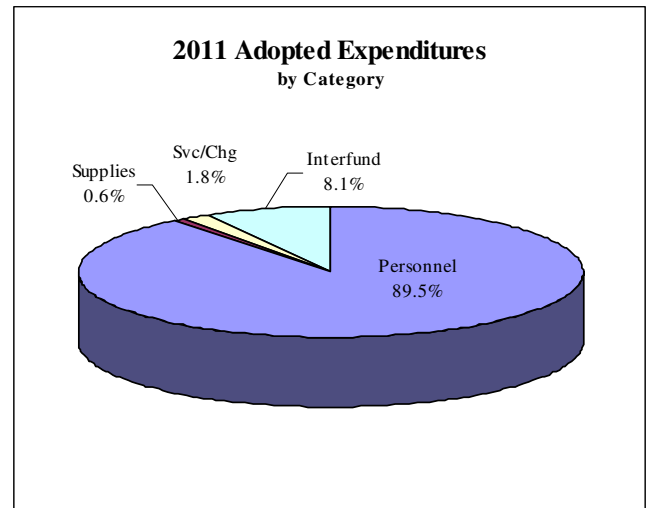
Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	2,223,897	2,498,451	2,338,853	2,547,328	2,535,427	2,038,570	1,937,183	(508,759)	-20.0%
	Federal/State Grant	197,454	179,171	448,030	1,262,371	1,253,631	242,714	159,546	(1,019,657)	-80.8%
	Zoning Fees	167,444	66,197	171,000	171,000	70,000	71,000	71,000	(100,000)	-58.5%
	Building Permits	696,449	691,081	843,000	600,000	700,000	707,000	714,000	107,000	17.8%
	Electrical Permits	150,108	145,366	174,000	150,000	150,000	152,000	154,000	2,000	1.3%
	Plan Review	415,736	319,648	438,000	324,000	325,000	303,000	307,000	(21,000)	-6.5%
	Other Misc	57,735	36,472	6,000	6,000	6,000	8,815	9,147	2,815	46.9%
Total Revenues		\$ 3,908,823	\$ 3,936,386	\$ 4,418,883	\$ 5,060,699	\$ 5,040,058	\$ 3,523,099	\$ 3,351,876	\$ (1,519,416)	-30.0%
Expenditure Summary:										
110	Salaries & Wages	1,958,690	2,091,751	2,255,209	1,997,942	1,982,621	1,538,918	1,541,024	(459,024)	-23.0%
111/1	Temporary Help	21,240	13,883	23,828	3,190	2,637	5,668	5,668	2,478	77.7%
120	Overtime	7,291	5,927	2,900	2,900	2,900	2,960	2,960	60	2.1%
2XX	Benefits	611,456	622,030	716,919	587,479	582,292	494,422	548,915	(93,057)	-15.8%
31X	Supplies	18,532	15,891	17,040	16,490	16,230	16,965	16,965	475	2.9%
3XX	Othr Opr Supplies	2,915	1,447	2,650	2,650	2,650	2,250	2,250	(400)	-15.1%
41X	Professional Svcs	534,972	504,962	521,377	1,162,303	1,157,933	524,967	524,967	(637,336)	-54.8%
43X	Travel & Training	21,696	13,761	20,222	20,222	26,572	21,022	21,022	800	4.0%
42/47	Utility & Comm	(5,877)	520	300	2,500	2,500	2,450	2,450	(50)	-2.0%
48X	Repairs & Mtc	32	-	50	50	50	-	-	(50)	-100.0%
497	Association Dues	3,009	3,582	3,385	3,385	3,285	3,575	3,575	190	5.6%
4XX	Other Misc Exp	13,905	14,365	18,978	20,607	19,407	16,945	16,945	(3,662)	-17.8%
5XX	Intgvtl Svrs/Taxes	20,240	35	14,550	50	50	50	50	-	0.0%
552	Interfund Contributions	-	-	-	174,715	174,715	-	-	(174,715)	-100.0%
600	Capital Outlays	-	-	276,076	276,076	276,076	-	-	(276,076)	-100.0%
9XX	IS Charges-M&O	352,203	333,047	387,507	367,905	367,905	342,802	353,355	(25,103)	-6.8%
9XX	IS Charges-Reserves	95,126	105,028	94,824	95,397	95,397	96,020	96,352	623	0.7%
Total Opr Expend		\$ 3,655,430	\$ 3,726,229	\$ 4,355,815	\$ 4,733,861	\$ 4,713,220	\$ 3,069,014	\$ 3,136,498	\$ (1,664,847)	-35.2%
Capital & One-Time Funding:										
	Capital & One-Time	232,428	210,156	63,067	326,838	326,838	454,085	215,378	127,247	38.9%
Total One-Time Exp		\$ 232,428	\$ 210,156	\$ 63,067	\$ 326,838	\$ 326,838	\$ 454,085	\$ 215,378	\$ 127,247	38.9%
Total Expenditures		\$ 3,887,858	\$ 3,936,386	\$ 4,418,882	\$ 5,060,699	\$ 5,040,058	\$ 3,523,099	\$ 3,351,876	\$ (1,537,600)	-30.4%

COMMUNITY DEVELOPMENT SERVICES ADMINISTRATION

Responsible Manager: Vacant, Director

PURPOSE/DESCRIPTION:

The Administration Division of the Department of Community Development Services coordinates staff support throughout the department, organizes the department's resources, and facilitates communication. Overall department management is provided by the Director of Community Development Services. The Administration Division provides office support to the department in the areas of purchasing, word processing, records maintenance, training, personnel, supplies, and scheduling. The division also provides support to the Planning Commission, Human Services Commission, and Diversity Commission. The primary goal is to provide high-quality customer service to citizens, businesses, public agencies, other city departments, and department staff. In addition, this division provides the city receptionist and is a passport acceptance facility.



GOALS/OBJECTIVES:

- Provide a work environment within the department that encourages creativity and longevity.
- Participate in regional and legislative discussions regarding planning, building and human services.
- Work with division managers to improve quality, efficiency and effectiveness of customer service.
- Provide quality administrative services to assist department staff in providing superior public service.

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of word processing requests annually	2,000	2,000	2,000	2,000
• Number of walk-in clients annually	15,000	15,000	15,000	15,000
• Number of phone calls received annually	20,000	20,000	20,000	20,000
• Number of passport applications processed	2,800	3,000	3,000	3,000
Outcome Measures:				
• Percent of word processing documents completed on time	100.0%	95.0%	85.0%	85.0%
Efficiency Measures:				
• N/A				

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Community Development Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58C
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	24
Administrative Assistant I	1.00	1.50	1.00	1.50	1.50	1.50	1.50	18
Office Technician II	1.50	1.50	1.50	1.50	1.50	1.00	1.00	14
Total Regular Staffing	4.50	5.00	4.50	5.00	5.00	4.50	4.50	
Change from prior year	-	0.50	(0.50)	-	-	(0.50)	-	
Grand Total Staffing	4.50	5.00	4.50	5.00	5.00	4.50	4.50	

COMMUNITY DEVELOPMENT SERVICES ADMINISTRATION

Responsible Manager: Vacant, Director

HIGHLIGHTS/CHANGES:

The Community Development Administration adopted operating budget total is \$448,743 in 2011 and \$463,461 in 2012. This is a decrease of \$28,951 or -6.1% from the 2010 adjusted budget. The administration division provides support to planning, building and the human services divisions. The director participates in the chamber and city's Economic Development Committee and the Planning Commission. Minor shifts in the previous budget have been made to better reflect historic trends of how funds are actually spent. Major program changes include:

- **Salaries/Wages & Benefits** – Decrease of \$14,995 due to 0.50 FTE Office Tech reduction.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	418,029	463,442	494,356	478,388	478,388	449,443	463,461	(28,945)	-6.1%
Total Revenues		\$ 418,029	\$ 463,442	\$ 494,356	\$ 478,388	\$ 478,388	\$ 449,443	\$ 463,461	\$ (28,945)	-6.1%
Expenditure Summary:										
110	Salaries & Wages	266,630	310,857	328,861	318,925	318,925	293,784	293,784	(25,141)	-7.9%
111/1	Temporary Help	1,590	29	1,010	1,010	1,010	-	-	(1,010)	-100.0%
120	Overtime	2,406	4,937	1,600	1,600	1,600	1,660	1,660	60	3.8%
2XX	Benefits	83,717	94,458	103,440	95,987	95,987	106,133	117,993	10,146	10.6%
31X	Supplies	1,987	1,774	1,730	1,730	1,730	2,180	2,180	450	26.0%
3XX	Othr Opr Supplies	584	-	500	500	500	500	500	-	0.0%
41X	Professional Svcs	-	-	-	1,300	1,300	1,460	1,460	160	12.3%
43X	Travel & Training	2,620	3,142	3,350	3,350	3,350	3,400	3,400	50	1.5%
42/47	Utility & Comm	1	499	-	2,200	2,200	2,200	2,200	-	0.0%
48X	Repairs & Mtc	32	-	50	50	50	-	-	(50)	-100.0%
497	Association Dues	454	510	460	460	460	550	550	90	19.6%
4XX	Other Misc Exp	245	99	60	60	60	310	310	250	416.7%
9XX	IS Charges-M&O	41,337	36,907	42,691	40,498	40,498	26,423	29,281	(14,075)	-34.8%
9XX	IS Charges-Reserves	9,332	9,612	9,910	10,024	10,024	10,143	10,143	119	1.2%
Total Opr Expend		\$ 410,935	\$ 462,823	\$ 493,662	\$ 477,694	\$ 477,694	\$ 448,743	\$ 463,461	\$ (28,951)	-6.1%
Capital & One-Time Funding:										
	Capital & One-Time	7,094	619	694	694	694	700	-	6	0.9%
Total One-Time Exp		\$ 7,094	\$ 619	\$ 694	\$ 694	\$ 694	\$ 700	\$ -	\$ 6	0.9%
Total Expenditures		\$ 418,029	\$ 463,442	\$ 494,356	\$ 478,388	\$ 478,388	\$ 449,443	\$ 463,461	\$ (28,945)	-6.1%

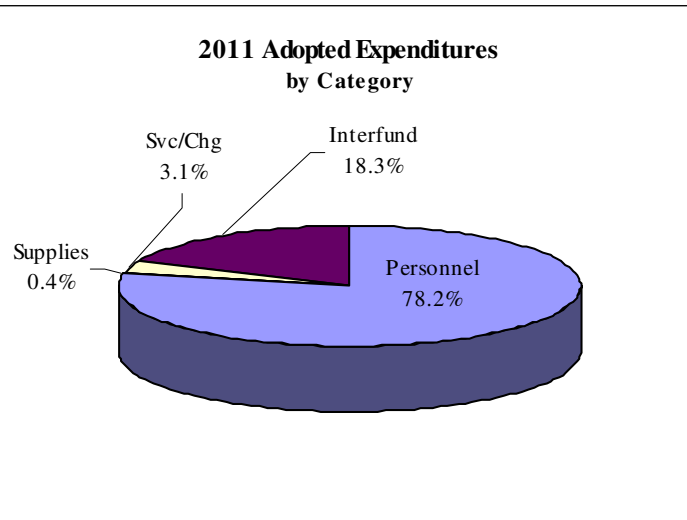
COMMUNITY DEVELOPMENT SERVICES PLANNING

Responsible Manager: *Isaac Conlen, Planning Manager*

PURPOSE/DESCRIPTION:

The Planning Division processes land use applications, monitors compliance with the Federal Way city codes, processes code amendments and comprehensive plan amendments, and manages federal, state and local environmental processes and regulations. The division provides assistance to other departments to formulate policy and code amendments, provides technical assistance for City projects and annexations and coordinates the City's response to land use appeal issues as directed by the City Council and Mayor.

The division prepares, maintains and implements the City's Comprehensive Plan consistent with the Growth Management Act. The division is responsible for implementing other special projects and mandates required through the Growth Management Act or other new legislation. The division responds to and prepares special studies and other projects at the direction of the City Council and Mayor.



GOALS/OBJECTIVES:

- Continue to make progress improving the permit process.
- Apply for grants that assist with the cost of implementing programs.
- Complete comprehensive plan updates.
- Complete grant funded Bike/Pedestrian Plan and Subarea Plan.
- Complete development code revisions.
- Assist with public and private plans to revitalize downtown.

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Pre-application conferences held.	57	30	30	30
• Number of drop-in questions-telephone and front counter annually.	8,000	5,000	5,500	5,500
• Land use applications received annually.	404	300	250	275
Outcome Measures:				
• Total revenue receipted versus revenue forecast.	100.0%	100.0%	100.0%	100.0%
Efficiency Measures:				
• Average number of calendar days to complete pre-applications.	28	28	28	28
• Average number of calendar days to complete SEPA review.	60-90	60-90	60-90	60-90

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Deputy Comm Develop Director	-	-	0.75	0.75	-	-	-	50
Planning Manager	1.00	1.00	-	-	1.00	1.00	1.00	46
Principal Planner	-	-	-	-	-	1.00	1.00	41
Senior Planner	3.00	4.00	3.00	3.00	3.00	2.00	2.00	38
Associate Planner	3.00	2.00	3.00	2.00	2.00	1.00	1.00	32
Development Specialist	2.00	1.00	2.00	1.00	1.00	1.00	1.00	24
Total Regular Staffing	9.00	8.00	8.75	6.75	7.00	6.00	6.00	
Change from prior year	0.25	(1.00)	0.75	(1.25)	(1.00)	(1.00)	-	
Funded on a One-Time Basis:								
Associate Planner	-	-	-	-	-	1.00	-	32
Grand Total Staffing	9.00	8.00	8.75	6.75	7.00	7.00	6.00	

COMMUNITY DEVELOPMENT SERVICES PLANNING
Responsible Manager: Isaac Conlen, Planning Manager

HIGHLIGHTS/CHANGES:

The Community Development Planning Division adopted operating budget total is \$762,978 in 2011 and \$781,793 in 2012. This is a decrease of \$86,447 or -10.2% from the 2010 adjusted budget. Key economic development projects for the year include the Hampton Inn, support for the AMC theater mixed use project, Federal Way School District Service Center, Panther Lake and Lakota Middle School renovation projects, 1st Avenue Library renovation, Steel Lake Plaza retail project, KWA, The Commons retail pads, and Federal Way Market Place retail pads. The adopted budget reduces supplies and other miscellaneous items, as well as the FTEs noted below. Major program changes include:

- **Salaries and Wages** – Decrease of \$74,857 is due to reduction of 1.0 FTE Associate Planner, and 1.0 FTE Development Specialist. 1.0 FTE Associate Planner is grant funded on a 1-time basis in 2011 only.

REVENUE AND EXPENDITURE SUMMARY:

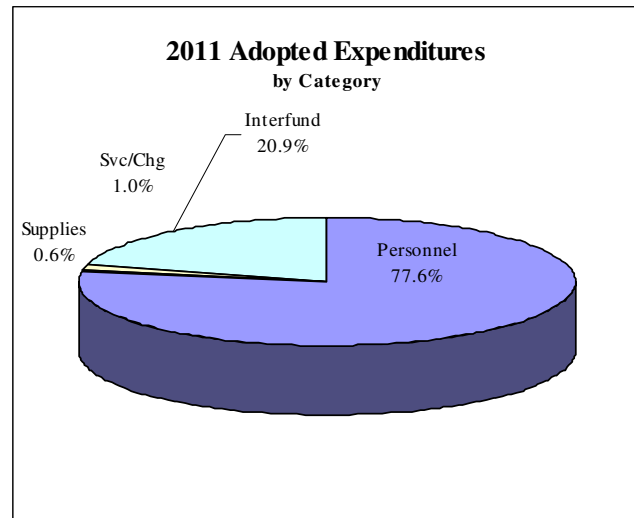
Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	735,407	857,333	851,234	700,209	800,209	834,242	734,524	134,033	19.1%
	Federal/State Grant	3,217	14,078	-	-	-	83,168	-	83,168	n/a
	Zoning Fees	167,444	66,197	171,000	171,000	70,000	71,000	71,000	(100,000)	-58.5%
	Plan Review	34,665	15,809	27,000	28,500	29,500	17,000	18,000	(11,500)	-40.4%
	Other Misc/Pass-Thru	42,572	23,176	-	-	-	2,815	3,147	2,815	n/a
Total Revenues		\$ 983,305	\$ 976,593	\$ 1,049,234	\$ 899,709	\$ 899,709	\$ 1,008,225	\$ 826,671	\$ 108,516	12.1%
Expenditure Summary:										
110	Salaries & Wages	537,250	595,810	641,958	521,077	521,077	458,676	458,676	(62,401)	-12.0%
111/1	Temporary Help	14,840	13,240	10,397	(1,741)	(1,741)	-	-	1,741	-100.0%
120	Overtime	80	-	-	-	-	-	-	-	n/a
2XX	Benefits	158,560	165,542	204,733	150,547	150,547	138,091	152,928	(12,456)	-8.3%
31X	Supplies	3,649	2,529	3,050	3,050	3,050	2,600	2,600	(450)	-14.8%
3XX	Othr Opr Supplies	35	221	650	650	650	350	350	(300)	-46.2%
41X	Professional Svcs	1,023	60	3,000	3,000	3,000	2,000	2,000	(1,000)	-33.3%
43X	Travel & Training	7,491	4,955	5,147	5,147	5,147	6,897	6,897	1,750	34.0%
42/47	Utility & Comm	(5,919)	-	100	100	100	100	100	-	0.0%
497	Association Dues	1,565	1,961	1,550	1,550	1,550	1,550	1,550	-	0.0%
4XX	Other Misc Exp	7,614	12,091	13,518	15,147	15,147	12,960	12,960	(2,187)	-14.4%
5XX	Intgvtl Svcs/Taxes	-	35	50	50	50	50	50	-	0.0%
9XX	IS Charges-M&O	118,699	110,335	126,049	126,673	126,673	119,827	123,805	(6,846)	-5.4%
9XX	IS Charges-Reserves	24,536	23,686	23,915	24,175	24,175	19,877	19,877	(4,298)	-17.8%
Total Opr Expend		\$ 869,424	\$ 930,465	\$ 1,034,117	\$ 849,425	\$ 849,425	\$ 762,978	\$ 781,793	\$ (86,447)	-10.2%
Capital & One-Time Funding:										
	Capital & One-Time	113,881	46,128	15,117	50,284	50,284	245,247	44,878	194,963	387.7%
Total One-Time Exp		\$ 113,881	\$ 46,128	\$ 15,117	\$ 50,284	\$ 50,284	\$ 245,247	\$ 44,878	\$ 194,963	387.7%
Total Expenditures		\$ 983,305	\$ 976,593	\$ 1,049,234	\$ 899,709	\$ 899,709	\$ 1,008,225	\$ 826,671	\$ 108,516	12.1%

COMMUNITY DEVELOPMENT SERVICES BUILDING

Responsible Manager: Lee Bailey, Building Official

PURPOSE/DESCRIPTION:

The Building Division is comprised of three groups, counter staff, plan review/inspection, and code compliance. All three support the permit process and compliance with City codes. The Building Division of Community Development is responsible for the administration of the State Building Code as amended by the Federal Way City Code (FWCC). The State code includes the International Building, Residential, Mechanical, Fuel Gas, and the Uniform Plumbing Codes as well as the Washington State Energy and Ventilation Codes. The division is also responsible for the administration of the State Electrical Code (NEC). By local adoption, the division also administers the Property Maintenance Code. Compliance with the sign code provisions of the Federal Way Revised Code (FWRC) and graffiti control is also the division's responsibility. The division conducts reviews and inspections of both commercial and residential construction projects and is responsible for the review and inspection of all FWRC provisions pertaining to residential applications including zoning, surface water and drainage requirements. In addition, the division responds to Citizen Action Requests and Records Requests generated from the community as well as other departments and agencies. The division also works closely with members of South King Fire and Rescue in administering the International Fire Code within the City of Federal Way.



GOALS/OBJECTIVES:

- Continue to make improvements to the permit and code compliance procedures.
- Continue to work closely with South King County Fire District on compliance and permit issues and revise interlocal agreement as appropriate.
- Identify code compliance issues and work toward prompt compliance; keep staff trained on changes to codes; and close higher percentage of cases.
- Provide quality reviews and inspections in timely fashion for all residential and commercial projects.

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Total permits issued/reviewed	2,200/1,400	2,200/1,400	2,100/1,300	2,100/1,300
• Valuation of issued permits	\$70m	\$65m	\$62m	\$62m
Outcome Measures:				
• New Single Family (NSF) permits issued < 30 days	85%	85%	75%	75%
• Tenant Improvement permits (TI) issued < 20 days	80%	80%	70%	70%
• Average number of permit inspections per year.	13,000	12,000	12,000	11,500
• Average number of Citizen Action Request investigations per year	600	600	700	700
• Average number of Records Requests completed per year	90	90	90	90
• Total revenue receipted versus Total revenue forecasted (%)	100.0%	100.0%	100.0%	100.0%
Efficiency Measures:				
• Average staff hours per NSF permit – Review/Inspection	4/12	4/12	4/15	4/15
• Average staff hours per TI permit – Review/Inspection	4/10	4/10	4/10	4/10
• Average staff hours per Citizen Action Request	6	6	6	6
• Average staff hours per Records Request	4	4	4	4

COMMUNITY DEVELOPMENT SERVICES BUILDING

Responsible Manager: Lee Bailey, Building Official

The Community Development Building adopted operating budget total is \$1,082,144 in 2011 and \$1,110,526 in 2012. This is a decrease of \$317,563 or -22.7% from the 2010 adjusted budget. The Building Division expects 2011-2012 building permit activity to reflect a continued lower demand for residential construction, average demand for commercial construction except for commercial office space, which still appears to be in low demand. The over-the-counter permit program continues to be extremely successful and the division expects that program to continue its popularity with our customers; however, in light of current budget constraints this program may be suspended. Use of the newly established on line permitting should continue to see rapid growth as contractors make use of this new tool. Staff identified changes to improve response times and efficiency, which were implemented into the code compliance program and officers have been very successful with the new enforcement tactics such as civil citations. The 2009 Edition of the International Construction Codes were amended and adopted in 2010 and staff has been undergoing the necessary training to administer the new additions. Building staff oversaw the completion and occupancy of the new Hampton Inn project along with the King County Library remodel and several large school district projects. The division has also been effective in identifying alternate code methods for allowing winter cold weather housing for the city's homeless. Major program changes include:

- **Salaries/Wages & Benefits** – Decrease of \$319,804 is due to elimination of 1.0 FTE Inspector/Plans Examiner, 1.0 FTE Assistant Building Official, and froze 1.0 FTE Code Compliance Officer Prop 1 Funded.

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	276,536	415,388	196,097	553,659	453,659	18,782	3,526	(534,877)	-96.6%
	Building Permits	696,449	691,081	843,000	600,000	700,000	707,000	714,000	107,000	17.8%
	Electrical Permits	150,108	145,366	174,000	150,000	150,000	152,000	154,000	2,000	1.3%
	Plan Review	381,071	303,839	411,000	295,500	295,500	286,000	289,000	(9,500)	-3.2%
	Other Misc	5,688	3,003	6,000	6,000	6,000	6,000	6,000	-	0.0%
Total Revenues		\$ 1,509,852	\$ 1,558,677	\$ 1,630,097	\$ 1,605,159	\$ 1,605,159	\$ 1,169,782	\$ 1,166,526	\$ (435,377)	-27.1%
Expenditure Summary:										
110	Salaries & Wages	891,564	927,524	996,646	885,384	885,384	628,346	630,452	(257,038)	-29.0%
111/1	Temporary Help	1,600	-	8,500	-	-	2,300	2,300	2,300	n/a
120	Overtime	4,805	990	1,300	1,300	1,300	1,300	1,300	-	0.0%
2XX	Benefits	292,873	293,979	323,906	270,345	270,345	207,579	230,519	(62,766)	-23.2%
31X	Supplies	4,942	8,121	5,275	5,275	5,275	4,975	4,975	(300)	-5.7%
3XX	Othr Opr Supplies	1,831	1,226	1,500	1,500	1,500	1,400	1,400	(100)	-6.7%
41X	Professional Svcs	147	-	500	500	500	500	500	-	0.0%
43X	Travel & Training	9,450	4,676	7,925	7,925	7,925	6,925	6,925	(1,000)	-12.6%
42/47	Utility & Comm	-	16	-	-	-	-	-	-	n/a
497	Association Dues	915	911	900	900	900	1,000	1,000	100	11.1%
4XX	Other Misc Exp	5,250	1,601	3,000	3,000	3,000	2,000	2,000	(1,000)	-33.3%
9XX	IS Charges-M&O	160,542	154,769	183,115	166,829	166,829	164,107	167,111	(2,722)	-1.6%
9XX	IS Charges-Reserves	57,498	67,811	56,603	56,749	56,749	61,712	62,044	4,963	8.7%
Total Opr Expend		\$ 1,431,419	\$ 1,461,624	\$ 1,589,170	\$ 1,399,707	\$ 1,399,707	\$ 1,082,144	\$ 1,110,526	\$ (317,563)	-22.7%
Capital & One-Time Funding:										
	Capital & One-Time	78,433	97,053	40,927	205,452	205,452	87,638	56,000	(117,814)	-57.3%
Total One-Time Exp		\$ 78,433	\$ 97,053	\$ 40,927	\$ 205,452	\$ 205,452	\$ 87,638	\$ 56,000	\$ (117,814)	-57.3%
Total Expenditures		\$ 1,509,852	\$ 1,558,677	\$ 1,630,097	\$ 1,605,159	\$ 1,605,159	\$ 1,169,782	\$ 1,166,526	\$ (435,377)	-27.1%

POSITION INVENTORY:

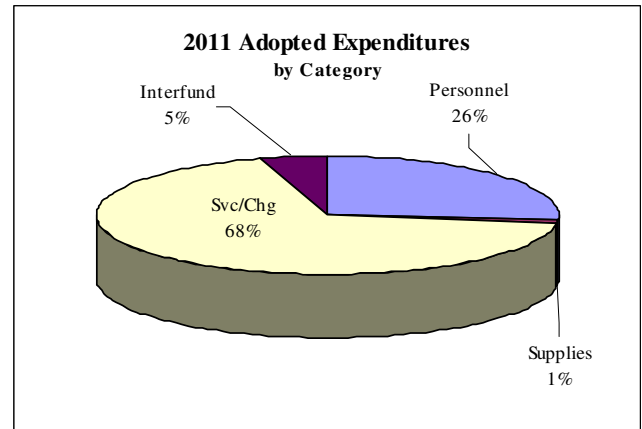
Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Deputy Comm Develop Director	-	-	0.25	0.25	-	-	-	50
Building Official	1.00	1.00	1.00	1.00	1.00	1.00	1.00	46
Assistant Building Official	1.00	1.00	1.00	1.00	1.00	-	-	35
Plans Examiner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	34
Combination Electrical/Bldg Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	34
Inspector/Plans Examiner	3.00	2.00	3.00	2.00	2.00	1.00	1.00	32
Code Compliance Officer	3.00	3.00	3.00	3.00	3.00	2.00	2.00	30
Permit Center Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	30
Lead Development Specialist	1.00	-	1.00	-	-	-	-	26
Development Specialist	1.00	2.00	1.00	2.00	2.00	1.00	1.00	24
Total Regular Staffing	14.00	13.00	14.25	13.25	13.00	9.00	9.00	
Change from prior year	0.75	(1.00)	1.25	0.25	-	(4.00)	-	
Frozen Positions:								
Code Compliance Officer	-	-	-	-	-	1.00	1.00	30
Grand Total Staffing	14.00	13.00	14.25	13.25	13.00	10.00	10.00	

COMMUNITY DEVELOPMENT SERVICES HUMAN SERVICES

Responsible Manager: *Lynnette Hynden, Human Services Manager*

PURPOSE/DESCRIPTION:

The Human Services Divisional budget covers the development of programs and services for community residents, including grant coordination, performance monitoring and the overall management of all general fund human services contracts and Community Development Block Grant (CDBG) funds. Human Services includes programs in the five strategy areas identified in the Housing and Human Services Consolidated Plan (2006-2010): 1) basic needs and emergency services, 2) promote individual and community public safety, 3) assistance to special needs groups, 4) supportive environment for low-income families with children, and 5) the development of a comprehensive human service network to more effectively address human service needs of Federal Way's low to moderately low-income and special needs populations. CDBG supports construction or rehabilitation of community facilities, neighborhood improvements and affordable housing, direct human service programs and planning activities that principally benefit low- and moderate-income individuals. The Division staffs the Human Services Commission and the Diversity Commission in addition to representing the City on policy-making bodies and community organizations.



GOALS/OBJECTIVES:

- Maintain funding levels for essential human service programs serving Federal Way residents.
- Participate in Regional and Statewide Human Services policy groups representing Federal Way residents
- Support contracts monitoring for all Human Services and CDBG grants..

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Human Services Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
CDBG Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	32
Vol & Neighborhood Prg Coordinator	1.00	1.00	1.00	0.90	0.90	-	-	30
Administrative Assistant I	0.50	-	0.50	-	-	-	-	18
Hispanic Community Liaison	0.50	0.50	0.50	0.50	0.50	-	-	15
Korean Community Liaison	0.50	0.50	0.50	0.50	0.50	-	-	15
Total Regular Staffing	4.50	4.00	4.50	3.90	3.90	2.00	2.00	
Change from prior year	0.50	(0.50)	0.50	(0.60)	-	(1.90)	-	
Grand Total Staffing	4.50	4.00	4.50	3.90	3.90	2.00	2.00	

COMMUNITY DEVELOPMENT SERVICES HUMAN SERVICES
Responsible Manager: Lynnette Hynden, Human Services Manager

PROGRAM SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
83	Human Services	\$ 770,380	\$ 705,796	\$ 778,354	\$ 732,762	\$ 732,762	\$ 604,059	\$ 607,539	\$ (128,703)	-18%
119	CDBG	173,272	165,522	460,512	1,274,272	1,253,631	171,090	173,179	(1,103,182)	-86.6%
Total Ongoing:		\$ 943,652	\$ 871,317	\$ 1,238,866	\$ 2,007,034	\$ 1,986,393	\$ 775,149	\$ 780,718	\$ (1,231,885)	-61.4%
83	Human Services	\$ 33,020	\$ 66,356	\$ 6,329	\$ 70,408	\$ 70,408	\$ 120,500	\$ 114,500	50,092	71.1%
Total One-time		\$ 33,020	\$ 66,356	\$ 6,329	\$ 70,408	\$ 70,408	\$ 120,500	\$ 114,500	\$ 50,092	71.1%
Total Expenditures		\$ 976,672	\$ 937,673	\$ 1,245,195	\$ 2,077,442	\$ 2,056,801	\$ 895,649	\$ 895,218	\$ (1,181,793)	-56.9%

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of human services contracts managed	38	38	40	40
• Amount of human services dollars administered	\$447,000	\$472,000	\$516,000	\$516,000
• Number of human services contract payments processed	152	152	152	152
• Number of human services applications processed	0	77	0	80
• Number of CDBG applications processed	10	20	7	10
• Number of CDBG contracts managed	13	6	6	6
• Number of CDBG dollars administered	\$877,572	\$816,071	\$816,071	\$816,071
Outcome Measures:				
• Percent of contracts fully executed in timely manner	100.0%	100.0%	100.0%	100.0%
• Number of Human Service Commission meetings supported	8	10	11	11
• Coordinate and facilitate community and human service provider meetings	1	3	10	10

COMMUNITY DEVELOPMENT SERVICES HUMAN SERVICES

Responsible Manager: *Lynnette Hynden, Human Services Manager*

HIGHLIGHTS/CHANGES:

The Community Development Human Services adopted operating budget total is \$775,149 in 2011 and \$780,718 in 2012. This is a decrease of \$1,231,885 or -61.4% decrease from the 2010 adjusted budget. In 2006, the City Council adopted a Five-Year Housing and Human Services Consolidated Plan that helps the Human Services Division address and identify the human service and housing needs for low and moderate-income, and special needs populations in the city. The Division has used the plan as a tool to implement contracts with local providers that address city human services goals and priorities. The division collaborates with members of the South King County Human Services Planners group on several regional issues including the development of a "Common Application" process for Human Services and CDBG Public Service Funding for 2011-2012 fiscal years. This cooperation and collaboration allowed human service agencies from all over the region to submit one application that was accepted by 17 South King County cities for both sources of funds. The division will continue to collaborate with other private and non-profit agencies to promote an effective human services delivery system that will increase human services funding from other public and private sources. The division renegotiated and implemented an agreement with King County to remain as a Joint-Agreement City for the CDBG funding purposes for 2009-2011. Federal Way continues to participate in the Seattle/King County Coalition to End Homeless to include the One Night Count conducted annually. The Division will continue the Human Services and CDBG Fund application process, performance-based contracts, outcomes evaluation requirements, technical assistance for agencies and perform routine contract monitoring of human services agencies. In 2011 the Human Services Division will evaluate and present a recommendation on whether the City should pursue CDBG direct entitlement or remain as a Joint-Agreement City as a member of the Joint Agreement Committee (JRC). Also in 2011 the division will be updating the Housing and Human Services Consolidated Plan to coincide with the CDBG direct entitlement funding decision. The division will continue utilize the United Way New Solutions Impact Council's grant to support the community conversations and coalition building.

The Human Services Fund allocation of \$430,000 was designated for human service contracts in both 2011 and 2012. One-time increase of \$86,000 was added for both 2011 and 2012.

The Korean and Hispanic Community Liaison Programs are eliminated in FY2011 and FY2012, whereby leaving a gap in services and programs for specialized communities as well as City operations.

The Volunteer Neighborhood Program although exceeding its performance objective is to be eliminated for the 2011/2012 adopted budget. Departments will experience an impact to supportive services for their programming that rely heavily on volunteer labor. Major program changes include:

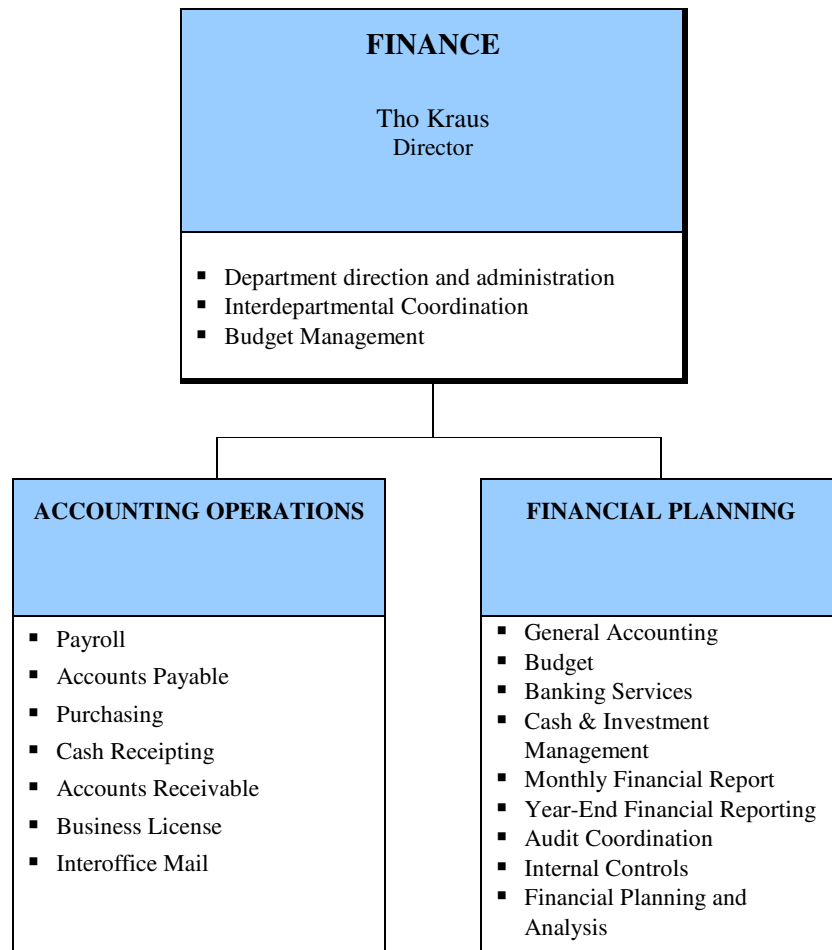
- **Salaries/Wages & Benefits** – Decrease of \$142,424 due to reduction of 0.90 FTE Volunteer Coordinator, 0.50 FTE Korean Liaison, and 0.50 FTE Hispanic Liaison.
- **Professional Services** – Reduction due to Recovery Grants in 2010 (Neighborhood Stabilization Program and CDBG-R) are not budgeted in 2011/2012
- **Interfund Contributions**- Reduction due to Recovery Grants in 2010 (Neighborhood Stabilization Program and CDBG-R) are not budgeted in 2011/2012
- **Capital Outlay**- Reduction due to Recovery Grants in 2010 (Neighborhood Stabilization Program and CDBG-R) are not budgeted in 2011/2012

COMMUNITY DEVELOPMENT SERVICES HUMAN SERVICES
Responsible Manager: Lynnette Hynden, Human Services Manager

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 793,924	\$ 761,858	\$ 784,683	\$ 803,170	\$ 803,170	\$ 724,559	\$ 722,039	(78,611)	-9.8%
	Federal/State Grant	194,237	165,093	448,030	1,262,371	1,253,631	159,546	159,546	(1,102,825)	-87.4%
	Oper Trsf Gen Fund	-	429	12,482	11,901	-	11,544	13,633	(357)	-3.0%
	Other Misc	9,475	10,293	-	-	-	-	-	-	n/a
Total Revenues		\$ 997,636	\$ 937,673	\$ 1,245,195	\$ 2,077,442	\$ 2,056,801	\$ 895,649	\$ 895,218	\$ (1,181,793)	-56.9%
Expenditure Summary:										
110	Salaries & Wages	263,246	257,560	287,743	272,555	257,234	158,112	158,112	(114,443)	-42.0%
111/1	Temporary Help	3,209	615	3,921	3,921	3,368	3,368	3,368	(553)	-14.1%
2XX	Benefits	76,306	68,051	84,841	70,600	65,413	42,619	47,475	(27,981)	-39.6%
31X	Supplies	7,953	3,466	6,985	6,435	6,175	7,210	7,210	775	12.0%
3XX	Othr Opr Supplies	465	-	-	-	-	-	-	-	n/a
41X	Professional Svcs	533,802	504,902	517,877	1,157,503	1,153,133	521,007	521,007	(636,496)	-55.0%
43X	Travel & Training	2,134	989	3,800	3,800	10,150	3,800	3,800	-	0.0%
42/47	Utility & Comm	41	6	200	200	200	150	150	(50)	-25.0%
497	Association Dues	75	200	475	475	375	475	475	-	0.0%
4XX	Other Misc Exp	795	574	2,400	2,400	1,200	1,675	1,675	(725)	-30.2%
5XX	Intgvtl Svcs/Taxes	20,240	-	14,500	-	-	-	-	-	n/a
552	Interfund Contributions	-	-	-	174,715	174,715	-	-	(174,715)	-100.0%
600	Capital Outlays	-	-	276,076	276,076	276,076	-	-	(276,076)	-100.0%
9XX	IS Charges-M&O	31,625	31,036	35,652	33,905	33,905	32,445	33,158	(1,460)	-4.3%
9XX	IS Charges-Reserves	3,759	3,920	4,396	4,449	4,449	4,288	4,288	(161)	-3.6%
Total Opr Expend		\$ 943,652	\$ 871,317	\$ 1,238,866	\$ 2,007,034	\$ 1,986,393	\$ 775,149	\$ 780,718	\$ (1,231,885)	-61.4%
Capital & One-Time Funding:										
	Capital & One-Time	33,020	66,356	6,329	70,408	70,408	120,500	114,500	50,092	71.1%
Total One-Time Exp		\$ 33,020	\$ 66,356	\$ 6,329	\$ 70,408	\$ 70,408	\$ 120,500	\$ 114,500	\$ 50,092	71.1%
Total Expenditures		\$ 976,672	\$ 937,673	\$ 1,245,195	\$ 2,077,442	\$ 2,056,801	\$ 895,649	\$ 895,218	\$ (1,181,793)	-56.9%

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FINANCE

Responsible Manager: *Tho Kraus, Finance Director*

2009/2010 ACCOMPLISHMENTS

- Received unqualified audit opinion for 16 consecutive years.
- Received GFOA Award for Excellence in Financial Reporting for the 20th consecutive submittal (since incorporation).
- Received GFOA Distinguished Budget Presentation Award for 13th consecutive submittal (since incorporation).

2011/2012 ANTICIPATED KEY PROJECTS

- Continue monitoring for proper controls and procedures to ensure unqualified audit opinion.
- Submit 2010 and 2011 CAFR to GFOA Award Program for Excellence in Financial Reporting.
- Submit 2011/12 Biennial Budget to GFOA Award Program for Distinguished Budget Presentation.

OPERATING BUDGET

FINANCE

Responsible Manager: *Tho Kraus, Finance Director*

ADOPTED PROGRAM CHANGES:

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				One-Time	Ongoing	One-Time	Ongoing			One-Time	Ongoing	One-Time	Ongoing
Program Cuts Recommended													
FI	Eliminate 1.0 FTE Account Tech I	(1.00)	-	-	(68,992)	-	(70,958)	(1.00)	-	-	(68,992)	-	(70,958)
Total		(1.00)	-	-	(68,992)	-	(70,958)	(1.00)	-	-	(68,992)	-	(70,958)
Programs Restored on a One-Time Basis													
FI	Restore 0.50 FTE Account Tech I on one-time basis	-	-	-	-	-	-	0.50	-	34,496	-	35,479	-
Total		-	-	-	-	-	-	0.50	-	34,496	-	35,479	-
New Programs Added													
FI	Increase in Audit Fees	-	-	-	7,500	-	7,500	-	-	-	7,500	-	7,500
FI	Add Temporary Help	-	-	-	10,000	-	10,000	-	-	-	10,000	-	10,000
FI	New Scanner (initial purchase with excess reserves)	-	-	-	200	-	563	-	-	-	200	-	563
Total		-	-	-	17,700	-	18,063	-	-	-	17,700	-	18,063

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Finance Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58J
Accounting Supervisor	-	1.00	-	1.00	1.00	1.00	1.00	38
Senior Financial Analyst	1.00	-	1.00	-	-	-	-	38
Financial Analyst II	-	0.60	0.60	0.60	0.60	1.00	1.00	36
Financial Analyst I	2.00	1.00	1.00	1.00	1.00	1.00	1.00	32
Accounting Technician II	2.00	2.00	2.00	2.00	2.00	2.00	2.00	24
Accounting Technician I	2.00	2.00	2.00	2.00	2.00	1.00	1.00	21
Total Regular Staffing	8.00	7.60	7.60	7.60	7.60	7.00	7.00	
Change from prior year	-	(0.40)	-	-	-	(0.60)	-	
Funded on a one-time basis:								
Financial Analyst II	-	0.40	0.40	0.40	0.40	-	-	36
Accounting Technician I	-	-	-	-	-	0.50	0.50	21
Grand Total Staffing	8.00	8.00	8.00	8.00	8.00	7.50	7.50	

FINANCE

Responsible Manager: *Tho Kraus, Finance Director*

PURPOSE/DESCRIPTION:

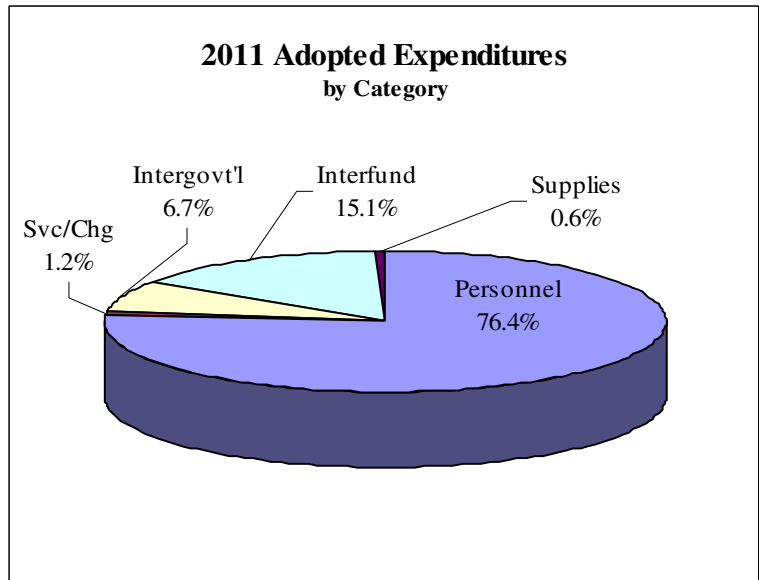
The purpose of the Finance Department is to provide accurate financial information from which educated judgments can be made on the financial health of the City and decisions can be made by management regarding City operations. The Finance Department's responsibilities include accounts payable, accounts receivable, payroll, general accounting, financial planning, cash and investment management, cash receipting, business licensing, internal control monitoring, audit, monthly, quarterly and annual financial reporting, budget preparation and financial analyses.

GOAL/OBJECTIVES:

- Provide timely and accurate financial information and services to citizens, City Council, and city staff.
- Ensure compliance with purchasing laws and regulations.
- Ensure proper internal control in city operations to safeguard city resources.
- Maintain reliability and integrity of City's financial data and processes.

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of invoices paid annually (1)	11,255	10,811	10,811	10,811
• Number of transactions receipted annually at Finance counter compared to total transactions receipted City Hall	7,497 / 26,734 28.0%	8,289 / 28,001 29.6%	8,289 / 28,001 29.6%	8,289 / 28,001 29.6%
• Number of passports taken in at Finance counter compared to total passports (2)	146 / 2748 5.3%	237 / 2657 8.9%	237 / 2657 8.9%	237 / 2657 8.9%
• Number of new business licenses issued / renewed	901 / 3936	1035 / 3942	1035 / 3942	1035 / 3942
Outcome Measures:				
• GFOA CAFR Awards - # of documents submitted / awarded	20 / 20	21 / 21	22 / 22	23 / 23
• GFOA Budget Award - # of documents submitted / awarded (switched to biennial budget beginning with 1997/1998 document)	13 / 13	13 / 13	14 / 14	14 / 14
• Unqualified Audit Opinion – consecutive years	16	17	18	19
• Bond Rating per Moody's	A1	Aa2	Aa2	Aa2
• Investment return: total portfolio return compared to SIP and 6 month T-Bill benchmarks	0.78% portfolio / 0.70% SIP & 0.28% T-Bill	0.27% portfolio / 0.27% SIP & 0.20% T-Bill	0.27% portfolio / 0.27% SIP & 0.20% T-Bill	0.27% portfolio / 0.27% SIP & 0.20% T-Bill
• # of month Cash reconciled within 15 days of receiving bank statement	12	12	12	12
Efficiency Measures:				
• FTE Staffing: Finance/City-Wide	8.0 / 340.08	8 / 339.58	7.5 / 322.65	7.5 / 318.65
• Average working days to compile MFR	3	3	3	3
• Average number of days to issue a regular business license (3)	11.3	13.9	13.9	13.9
(1) Decrease in number of invoices paid annually is due to consolidation of invoices on statements. This measure is also an indication of improved efficiency.				
(2) Number of passports taken in by Finance is up due to higher need for passports and increased coverage in passport acceptance by Finance.				
(3) Increase in number of days to issue a regular business license is due to issuance of business licenses that had been under review and in some cases for over a year.				



FINANCE

Responsible Manager: Tho Kraus, Finance Director

HIGHLIGHTS/CHANGES:

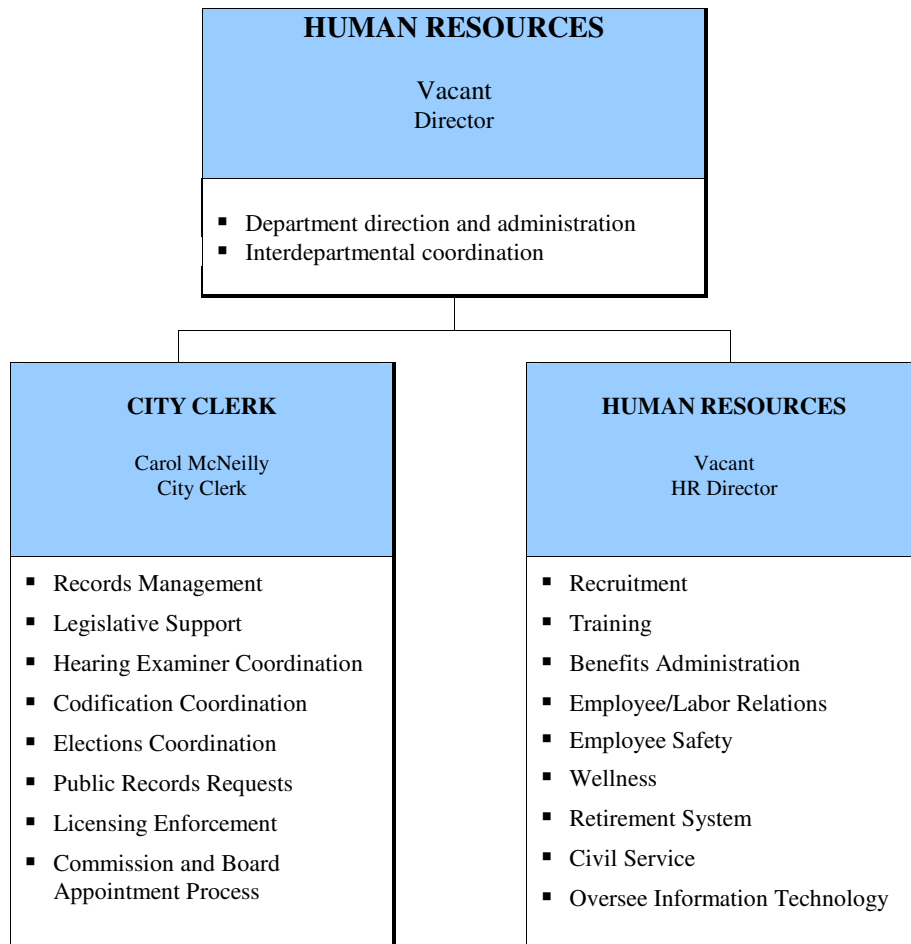
The Finance Department's adopted operating budget totals \$894,970 in 2011 and \$925,469 in 2012. This is a 0.4% or \$3,969 increase from the 2010 adjusted budget. Major program changes include:

- **Salaries/Wages & Benefits** – Reduction of 1.0 FTE Account Tech I and add 0.50 FTE Account Tech I as one-time funded in 2011/2012
- **Temporary Help** – Increase of \$10,000 is due to adding temporary help for 2011/2012
- **Intergovernmental Svc/Taxes** – Increase of \$7,500 is due to increasing annual audit costs.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Gov't	\$ 898,032	\$ 898,864	\$ 1,043,729	\$ 979,647	\$ 979,647	\$ 929,466	\$ 960,948	\$ (50,181)	-5.1%
Total Revenues		\$ 898,032	\$ 898,864	\$ 1,043,729	\$ 979,647	\$ 979,647	\$ 929,466	\$ 960,948	\$ (50,181)	-5.1%
Expenditure Summary:										
110	Salaries & Wages	484,125	480,293	537,899	504,304	504,304	490,500	497,316	(13,804)	-2.7%
111/1	Temporary Help	503	734	-	-	-	10,000	10,000	10,000	n/a
120	Overtime	3,243	1,005	3,294	3,000	3,000	3,000	3,000	-	0.0%
200	Benefits	162,038	153,471	187,630	174,759	174,759	180,436	201,696	5,677	3.2%
31X	Supplies	5,167	5,408	3,460	6,140	6,140	5,620	5,620	(520)	-8.5%
41X	Professional Svcs	21,960	-	-	-	-	400	400	400	n/a
43X	Travel & Training	6,400	4,501	5,555	5,555	5,555	5,645	5,645	90	1.6%
42/47	Utility & Comm	14	36	1,500	50	50	50	50	-	0.0%
497	Association Dues	514	614	160	800	800	530	530	(270)	-33.8%
4XX	Other Misc Exp	5,764	7,428	6,725	3,800	3,800	4,100	4,100	300	7.9%
5XX	Intgovtl Svcs/Taxes	48,049	45,086	51,000	52,350	52,350	59,850	59,850	7,500	14.3%
9XX	IS Charges-M&O	126,581	116,383	136,869	119,082	119,082	112,647	115,070	(6,435)	-5.4%
9XX	IS Charges-Reserves	20,956	20,534	20,991	21,161	21,161	22,192	22,192	1,031	4.9%
Total Opr Expend		\$ 885,314	\$ 835,493	\$ 955,083	\$ 891,001	\$ 891,001	\$ 894,970	\$ 925,469	\$ 3,969	0.4%
Capital & One-Time Funding:										
	Capital & One-Time	12,718	63,371	88,646	88,646	88,646	34,496	35,479	(54,150)	-61.1%
Total One-Time Exp		\$ 12,718	\$ 63,371	\$ 88,646	\$ 88,646	\$ 88,646	\$ 34,496	\$ 35,479	\$ (54,150)	-61.1%
Total Expenditures		\$ 898,032	\$ 898,864	\$ 1,043,729	\$ 979,647	\$ 979,647	\$ 929,466	\$ 960,948	\$ (50,181)	-5.1%

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HUMAN RESOURCES DEPARTMENT OVERVIEW

Responsible Manager: *Vacant, Human Resources Director*

2009/2010 ACCOMPLISHMENTS

- Negotiated and implemented rollover labor agreements for bargaining units.
- Enhanced new employee orientation process with increased role for supervisors.
- Implemented web-based timekeeping system with increased self-service capability.
- Updated EEO Plan, Safety Management Plan, and ADA Policies and Procedures.
- Successfully completed internal audit of I-9 documentation, and audit of employment practices by Washington Cities Insurance Authority (WCIA).
- Convened and staffed Independent Salary Commission which set salary for elected mayor for the first time.
- Convened employee Health Care Task Force to research and evaluate opportunities for health insurance benefit cost savings.
- Reduced archive storage by 11% in 2009 and 9% in 2010 by destroying documents which met their retention schedule and transferring historical documents to the state archives.
- Standardized Board and Commission rosters to more easily track expiring terms, current members and vacancies, created a database of past members, and implemented e-subscribe notification for recruitment.
- Implemented Laserfiche Records Management Module and created user guide and policies for more effective city-wide records management.
- Enhanced public records request process including electronic distribution of requests to staff and clerk retention of disclosed documents, and revised and posted policies on City website.
- Promoted easier access to current public information by posting new ordinance summaries on the City website and updating the online version of the Federal Way Revised Code (FWRC) on a monthly basis.

2011/2012 ANTICIPATED KEY PROJECTS

- Continue records storage reduction efforts by destroying documents that have met their retention schedule and transferring historical documents to the state archives.
- Continue scanning records, including recorded documents and Commission agendas and minutes, into Laserfiche for efficient storage and retrieval.
- Pursue staff cross-training and certifications in labor relations (CLRP) safety coordination (CSC), and the municipal clerk function (MMC) for individual and departmental development.
- Monitor and implement applicable national health care reform provisions.
- Negotiate and implement new collective bargaining agreements for those with terms expiring.
- Implement and maintain e-gov classification and compensation module for data sharing efficiency between member cities.

HUMAN RESOURCES DEPARTMENT OVERVIEW
Responsible Manager: Vacant, Human Resources Director

ADOPTED PROGRAM CHANGES:

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				One-Time	Ongoing	One-Time	Ongoing			One-Time	Ongoing	One-Time	Ongoing
Program Cuts Not Recommended													
HR	Eliminate 0.50 Administrative Assistant I	(0.50)	-	-	(32,754)	-	(33,731)	-	-	-	-	-	-
Total		(0.50)	-	-	(32,754)	-	(33,731)	-	-	-	-	-	-
Program Cuts Recommended													
HR	Eliminate one-time funded Education Assistance	-	-	-	-	-	-	-	-	(10,000)	-	(10,000)	-
Total		-	-	-	-	-	-	-	-	(10,000)	-	(10,000)	-
New Programs Added													
CL	Increase record storage and retrieval costs	-	-	-	18,000	-	18,000	-	-	-	18,000	-	18,000
HR	Pursue Certified Labor Relations Professional (CLRP) certification for Sr. HR Analyst 3.	-	-	1,000	-	1,000	-	-	-	1,000	-	1,000	-
HR	Subscription to Class/Compensation Module of E-City Gov Alliance	-	-	-	1,500	-	1,500	-	-	-	1,500	-	1,500
HR	Recruitment Cost for Comp Plan Temp Help	-	-	-	-	-	-	-	-	1,250	-	-	-
HR	Outplacement for 27.0 filled FTE eliminated	-	-	-	-	-	-	-	-	67,500	-	-	-
Total		-	-	1,000	19,500	1,000	19,500	-	-	69,750	19,500	1,000	19,500

CITY OF FEDERAL WAY 2011/2012 ADOPTED BUDGET

HUMAN RESOURCES DEPARTMENT OVERVIEW

Responsible Manager: *Vacant, Human Resources Director*

DEPARTMENT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Expenditure Summary:										
044	City Clerk	\$ 415,856	\$ 407,063	\$ 356,091	\$ 351,893	\$ 351,893	\$ 360,691	\$ 367,860	\$ 8,798	2.5%
045	Human Resources	543,100	512,800	563,634	545,438	545,438	546,120	559,251	682	0.1%
	Total Operating Exp	\$ 958,956	\$ 919,863	\$ 919,725	\$ 897,331	\$ 897,331	\$ 906,811	\$ 927,111	\$ 9,480	1.1%
Capital & One-Time Funding:										
041	City Clerk	110,044	376	427	197,427	197,427	-	-	(197,427)	(1)
045	Human Resources	111,626	31,051	22,622	54,121	54,121	81,470	12,720	27,349	50.5%
	Total One-Time	\$ 221,670	\$ 31,427	\$ 23,049	\$ 251,548	\$ 251,548	\$ 81,470	\$ 12,720	\$ (170,078)	-67.6%
Total Human Resources		\$ 1,180,626	\$ 951,290	\$ 942,774	\$ 1,148,879	\$ 1,148,879	\$ 988,281	\$ 939,831	\$ (160,598)	-14.0%

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Human Resources Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58b
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
Senior Human Resources Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
Human Resources Technician	0.50	0.50	0.50	0.50	1.00	1.00	1.00	29
Deputy City Clerk	0.75	0.75	0.75	0.75	0.75	0.75	0.75	26
Human Resources Assistant	1.00	1.00	1.00	1.00	0.50	0.50	0.50	18
Total Regular Staffing	5.25	5.25	5.25	5.25	5.25	5.25	5.25	
Change from prior year	0.25	-	-	-	-	-	-	
Grand Total Staffing	5.25	5.25	5.25	5.25	5.25	5.25	5.25	

HUMAN RESOURCES DEPARTMENT OVERVIEW
Responsible Manager: Vacant, Human Resources Director

HIGHLIGHTS/CHANGES:

The Human Resource Department's adopted operating budget totals \$906,811 in 2011 and \$927,111 in 2012. This is a 1.1% or \$9,480 increase from the 2010 adjusted budget. Major program changes include:

- **Other Misc Exp** – Increase of \$17,950 is due to increasing record storage cost for \$18,000 in 2011/2012.
- **Other Operating Supplies** – Increase of \$1,500 in 2011/2012 for subscription to E-City Gov Alliance.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Gov't	\$ 1,180,626	\$ 951,290	\$ 942,774	\$ 1,148,879	\$ 1,148,879	\$ 988,281	\$ 939,831	\$ (160,598)	-14.0%
Total Revenues		\$ 1,180,626	\$ 951,290	\$ 942,774	\$ 1,148,879	\$ 1,148,879	\$ 988,281	\$ 939,831	\$ (160,598)	-14.0%
Expenditure Summary:										
110	Salaries & Wages	373,864	368,013	417,641	405,612	405,612	390,499	396,183	(15,113)	-3.7%
111/1	Temporary Help	4,967	11,795	1,400	1,400	1,400	1,400	1,400	-	0.0%
120	Overtime	-	-	2,500	2,500	2,500	2,500	2,500	-	0.0%
200	Benefits	97,497	98,988	118,845	106,689	106,689	112,512	126,389	5,823	5.5%
31X	Supplies	13,778	3,749	2,220	2,220	2,220	2,220	2,220	-	0.0%
36X	Mtc Supplies	-	-	-	-	-	-	-	-	n/a
3XX	Othr Opr Supplies	1,022	-	-	-	-	1,500	1,500	1,500	n/a
41X	Professional Svcs	55,275	61,864	40,320	46,520	46,520	45,020	45,020	(1,500)	-3.2%
43X	Travel & Training	17,006	3,357	3,841	3,841	3,841	3,841	3,841	-	0.0%
42/47	Utility & Comm	-	6	-	-	-	-	-	-	n/a
497	Association Dues	1,245	1,055	1,220	1,220	1,220	1,270	1,270	50	4.1%
4XX	Other Misc Exp	77,666	59,075	61,580	61,580	61,580	79,530	79,530	17,950	29.1%
5XX	Intgvtl Svcs/Taxes	237,878	242,392	189,950	189,950	189,950	191,450	191,450	1,500	0.8%
9XX	IS Charges-M&O	67,301	57,807	67,322	62,752	62,752	61,476	62,215	(1,276)	-2.0%
9XX	IS Charges-Reserves	11,458	11,760	12,886	13,047	13,047	13,593	13,593	546	4.2%
Total Opr Expend		\$ 958,956	\$ 919,863	\$ 919,725	\$ 897,331	\$ 897,331	\$ 906,811	\$ 927,111	\$ 9,480	1.1%
Capital & One-Time Funding:										
	Capital & One-Time	221,670	31,427	23,049	251,548	251,548	81,470	12,720	(170,078)	-67.6%
Total One-Time Exp		\$ 221,670	\$ 31,427	\$ 23,049	\$ 251,548	\$ 251,548	\$ 81,470	\$ 12,720	\$ (170,078)	-67.6%
Total Expenditures		\$ 1,180,626	\$ 951,290	\$ 942,774	\$ 1,148,879	\$ 1,148,879	\$ 988,281	\$ 939,831	\$ (160,598)	-14.0%

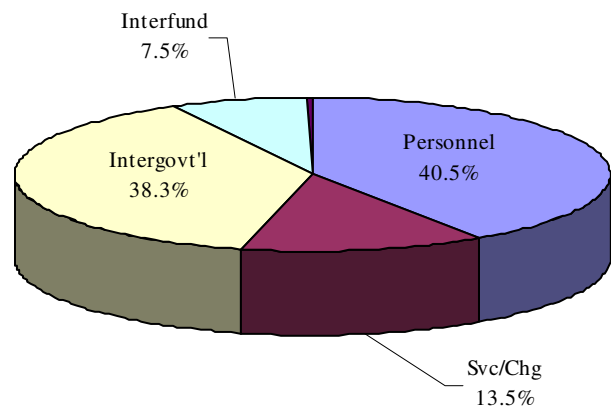
CITY CLERK

Responsible Manager: *Carol McNeilly, City Clerk*

PURPOSE/DESCRIPTION:

The City Clerk's function is to act as clerk and provide legislative support to the City Council; to coordinate special, primary, and general elections for the City; manage the City-wide records management program, including the implementation and supervision of an effective records retention/destruction schedule, including microfilming and/or document imaging; establish and supervise the City's records storage facility; record and maintain the official City records and files, including ordinances, resolutions and contracts; coordinate the ongoing codification of City ordinances; coordinate and supervise the City's land use hearing examiner program; enforce licensing regulations; coordinate commission and board appointment process and perform all other special projects as assigned.

**2011 Adopted Expenditures
by Category**



GOALS/OBJECTIVES:

- Ensure smooth proceedings of City Council public meetings.
- Ensure broad and fair citizen advisory commission/committee recruitment process.
- Provide timely and responsive service to the public, City Council, Mayor, and department customers.
- Improve access to public records through good records management and use of technology.
- Effectively coordinate hearing examiner process and ensure timely issuance of opinion.

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of public/legal notices prepared and published annually	26	24	25	25
• Number of agendas prepared and published annually	46	40	35	35
• Number of ordinances processed annually	50	40	40	40
• Number of resolutions processed annually	33	35	30	30
• Number of City agreements processed annually	253	225	200	200
• Number of hearing examiner public hearings coordinated and supervised	11	9	10	10
• Number of public record requests processed	231	250	225	225
• Boxes archived	400	450		
• Boxes destroyed	362	275	250	250
Outcome Measures:				
• Percent of agenda packets delivered to Council four days prior to meetings	100%	100%	100%	100%
• Percent of ordinances and resolutions processed within 6 working days.	100%	100%	100%	100%
• Percent of City agreements processed within 6 working days	100%	100%	100%	100%
• Percent of Minutes passed without amendments	100%	99%	100%	100%

POSITION INVENTORY:

Position	2008 Actual	2008 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
Deputy City Clerk	0.75	0.75	0.75	0.75	0.75	0.75	0.75	26
Total Regular Staffing	1.75	1.75	1.75	1.75	1.75	1.75	1.75	
<i>Change from prior year</i>	0.25	-	-	-	-	-	-	
Grand Total Staffing	1.75	1.75	1.75	1.75	1.75	1.75	1.75	

CITY CLERK

Responsible Manager: Carol McNeilly, City Clerk

The City Clerk's adopted operating budget totals \$360,691 in 2011 and \$367,860 in 2012. This is a 2.5% or \$8,798 increase from the 2010 adjusted budget. Major program changes include:

- **Other Misc Exp** – Increase of \$17,950 is due to increasing record storage cost for \$18,000 in 2011/2012.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Gov't	\$ 525,900	\$ 407,439	\$ 356,518	\$ 549,320	\$ 549,320	\$ 360,691	\$ 367,860	\$ (188,629)	-34.3%
Total Revenues		\$ 525,900	\$ 407,439	\$ 356,518	\$ 549,320	\$ 549,320	\$ 360,691	\$ 367,860	\$ (188,629)	-34.3%
Expenditure Summary:										
110	Salaries & Wages	107,674	112,087	126,057	125,959	125,959	117,729	120,933	(8,230)	-6.5%
111/1	Temporary Help	1,269	3,865	1,400	1,400	1,400	1,400	1,400	-	0.0%
200	Benefits	24,318	24,837	33,286	29,471	29,471	26,960	30,648	(2,511)	-8.5%
31X	Supplies	848	627	750	750	750	750	750	-	0.0%
41X	Professional Svcs	35,647	32,907	15,000	16,200	16,200	16,200	16,200	-	0.0%
43X	Travel & Training	76	1,073	1,275	1,275	1,275	1,275	1,275	-	0.0%
497	Association Dues	410	330	550	550	550	600	600	50	9.1%
4XX	Other Misc Exp	22,000	26,927	12,600	12,600	12,600	30,550	30,550	17,950	142.5%
5XX	Intgvtl Svcs/Taxes	197,045	180,769	138,000	138,000	138,000	138,000	138,000	-	0.0%
9XX	IS Charges-M&O	22,660	19,614	22,823	21,284	21,284	20,794	21,071	(490)	-2.3%
9XX	IS Charges-Reserves	3,907	4,027	4,350	4,404	4,404	6,433	6,433	2,029	46.1%
Total Opr Expend		\$ 415,856	\$ 407,063	\$ 356,091	\$ 351,893	\$ 351,893	\$ 360,691	\$ 367,860	\$ 8,798	2.5%
Capital & One-Time Funding:										
	Capital & One-Time	110,044	376	427	197,427	197,427	-	-	(197,427)	-100.0%
Total One-Time Exp		\$ 110,044	\$ 376	\$ 427	\$ 197,427	\$ 197,427	\$ -	\$ -	\$ (197,427)	-100.0%
Total Expenditures		\$ 525,900	\$ 407,439	\$ 356,518	\$ 549,320	\$ 549,320	\$ 360,691	\$ 367,860	\$ (188,629)	-34.3%

HUMAN RESOURCES

Responsible Manager: *Vacant, Human Resources Director*

PURPOSE/DESCRIPTION:

This program provides management, administration, and coordination of the City's human resources functions and support of organizational development. The purpose of the program is to maintain a fair and equitable human resource management system by balancing the needs of employees and the City and to ensure compliance with applicable rules and regulations.

In addition, the division provides the support services of city-wide purchasing of stationery, coordination of the Safety Committee, and worker's compensation claims processing.

GOALS/OBJECTIVES:

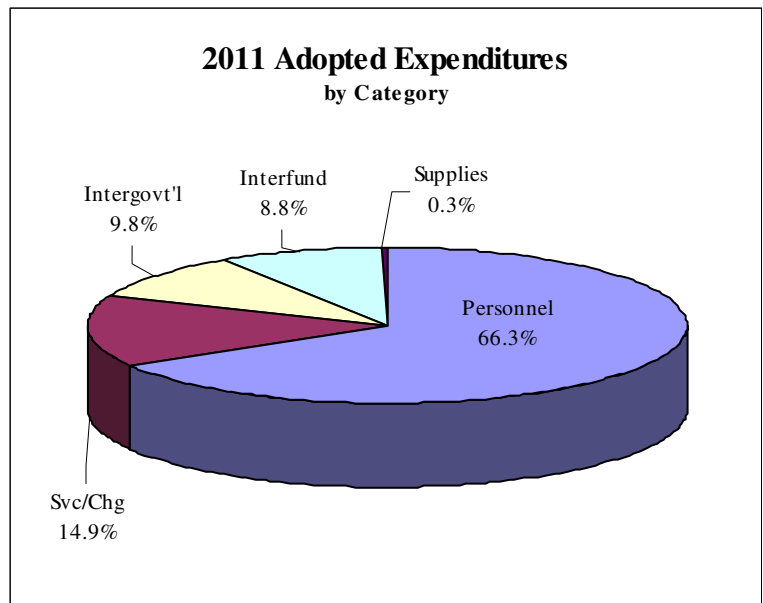
- Balance fiscal stewardship with employee welfare.
- Attract and retain a highly qualified, diverse workforce.
- Foster amicable employee/labor relations.
- Promote employee safety, productivity, and high performance.
- Ensure compliance with laws and regulations.
- Maintain consistency and fairness when implementing policy, decisions, and direction.

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of employee applications processed	2,500	850	750	1,000
• Number of recruitments coordinated	40	25	25	30
• Number of training hours provided	1,240	950	1,000	1,000
Outcome Measures:				
• % new employee orientations given in 3 days of employment	100%	100%	100%	100%
• Percent exit interviews completed	100%	100%	100%	100%
• Employee turnover rate	9%	11%	10%	10%
• Percent of minority employees in City workforce	18%	17%	17%	17%
• Worker's compensation experience factor	.8494	.7468	.7200	.7000

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Human Resources Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58b
Senior Human Resources Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
Human Resources Technician	0.50	0.50	0.50	0.50	1.00	1.00	1.00	29
Human Resources Assistant	1.00	1.00	1.00	1.00	0.50	0.50	0.50	18
Total Regular Staffing	3.50	3.50	3.50	3.50	3.50	3.50	3.50	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	3.50	3.50	3.50	3.50	3.50	3.50	3.50	



HUMAN RESOURCES

Responsible Manager: Vacant, Human Resources Director

HIGHLIGHTS/CHANGES:

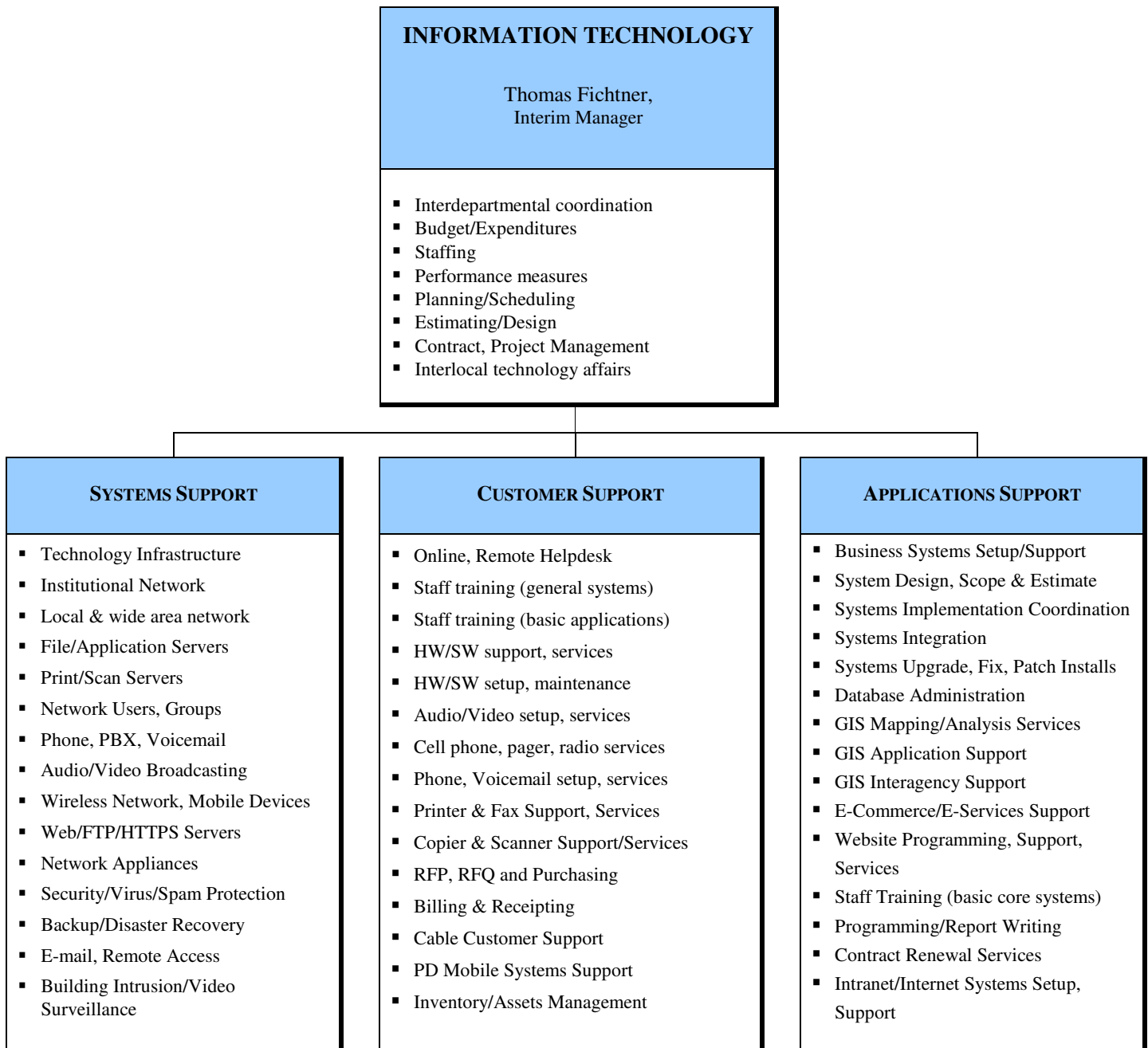
The Human Resource Division's adopted operating budget totals \$546,120 in 2011 and \$559,251 in 2012. This is a 0.10% or \$682 increase from the 2010 adjusted budget. Major program changes include:

- **One-time Program:** Add \$67,500 for outplacement services for 27.00 eliminated FTEs for 2011.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Gov't	\$ 654,726	\$ 543,851	\$ 586,256	\$ 599,559	\$ 599,559	\$ 627,590	\$ 571,971	\$ 28,031	4.7%
Total Revenues		\$ 654,726	\$ 543,851	\$ 586,256	\$ 599,559	\$ 599,559	\$ 627,590	\$ 571,971	\$ 28,031	4.7%
Expenditure Summary:										
110	Salaries & Wages	266,190	255,926	291,584	279,653	279,653	272,770	275,250	(6,883)	-2.5%
111/1	Temporary Help	3,698	7,930	-	-	-	-	-	-	n/a
120	Overtime	-	-	2,500	2,500	2,500	2,500	2,500	-	0.0%
200	Benefits	73,179	74,152	85,559	77,218	77,218	85,552	95,741	8,334	10.8%
31X	Supplies	12,930	3,123	1,470	1,470	1,470	1,470	1,470	-	0.0%
36X	Mtc Supplies	-	-	-	-	-	-	-	-	n/a
3XX	Othr Opr Supplies	1,022	-	-	-	-	1,500	1,500	1,500	n/a
41X	Professional Svcs	19,628	28,957	25,320	30,320	30,320	28,820	28,820	(1,500)	-4.9%
43X	Travel & Training	16,930	2,284	2,566	2,566	2,566	2,566	2,566	-	0.0%
42/47	Utility & Comm	-	6	-	-	-	-	-	-	n/a
497	Association Dues	835	725	670	670	670	670	670	-	0.0%
4XX	Other Misc Exp	55,666	32,147	48,980	48,980	48,980	48,980	48,980	-	0.0%
5XX	Intgvtl Svcs/Taxes	40,833	61,623	51,950	51,950	51,950	53,450	53,450	1,500	2.9%
9XX	IS Charges-M&O	44,641	38,194	44,499	41,468	41,468	40,682	41,144	(786)	-1.9%
9XX	IS Charges-Reserves	7,551	7,734	8,536	8,643	8,643	7,160	7,160	(1,483)	-17.2%
Total Opr Expend		\$ 543,100	\$ 512,800	\$ 563,634	\$ 545,438	\$ 545,438	\$ 546,120	\$ 559,251	\$ 682	0.1%
Capital & One-Time Funding:										
	Capital & One-Time	111,626	31,051	22,622	54,121	54,121	81,470	12,720	27,349	50.5%
Total One-Time Exp		\$ 111,626	\$ 31,051	\$ 22,622	\$ 54,121	\$ 54,121	\$ 81,470	\$ 12,720	\$ 27,349	50.5%
Total Expenditures		\$ 654,726	\$ 543,851	\$ 586,256	\$ 599,559	\$ 599,559	\$ 627,590	\$ 571,971	\$ 28,031	4.7%

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INFORMATION TECHNOLOGY

Responsible Manager: *Thomas Fichtner, Interim Information Technology Manager*

2009/2010 ACCOMPLISHMENTS

- Reduced cost for telephone and printer contract services through RFP processes
- Enhanced online permitting services
- Implemented on-line timesheet
- Continuing assistance to Valley Communications CAD Replacement Project
- Improved mobile computing for Police
- Virtualized nearly 20 servers for the City's Green Initiative
- Continued to expand Safe City and WiFi downtown project
- Reduced telephone costs at remote buildings using VoIP
- Chamber audio/video reconfiguration for form of government change
- Animal Services implementation
- Implemented new GIS server to allow for future growth and web services
- GIS MMS implementation
- Police records management server upgrade/enhancements
- Developed automated court order processing for Municipal Court
- Expanded City's fiber network
- Replace and upgrade all major and minor HW/SW as needed
- On time and on budget on all projects

2011/2012 ANTICIPATED KEY PROJECTS

- Staff development, training, customer service
- Continue to expand online permitting services (CD)
- SCORE - regional jail coordination (PD)
- Implement new Valley Communications CAD system (PD)
- Establish network/Internet access redundancy (Citywide)
- Upgrade core network and storage systems (Citywide)
- GIS web portal enhancements
- City website redesign
- Deploy Windows 7 and Office 2010 (Citywide)
- Integrate GIS and permitting systems (CD/PW)
- Implement e-ticket system (PD)
- Online business license application and renewal (FI/CD)
- Improve online document management, agenda, packet distribution
- Expand city fiber network and coordinate with WSDOT Traffic Buster project

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Information Technology Director	1.00	1.00	1.00	1.00	1.00	-	-	58f
IT Supervisor Systems	1.00	1.00	1.00	1.00	1.00	1.00	1.00	44
IT Manager	-	-	-	-	-	1.00	1.00	40
IT Supervisor Applications	1.00	-	1.00	-	-	-	-	39
IT Analyst Applications/GIS	2.00	3.00	2.00	3.00	3.00	3.00	3.00	39
IT Analyst Systems	2.60	2.00	2.00	2.00	2.00	1.00	1.00	39
IT Technician II	1.00	2.00	2.00	1.60	1.60	1.00	1.00	32
IT Technician I	2.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Total Regular Staffing	10.60	10.00	10.00	9.60	9.60	8.00	8.00	
Change from prior year	-	(0.60)	-	(0.40)	-	(1.60)	-	
One-Time Funded Positions	-	-	-	-	-	-	-	
Grand Total Staffing	10.60	10.00	10.00	9.60	9.60	8.00	8.00	

INFORMATION TECHNOLOGY

Responsible Manager: Thomas Fichtner, Interim Information Technology Manager

ADOPTED PROGRAM CHANGES:

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				One-Time	Ongoing	One-Time	Ongoing			One-Time	Ongoing	One-Time	Ongoing
Program Cuts Recommended													
IT	Eliminate 1.0 FTE IT Director (converting Analyst to Manager)	(1.00)		-	(141,894)	-	(145,780)	(1.00)		-	(142,649)	-	(146,535)
IT	Eliminate 0.60 FTE IT Tech II/User Support	(0.60)		-	(57,503)	-	(59,213)	(0.60)		-	(57,503)	-	(59,213)
Total		(1.60)	-	-	(199,397)	-	(204,993)	(1.60)	-	-	(200,152)	-	(205,748)
New Programs Added													
IT	Replace Network Equipment (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace SAN Storage (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace UPS Batteries (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Servers (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace MDC's (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Large Scanner/Plotter/KIP (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Desktop Computers (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Laptops (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace GIS Plotter (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Printers (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Copiers (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT/PK	Replace/Update Security Cameras	-		-	5,000	-	5,000	-		-	5,000	-	5,000
IT/PK	DNA Door Security System	-		-	2,000	-	5,000	-		-	2,000	-	5,000
IT	Replace IVR - Amanda Software & Hardware (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Video Arraignment System (funded by repalcement reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Document Scanners (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Mobile Radios (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Mobile Radios (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Portable Radios (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Misc Software (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Misc Hardware (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Replace Fax Machines (funded by reserves)	-		-	-	-	-	-		-	-	-	-
IT	Increase Contracted Services	-		-	24,947	-	25,897	-		24,947	-	25,897	-
IT	Wifi M&O and Replacement Reserves	-		-	18,700	-	18,700	-		-	18,700	-	18,700
IT	On-Call Pay	-		-	21,700	-	21,700	-		-	21,700	-	21,700
Total		-	-	-	72,347	-	76,297	-	-	24,947	47,400	25,897	50,400

DEPARTMENT SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Expenditure Summary:										
502	Information Systems	\$ 1,183,058	\$ 1,231,808	\$ 1,389,724	\$ 1,294,354	\$ 1,219,354	\$ 1,210,343	\$ 1,238,866	\$ (84,011)	-6.5%
502	Telecommunications	209,705	200,045	236,450	207,081	207,081	194,890	198,427	\$ (12,191)	-5.9%
502	GIS	202,882	198,833	237,650	237,650	237,650	185,907	197,871	\$ (51,743)	-21.8%
503	Mail & Duplication	148,221	141,740	139,756	134,756	134,756	135,556	135,556	\$ 800	0.6%
Total Operating Exp		\$ 1,743,865	\$ 1,772,426	\$ 2,003,580	\$ 1,873,841	\$ 1,798,841	\$ 1,726,696	\$ 1,770,720	\$ (147,145)	-7.9%
Capital & One-Time Funding:										
502	Information Systems	286,697	294,079	383,900	463,398	463,398	434,491	410,447	(28,907)	-6.2%
502	Telecommunications	25,478	6,144	1,000	1,000	1,000	1,000	1,000	-	0.0%
502	GIS	12,627	-	-	-	-	-	-	-	n/a
503	Mail & Duplication	17,642	-	8,500	8,500	8,500	73,500	72,500	65,000	764.7%
Total One-Time		\$ 342,444	\$ 300,223	\$ 393,400	\$ 472,898	\$ 472,898	\$ 508,991	\$ 483,947	\$ 36,093	7.6%
Total Information Technology		\$ 2,086,309	\$ 2,072,649	\$ 2,396,980	\$ 2,346,739	\$ 2,271,739	\$ 2,235,689	\$ 2,254,668	\$ (111,050)	-4.7%

INFORMATION TECHNOLOGY

Responsible Manager: *Thomas Fichtner, Interim Information Technology Manager*

PURPOSE/DESCRIPTION:

The Information Systems Division receives its operating funds from the Information Systems Fund. The fund also accumulates money to replace capital equipment and software as needed. Program costs are recovered via interfund charges. The fund is designed to account for all costs associated with city information system needs and services. This includes designing, purchasing, configuring, maintaining, supporting and upgrading all data, voice, and video systems; manage contracted services, staff training; Geographical Information systems (GIS); Government Access Channel (GAC) broadcasting; cable; Internet/Intranet (WWW) services; and mail and duplications.

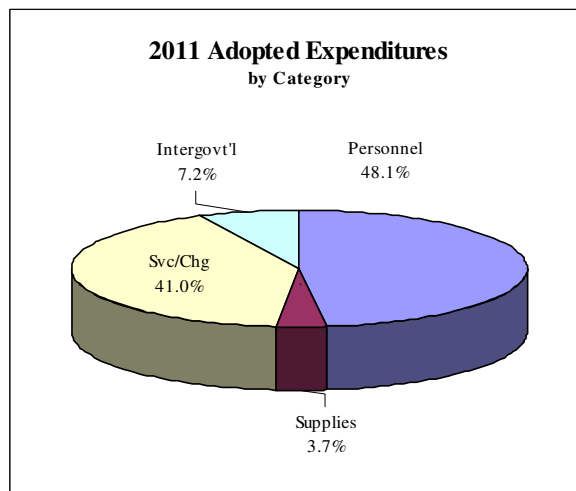
Information Systems Services include technical services, support, and enhancements to the city's information systems. These services cover all data processing hardware and software including applications, operating systems, special systems, networks, LAN/WAN/MAN, staff training, equipment acquisitions, contract/project management, data base administration, programming and all other items related to city's computing needs.

Communication Services include technical services, support, maintenance and enhancements for city telephone systems, cellular phones, pagers, radio equipment, building wiring and all other communications-related needs.

Geographical Information System (GIS) services include developing and maintaining the city's spatial data base, producing maps, analyzing data, generating reports, providing staff training, and developing user-friendly interfaces for staff and public to the city's GIS. This division provides production and support resources to all city departments.

A/V, Government Access Channel (GAC) & Cable Rate Services include local government Information broadcasting (live-broadcast City Council meetings and taped video programs, as well as news, events, and general city information via billboard-type messages). In addition, the division oversees cable TV franchise agreements and regulations, and is responsible for coordinating and responding to citizens' complaints regarding cable services.

Internet, Intranet, & Web Services include developing and maintaining the city's web, FTP, SMTP, VPN, and IGN services; providing training for staff; monitoring system security; developing interfaces; and integrating internal systems with Internet services. We will continue to enhance our web services, to include more online documents, applications, and forms; online payments; and e-commerce.



GOALS/OBJECTIVES:

- Support City goals and department objectives through automation
- Excellent customer service, staff support and training
- Understand departments' business processes and needs.
- Streamline City operations through integration and systems automation.
- Keep informed of technology trends, enhancements, and capabilities.
- Seek new technology and apply where it is cost effective.
- Improve access to City services and information through WWW and other online systems
- Provide stable and reliable information technology infrastructure.
- Provide up-to-date hardware and software tools for staff.
- Be proud and confident in what we do.

INFORMATION TECHNOLOGY

Responsible Manager: Thomas Fitchner, Interim Information Technology Manager

HIGHLIGHTS/CHANGES:

The overall Information Technology adopted operating budget for information systems, geographical information systems, telecommunications, government access channel and web services, mail & duplication, and support for all City departments including public safety and municipal court is \$1,726,696 and \$1,770,720 in 2011 and 2012 respectively. Compared to 2010 adjusted budget, this division's budget has decreased by \$147,145 or 7.9%. Major program changes include:

- **Salaries & Benefits** – Eliminate 1.0 FTE IT Director for \$141,894 in 2011 and \$145,780 in 2012 (convert an analyst to a manager). Eliminate 0.60 FTE IT Tech II for \$57,503 in 2011 and \$59,213 in 2012.
- **Overtime & Temp Help** – One-time funding for overtime and temp help of \$1,500 in both 2011/2012.
- **On-Call Pay** – Ongoing funding for on-call of \$21,700 in both 2011/2012.
- **Professional Services** – One-time funding for \$29,073 and \$32,073 in 2011/2012 respectively for contracted services.
- **Contracted Services** - \$1,600 one-time funding in both 2011/2012.
- **Copier and Postage** – One-time funding for copier and postage charges of \$8,500 in 2011 and \$8,500 in 2012.
- **One-Time Purchases** – Includes one-time capital purchases and maintenance and operations for these purchases.

REVENUE AND EXPENDITURE SUMMARY:

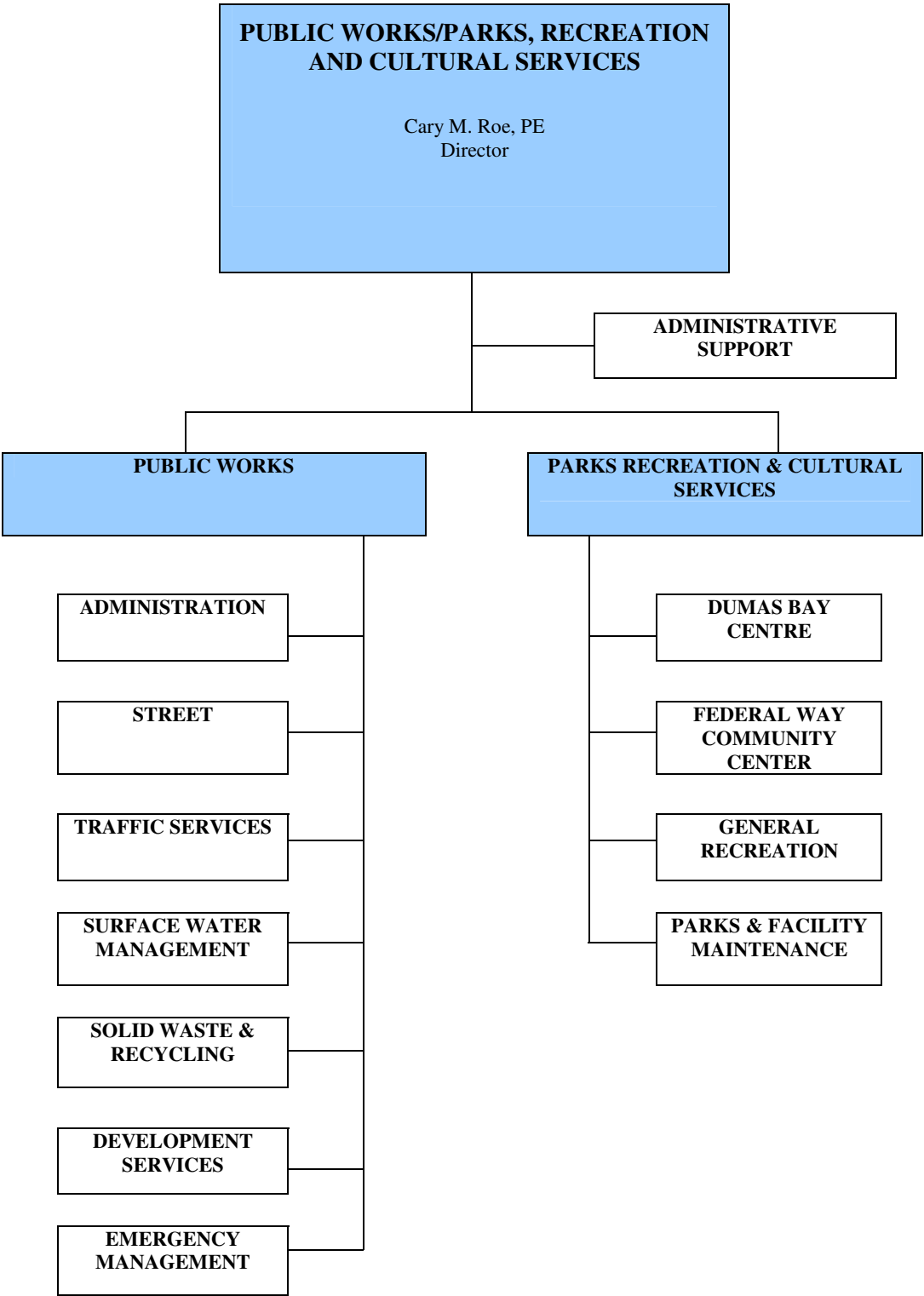
Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
502	User Charges - M&O	1,579,539	1,430,306	1,852,916	1,716,964	1,653,964	1,566,186	1,611,162	(150,778)	-8.8%
502	User Charges - Reserves	395,069	460,674	448,194	448,694	448,694	452,343	452,436	3,649	0.8%
502	Interest Earnings	69,195	20,013	22,000	22,000	10,000	10,000	10,000	(12,000)	-54.5%
502	Transfer In-Capital Proj.	-	-	-	-	-	-	-	-	n/a
502	Misc Revenue	33,444	65,205	15,000	101,315	101,315	43,000	43,000	(58,315)	-57.6%
503	Revenues	190,731	174,987	201,845	196,845	196,845	182,087	182,087	(14,758)	-7.5%
Total Revenues		\$ 2,267,978	\$ 2,151,185	\$ 2,539,955	\$ 2,485,818	\$ 2,410,818	\$ 2,253,616	\$ 2,298,685	\$ (232,202)	-9.3%
Expenditure Summary:										
110	Salaries & Wages	717,486	745,197	847,296	764,838	689,838	600,008	615,580	(164,830)	-21.6%
111/1	Temporary Help	5,751	8,718	13,650	650	650	22,350	22,350	21,700	3338.5%
120	Overtime	10,155	1,979	500	500	500	500	500	-	0.0%
200	Benefits	215,938	228,239	277,277	256,709	256,709	208,226	233,678	(48,483)	-18.9%
31X	Supplies	59,561	50,544	53,233	53,233	53,233	39,339	39,339	(13,894)	-26.1%
3XX	Othr Opr Supplies	12,088	10,829	23,727	27,127	27,127	23,727	23,727	(3,400)	-12.5%
41X	Professional Svcs	275,334	287,899	295,733	319,205	319,205	348,278	351,278	29,073	9.1%
43X	Travel & Training	8,236	4,011	9,772	9,772	9,772	9,772	9,772	-	0.0%
42/47	Utility & Comm	227,765	223,841	255,792	230,057	230,057	248,637	248,637	18,580	8.1%
48X	Repairs & Mtc	96,165	84,539	97,275	84,625	86,025	98,734	98,734	14,109	16.7%
497	Association Dues	75	490	900	900	900	900	900	-	0.0%
4XX	Other Misc Exp	105	105	1,300	2,700	1,300	1,500	1,500	(1,200)	-44.4%
5XX	Intgvtl Svcs/Taxes	115,205	126,036	127,125	123,525	123,525	124,725	124,725	1,200	1.0%
Total Opr Expend		\$ 1,743,865	\$ 1,772,427	\$ 2,003,580	\$ 1,873,841	\$ 1,798,841	\$ 1,726,696	\$ 1,770,720	\$ (147,145)	-7.9%
Capital & One-Time Funding:										
	Capital & One-Time	342,444	300,223	393,400	472,898	472,898	508,993	483,948	36,095	7.6%
Total One-Time Exp		\$ 342,444	\$ 300,223	\$ 393,400	\$ 472,898	\$ 472,898	\$ 508,993	\$ 483,948	\$ 36,095	7.6%
Total Expenditures		\$ 2,086,309	\$ 2,072,650	\$ 2,396,980	\$ 2,346,739	\$ 2,271,739	\$ 2,235,689	\$ 2,254,668	\$ (111,050)	-4.7%

INFORMATION TECHNOLOGY

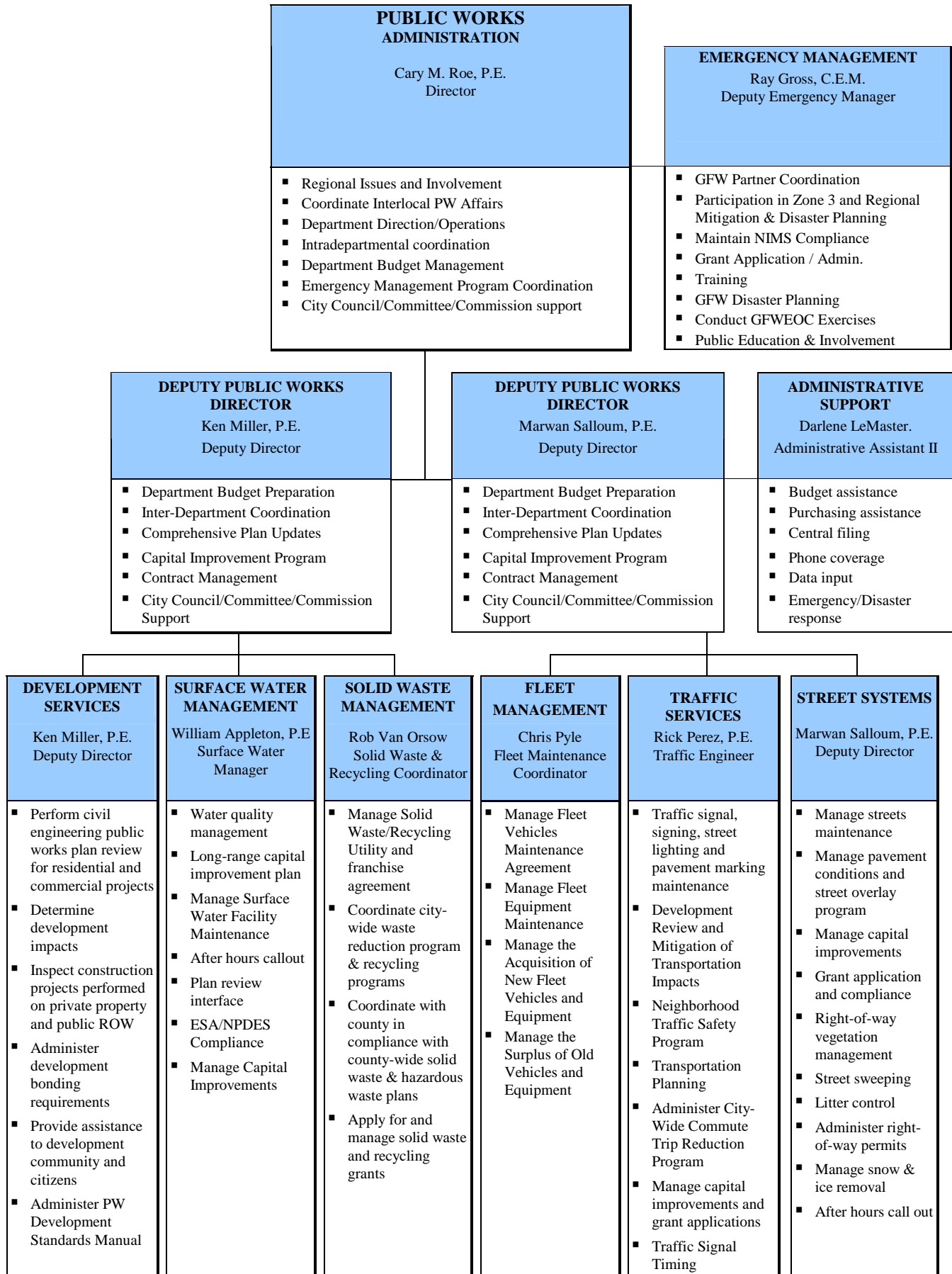
Responsible Manager: *Thomas Fichtner, Interim Information Technology Manager*

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
<i>Information Systems</i>				
• New systems implementation	3	3	3	3
• Users served	380	380	380	380
• Personal computers (PCs) maintained	360	400	400	400
• Number of support calls received annually	6,000	6,000	7,000	7,000
• Number of applications maintained	200	200	210	210
• Number of Servers / LAN / WAN	25	30	40	45
<i>Communication</i>				
• Number of phones operated and maintained	375	375	380	380
• Number of cellular phones operated and maintained.	200	190	190	190
• Number of pagers operated and maintained	100	10	1	1
• WEB site visits	100,000	100,000	100,000	100,000
• Number of radios maintained	270	270	270	270
<i>GIS</i>				
• Number of map requests and analyses	1,200	1,200	1,200	1,200
• Number of coverage's being maintained	100	100	100	100
<i>GAC/web</i>				
• Number of web pages maintained	3,000	3,000	3,500	3,500
• Number of Bulletin pages broadcasted	400	400	400	400
• Hours of TV broadcasting per day	24	24	24	24
• Number of Cable customer calls handled	250	250	250	250
Outcome Measures:				
<i>Information Systems</i>				
• Percent technical response within 2-4 hours	95.0%	95.0%	80.0%	80.0%
• Percent IT system up-time during normal business hours	99.0%	99.0%	99.0%	99.0%
<i>Communication</i>				
• Percent communications up-time during normal business hours	99.0%	99.0%	99.0%	99.0%
<i>GIS</i>				
• % of users who rate GIS system as meeting expectations	99.0%	99.0%	99.0%	99.0%
• Number of map requests by the public	100	100	150	150



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PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: *Cary M. Roe, P.E., Director of PRCS, Public Works and Emergency Management*

2009/2010 ACCOMPLISHMENTS

- Held 30 EOC trainings for staff attending the Integrated Emergency Management Course(IEMC).
- Completed the administration of the Emergency Management Preparedness Grant for 3 applicants that improved the overall preparedness of the community. Grant funds were provided to the Saint Vincent De Paul church for a transfer switch, Multi-Service Center for training and preparedness informational flyers, and to the Federal Way Amateur Radio Club for radio upgrades.
- Revamped the Community Emergency Response Team (CERT) and the Neighborhood Emergency Team (NET) programs training over 250 residents in preparedness and response skill sets.
- Closed out two disaster FEMA projects recovering 87% of expenditures.
- Applied and was awarded \$34,000 in funds from the FEMA grant Emergency Management Performance Grant.
- Completed the following construction projects on time and within the approved budget:
 - SR 99 @ S356th Street Intersection Improvements project
 - S348th Street at 1st Way South Intersection Improvements Project
 - 20th Place SW Emergency Slide Repair Project
 - Street Lights on 20th way S (S324th Street to S330th Street)
 - Completion of the 2009 Asphalt Overlay at \$1.9 million
 - Completion of the 2010 Asphalt Overlay at \$1.9 million
- Completion of the design and right of way acquisition for Pacific Highway phase “IV” HOV Improvements, from Dash Point Road to S312th Street.
- Completion of the design and right of way dedication/acquisition for the S352nd Street Extension project
- Implemented the Traffic Impact Fee System
- Implemented the Transit Signal Priority in support of Bus Rapid Transit on Pacific Highway South
- Implemented Flashing Yellow Arrow Signal conversion on four (4) additional intersection
- Grants Award in the amount of \$5,453,935 for transportation projects:
 - S348th Street at 1st Ave S.
 - Intersection Improvement Project -.....PWTB (State) \$1,996,335
 - 20th Place SW Emergency Slid Repair -.....FEMA (Fed/State) \$89,000
 - S320th Street off Ramp Project -.....PSRC \$3,200,000
 - 20 the Ave South Street Light-.....CDBG (Fed) \$168,600
- Completed five (5) Neighborhood Traffic Safety (NTS) Projects
- Installed three (3) Rectangular Rapid Flashing Beacons (RRFB) pedestrian crossing improvements
- Convinced King Co. Metro to reroute Route 903 to the Community Center
- Received Diamond Award for improving City Hall’s performance in meeting CTR goals
- Negotiated and implemented a new Solid Waste and Recycling Contract to ensure continued collection services through 2016.
- Provided spring and fall recycling collection events, as well as public outreach including retail compost bin distribution, participation in community events, and an array of new printed outreach materials.
- Met all NPDES Phase II permit requirements
- Completed inspections of commercial stormwater facilities and conveyance systems
- Acquired Enticknap property and obtained additional King County Conservation Futures funding (\$258K)
- Successfully converted to the VUEWorks asset management system
- Addressed over 100 IDDE related issues
- Established the North Lake Management District
- Adopted the 2009 KCSWDM
- Supported the Federal Way Public Schools Bond Projects (Panther Lake, Lakota, and Service Center)

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: *Cary M. Roe, P.E., Director of PRCS, Public Works, and Emergency Management*

2011/2012 ANTICIPATED KEY PROJECTS

- Conduct 6 CERT classes to the community.
- Conduct 6 NET classes to the community.
- Conduct 2 Disaster Academies and 12 continuing education classes for the Cities' Volunteer Emergency Worker program.
- Complete the second round of Emergency Management Preparedness Grant.
- Conduct 1 response exercise and 1 recovery exercise.
- Construct:
 - Pacific Highway S Phase IV HOV Improvements (Dash Point Road to S 312th Street)
 - S 352nd Street Extension Project (SR 99 to SR 161)
 - Completion of the S320th Street off Ramp Project
 - 2011 Asphalt Overlay at \$1.5 million
 - 2012 Asphalt Overlay at \$1.5 million
- Start the design and right of way acquisition for the SW336th Street at 21st Ave Intersection Improvement project
- Start the design and right of way acquisition for the SW312th Street Improvement from Dash Point Road to 14th Ave SW
- Start the design, right of way acquisition and construct the S344th Way & Weyerhaeuser way Intersection Improvement Project
- Complete four (4) Safe Walks to school projects (assumption: City is awarded all four)
- Complete pedestrian crossing improvements
- Complete energy efficiency signal timing updates – AARA Grant funded!
- Administer implementation of Solid Waste and Recycling Collection Contract services, with emphasis on required fleet and equipment upgrades.
- Provide spring and fall recycling collection events, and continue expanded public education and outreach to multi-family complexes and local businesses to start or expand recycling collection programs.
- Fully integrate asset management software (VUEWorks) into SWM operations and NPDES Phase II permit reporting.
- Implement a multi-year conditional assessment program for SWM infrastructure.
- Pursue grants for infrastructure projects (CIP), conservation property acquisition, and NPDES related projects.
- Coordinate with DOE on the new NPDES Phase II permit due out in 2012 and prepare to meet new requirements.
- Develop, implement and complete a surface water infrastructure maintenance program for 2011.
- Update the SWM rate analysis and pursue a rate increase if required to maintain current service levels.
- Support the development of Federal Way Public Schools Service Center and related improvements.
- 2011 Development Standards Manual Update

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: *Cary M. Roe, P.E., Director of PRCS, Public Works and Emergency Management*

ADOPTED PROGRAM CHANGES: STREET FUND

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				One-Time	Ongoing	One-Time	Ongoing			One-Time	Ongoing	One-Time	Ongoing
Program Cuts Recommended													
ST	Eliminate 1.0 FTE Administrative Assistant I	(1.00)	-	-	(75,912)	-	(79,358)	(1.00)	-	-	(76,135)	-	(79,581)
ST	Eliminate Color Baskets & Banner Program	-	-	-	-	-	-	-	-	(16,250)	-	(16,250)	-
TR	Eliminate 1.0 FTE Senior Traffic Engineer (one-time grant & project funded in 2011 only)	(1.00)	-	-	(110,147)	-	(117,055)	(1.00)	-	-	(110,257)	-	(117,165)
TR	Eliminate 1.0 FTE Senior Traffic Engineer (one-time grant & project funded in 2011 only)	(1.00)	-	-	(114,189)	-	(117,131)	(1.00)	-	-	(114,299)	-	(117,241)
Total		(3.00)	-	-	\$ (300,248)	\$ -	\$ (313,544)	(3.00)	-	\$ (16,250)	\$ (300,691)	\$ (16,250)	\$ (313,987)
New Programs Added													
ST	Replace Vehicle #242 (funded by reserves and grant)	-	-	-	-	-	1,976	-	-	-	-	-	-
ST	Replace Vehicle #254 (funded by reserves)	-	-	-	-	-	-	-	-	-	-	-	-
ST	Replace Vehicle #255 (funded by rerserves and proceeds from sale)	-	-	-	-	-	-	-	-	-	-	-	-
EOC	Emergency Management Specialist (temp help)	-	-	33,000	-	33,000	-	-	-	22,920	-	22,920	-
TR	KC Maintenance Contract increase	-	-	-	7,956	-	8,115	-	-	-	7,956	-	8,115
ST	Completed CIP Projects M&O	-	-	-	5,000	-	54,000	-	-	-	5,000	-	54,000
TR	New Street Light M&O	-	-	-	5,296	-	14,077	-	-	-	5,296	-	14,077
TR	New Traffic Signal M&O	-	-	-	-	-	3,300	-	-	-	-	-	3,300
TR	Comprehensive Plan (Joint project with CD, PW portion)	-	-	100,000	-	100,000	-	-	-	100,000	-	100,000	-
TR	Restore 2.0 Senior Engineer (Grant/Project funded for \$162,027 in 2011 one-time)	-	-	-	-	-	-	-	-	-	-	-	-
Total		-	-	\$ 133,000	\$ 18,252	\$ 133,000	\$ 81,468	-	-	\$ 122,920	\$ 18,252	\$ 122,920	\$ 79,492

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: *Cary M. Roe, P.E., Director of PRCS, Public Works and Emergency Management*

ADOPTED PROGRAM CHANGES: ENTERPRISE FUNDS

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				One-Time	Ongoing	One-Time	Ongoing			One-Time	Ongoing	One-Time	Ongoing
New Programs Added													
SWR	Recycling Project Manager 0.50 FTE and Programs - Grant Funded	0.50	-	-	-	-	-	0.50	-	-	-	-	-
SWM	Replace Asphalt Saw #462 (funded by reserves)	-	-	-	-	-	-	-	-	-	-	-	-
SWM	Replace Trailer #219 (funded by reserves)	-	-	-	-	-	-	-	-	-	-	-	-
SWM	Replace Supervisor Vehicle #245 (funded by	-	-	-	-	-	-	-	-	-	-	-	-
SWM	National Pollutant Discharge Elimination Systems (NPDES) permit requirements funded by DOE Grant	-	-	-	3,500	-	22,387	-	-	-	3,500	-	22,387
SWM	Conservation Property Maintenance	-	-	-	15,000	-	15,000	-	-	-	15,000	-	15,000
SWM	Water Quality Cartridge Replacement Program	-	-	-	15,000	-	15,000	-	-	-	15,000	-	15,000
Total		0.50	-	-	33,500	-	52,387	0.50	-	-	33,500	-	52,387

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: *Cary M. Roe, P.E., Director of PRCS, Public Works and Emergency Management*

ADOPTED CAPITAL PROJECTS AND FUNDING SOURCES:

**TRANSPORTATION PROJECTS
6-Year TIP Plan
(\$ in thousands)**

Description	Project Total **	External/Prior Sources				Adopted 2011-12 Allocations							Future Needs
		Grant*	Mitigation	Prior Yr	Balance Needed	REET	Utility Tax	Fuel Tax	Other	Grants	Gen Fund	Total	
Annual Asphalt Overlay Program **	\$ 3,036	\$ -	\$ -	\$ -	\$ 3,036	\$ 820	\$ 1,212	\$ 1,000	\$ 4	\$ -	\$ -	\$ 3,036	\$ -
Annual Transportation System Safety Improvements**	640	-	-	-	640	-	-	640	-	-	-	640	-
South 320th Street @ 1st Ave South	10,316	-	-	425	9,891	-	-	-	-	-	-	-	9,891
South 348th Street @ 1st Ave South	3,175	-	-	3,973	(798)	-	-	-	-	-	-	-	(798)
South 320th Street @ 20th Ave South	6,600	-	-	142	6,458	-	-	-	500	-	-	500	5,958
SW 312th Street: SR509 - 14th Ave SW	4,624	-	-	65	4,559	-	543	-	909	-	-	1,452	3,107
10th Ave SW Improvements: SW Campus Drive - SW 344th Street	1,400	-	-	207	1,193	-	-	-	12	-	-	12	1,181
1st Ave South @ South 328th Street	1,910	-	-	79	1,831	-	-	-	-	-	-	-	1,831
South 336th Street SR99 - 20th	475	-	-	42	433	-	-	-	-	-	-	-	433
South 352nd Street: SR99 to SR161	5,574	-	-	5,668	(94)	-	-	-	-	-	-	-	(94)
SW 320th Street @ 21st Ave SW	4,582	-	-	20	4,562	-	-	-	-	-	-	-	4,562
South 304th Street @ 28th Ave South	2,279	-	-	16	2,263	-	-	-	-	-	-	-	2,263
South 320th St @ I-5 Southbound Ramp	5,200	-	-	5,205	(5)	-	-	-	-	-	-	-	(5)
South 356th @ St SR99 - SR161	6,012	-	-	80	5,932	-	-	-	-	-	-	-	5,932
1st Ave South: S 292nd to 312th	2,101	-	-	10	2,091	-	-	-	-	-	-	-	2,091
Pacific Highway HOV Lanes Phase IV - SR509 to South 312th St	18,709	-	-	24,385	(5,676)	-	-	-	-	-	-	-	(5,676)
South 312th Street @ 28th Ave South	573	-	-	7	566	-	-	-	-	-	-	-	566
SW 320th Street @ 47th Avenue SW	382	-	-	-	382	-	-	-	-	-	-	-	382
SW 336th Way / SW 340th St: 26th Place SW - Hoyt Road	16,228	-	-	61	16,167	-	-	-	-	-	-	-	16,167
South 314th St: 20th Ave S - 23rd Ave S	2,100	-	-	-	2,100	-	-	-	-	-	-	-	2,100
21st Ave SW @ SW 336th St	4,800	-	-	58	4,742	-	1,355	-	507	2,880	-	4,742	-
City-wide Flashing Yellow Lights Installation	100	-	-	-	100	-	-	-	100	-	-	100	-
SR 99 @ South 312th St	9,091	-	-	19	9,072	-	-	-	-	-	-	-	9,072
SW 344th St: 12th Ave SW - 21st Ave SW	7,552	-	-	-	7,552	-	-	-	-	-	-	-	7,552
South 320th St @ I-5 Bridge Widening	101,862	-	-	-	101,862	-	-	-	-	5,000	-	5,000	96,862
City-wide Pedestrian Crossing Improvements	324	-	-	324	-	-	-	-	-	-	-	-	-
S 344th Way @ Weyerhauser Way South	1,034	-	-	-	1,034	-	834	-	200	-	-	1,034	-
	\$220,679	\$ -	\$ -	\$ 40,786	\$ 179,893	\$ 820	\$ 3,944	\$ 1,640	\$ 2,232	\$ 7,880	\$ -	\$ 16,516	163,377

City Capital Project Impact to M&O

Added in 2011/12 Operating Budget: \$ 63

* Existing resources including grants anticipated but not yet applied for or received.

** Project - Annual Asphalt Overlay & Annual Transportation System Safety Improvement Programs are 2011-12 amounts only.

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: *Cary M. Roe, P.E., Director of PRCS, Public Works, and Emergency Management*

ADOPTED CAPITAL PROJECTS AND FUNDING SOURCES:

SURFACE WATER MANAGEMENT PROJECTS

6-Year CIP Plan

(\$ in thousands)

Description	Project Total **	External/Prior Sources				Adopted 2011-12 Allocations							Future Needs
		Grant*	Mitigation	Prior Yr	Balance Needed	REET	Utility Tax	Fuel Tax	Fees	Grants	Gen Fund	Total	
Small CIP - Annual Program	\$ 452	\$ -	\$ -	\$ -	\$ 452	\$ -	\$ -	\$ -	\$ 452	\$ -	\$ -	\$ 452	\$ -
West Hylebos Basin Land Acquisition	1,671	-	-	1,271	400	-	-	-	200	200	-	400	-
Water Quality Retrofit	1,008	-	-	-	1,008	-	-	-	58	116	-	174	834
	\$ 3,131	\$ -	\$ -	\$ 1,271	\$ 1,860	\$ -	\$ -	\$ -	\$ 710	\$ 316	\$ -	\$ 1,026	834

City Capital Project Impact to M&O	
Added in 2011/12 Operating Budget:	\$ -

* Existing resources including grants anticipated but not yet applied for or received.

** Project - Small CIP - Annual Programs are 2011-12 amounts only.

CITY OF FEDERAL WAY 2011/2012 ADOPTED BUDGET

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: *Cary M. Roe, P.E., Director of PRCS, Public Works, and Emergency Management*

DEPARTMENT POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Public Works / Parks Director	0.80	0.30	0.80	0.30	0.30	0.30	0.30	58A
Deputy Public Works Director	0.45	1.45	0.45	1.45	1.45	1.45	1.45	52
City Traffic Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
Street Systems Manager	1.00	-	1.00	-	-	-	-	50
Development Services Manager	1.00	-	1.00	-	-	-	-	48
Deputy Emergency Manager	-	-	-	-	1.00	1.00	1.00	43
Senior Traffic Engineer	3.00	3.00	3.00	3.00	3.00	1.00	1.00	43
Street Systems Project Engineer	2.00	2.00	2.00	2.00	2.00	2.00	2.00	43
Emergency Management Coordinator	1.00	1.00	1.00	1.00	-	-	-	41
Traffic Engineer	1.00	1.00	1.00	-	-	-	-	41
Senior Engineer Plans Reviewer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
Street Systems Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Street Systems Maint Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
Engineering Plans Reviewer	2.00	1.00	2.00	1.00	1.00	1.00	1.00	35
Construction Inspector	3.00	3.00	3.00	3.00	3.00	3.00	3.00	33
Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	28
Maintenance Worker II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	26m
Fleet Maintenance Coordinator	0.50	0.50	0.50	0.50	0.50	0.50	0.50	26
Administrative Assistant II	0.80	0.80	0.80	0.80	0.80	0.80	0.80	24
Maintenance Worker I	3.00	3.00	3.00	3.00	3.00	3.00	3.00	22m
Administrative Assistant I	1.35	1.85	1.85	1.85	1.85	0.85	0.85	18
Total Street	26.90	24.90	27.40	23.90	23.90	20.90	20.90	
Public Works / Parks Director (09-12)	0.05	0.05	0.05	0.05	0.05	0.05	0.05	58a
Deputy Public Works Director	0.05	0.05	0.05	0.05	0.05	0.05	0.05	52
Solid Waste/Recycling Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	34
Recycling Project Manager	0.50	0.50	0.50	0.50	0.50	0.50	0.50	24
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	24
Total Solid Waste & Recycling	1.70	1.70	1.70	1.70	1.70	1.70	1.70	
Public Works / Parks Director (09-12)	0.15	0.10	0.15	0.10	0.10	0.10	0.10	58a
Deputy Public Works Director	0.50	0.50	0.50	0.50	0.50	0.50	0.50	52
SWM Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
SWM Project Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	43
SW Quality Program Coord	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
SWM Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Surface Water Quality Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
SWM Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
SWM R/D Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	36
Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	28
NPDES Support Technician	-	1.00	1.00	1.00	1.00	1.00	1.00	
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00	2.00	2.00	26m
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	24
Maintenance Worker I	3.00	3.00	3.00	3.00	3.00	3.00	3.00	22m
Administrative Assistant I	0.65	0.65	0.65	0.65	0.65	0.65	0.65	18
Total SWM	15.40	16.35	16.40	16.35	16.35	16.35	16.35	
Total Regular Staffing	44.00	42.95	45.50	41.95	41.95	38.95	38.95	
Change from prior year	1.80	(1.05)	2.55	(3.55)	-	(3.00)	-	
Frozen Positions:								
Street Systems Manager	-	1.00	-	1.00	1.00	1.00	1.00	50
One-Time Positions:								
Senior Traffic Engineer	-	-	-	-	-	2.00	-	43
Grand Total Staffing	44.00	43.95	45.50	42.95	42.95	41.95	39.95	

PUBLIC WORKS DEPARTMENT OVERVIEW

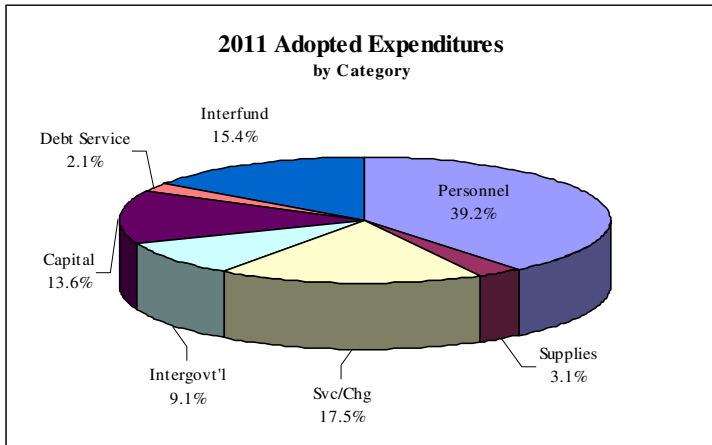
Responsible Manager: Cary M. Roe, P.E., Director of PRCS, Public Works and Emergency Management

PURPOSE/DESCRIPTION:

The Public Works Department has a mission to: Provide a vehicle for the City Council to achieve its vision of Federal Way's future, operate a Public Works organization with sound management that meets Federal Way's needs responsibly, provide prompt, courteous, quality, helpful services, and assist our community to achieve its goals to improve its northwest living and business environment with special emphasis on improving transportation, surface water systems, and the permit process.

The Public Works Department is organized into seven divisions. The Administrative Services Division provides the overall management of the department. The Development Services Division provides the engineering plan reviews and inspections of development projects. The Traffic Division

provides transportation planning, traffic operations, and neighborhood traffic services. The Street Systems Division provides the street improvements and maintenance functions. The Surface Water Management Division provides the surface water systems improvements and maintenance functions. The Solid Waste and Recycling Division manage the solid waste/recycling utility and franchise contract. The Emergency Management Division provides services and planning coordination through the Greater Federal Way Emergency Operation Team in conjunction with Lakehaven Utility District, Federal Way School District, and the Federal Way Fire Department.



DEPARTMENT SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 3,278,676	\$ 664,066	\$ 2,789,250	\$ 2,471,894	\$ 2,081,425	\$ 2,242,725	\$ 2,456,677	(229,170)	-9.3%
	Grant	235,649	286,194	138,000	277,077	539,110	549,238	242,000	272,161	98.2%
	Motor Vehicle Tax	1,643,091	1,585,476	1,748,000	1,659,000	1,580,000	1,573,000	1,573,000	(86,000)	-5.2%
	State Shared Rev	-	-	-	-	-	-	-	-	n/a
	Refuse Collection	418,647	422,372	289,854	289,854	287,214	275,366	278,120	(14,488)	-5.0%
	Plan Review/ROW	461,652	355,328	537,000	349,000	328,000	333,230	336,493	(15,770)	-4.5%
	SWM Fee	3,312,150	3,396,445	3,338,969	3,338,969	3,164,969	3,164,969	3,164,969	(174,000)	-5.2%
	CIP Projects	-	100,000	-	500,000	500,000	-	-	(500,000)	-100.0%
	Utility Tax	1,837,606	1,585,802	1,882,461	937,461	482,461	562,000	1,394,000	(375,461)	-40.1%
	REET	-	306,684	-	-	755,000	820,000	-	820,000	
	Interest & Misc	134,323	572,410	88,316	658,598	662,661	61,798	66,644	(596,800)	-90.6%
	Operating Assess Dist	3,947	320	10,000	22,536	12,536	25,536	25,536	3,000	13.3%
	User Charges - M&O	302,792	274,294	359,197	361,302	361,302	401,335	402,170	40,033	11.1%
	User Charges - Reserves	513,755	518,772	474,728	474,728	474,728	520,789	539,676	46,061	9.7%
	Capital Contributions	-	-	-	-	-	-	-	-	n/a
	RE Transfer	-	330,000	-	330,000	330,000	330,000	330,000	-	0.0%
Total Revenue		\$ 12,142,289	\$ 10,398,161	\$ 11,655,775	\$ 11,670,419	\$ 11,559,406	\$ 10,859,986	\$ 10,809,285	\$ (73,267)	-0.6%
Expenditure Summary:										
210	Administration	303,442	302,173	297,476	369,327	369,327	354,612	363,817	(14,715)	-4.0%
220	Development Svrs	503,132	328,154	604,438	370,235	370,235	338,250	351,012	(31,985)	-8.6%
230	Traffic Services	1,603,501	1,698,454	1,697,115	1,589,333	1,589,333	1,338,737	1,363,006	(250,596)	-15.8%
240	Street Services	1,808,196	1,581,103	1,903,151	1,753,910	1,753,910	1,716,069	1,782,229	(37,841)	-2.2%
270	Emergency Operations	142,605	136,594	165,233	161,849	161,849	169,845	173,524	7,996	4.9%
Total GF Opr Exp		\$ 4,360,875	\$ 4,046,478	\$ 4,667,412	\$ 4,244,653	\$ 4,244,653	\$ 3,917,513	\$ 4,033,588	\$ (327,140)	-7.7%
102	Arterial St-St Overlay	2,006,079	1,940,267	1,968,000	2,133,379	2,404,382	1,513,500	1,523,500	(619,879)	-29.1%
106	Solid Waste	283,431	309,523	326,689	326,689	318,164	298,916	304,373	(27,773)	-8.5%
401	Surface Water Mgmt	4,250,337	2,855,677	3,396,473	3,418,337	3,118,394	3,354,592	3,465,814	(63,745)	-1.9%
504	Fleet	330,712	297,253	379,553	381,366	381,366	387,335	388,170	5,969	1.6%
Total Non-GF Opr Exp		\$ 6,870,559	\$ 5,402,720	\$ 6,070,715	\$ 6,259,771	\$ 6,222,306	\$ 5,554,343	\$ 5,681,857	\$ (705,428)	-11.3%
TOTAL OP EXP		\$ 11,231,434	\$ 9,449,198	\$ 10,738,127	\$ 10,504,424	\$ 10,466,959	\$ 9,471,856	\$ 9,715,445	\$ (1,032,568)	-9.8%
Capital & One-Time Funding:										
	Onetime	620,663	437,418	597,006	845,029	775,943	1,107,005	703,036	261,976	31.0%
Total One-Time Exp		\$ 620,663	\$ 437,418	\$ 597,006	\$ 845,029	\$ 775,943	\$ 1,107,005	\$ 703,036	\$ 261,976	31.0%
Total Expenditures		\$ 11,852,097	\$ 9,886,616	\$ 11,335,133	\$ 11,349,453	\$ 11,242,902	\$ 10,578,862	\$ 10,418,481	\$ (770,591)	-6.8%

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: *Cary M. Roe, P.E., Director of PRCS, Public Works and Emergency Management*

HIGHLIGHTS/CHANGES:

The Public Works baseline adopted operating budget total \$9,471,856 in 2011 and \$9,715,445 in 2012. This is a 9.8% decrease from the 2010 adjusted budget. Major program changes include:

- **Salaries and Wages** – Decrease of salaries and benefits due to the elimination of 1.0 FTE Admin Assistant I, two traffic engineers for 2.0FTE restored through grant/project funding on a one-time basis in 2011, and a reduction of a contra account of 100% SWM Engineer allocated to 304 fund from the 401 fund. An increase of a one-time grant funded 0.50 FTE Recycling Project Manager is funded for 2011 and 2012.
- **Temporary Help** – Emergency management specialist is one-time funded in 2011 for \$30,535 in 2011 and \$22,920 in 2012. NPDES requirements part time help is one-time funded for \$30,000 in 2011 and 2012.
- **Other Operating Supplies** – PW gas increase is one-time funded for \$19,000 in 2011 and 2012. The CERT Program is one-time funded for \$2,500 in 2011 and 2012. Grant funded SW & R operating supplies for recycling events is one-time funded for \$10,142 in 2011 and \$9,244 in 2012. NPDES water quality monitoring equipment is one-time funded for \$25,000 in 2011 and 2012. Ongoing funding increased for conservation property maintenance of \$1,000 starting in 2011. Ongoing funding increased for water quality cartridge replacements of \$15,000 starting in 2011.
- **Professional Services** – King County maintenance cost increase is ongoing funded for \$7,956 in 2011 and \$8,115 in 2012, increase for King County maintenance for new traffic signals ongoing funded for \$3,300 starting in 2012, newly completed CIP projects maintenance and operations ongoing funded for \$5,000 in 2011 and \$10,000 in 2012, SW & R grant funded professional services one-time funded for \$40,000 in 2011 and 2012, NPDES requirements public education/outreach one-time funded for \$15,000 in 2011 and \$12,000 in 2012.
- **Other Misc Expense** – Grant funded SW & R services and charges are one-time funded for \$30,000 in 2011 and 2012. Rental of equipment is one-time funded for \$10,000 in 2011 and 2012.
- **Utility and Comm.** – Electricity increase for a total of 42 lights in 2011 and 62 lights in 2012 are one-time funded for \$5,296 in 2011 and \$14,077 in 2012. Street lighting and electricity increase is one-time funded for \$36,502 in 2011/2012. Conservation property maintenance – waste disposal ongoing funding of \$1,500 starting in 2011.
- **Repairs and Maintenance** – Programs one-time funded in 2011 and 2012: Landscape maintenance contract \$10,000 in 2011 and 2012, Small works projects \$9,375 in 2011 and 2012, and Street tree replacement \$8,400 in 2011 and 2012. NPDES requirement pipe inspection services one-time funded for \$30,000 in 2011 and 2012. Ongoing increase for newly completed CIP projects maintenance and operations funded for \$44,000 in 2012. Ongoing increase for mobile washer unit maintenance of \$3,000 in 2011/2012. Ongoing increase for retaining secondary vehicle of \$3,000 in 2011/2012. Ongoing increase for conservation property maintenance of \$12,500 starting in 2011.
- **Intergovernmental** – King County contract one-time funded for \$60,643 in 2011 and 2012. WSDOT contract one-time funded for \$30,000 in 2011 and 2012.
- **Interfund Contributions** - Transfer \$222,000 to Small CIP in fund 304 (Surface Water Management CIP).
- **Capital Outlay** – Overlay program one-time funded \$1,513,500 in 2011 and \$1,523,500 in 2012.
- **Machinery and Equipment** – One-time purchases through NPDES requirements DOE Grant: SWM inspection equipment purchase of \$66,000, SWM computer software and hardware purchase of \$18,000 in 2011 and 2012, operations of software and hardware ongoing funding of \$3,500 starting in 2011, replacement reserves of all NPDES equipment ongoing funding of \$18,887 starting in 2011.

Replacement of Vehicles and Equipment:

- **Equipment Replacement** - In 2011/2012, Public Works will be replacing the asphalt saw #462, Trailer #219, and vehicles #242, #254, #255.

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: Cary M. Roe, P.E., Director of PRCS, Public Works, and Emergency Management

REVENUE AND EXPENDITURE SUMMARY:

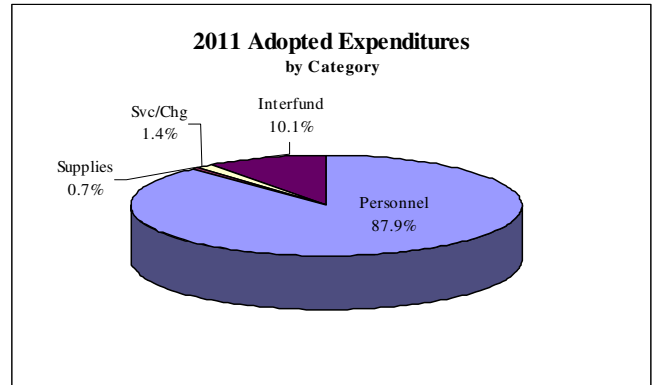
		2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 3,278,676	\$ 664,066	\$ 2,789,250	\$ 2,471,894	\$ 2,081,425	\$ 2,242,725	\$ 2,456,677	(229,170)	-9.3%
	Grant	235,649	286,194	138,000	277,077	539,110	549,238	242,000	272,161	98.2%
	Motor Vehicle Tax	1,643,091	1,585,476	1,748,000	1,659,000	1,580,000	1,573,000	1,573,000	(86,000)	-5.2%
	Refuse Collection	418,647	422,372	289,854	289,854	287,214	275,366	278,120	(14,488)	-5.0%
	Plan Review/ROW Perm	461,652	355,328	537,000	349,000	328,000	333,230	336,493	(15,770)	-4.5%
	SWM Fee	3,312,150	3,396,445	3,338,969	3,338,969	3,164,969	3,164,969	3,164,969	(174,000)	-5.2%
	CIP Projects	-	100,000	-	500,000	500,000	-	-	(500,000)	-100.0%
	Utility Tax	1,837,606	1,585,802	1,882,461	937,461	482,461	562,000	1,394,000	(375,461)	-40.1%
	REET	-	306,684	-	-	755,000	820,000	-	820,000	-
	Interest & Misc	134,323	572,410	88,316	658,598	662,661	61,798	66,644	(596,800)	-90.6%
	Operating Assess Dist	3,947	320	10,000	22,536	12,536	25,536	25,536	3,000	13.3%
	User Charges - M&O	302,792	274,294	359,197	361,302	361,302	401,335	402,170	40,033	11.1%
	User Charges - Reserves	513,755	518,772	474,728	474,728	474,728	520,789	539,676	46,061	9.7%
	RE Transfer	-	330,000	-	330,000	330,000	330,000	330,000	-	0.0%
Total Revenues		\$ 12,142,289	\$ 10,398,161	\$ 11,655,775	\$ 11,670,419	\$ 11,559,406	\$ 10,859,986	\$ 10,809,285	\$ (810,434)	-6.9%
Expenditure Summary:										
110	Salaries & Wages	2,821,486	2,620,221	3,214,269	2,880,983	2,788,101	2,524,118	2,530,320	(356,865)	-12.4%
111/1	Temporary Help	167,884	115,346	139,011	139,011	139,011	139,011	139,011	-	0.0%
120	Overtime	81,588	35,315	30,149	30,149	30,149	29,149	29,149	(1,000)	-3.3%
200	Benefits	1,056,904	990,419	1,239,677	1,164,928	1,140,152	1,023,607	1,135,137	(141,321)	-12.1%
31X	Supplies	69,712	59,244	66,797	67,347	67,347	67,047	67,047	(300)	-0.4%
36X	Mtc Supplies	117,988	70,780	61,950	61,950	61,950	61,950	61,950	-	0.0%
3XX	Othr Opr Supplies	189,051	149,828	143,548	143,548	143,548	161,448	161,448	17,900	12.5%
41X	Professional Svcs	94,402	61,544	149,822	161,052	144,842	156,489	164,948	(4,563)	-2.8%
43X	Travel & Training	19,288	14,671	31,442	31,442	31,442	31,442	31,442	-	0.0%
42/47	Utility & Comm	387,813	405,016	420,980	411,651	411,651	452,447	461,228	40,796	9.9%
48X	Repairs & Mtc	749,686	824,607	975,616	979,116	979,116	982,616	1,026,616	3,500	0.4%
497	Association Dues	4,222	4,084	6,149	6,149	6,149	6,149	6,149	-	0.0%
4XX	Other Misc Exp	16,236	59,710	31,035	31,035	30,435	30,435	30,435	(600)	-1.9%
5XX	Intgvtl Svcs/Taxes	828,867	735,654	802,724	802,724	628,724	643,724	643,724	(159,000)	-19.8%
552	Interfund Contributions	1,190,000	-	-	-	300,000	222,000	230,000	222,000	n/a
600	Capital Outlays	1,808,267	1,702,113	1,728,845	1,894,224	1,865,227	1,290,181	1,296,193	(604,043)	-31.9%
7XX	Debt Service-Princ	182,359	182,359	182,359	182,359	182,359	182,359	182,359	0	0.0%
8XX	Debt Service-Interest	17,571	15,748	13,924	13,924	13,924	12,100	10,277	(1,824)	-13.1%
9XX	IS Charges-M&O	564,174	497,077	620,770	623,772	623,772	616,156	625,786	(7,616)	-1.2%
9XX	IS Charges-Reserves	417,043	427,348	391,421	391,421	391,421	432,907	451,794	41,486	10.6%
910	Intfund Svc Pmts	446,893	478,114	487,640	487,640	487,640	406,521	430,433	(81,119)	-16.6%
Total Opr Expend		\$ 11,231,434	\$ 9,449,198	\$ 10,738,127	\$ 10,504,424	\$ 10,466,959	\$ 9,471,856	\$ 9,715,445	\$ (1,032,568)	-9.8%
Capital & One-Time Funding:										
	Capital & One-Time	620,663	437,418	597,006	845,029	775,943	1,107,005	703,036	261,976	31.0%
Total One-Time Exp		\$ 620,663	\$ 437,418	\$ 597,006	\$ 845,029	\$ 775,943	\$ 1,107,005	\$ 703,036	\$ 261,976	31.0%
Total Expenditures		\$ 11,852,097	\$ 9,886,616	\$ 11,335,133	\$ 11,349,453	\$ 11,242,902	\$ 10,578,862	\$ 10,418,481	\$ (770,591)	-6.8%

PUBLIC WORKS ADMINISTRATION

Responsible Manager: *Cary M. Roe, P.E., Director of PRCS, Public Works and Emergency Management*

PURPOSE/DESCRIPTION:

The Administration Division of the Public Works Department provides the management of department-wide functions, inter-departmental coordination, participation in regional issues, monitoring and overall departmental financial control. The administration of the Public Works Department is provided by the director, deputy director, and three administrative assistants who provide support to all department staff in the areas of purchasing, word processing, records management, budget preparation and scheduling. The Department includes six other divisions: Development Services, Traffic, Street Systems, Surface Water Management (SWM), Solid Waste/Recycling and Emergency Management.



The Director provides administrative and financial management of the Public Works Department and its divisions. The Director's responsibilities include: general policy decisions, participating in regional affairs, monitoring legislation and regulation changes, providing leadership in emergencies, and preparing and tracking the Department's budget. A key goal of the Administrative Division is providing excellent customer service to citizens, businesses, Council, public agencies and other City departments, and Public Works staff.

GOALS/OBJECTIVES:

The Administrative Division provides overall budget control and management of the Public Works Divisions while implementing the Council's vision for the City.

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of responses for information from constituents	1,240	1,239	1,250	1,250
• Number of word processing requests	1,217	1,113	1,200	1,240
Outcome Measures:				
• Percent of community requests responded to in same day	90%	93%	95%	95%
• Percent of word processing documents completed on time	99%	99%	99%	99%
• Percent of time a "live" person is available to handle constituent calls	99%	99%	99%	99%

POSITION INVENTORY:

Position	2008	2009	2010			2011	2012	Grade
	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	
Public Works / Parks Director	0.80	0.30	0.80	0.30	0.30	0.30	0.30	58A
Deputy Public Works Director	0.45	1.45	0.45	1.45	1.45	1.45	1.45	52
Administrative Assistant II	0.50	0.50	0.50	0.50	0.50	0.50	0.50	24
Administrative Assistant I	0.10	0.10	0.10	0.10	0.10	-	-	18
Total Regular Staffing	1.85	2.35	1.85	2.35	2.35	2.25	2.25	
Change from prior year	-	0.50	(0.50)	0.50	-	(0.10)	-	
Grand Total Staffing	1.85	2.35	1.85	2.35	2.35	2.25	2.25	

PUBLIC WORKS ADMINISTRATION

Responsible Manager: Cary M. Roe, P.E., Director of PRCS, Public Works, and Emergency Management

HIGHLIGHTS/CHANGES:

The adopted operating budget is \$354,612 in 2011 and \$363,817 in 2012. This is a 4.0% decrease from the 2010 Adjusted Budget. Major program changes include:

- **Salaries and Benefits** - Salaries and benefits have decreased due to the elimination of 0.10 FTE Admin Assistant I.

REVENUE AND EXPENDITURE SUMMARY:

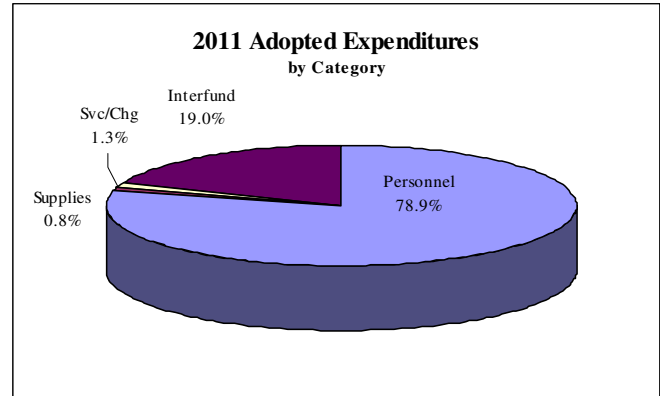
Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 303,513	\$ 302,760	\$ 298,042	\$ 369,893	\$ 369,893	\$ 354,612	\$ 363,817	(15,281)	-4.1%
Total Revenues		\$ 303,513	\$ 302,760	\$ 298,042	\$ 369,893	\$ 369,893	\$ 354,612	\$ 363,817	\$ (15,281)	-4.1%
Expenditure Summary:										
110	Salaries & Wages	187,823	201,866	188,299	236,662	236,662	231,971	231,971	(4,691)	-2.0%
111/1	Temporary Help	-	-	850	850	850	850	850	-	0.0%
120	Overtime	738	434	300	300	300	300	300	-	0.0%
200	Benefits	68,582	62,997	64,538	87,507	87,507	78,656	87,368	(8,851)	-10.1%
31X	Supplies	2,349	2,022	2,150	2,150	2,150	2,150	2,150	-	0.0%
3XX	Othr Opr Supplies	-	-	200	200	200	200	200	-	0.0%
41X	Professional Svcs	190	217	500	500	500	500	500	-	0.0%
43X	Travel & Training	2,512	1,915	3,235	3,235	3,235	3,235	3,235	-	0.0%
497	Association Dues	247	525	1,100	1,100	1,100	1,100	1,100	-	0.0%
4XX	Other Misc Exp	-	209	-	-	-	-	-	-	n/a
5XX	Intgvtl Svcs/Taxes	281	-	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	33,401	24,481	28,506	29,025	29,025	27,363	27,856	(1,662)	-5.7%
9XX	IS Charges-Reserves	7,320	7,508	7,798	7,798	7,798	8,287	8,287	489	6.3%
Total Opr Expend		\$ 303,442	\$ 302,173	\$ 297,476	\$ 369,327	\$ 369,327	\$ 354,612	\$ 363,817	\$ (14,715)	-4.0%
Capital & One-Time Funding:										
	Capital & One-Time	71	586	566	566	566	-	-	(566)	-100.0%
Total One-Time Exp		\$ 71	\$ 586	\$ 566	\$ 566	\$ 566	\$ -	\$ -	\$ (566)	-100.0%
Total Expenditures		\$ 303,513	\$ 302,760	\$ 298,042	\$ 369,893	\$ 369,893	\$ 354,612	\$ 363,817	\$ (15,281)	-4.1%

PUBLIC WORKS DEVELOPMENT SERVICES

Responsible Manager: Ken Miller, P.E., Deputy Public Works Director

PURPOSE/DESCRIPTION:

The Development Services Division of the Public Works Department manages the permit processing and conducts construction inspections for all adopted developments submitted to the City for approval. Such developments include: subdivisions, boundary line adjustments and lot line eliminations, single family, multi-family and commercial permits, land use modifications, site plan reviews, etc. The Division also screens applications for completeness; assures and enforces conformance with approved plans, permits, codes, and City standards; issues code variances; maintains logs and status reports for all projects related to public works; provides technical assistance during construction; coordinates with Community Development and Building departments to facilitate the permit process; assists in maintenance of subdivision drawings and records; meets with customers and citizens on-site to identify development-related issues; and issues decisions regarding requests for modifications to surface water management and right-of-way requirements.



GOALS/OBJECTIVES:

The Development Services Division of the Public Works Department is committed to upholding the City of Federal Way's codes and development standards in a fair and consistent manner. Our goal is to accomplish this task by working closely with developers, contractors and property owners to provide them with a thorough and timely review of their projects and to provide guidance when needed to help bring projects to fruition.

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Development Services Manager	1.00	-	1.00	-	-	-	-	48
Senior Engineer Plans Reviewer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
Engineering Plans Reviewer	2.00	1.00	2.00	1.00	1.00	1.00	1.00	35
Construction Inspector	2.25	2.25	2.25	2.25	2.25	2.00	2.00	33
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	24
Administrative Assistant I	0.10	0.10	0.10	0.10	0.10	0.10	0.10	18
Total Regular Staffing	6.45	4.45	6.45	4.45	4.45	4.20	4.20	
Change from prior year	-	(2.00)	2.00	(2.00)	-	(0.25)	-	
Grand Total Staffing	6.45	4.45	6.45	4.45	4.45	4.20	4.20	

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of development review committee meetings attended	57	60	40	40
• Number of EN reviews	18	10	10	10
• Number of CO reviews	85	30	25	25
• Number of Plat Applications (Full & Short)	6	300	10	10
• Number of SF Applications	275	300	250	250
• Number of Final Plats	6	2	2	1
Outcome Measures:				
• Average review time - projects under construction	15 days	15 days	15 days	15 days
• Average review time - pre-application	10 days	10 days	10 days	10 days
• Average review time - building permits	30 days	30 days	30 days	30 days
• Average review time - SEPA	45 days	45 days	45 days	45 days
• Average review time - site plan review	27 days	27 days	27 days	27 days
• Average review time - UPR1	25 days	25 days	25 days	25 days
• Average review time - outside agency review	10 days	10 days	10 days	10 days
• Response time on requests for modifications	10 days	10 days	10 days	10 days
• Response time on requests for inspections	2 days	2 days	2 days	2 days
Efficiency Measures:				
• Cost recovery ratio for the Division	64%	50%	50%	50%

PUBLIC WORKS DEVELOPMENT SERVICES
Responsible Manager: Ken Miller, P.E, Deputy Public Works Director

HIGHLIGHTS/CHANGES:

The adopted operating budget is \$338,250 in 2011 and \$351,012 in 2012. This is an 8.6% decrease from the 2010 Adjusted Budget; there are two positions “not filled” out of the six positions in 2009/10.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 114,175	\$ (6,570)	\$ 109,341	\$ 48,138	\$ 48,138	\$ 10,020	\$ 19,519	\$ (38,118)	-79.2%
	Plan Review/ROW Permit	418,123	337,391	496,000	323,000	323,000	328,230	331,493	5,230	1.6%
Total Revenues		\$ 532,298	\$ 330,821	\$ 605,341	\$ 371,138	\$ 371,138	\$ 338,250	\$ 351,012	\$ (32,888)	-8.9%
Expenditure Summary:										
110	Salaries & Wages	273,737	171,006	349,949	174,479	174,479	174,654	173,889	175	0.1%
111/I	Temporary Help	8,112	-	-	-	-	-	-	-	n/a
12X	Overtime/Term Pay	16,011	4,919	-	-	-	-	-	-	n/a
200	Benefits	129,815	91,756	181,307	122,664	122,664	92,220	104,868	(30,444)	-24.8%
31X	Supplies	1,746	971	1,970	1,970	1,970	1,970	1,970	-	0.0%
3XX	Othr Opr Supplies	3,345	65	800	800	800	800	800	-	0.0%
41X	Professional Svcs	2,829	-	500	500	500	500	500	-	0.0%
43X	Travel & Training	234	964	2,480	2,480	2,480	2,480	2,480	-	0.0%
497	Association Dues	124	-	565	565	565	565	565	-	0.0%
4XX	Other Misc Exp	763	59	900	900	900	900	900	-	0.0%
5XX	Intgvtl Svcs/Taxes	-	190	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	51,258	43,651	51,596	51,506	51,506	49,633	50,512	(1,873)	-3.6%
9XX	IS Charges-Reserves	15,158	14,574	14,371	14,371	14,371	14,528	14,528	157	1.1%
Total Opr Expend		\$ 503,132	\$ 328,154	\$ 604,438	\$ 370,235	\$ 370,235	\$ 338,250	\$ 351,012	\$ (31,985)	-8.6%
Capital & One-Time Funding:										
	Capital & One-Time	29,166	2,667	903	903	903	0	0	(903)	-100.0%
Total One-Time Exp		\$ 29,166	\$ 2,667	\$ 903	\$ 903	\$ 903	\$ -	\$ -	\$ (903)	-100.0%
Total Expenditures		\$ 532,298	\$ 330,821	\$ 605,341	\$ 371,138	\$ 371,138	\$ 338,250	\$ 351,012	\$ (32,888)	-8.9%

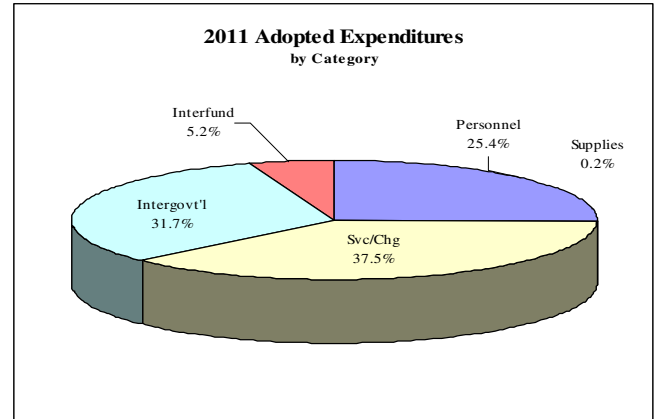
PUBLIC WORKS TRAFFIC

Responsible Manager: *Richard Perez, P.E., Traffic Engineer*

PURPOSE/DESCRIPTION:

The Traffic Services Division of Public Works provides the City of Federal Way's transportation planning, traffic engineering, and traffic control devices maintenance functions. This includes traffic signals, traffic signal coordination, signs and pavement markings, Neighborhood Traffic Safety Program, traffic mitigation analyses for development, Transportation Demand Management (TDM) and Commute Trip Reduction (CTR) programs, traffic design elements of street improvements, development/coordination of the Transportation Improvement Plan (TIP) and its grant applications, and transportation planning.

The 2011/2012 operating budget includes contracts for signs, pavement markings and traffic signal maintenance and operation services, provided by contract with King County and supplemented by a private on-call services contract. Arterial street lighting systems maintenance and operation services are provided by contract with Puget Sound Energy and King County.



GOALS/OBJECTIVES:

The Traffic Division will continue to maintain and operate traffic control devices, review development for transportation impacts and identify appropriate mitigation measures, respond to citizen requests, support the Transportation Capital Improvement Program, and perform all transportation planning functions for the City.

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
City Traffic Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
Senior Traffic Engineer	3.00	3.00	3.00	3.00	3.00	1.00	1.00	43
Traffic Engineer	1.00	1.00	1.00	-	-	-	-	41
Construction Inspector	0.50	0.50	0.50	0.50	0.50	-	-	33
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	24
Administrative Assistant I	0.50	0.50	0.50	0.50	0.50	0.25	0.25	18
Total Regular Staffing	6.10	6.10	6.10	5.10	5.10	2.35	2.35	
Change from prior year	-	-	-	(1.00)	-	(2.75)	-	
One-Time Funded:								
Senior Traffic Engineer	-	-	-	-	-	2.00	-	43
Grand Total Staffing	6.10	6.10	6.10	5.10	5.10	4.35	2.35	

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of traffic signals	81	81	82	83
• Number of citizen action requests processed	300	300	300	300
• Number of development review applications	351	154	150	150
• Number of employees at commute trip reduction sites	5,386	4,500	4,500	5,000
Outcome Measures:				
• No. of timing plans developed for traffic signal coordination	100	114	100	50
• No. of traffic control changes implemented	62	59	60	60
• No. of neighborhood projects balloted	5	5	4	4
• Percent of development applications reviewed on time	100%	100%	100%	100%
• No. of employees changing travel mode to non-single occupancy vehicle (SOV)	44	50	50	50
• No. of Neighborhood Traffic Safety Projects presented to Council	5	5	4	4
Efficiency Measures:				
• Percent reduction in delays at signalized intersections	10%	10%	10%	10%
• Percent change from SOV travel modes	1%	1%	1%	1%

PUBLIC WORKS TRAFFIC

Responsible Manager: Richard Perez, P.E., Traffic Engineer

HIGHLIGHTS/CHANGES:

The adopted operating budget is \$1,338,737 in 2011 and \$1,363,006 in 2012. This is a 15.8% decrease from the 2010 Adjusted Budget. Major program changes include:

- **Salaries and Benefits** - Salaries and benefits have decreased due to the elimination of 2.0 FTE Senior Traffic Engineers and the elimination of 0.25 FTE Admin Assistant I. The two traffic engineers for 2.0 FTE are grant/project funded on a one-time basis in 2011.
- **Professional Services** – The following programs have been funded on an ongoing basis in 2011 and 2012: King County maintenance cost increase for \$7,956 in 2011 and \$8,115 in 2012, newly completed CIP projects maintenance and operations for \$5,000 in 2011 and \$10,000 in 2012, King County maintenance increase for new traffic signals with ongoing funding of \$3,300 starting in 2012.
- **Utility and Comm.** – Electricity for a total of 42 lights in 2011 and 62 lights in 2012 is ongoing funded for \$5,296 in 2011 and \$14,077 in 2012. The remainder of the increase in electricity is due to previously one-time electricity funding being restored to ongoing. Street lighting and electricity increase is one-time funded for \$36,502 in 2011/2012.
- **Intergovernmental** – King County contract increase is one-time funded for \$60,643 in 2011 and 2012.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 1,680,496	\$ 1,394,362	\$ 1,756,857	\$ 1,326,825	\$ 1,347,825	\$ 1,210,381	\$ 1,223,151	(116,444)	-8.8%
	Grant	24,304	34,393	-	56,750	56,750	173,746	-	116,996	206.2%
	Plan Review/ROW	43,529	17,937	41,000	26,000	5,000	5,000	5,000	(21,000)	-80.8%
	Interest & Misc	24,151	6,466	31,000	1,250	1,250	2,000	2,000	750	60.0%
	Transfer In - Red Light	-	330,000	-	330,000	330,000	330,000	330,000	-	0.0%
Total Revenues		\$ 1,772,480	\$ 1,783,158	\$ 1,828,857	\$ 1,740,825	\$ 1,740,825	\$ 1,721,127	\$ 1,560,151	\$ (19,698)	-1.1%
Expenditure Summary:										
110	Salaries & Wages	442,094	493,650	529,760	461,531	461,531	245,642	245,642	(215,889)	-46.8%
111/1	Temporary Help	20,870	-	1,000	1,000	1,000	1,000	1,000	-	0.0%
12X	Overtime/Term Pay	10,923	1,275	1,000	1,000	1,000	1,000	1,000	-	0.0%
200	Benefits	143,629	150,828	179,869	153,720	153,720	91,839	102,004	(61,881)	-40.3%
31X	Supplies	2,567	1,572	2,100	2,100	2,100	2,100	2,100	-	0.0%
3XX	Othr Opr Supplies	577	460	300	300	300	300	300	-	0.0%
41X	Professional Svcs	21,950	9,760	56,300	43,000	43,000	50,956	54,415	7,956	18.5%
43X	Travel & Training	1,114	4,199	4,600	4,600	4,600	4,600	4,600	-	0.0%
42/47	Utility & Comm	355,695	364,746	354,604	354,604	354,604	393,900	402,681	39,296	11.1%
48X	Repairs & Mtc	23,317	46,182	66,000	66,000	66,000	51,000	51,000	(15,000)	-22.7%
497	Association Dues	946	1,024	1,125	1,125	1,125	1,125	1,125	-	0.0%
4XX	Other Misc Exp	-	79	500	500	500	500	500	-	0.0%
5XX	Intgvtl Svcs/Taxes	481,169	544,960	409,520	409,520	409,520	424,520	424,520	15,000	3.7%
600	Capital Outlays	25,238	16,365	17,600	17,600	17,600	-	-	(17,600)	-100.0%
9XX	IS Charges-M&O	63,892	53,966	63,451	63,347	63,347	58,392	60,255	(4,955)	-7.8%
9XX	IS Charges-Reserves	9,520	9,388	9,386	9,386	9,386	11,863	11,863	2,477	26.4%
Total Opr Expend		\$ 1,603,501	\$ 1,698,454	\$ 1,697,115	\$ 1,589,333	\$ 1,589,333	\$ 1,338,737	\$ 1,363,006	\$ (250,596)	-15.8%
Capital & One-Time Funding:										
	Capital & One-Time	168,979	84,704	131,742	151,492	151,492	382,390	197,145	230,898	152.4%
Total One-Time Exp		\$ 168,979	\$ 84,704	\$ 131,742	\$ 151,492	\$ 151,492	\$ 382,390	\$ 197,145	\$ 230,898	152.4%
Total Expenditures		\$ 1,772,480	\$ 1,783,158	\$ 1,828,857	\$ 1,740,825	\$ 1,740,825	\$ 1,721,127	\$ 1,560,151	\$ (19,698)	-1.1%

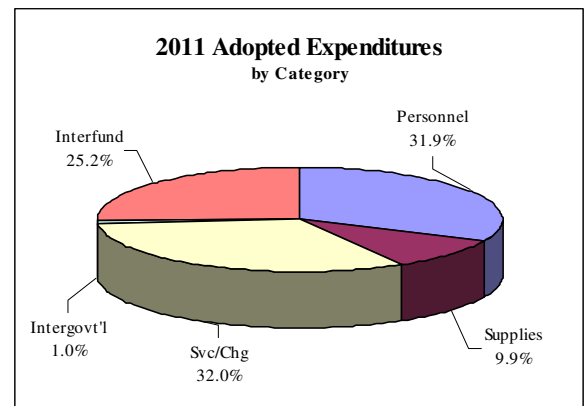
PUBLIC WORKS STREETS

Responsible Manager: *Marwan Salloum, P.E., Deputy Public Works Director*

PURPOSE/DESCRIPTION:

The Street Systems Division of Public Works provides maintenance of the local street system and oversees all capital street projects. Activities include engineering services, right-of-way permits, pavement management, sidewalk inventory, structures maintenance, road surfaces maintenance, road shoulders maintenance, vegetation and street trees maintenance, litter control, emergencies, snow and ice removal, and miscellaneous services. Manage private contractors for street sweeping, right of way landscape maintenance and WSDOT maintenance and emergency contract services.

The Division provides administrative and financial control, coordination and record keeping for the daily operation and maintenance of the transportation and pedestrian network. Develops long range and comprehensive planning goals; prioritizes, and implements maintenance programs and capital improvement programs. Monitor private sector maintenance contracts and the WSDOT streets maintenance contract. Develops and constructs the Transportation Improvement Program (TIP) street improvement projects, annual asphalt overlays, sidewalk replacement, and minor capital improvement projects. Applies to various sources for street-related grants, loans, etc. and administers these funds.



GOALS/OBJECTIVES:

The Street Systems Division will continue to implement the council mission and direction on the Transportation Capital Improvement Program and the City's street systems maintenance programs. Our goal is to maintain the City's Street network pavement surface area in a good operating condition and to identify and apply for all state and federal grant funding available and applicable for the city's Transportation Capital Improvement Program and to manage the successful completion of these projects within the available budget and on schedule.

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Street Systems Manager	1.00	-	1.00	-	-	-	-	
Street Systems Project Engineer	2.00	2.00	2.00	2.00	2.00	2.00	2.00	43
Street Systems Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Street Systems Maint Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
Construction Inspector	0.25	0.25	0.25	0.25	0.25	1.00	1.00	33
Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	28
Maintenance Worker II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	26m
Fleet Maintenance Coordinator	0.50	0.50	0.50	0.50	0.50	0.50	0.50	26
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	24
Maintenance Worker I	3.00	3.00	3.00	3.00	3.00	3.00	3.00	22m
Administrative Assistant I	0.65	1.15	1.15	1.15	1.15	0.50	0.50	18
Total Regular Staffing	11.50	11.00	12.00	11.00	11.00	11.10	11.10	
Change from prior year	(0.50)	(0.50)	1.00	(1.00)	-	0.10	-	
Frozen Positions:								
Street Systems Manager	-	1.00	-	1.00	1.00	1.00	1.00	50
Grand Total Staffing	11.50	12.00	12.00	12.00	12.00	12.10	12.10	

PUBLIC WORKS STREETS

Responsible Manager: Marwan Salloum, P.E., Deputy Public Works Director

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Annual CIP Fund administered	\$14.1M	\$15.0M	\$21.5M	\$8.5M
• Number of lane miles repaired/rehabilitated	11.19	11.15	10.09	10.00
• ROW permits issued	467	450	475	500
• Number of street center lane mile within City limit	238	242.9	242.9	242.9
Outcome Measures:				
• Percent of CIP project completed Maintenance	100%	100%	100%	100%
• Percent of call-out situations responded to w/in 45 minutes (after hour response time)	100%	100%	100%	100%
Efficiency Measures:				
• Value of CIP project managed per engineer	\$4.7M	\$5.0M	\$7.1M	\$2.8M
• # of Citizen Action Rpt (CAR) forms responded to per maintenance. FTE	185	185	185	185

DEPARTMENT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Expenditure Summary:										
240	Streets	1,808,196	1,581,103	1,903,151	1,753,910	1,753,910	1,716,069	1,782,229	(37,841)	-2.2%
504	Fleet	330,712	297,253	379,553	381,366	381,366	387,335	388,170	5,969	1.6%
	Total Operating Exp	\$ 2,138,908	\$ 1,878,356	\$ 2,282,704	\$ 2,135,276	\$ 2,135,276	\$ 2,103,404	\$ 2,170,399	\$ (31,872)	-1.5%
Capital & One-Time Funding:										
102	OverlayProgram	2,006,079	1,940,267	1,968,000	2,133,379	2,404,382	1,513,500	1,523,500	(619,879)	-29.1%
240	Streets	51,553	8,456	96,047	96,047	96,047	87,675	86,775	(8,372)	-8.7%
504	Fleet	231,792	12,264	141,971	141,971	141,971	287,703	171,494	145,732	102.6%
	Total One-Time	\$ 2,289,423	\$ 1,960,987	\$ 2,206,018	\$ 2,371,397	\$ 2,642,400	\$ 1,888,878	\$ 1,781,769	\$ (482,519)	-20.3%
	Total Expenditures	\$ 4,428,331	\$ 3,839,343	\$ 4,488,722	\$ 4,506,673	\$ 4,777,676	\$ 3,992,282	\$ 3,952,168	\$ (514,391)	-11.4%

PUBLIC WORKS STREETS

Responsible Manager: *Marwan Salloum, P.E., Deputy Public Works Director*

HIGHLIGHTS/CHANGES:

The adopted operating budget is \$2,103,404 in 2011 and \$2,170,399 in 2012. This is a 1.5% decrease from the 2010 Adjusted Budget. Major program changes include:

- **Salaries and Benefits** - Salaries and benefits have decreased due to the elimination of 0.65 FTE Admin Assistant I.
- **Other Operating Supplies** – PW gas increase is one-time funded for \$19,000 in 2011 and 2012.
- **Professional Services** – ROW Landscaping maintenance of newly completed CIP projects for \$5,000 in 2011 and \$10,000 in 2012.
- **Other Misc Expense** – Rentals of equipment is one-time funded for \$10,000 in 2011 and 2012.
- **Repairs and Maintenance** – The following programs are one-time funded: Landscape maintenance contract of \$10,000 in 2011 and 2012, Small works projects of \$9,375 in 2011 and 2012, and Street tree replacement \$8,400 in 2011 and 2012, newly completed CIP projects maintenance and operations for \$44,000 in 2012. Ongoing increase for mobile washer unit maintenance of \$3,000 in 2011/2012. Ongoing increase for retaining secondary vehicle of \$3,000 in 2011/2012.
- **Intergovernmental** – WSDOT contract is one-time funded for \$30,000 in 2011 and 2012.
- **Capital Outlay** – Overlay program one-time funded \$1,513,500 in 2011 and \$1,523,500 in 2012.

Replacement of Vehicles and Equipment:

- **Equipment Replacement** - In 2011/2012, Public Works will be replacing the asphalt saw #462, Trailer #219, and vehicles #242, #254, #255.

PUBLIC WORKS STREETS

Responsible Manager: Marwan Salloum, P.E., Deputy Public Works Director

REVENUE AND EXPENDITURE SUMMARY:

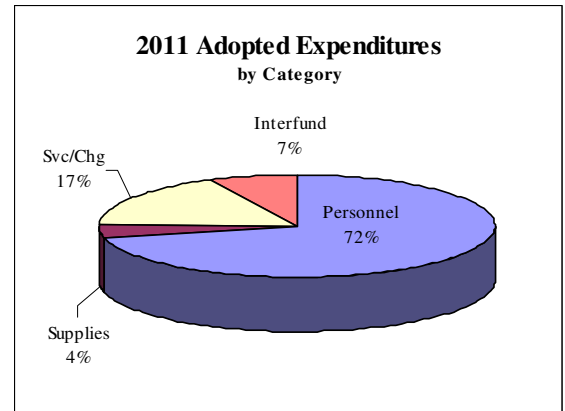
Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 191,787	\$ (278,785)	\$ 314,737	\$ 864,875	\$ 894,878	\$ 333,484	\$ 396,482	(531,391)	-61.4%
	Grant	-	80,437	-	-	-	30,000	-	30,000	n/a
336	Motor Vehicle Tax	1,643,091	1,585,476	1,748,000	1,659,000	1,580,000	1,573,000	1,573,000	(86,000)	-5.2%
34X	Refuse/Mitig/Other Fees	155,800	149,731	11,000	11,000	11,000	-	-	(11,000)	-100.0%
397	REET	-	306,684	-	-	755,000	820,000	-	820,000	n/a
397	Operating Transfer CIP	-	100,000	-	500,000	500,000	-	-	(500,000)	-100.0%
397	Utility Tax	1,837,606	1,585,802	1,882,461	937,461	482,461	562,000	1,394,000	(375,461)	-40.1%
504	User Charges - M&O	302,792	274,294	359,197	361,302	361,302	401,335	402,170	40,033	11.1%
504	User Charges - Reserves	513,755	518,772	474,728	474,728	474,728	520,789	539,676	46,061	9.7%
36X	Interest & Misc	73,692	28,477	19,241	19,273	34,811	32,798	37,644	13,525	70.2%
Total Revenues		\$ 4,718,524	\$ 4,350,888	\$ 4,809,364	\$ 4,827,639	\$ 5,094,180	\$ 4,273,406	\$ 4,342,972	\$ (554,233)	-11.5%
Expenditure Summary:										
110	Salaries & Wages	480,392	354,343	515,633	413,548	413,548	363,329	354,387	(50,219)	-12.1%
111/1	Temporary Help	41,631	38,968	46,090	46,090	46,090	46,090	46,090	-	0.0%
120	Overtime	41,734	11,094	16,449	16,449	16,449	16,449	16,449	-	0.0%
200	Benefits	274,123	243,965	300,471	262,769	262,769	244,958	269,961	(17,811)	-6.8%
31X	Supplies	29,298	16,543	26,102	26,102	26,102	26,102	26,102	-	0.0%
36X	Mtc Supplies	111,093	59,263	52,300	52,300	52,300	52,300	52,300	-	0.0%
3XX	Othr Opr Supplies	173,742	128,843	129,253	129,253	129,253	129,253	129,253	-	0.0%
41X	Professional Svcs	403	2,508	9,645	9,645	9,645	14,645	19,645	5,000	51.8%
43X	Travel & Training	7,092	2,701	10,157	10,157	10,157	10,157	10,157	-	0.0%
42/47	Utility & Comm	20,022	29,060	51,526	42,197	42,197	42,197	42,197	-	0.0%
48X	Repairs & Mtc	449,950	491,504	580,448	583,948	583,948	589,948	633,948	6,000	1.0%
497	Association Dues	829	824	952	952	952	952	952	-	0.0%
4XX	Other Misc Exp	5,007	3,668	15,600	15,600	15,600	15,600	15,600	-	0.0%
5XX	Intgvtl Svrs/Taxes	31,762	11,139	21,436	21,436	21,436	21,436	21,436	-	0.0%
600	Capital Outlays	486	20,041	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	222,878	196,629	262,816	261,004	261,004	262,049	263,983	1,045	0.4%
9XX	IS Charges-Reserves	248,466	267,261	243,826	243,826	243,826	267,939	267,939	24,113	9.9%
Total Opr Expend		\$ 2,138,908	\$ 1,878,356	\$ 2,282,704	\$ 2,135,276	\$ 2,135,276	\$ 2,103,404	\$ 2,170,399	\$ (31,872)	-1.5%
Capital & One-Time Funding:										
	Capital & One-Time	2,289,423	1,960,987	2,206,018	2,371,397	2,642,400	1,888,878	1,781,769	(482,519)	-20.3%
Total One-Time Exp		\$ 2,289,423	\$ 1,960,987	\$ 2,206,018	\$ 2,371,397	\$ 2,642,400	\$ 1,888,878	\$ 1,781,769	\$ (482,519)	-20.3%
Total Expenditures		\$ 4,428,331	\$ 3,839,343	\$ 4,488,722	\$ 4,506,673	\$ 4,777,676	\$ 3,992,282	\$ 3,952,168	\$ (514,391)	-11.4%

PUBLIC WORKS EMERGENCY MANAGEMENT

Responsible Manager: Ray Gross, C.E.M., Deputy Emergency Manager

PURPOSE/DESCRIPTION:

The missions of Emergency Management is to prepare the City of Federal Way and the Greater Federal Way community for natural or manmade disasters through public education, training, planning and building interagency cooperation. Ensuring the Emergency Management program stays compliant with the National Incident Management System so that the City stays eligible for Department of Homeland Security grant funding. Emergency Management also ensures that the City and the Greater Federal Way community can respond to and recover from disasters via exercises, drills, training and maintaining the emergency operations center in a state of constant readiness. Emergency Management also outreaches to the community, offering training and education materials or presentation on preparedness.



GOALS/OBJECTIVES:

Emergency Management will continue to ensure compliance with the National Incident Management System, via the Emergency Operations Plan, training and using the Incident Command System.

Continue incident response training and exercises for all staff assigned to the Greater Federal Way Emergency Operations Center.

Continue to develop relationships with the community, faith based organizations and other community service organizations in order to better prepare the community for disasters.

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Deputy Emergency Manager	-	-	-	-	1.00	1.00	1.00	43
Emergency Management Coordinator	1.00	1.00	1.00	1.00	-	-	-	41
Total Regular Staffing	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	1.00	1.00	1.00	1.00	1.00	1.00	1.00	

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• NIMS ICS Training (ICS 300 and ICS 400)	35	N/A	N/A	N/A
• Update GFW Emergency Management Plan to be NIMS compliant	1	1	1	1
• Conduct Emergency Management table top/functional exercises for staff assigned to the GFW EOC	6	6	2	2
• Conduct monthly Emergency Management oversight and planning committee meetings	12	12	12	12
Outcome Measures:				
• Number of people trained in ICS 300 and 400	35	N/A	N/A	N/A
• Number of table top exercises conducted	6	6	2	2
Efficiency Measures:				
• Training GFW EOC staff in NIMS ICS	6	6	25	25
• Conducting exercises and EOC activation	2	2	2	2
• Public Education and Involvement Meetings	N/A	N/A	4	4

PUBLIC WORKS EMERGENCY MANAGEMENT
Responsible Manager: Ray Gross, C.E.M., Deputy Emergency Manager

HIGHLIGHTS/CHANGES:

The adopted operating budget is \$169,845 in 2011 and \$173,524 in 2012. This is a 4.9% increase from the 2010 Adjusted Budget. Major program changes include:

- **Temporary Help** – Emergency Management Specialist is one-time funded in 2011 for \$30,535 in 2011 and \$22,920 in 2012.
- **Other Operating Supplies** – CERT Program is one-time funded for \$2,500 in 2011 and 2012.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 160,743	\$ 280,046	\$ 194,295	\$ 338,346	\$ 292,505	\$ 174,265	\$ 177,944	(164,081)	-48.5%
	Grants	-	-	-	-	26,755	7,615	-		
	Interest & Misc	21,000	21,000	21,000	21,000	21,000	21,000	21,000	-	0.0%
Total Revenues		\$ 181,743	\$ 301,046	\$ 215,295	\$ 359,346	\$ 340,260	\$ 202,880	\$ 198,944	\$ (164,081)	-45.7%
Expenditure Summary:										
110	Salaries & Wages	80,022	84,216	88,435	84,512	84,512	88,464	88,464	3,952	4.7%
200	Benefits	27,529	28,851	30,855	30,855	30,855	32,645	36,280	1,790	5.8%
31X	Supplies	5,768	6,618	3,850	4,400	4,400	4,400	4,400	-	0.0%
3XX	Othr Opr Supplies	-	-	3,000	3,000	3,000	3,000	3,000	-	0.0%
41X	Professional Svcs	6,196	5,680	28,000	28,000	28,000	28,000	28,000	-	0.0%
43X	Travel & Training	1,067	1,337	960	960	960	960	960	-	0.0%
497	Association Dues	345	170	200	200	200	200	200	-	0.0%
9XX	IS Charges-M&O	3,046	2,650	3,018	3,007	3,007	2,713	2,757	(294)	-9.8%
9XX	IS Charges-Reserves	18,632	7,073	6,915	6,915	6,915	9,463	9,463	2,548	36.8%
Total Opr Expend		\$ 142,605	\$ 136,594	\$ 165,233	\$ 161,849	\$ 161,849	\$ 169,845	\$ 173,524	\$ 7,996	4.9%
Capital & One-Time Funding:										
	Capital & One-Time	39,139	164,452	50,062	197,497	178,411	33,035	25,420	(164,462)	-83.3%
Total One-Time Exp		\$ 39,139	\$ 164,452	\$ 50,062	\$ 197,497	\$ 178,411	\$ 33,035	\$ 25,420	\$ (164,462)	-83.3%
Total Expenditures		\$ 181,743	\$ 301,046	\$ 215,295	\$ 359,346	\$ 340,260	\$ 202,880	\$ 198,944	\$ (156,466)	-43.5%

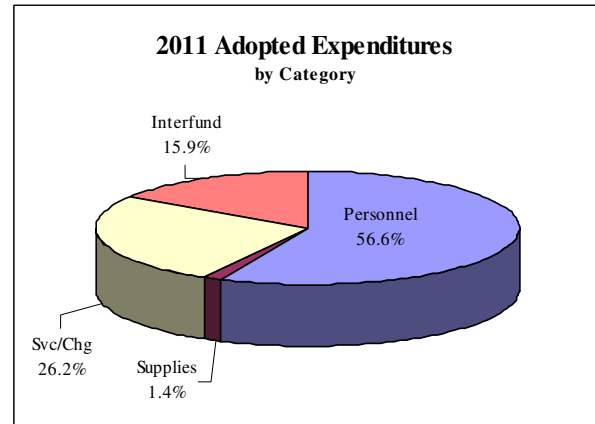
PUBLIC WORKS SOLID WASTE & RECYCLING

Responsible Manager: *Rob Van Orsow, Solid Waste & Recycling Coordinator*

PURPOSE/DESCRIPTION:

Solid Waste and Recycling Division's responsibilities include:

- Administering the solid waste and recycling collection service contract with Waste Management, while also serving as an advocate for customers.
- Managing grant programs to enhance recycling services in Federal Way. This includes preparing grant applications, project implementation, tracking results, preparing reports and completing reimbursement requests.
- Providing funding for litter control operations and supplies for ongoing right-of-way maintenance, and negotiating services with vendors.
- Participating in regional Solid Waste, Recycling, and Hazardous Waste planning.



GOALS/OBJECTIVES:

The Solid Waste and Recycling Division's main objective is management of the City's solid waste utility, including procurement and administration of contracted solid waste and recycling collection services for area businesses and residents. Utility management includes the annual rate modification process, ongoing operational review and corrective input, contract and grant-related services planning and implementation, and resolution of customer service issues. The Division's goal is to ensure that the contracted hauler provides the highest level of service achievable through enforcing contract parameters.

The Division also has an overarching goal of promoting and implementing waste reduction, recycling and composting programming for residents and businesses. This is accomplished through direct assistance, production and distribution of mailers, and recycling-related events. For example, the Division organizes the spring and fall Special Recycling Events where residents recycle a wide range of materials not normally collected curbside. The Division assists area businesses and residents with managing their solid wastes in a cost-effective and environmentally-sound manner.

The Division also participates in regional and ongoing planning efforts related to recycling, hazardous waste, and solid waste, for example updating and implementing the Comprehensive Solid Waste Management Plan and the Local Hazardous Waste Management Plan. The Division has program administration responsibility over the Local Hazardous Waste Management Program (LHWMP), accenting the importance of service equity for the south county. Plus, the Division provides staff support for Federal Way's active participation in the Metropolitan Solid Waste Management Advisory Committee.

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Public Works / Parks Director (09-12)	0.05	0.05	0.05	0.05	0.05	0.05	0.05	58a
Deputy Public Works Director	0.05	0.05	0.05	0.05	0.05	0.05	0.05	52
Solid Waste/Recycling Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	34
Recycling Project Manager	0.50	0.50	0.50	0.50	0.50	0.50	0.50	24
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	24
Total Regular Staffing	1.70	1.70	1.70	1.70	1.70	1.70	1.70	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	1.70	1.70	1.70	1.70	1.70	1.70	1.70	

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of special recycling collection events held	2	2	2	2
• Number of outreach materials (flyers, brochures, and newsletters) produced	6	8	8	8
• Number of grants managed	3	3	3	3
Outcome Measures:				
• Quantity of outreach materials printed and distributed	75,000	100,000	100,000	75,000
• Grant revenue obtained	\$152,533	\$120,327	\$137,877	\$136,000
• Tons of material diverted per special recycling event	50	50	50	50

PUBLIC WORKS SOLID WASTE & RECYCLING

Responsible Manager: Rob Van Orsow, Solid Waste & Recycling Coordinator

HIGHLIGHTS/CHANGES:

The adopted operating budget is \$298,916 in 2011 and \$304,373 in 2012. This is an 8.5% decrease from the 2010 Adjusted Budget. Major program changes include:

- **Salaries and Wages** – Continue grant funding for 0.5 FTE Recycling Project Manager, one-time funded for \$36,060 in 2011 and \$36,958 in 2012. King County WR/R, WA-DOE Coordinated Prevention Grants have long term funding stability. No General Fund dollars will be used to fund this position.
- **Other Operating Supplies** – Grant funded SW & R operating supplies for recycling events is one-time funded for \$10,142 in 2011 and \$9,244 in 2012.
- **Professional Services** – SW & R grant funded professional services are one-time funded for \$40,000 in 2011 and 2012.
- **Other Misc Expense** – Grant funded SW & R services and charges are one-time funded for \$30,000 in 2011 and 2012.
- **SWR Contract Procurement / Consulting Services** - The City completed renegotiation of a new solid waste and recycling services contract in 2009, while contract implementation and new services are rolled-out in 2010 and beyond. The corresponding \$8,525 reduction in Professional Services funding (object account 410) reflects decreased need for outside consulting services related to contractor procurement during the 2011-2012 biennium.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ (34,811)	\$ 21,680	\$ 85,550	\$ 47,835	\$ 14,672	\$ 1,876	\$ 6,455	(45,959)	-96.1%
	Grants	\$ 139,902	\$ 152,533	\$ 138,000	\$ 120,327	\$ 147,605	\$ 137,877	\$ 136,000	17,550	14.6%
	Refuse Collection	262,847	272,641	278,854	278,854	276,214	275,366	278,120	(3,488)	-1.3%
	Interest & Misc	2,778	2,019	-	-	-	-	-	-	n/a
Total Revenues		\$ 370,717	\$ 448,872	\$ 502,404	\$ 447,016	\$ 438,491	\$ 415,119	\$ 420,575	\$ (31,897)	-7.1%
Expenditure Summary:										
110	Salaries & Wages	112,583	122,179	119,099	119,099	119,099	123,464	123,464	4,366	3.7%
120	Overtime	147	87	-	-	-	-	-	-	n/a
200	Benefits	42,934	41,514	57,197	57,197	57,197	45,580	50,577	(11,616)	-20.3%
31X	Supplies	4,872	4,432	4,200	4,200	4,200	4,200	4,200	-	0.0%
41X	Professional Svcs	7,462	25,287	15,000	15,000	6,475	6,475	6,475	(8,525)	-56.8%
43X	Travel & Training	2,585	2,149	3,145	3,145	3,145	3,145	3,145	-	0.0%
42/47	Utility & Comm	5,106	5,703	7,650	7,650	7,650	7,650	7,650	-	0.0%
48X	Repairs & Mtc	56,627	50,235	58,500	58,500	58,500	58,500	58,500	-	0.0%
497	Association Dues	540	565	500	500	500	500	500	-	0.0%
4XX	Other Misc Exp	2,537	1,191	1,950	1,950	1,950	1,950	1,950	-	0.0%
9XX	IS Charges-M&O	14,017	12,755	15,001	15,001	15,001	14,016	14,317	(985)	-6.6%
9XX	IS Charges-Reserves	2,234	2,233	2,287	2,287	2,287	2,104	2,104	(183)	-8.0%
910	Intfund Svc Pmts	31,787	41,193	42,161	42,161	42,161	31,332	31,491	(10,829)	-25.7%
Total Opr Expend		\$ 283,431	\$ 309,523	\$ 326,689	\$ 326,689	\$ 318,164	\$ 298,916	\$ 304,373	\$ (27,773)	-8.5%
Capital & One-Time Funding:										
	Capital & One-Time	87,285	139,349	175,715	120,327	120,327	116,202	116,202	(4,125)	-3.4%
Total One-Time Exp		\$ 87,285	\$ 139,349	\$ 175,715	\$ 120,327	\$ 120,327	\$ 116,202	\$ 116,202	\$ (4,125)	-3.4%
Total Expenditures		\$ 370,717	\$ 448,872	\$ 502,404	\$ 447,016	\$ 438,491	\$ 415,119	\$ 420,575	\$ (31,897)	-7.1%

PUBLIC WORKS SURFACE WATER MANAGEMENT

Responsible Manager: *William Appleton, P.E., Surface Water Manager*

PURPOSE/DESCRIPTION:

The Surface Water Management Division (SWM) is responsible for the comprehensive management of the City's natural and manmade surface water systems. This involves protecting developed and undeveloped properties from flooding, runoff and water quality problems while continuing to accommodate new residential and commercial growth. The SWM Division also promotes the preservation of natural drainage systems, protection of fishery resources, and wildlife habitat.

The SWM Division provides all surface water related services within the City of Federal Way. These services are provided through the following programs: Administration/Engineering Services, Water Quality, and Maintenance Services. Capital projects are budgeted in the Surface Water Management Capital Project Fund.

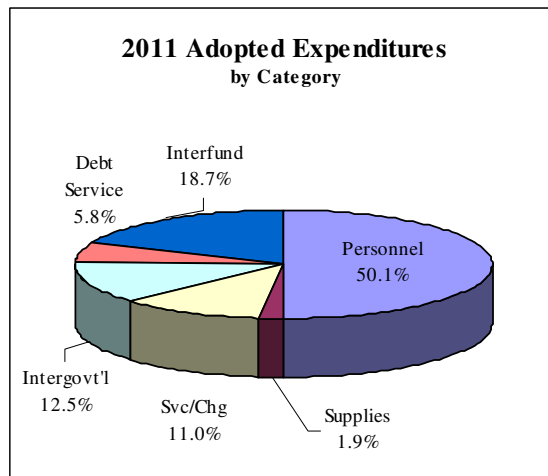
Administration/Engineering: The Administration function provides the overall management and operation of the Surface Water Program including the preparation and management of the Department's budget; coordination of the billing and collection process; supervision of administrative, engineering, and maintenance staff; coordination and management of employee training; and management of Capital Improvement studies and projects. Interfund services include Internal Service Fund charges (telephone, computers, building rent, insurance, equipment and GIS).

Water Quality: The purpose of the Water Quality program is to protect/improve the quality of the surface water run-off and the natural receiving waters including streams, creeks, rivers, ponds, lakes, wetlands, and Puget Sound. Beginning in 1994, the Water Quality related functions of the SWM Division are provided through the following elements: a Water Quality Source Control Program, a Public Involvement and Education Program, a Retention/Detention Maintenance Inspection Program, and a Water Quality Monitoring Program. Each program, contributes to the City meeting its' Federal National Pollutant Discharge Elimination Systems (NPDES) municipal storm-water permits and state storm-water requirements.

Maintenance: The Surface Water Management Division's maintenance program activities associated with the public storm and surface water system include the following program elements: Street Cleaning, Catch Basin, Manhole and Pipe Maintenance; Catch Basin, Manhole and Pipe Repair/Construction; Open Channel and Ditch Maintenance, and Emergency and Miscellaneous Services Program.

GOALS/OBJECTIVES:

The Surface Water Management Division will continue to implement the Comprehensive Surface Water Management Plan's mission of protecting public health and safety; prevent property damage; protect, preserve and enhance surface water and associated habitats; protect groundwater quality and quantity; and protect and enhance surface water and sediment quality by controlling and reducing harm caused by urban hydrologic changes and storm-water pollutants. This will be accomplished through inspections of businesses for illicit discharges and poor house keeping practices; inspection of private storm drainage facilities; issuance of multiple public education posters, brochures, and trainings; adequate maintenance of public infrastructure; and continuation of a Capital Improvement Program addressing water quality and quantity problems throughout the City.



PUBLIC WORKS SURFACE WATER MANAGEMENT
Responsible Manager: William Appleton, P.E., Surface Water Manager

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Public Works / Parks Director (09-12)	0.15	0.10	0.15	0.10	0.10	0.10	0.10	58a
Deputy Public Works Director	0.50	0.50	0.50	0.50	0.50	0.50	0.50	52
SWM Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
SWM Project Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	43
SW Quality Program Coord	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
SWM Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Surface Water Quality Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
SWM Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
SWM R/D Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	36
Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	28
NPDES Support Technician	-	1.00	1.00	1.00	1.00	1.00	1.00	
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00	2.00	2.00	26m
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	24
Maintenance Worker I	3.00	3.00	3.00	3.00	3.00	3.00	3.00	22m
Administrative Assistant I	0.65	0.65	0.65	0.65	0.65	0.65	0.65	18
Total Regular Staffing	15.40	16.35	16.40	16.35	16.35	16.35	16.35	
Change from prior year	-	0.95	0.05	(0.05)	-	-	-	
Grand Total Staffing	15.40	16.35	16.40	16.35	16.35	16.35	16.35	

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
<i>Admin & Engineering</i>				
• Annual SWM revenues administered	\$3.5M	\$3.6M	\$3.8M	\$3.8M
<i>Water Quality</i>				
• Water quality articles published	6	8	12	12
• Volunteer hours on surface water related projects	600	600	600	600
<i>Maintenance</i>				
• Major maintenance projects designed and constructed	12	12	12	12
• Number of R/D facilities maintained	171	174	180	185
Outcome Measures:				
<i>Admin & Engineering</i>				
• Percent of planned CIP projects completed	100.0%	100.0%	100.0%	100.0%
• Percent reduction in number of areas which frequently flood (cumulative)	80.0%	80.0%	80.0%	80.0%
<i>Water Quality</i>				
• Percent completion of storm monitoring and sampling targets	100.0%	100.0%	100.0%	100.0%
• Percent of planned lake and stream & water quality projects completed on time	100.0%	100.0%	100.0%	100.0%
<i>Maintenance</i>				
• Percent of emergency situations responded to within 45 minutes (after-hours response time)	100.0%	100.0%	100.0%	100.0%
Efficiency Measures:				
<i>Maintenance</i>				
• Number of citizen action report (CAR) forms responded to per maintenance FTE	70	70	70	70
• Percent of emergency situations responded to within 45 minutes (after-hours response time)	100.0%	100.0%	100.0%	100.0%

CITY OF FEDERAL WAY 2011/2012 ADOPTED BUDGET

PUBLIC WORKS SURFACE WATER MANAGEMENT

Responsible Manager: *William Appleton, P.E., Surface Water Manager*

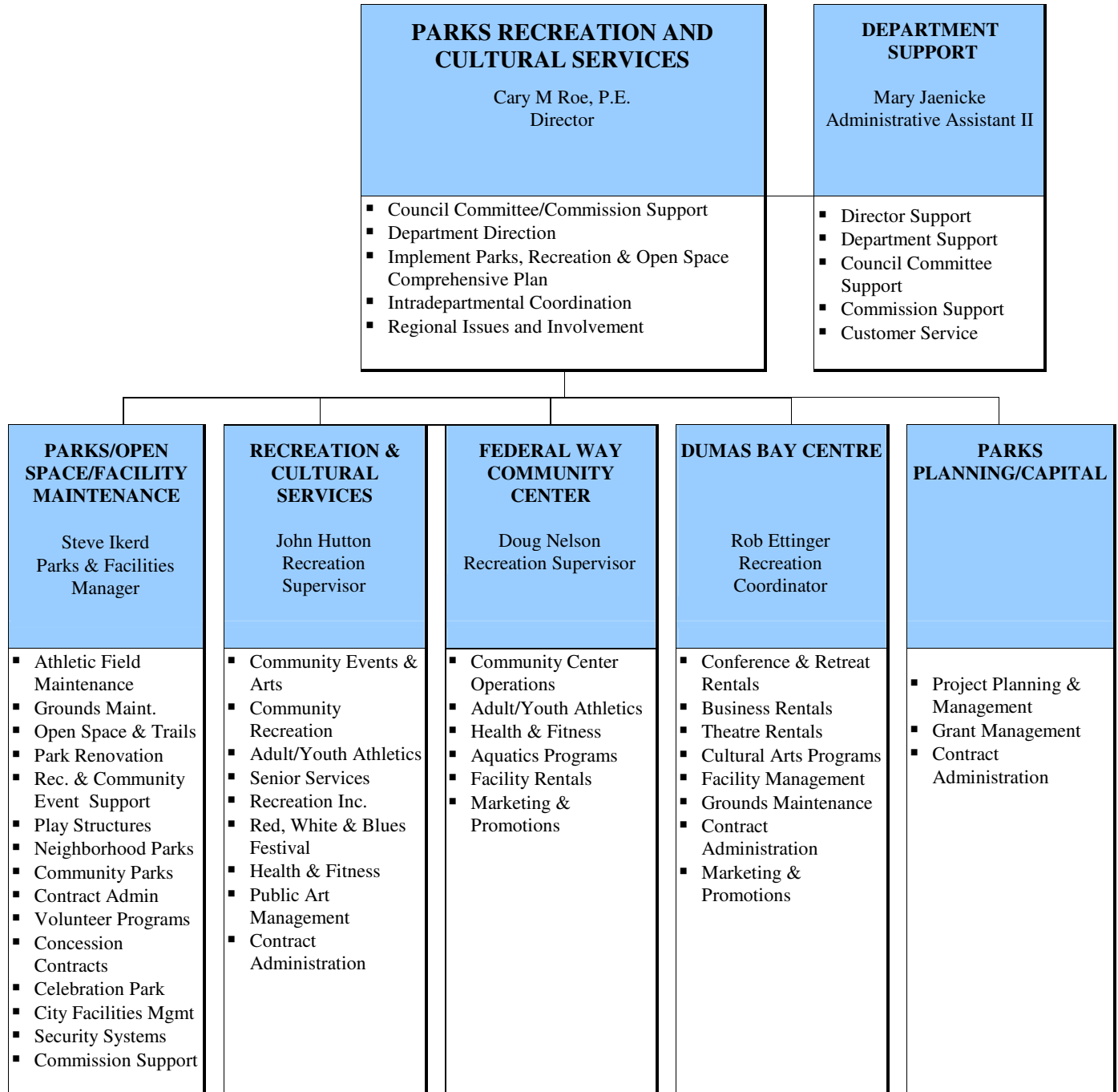
HIGHLIGHTS/CHANGES:

The adopted operating budget is \$3,354,592 in 2011 and \$3,465,814 in 2012. This is a 1.9% decrease from the 2010 Adjusted Budget. Major program changes include:

- **Salaries and Wages** – Decrease of \$86,170 due to reduction in contra account of 100% SWM Engineer allocated to 304.
- **Temporary Help** – Part-time help to meet NPDES requirements help is one-time funded for \$30,000 in 2011 and 2012 (Funded by DOE grant).
- **Other Operating Supplies** – Ongoing funding increased for conservation property maintenance of \$1,000 starting in 2011. Ongoing funding increased for water quality cartridge replacements of \$15,000 starting in 2011. NPDES water quality monitoring equipment is one-time funded for \$25,000 in 2011 and 2012 (Funded by DOE grant).
- **Professional Services** – Public education/outreach to meet NPDES requirements one-time funded for \$15,000 in 2011 and \$12,000 in 2012 (Funded by DOE grant).
- **Utility & Comm.** – Conservation property maintenance – waste disposal ongoing funding of \$1,500 starts in 2011.
- **Repairs and Maintenance** – Pipe inspection services to meet NPDES requirement pipe inspection services is one-time funded for \$30,000 in 2011 and 2012 (Funded by DOE grant). Conservation property maintenance ongoing funding of \$12,500 per year beginning in 2011.
- **Intergovernmental Services/Taxes** – Reduction due to change in accounting, net impact is \$0 for 2011 and 2012.
- **Interfund Contributions** – Transfer \$222,000 to Small CIP in fund 304.
- **Machinery and Equipment** – One-time purchases through NPDES requirements DOE Grant: SWM infrastructure inspection equipment purchase of \$66,000, SWM computer software and hardware purchase of \$18,000 in 2011/2012, maintenance and operations of software and hardware ongoing funding of \$3,500 starting in 2011, replacement reserves of all NPDES equipment ongoing funding of \$18,887 starting in 2011.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 862,774	\$ (1,049,428)	\$ 30,429	\$ (524,017)	\$ (886,485)	\$ 158,087	\$ 269,309	682,104	-130.2%
	Grants/Contrib	71,442	18,831	-	100,000	308,000	200,000	106,000	100,000	100.0%
	SWM Fee	3,312,150	3,396,445	3,338,969	3,338,969	3,164,969	3,164,969	3,164,969	(174,000)	-5.2%
	Oper Assessment Dist	3,947	320	10,000	22,536	12,536	25,536	25,536		
	Interest & Misc	12,701	514,448	17,075	617,075	605,600	6,000	6,000	(611,075)	-99.0%
Total Revenues		\$ 4,263,015	\$ 2,880,616	\$ 3,396,473	\$ 3,554,563	\$ 3,204,620	\$ 3,554,592	\$ 3,571,814	\$ (2,971)	-0.1%
Expenditure Summary:										
110	Salaries & Wages	1,119,325	1,070,553	1,275,612	1,243,670	1,150,788	1,170,007	1,182,245	(73,663)	-5.9%
11X	Temporary Help/Other	88,060	61,873	62,242	62,242	62,242	62,242	62,242	-	0.0%
12X	Overtime/Term Pay	9,468	11,299	12,400	12,400	12,400	11,400	11,400	(1,000)	-8.1%
200	Benefits	368,919	368,021	425,440	450,216	425,440	437,709	484,078	(12,507)	-2.8%
31X	Supplies	23,113	27,087	26,425	26,425	26,425	26,125	26,125	(300)	-1.1%
36X	Mtc Supplies	6,895	11,517	9,650	9,650	9,650	9,650	9,650	-	0.0%
3XX	Othr Opr Supplies	11,387	20,460	9,995	9,995	9,995	27,895	27,895	17,900	179.1%
41X	Professional Svcs	28,225	18,092	39,877	64,407	56,722	55,413	55,413	(8,994)	-14.0%
43X	Travel & Training	4,685	1,406	6,865	6,865	6,865	6,865	6,865	-	0.0%
42/47	Utility & Comm	6,990	5,507	7,200	7,200	7,200	8,700	8,700	1,500	20.8%
48X	Repairs & Mtc	219,792	236,686	270,668	270,668	270,668	283,168	283,168	12,500	4.6%
497	Association Dues	1,192	976	1,707	1,707	1,707	1,707	1,707	-	0.0%
4XX	Other Misc Exp	5,722	8,306	12,085	12,085	11,485	11,485	11,485	(600)	-5.0%
5XX	Intgvtl Svcs/Taxes	313,847	175,475	371,768	371,768	197,768	197,768	197,768	(174,000)	-46.8%
552	Interfund Contributions	1,190,000	-	-	-	-	222,000	230,000	222,000	n/a
600	Capital Outlays	23,608	-	-	-	-	3,500	3,500	3,500	n/a
7XX	Debt Service-Princ	182,359	182,359	182,359	182,359	182,359	182,359	182,359	0	0.0%
8XX	Debt Service-Interest	17,571	15,748	13,924	13,924	13,924	12,100	10,277	(1,824)	-13.1%
9XX	IS Charges-M&O	175,682	162,945	196,382	200,882	200,882	198,490	202,606	(2,392)	-1.2%
9XX	IS Charges-Reserves	115,713	119,311	106,838	106,838	106,838	118,723	137,610	11,885	11.1%
910	Intfund Svc Pmts	337,786	358,055	365,036	365,036	365,036	307,285	330,721	(57,751)	-15.8%
Total Opr Expend		\$ 4,250,337	\$ 2,855,677	\$ 3,396,473	\$ 3,418,337	\$ 3,118,394	\$ 3,354,592	\$ 3,465,814	\$ (63,745)	-1.9%
Capital & One-Time Funding:										
	Capital & One-Time	12,678	24,939	-	136,226	86,226	200,000	106,000	63,774	46.8%
Total One-Time Exp		\$ 12,678	\$ 24,939	\$ -	\$ 136,226	\$ 86,226	\$ 200,000	\$ 106,000	\$ 63,774	46.8%
Total Expenditures		\$ 4,263,015	\$ 2,880,616	\$ 3,396,473	\$ 3,554,563	\$ 3,204,620	\$ 3,554,592	\$ 3,571,814	\$ 29	0.0%



PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW

Responsible Manager: *Cary M Roe, P.E., PRCS, Public Works & Emergency Management Director*

2009/2010 ACCOMPLISHMENTS

- Constructed Maintenance Building at Celebration Park
- Moved Sculpture from Steel Lake To Federal Way Community Center and illuminated
- Completed Café construction at FWCC
- Completed Wildwood, Saghalie, Alderdale, Steel Lake Annex and Sacajawea playground replacement
- French Lake Park – created a small dog area and fenced the pond
- Repaired and reopened stairs leading down to water at Dumas Bay Centre
- Created new park signs
- City received an Energy Assistance Federal Grant to improve City Hall energy use. Also received a grant from the State and PSE to share a Resource Conservation Manager with the City of Auburn.
- Completed the Fisher Pond house Demolition
- Acquisition of Laurelwood Park and cleaned up the site and improved the drainage with SWM.
- Upgraded the Steel Lake Annex brick house for the relocation of the FW Historical Society
- Hired consultant for trail connections & Panther Lake open space study
- Completed the Council Chambers Dais modification
- Earth Day volunteers -- Final numbers were 476 people and 1404.5 hours of labor provided
- Partnership with Ameri-corps - 8 events and close to 4500 volunteer hours and have coordinated another 9 events for the upcoming year.
- Bid, purchased and installed new generators at FWCC & Police Storage Facility
- Dash Point Highlands Neighborhood meeting discussing playground replacement
- Supported and worked with Friends of Hylebos on a Forest Health program which included Ivy removal at Dumas Bay Park.
- Successfully supported many special events including: RWB, Blast Off, Knights Tournament, Tracy Whitney Jamboree, Buds & Blooms, Relay for Life, Hooked on Fishing, K9 carnival, summer concerts.....
- Target Corporation Steel Lake vegetation removal project
- Wal-Mart monthly volunteer crew- Park related tasks
- Working on replacing damaged light poles at Sacajawea Park in 2010
- Working to replace Dash Point Highlands and Lake Grove Playgrounds in 2010
- Working to develop a donation and memorial plaque program.
- Development and implementation of marketing plan for the Federal Way Community Center to increase usage numbers and revenues. Key marketing strategies and program enhancements have resulted in increased membership, rental and program revenues.
- Efforts to build a sustainable FWCC membership base have resulted in a 20% gain in active passes. Efforts include: better customer service practices, membership renewal notices and programmed incentives.
- The senior program year to date revenue is up a total of \$30,696.33. This is due to great drop in programs as well as trips and tours that are very popular. Participation numbers have more than doubled from 2009.
- As part of our Community Recreation program area we successfully ran summer day camp at full capacity each week generating over \$235,000.00 in revenue in that one program and served 1400 children at camp this summer. Implemented a new counselor in training program to the day camp which prepares older campers to become future day camp leaders.
- In the Adult Athletics program area we successfully implemented a Women's basketball league.
- In our Arts and Special Events program area we hired a very likable youth dance instructor who is retaining children & families in our dance programs. In addition, with the help of this new hire, successfully revamped our beginning guitar classes with a new instructor and also added new classes with different styles of play such as "finger style blues" for more advanced musicians. We have partnered with many high school key clubs who have become a huge asset to special events as volunteers. With partnering with these students, we provide them with work-related skills, volunteer hours needed for school assignments, and they provide us with free staffing for our events reducing the costs of part-time employees.
- Worked with the Arts Commission to contract artist Becci Crowe to come to Federal Way and offer a new event to the community by giving a presentation on her art reflecting her around-the-world experiences.
- Reduced expenditures and used in-house maintenance services in an effort to balance budget at the Dumas Bay Centre
- Produced RFP and finalized contract and began our marketing and communications plan for the Dumas Bay Centre. The Dumas Bay Centre has selected Cipalla Communications to design and implement the plan to increase revenues for the facility.
- Transitioned Knutzen Family Theatre from an in-house City operation to a Management contract with Centerstage Theater

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW
Responsible Manager: Cary M Roe, P.E., PRCS, Public Works & Emergency Management Director

2011/2012 KEY PROJECTS ANTICIPATED

- Develop FWCC policies regarding group membership and enrollment incentives for organizations and business within the Federal Way area.
- Develop long-range business plan for FWCC with strategies for capital replacements and community outreach initiatives to increase market base.
- As a part of our Arts and Special Events area we are working on establishing a consistent sponsorship timeline for distributing event information in hopes to reach out to new organizations for sponsorship as well as retain those that we've partnered with in the past. Also allows more time to get sponsors to participate at a higher paid level.
- As part of our Adult Athletics area we will offer evening softball leagues for men over 50 years old which is the fastest growing segment of softball in the United States and we will offer Adult Co-Ed soccer for the first time
- As part of Community Recreation program we will continue to maintain the success of the summer day camp program. We will plan and implement a camp for kids with Special Needs and additionally provide Inclusion with our regular day camp. We will strive to increase attendance in our No School Day program for the days that Federal Way schools are not in session
- In our Senior Services program area we will duplicate the overall success of the senior program in 2010 and continue to grow. We plan to accomplish this by making quarterly visits to surrounding retirement communities, to promote our offerings.
- Replace artificial turf on the soccer field and improve drainage at Sacajawea Park
- Repair the Steel Lake dock per an engineer inspection and recommendations.
- Add a storage mezzanine to the interior and perimeter fencing to the Celebration Park Maintenance building
- Reorganize Maintenance and Operation Division as a result of significant budget adjustments
- Develop a Trail connection plan from West Hylebos Wetlands to the BPA trail and implement as funding and approval allows
- Develop an improvement plan for Olympic View Park (west) which will include a playground replacement and implement as approved.
- Repair Sacajawea tennis court and parking lot
- Identify and make repairs to asphalt paths throughout park system.
- Improve Lakota drainage, old baseball fields and restroom.
- Finalize and implement marketing and communications plan for the Dumas Bay Centre. The Marketing and Communications plan will grow its revenue by increasing capacity in all three rental categories – day meetings, overnight stays and social events. After implementation of the plan we will bridge the gap between expenditures and revenues and put Dumas Bay Centre on track for revenues to exceed revenues.
- Continue to manage the budget to maximize revenues and reduce expenditures for the Dumas Bay Centre.

ADOPTED CAPITAL PROJECTS AND FUNDING SOURCES (DOLLARS IN THOUSANDS):

Priority	Description	Project Total **	External/Prior Sources				Proposed 2011-12 Allocations						
			Grant*	Mitigation	Prior Yr	Balance Needed	REET	Utility Tax	Fuel Tax	Other	Grants	Gen Fund	Total
1	Major Maintenance & Improvements to Existing Park Facilities	\$ 193	\$ -	-	\$ 93	\$ 100	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100
1	Annual Playground Repair & Replacement Program	250	-	-	-	250	200	50	-	-	-	-	250
1	Sacajawea Soccer Field Improvements	797	-	-	487	310	-	200	-	110	-	-	310
2	Trail & Pedestrian Access Improvements	203	-	-	525	(322)	-	-	-	308	-	-	308
	Celebration Park Maintenance Building	365	-	-	295	70	-	-	-	70	-	-	70
Total Parks Projects		\$ 1,808	\$ -	\$ -	\$ 1,400	\$ 408	\$ 200	\$ 350	\$ -	\$ 488	\$ -	\$ -	\$ 1,038

City Capital Project Impact to M&O Added in 2011/12 Operating Budget:	\$ -
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* Existing resources including grants anticipated but not yet applied for or received.

** Project - Annual Playground Repair and Replacement Program are 2011-12 amounts only.

** Project - Major Maintenance-Parks Facilities are 2011-12 amounts only.

CITY OF FEDERAL WAY 2011/2012 ADOPTED BUDGET

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW

Responsible Manager: Cary M Roe, P.E., PRCS, Public Works & Emergency Management Director

ADOPTED PROGRAM CHANGES:

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
Program Cuts Recommended													
MT	Eliminate 1.0 FTE Admin Assistant	(1.00)	-	-	(63,291)	-	(65,038)	(1.00)	-	-	(63,524)	-	(65,271)
MT	Eliminate 1.0 FTE Parks Maint Worker I	(1.00)	-	-	(76,469)	-	(79,450)	(1.00)	-	-	(76,469)	-	(79,450)
MT	Eliminate 1.0 FTE Parks Maint Worker I	-	-	-	-	-	-	(1.00)	-	-	(72,043)	-	(74,580)
MT	Eliminate 1.0 FTE Parks & Facilities Supv	-	-	-	-	-	-	(1.00)	-	-	(91,071)	-	(98,368)
Total		(2.00)	-	-	(139,760)	-	(144,488)	(4.00)	-	-	(303,107)	-	(317,669)
New Programs Added													
MT	Replace Wide Area Mower #E425 (funded by reserves)	-	-	-	-	-	-	-	-	-	-	-	-
MT	Replace Electric Utility Veh #E1090 (funded by reserves)	-	-	-	-	-	-	-	-	-	-	-	-
MT	Replace Electric Utility Veh #E1100 (funded by reserves)	-	-	-	-	-	-	-	-	-	-	-	-
MT	Replace 72" Riding Mower #E102 (funded by reserves)	-	-	-	-	-	-	-	-	-	-	-	-
MT	Replace 72" Riding Mower #E103 (funded by reserves)	-	-	-	-	-	-	-	-	-	-	-	-
MT	Replace Celebration Park Rotary Trim Mower #E1120 (funded by reserves)	-	-	-	-	-	-	-	-	-	-	-	-
REC	Retain Secondary Vehicle for Recreation Division	-	1.0	-	3,000	-	3,000	-	1.0	-	3,000	-	3,000
MT	Replace Ball Field Groomer w/ Special Equipped Utility Vehicle #E424	-	-	-	-	-	1,130	-	-	-	-	-	-
MT	Replace Irrigation Truck Veh #101 (funded by reserves)	-	-	-	-	-	3,495	-	-	-	-	-	-
MT	Mobile Washer Unit (funded by excess reserves)	-	-	-	3,000	-	3,000	-	-	-	3,000	-	3,000
REC	Community Recreation Program increase, offset by Revenue	-	-	-	(18,800)	-	(17,300)	-	-	-	(18,800)	-	(17,300)
REC	Recreation Inclusive Program increase, offset by Revenue	-	-	-	12,219	-	12,219	-	-	-	12,219	-	12,219
REC	Arts & Special Events Program/add 0.20 FTE, offset by Revenue	0.20	-	-	(33,800)	-	(33,800)	0.20	-	-	(33,800)	-	(33,800)
FWCC	Increase Utilities (funded redirecting capital reserves \$5K each year)	-	-	-	-	-	-	-	-	-	-	-	-
DBC	DBC Subsidy - Option 2 of 2: Use of Knutzen Family Theatre Utility Tax Reserve funds Note - Option 1 of 2 is shown in New Programs - Not recommended	-	-	-	-	-	-	-	-	-	-	-	-
Total		0.20	1	-	(34,381)	-	(28,256)	0.20	1	-	(34,381)	-	(32,881)
New Programs Not Recommended													
DBC	DBC Subsidy - Option 1 of 2: Establish General Fund Subsidy Note - Option 2 of 2 is shown under Dumas Bay Centre Fund under New Program Added	-	-	-	38,052	-	38,796	-	-	-	-	-	-
MT	Forest Health Program	-	-	30,000	-	30,000	-	-	-	-	-	-	-
Total		-	-	30,000	38,052	30,000	38,796	-	-	-	-	-	-

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW
Responsible Manager: Cary M Roe, P.E., PRCS, Public Works & Emergency Management Director

DEPARTMENT POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Administration:								
Parks, Rec & Cul Svs Director	1.00	0.55	1.00	0.55	0.55	0.55	0.55	58A
Park Planning & Dev Manager	1.00	-	1.00	-	-	-	-	38
Administrative Assistant II	0.80	0.80	0.80	0.80	0.80	0.80	0.80	24
General Recreation:								
Rec & Cultural Svcs Superintendent	1.00	-	1.00	-	-	-	-	46
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	39
Recreation Coordinator	2.80	2.80	2.80	2.80	2.80	3.00	3.00	30
Administrative Assistant I	1.00	1.00	1.00	1.00	1.00	1.00	1.00	18
Athletics Assistant	0.50	-	0.50	-	-	-	-	14
Office Technician II	0.80	-	0.80	-	-	-	-	14
Maintenance:								
Parks & Facilities Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
Park & Facilities Supervisor	2.00	2.00	2.00	2.00	2.00	1.00	1.00	36
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00	2.00	2.00	26m
Maintenance Worker I*	11.50	11.50	11.50	11.50	11.50	9.50	9.50	22m
Administrative Assistant I	1.00	1.00	1.00	1.00	1.00	-	-	18
Total General Fund	27.40	23.65	27.40	23.65	23.65	19.85	19.85	
Federal Way Community Center:								
Community Center Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	39
Aquatics Coordinator II-Aquatics	1.00	1.00	1.00	1.00	1.00	1.00	1.00	33
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	30
Facilities Services Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	30
Pool Operator/Maintenance	1.00	1.00	1.00	1.00	1.00	1.00	1.00	26m
Aquatics Assistant Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	23
Custodial/Maintenance Specialist	2.00	2.00	2.00	2.00	2.00	2.00	2.00	14m
Building Supervisor	1.15	1.15	1.15	1.15	1.15	1.15	1.15	14
Office Technician II	2.20	2.20	2.20	2.20	2.20	2.20	2.20	14
Lifeguard	1.00	2.00	2.00	2.00	2.00	2.00	2.00	8
Total FWCC Fund 111	12.35	13.35	13.35	13.35	13.35	13.35	13.35	
Dumas Bay Centre:								
Recreation Coordinator	1.00	-	1.00	-	-	-	-	30
Dumas Bay Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	30
Chef/Kitchen Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	23
Administrative Assistant I	1.00	0.75	1.00	0.75	0.75	0.75	0.75	18
Theatre Technician	0.50	-	0.50	-	-	-	-	14
Total DBC Fund 402	4.50	2.75	4.50	2.75	2.75	2.75	2.75	
Total Regular Staffing	44.25	39.75	45.25	39.75	39.75	35.95	35.95	
Change from prior year	2.00	(4.50)	5.50	(5.50)	-	(3.80)	-	
Grand Total Staffing	44.25	39.75	45.25	39.75	39.75	35.95	35.95	

*Maintenance Worker I includes 0.50 FTE from Internal Service Fund 505

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW

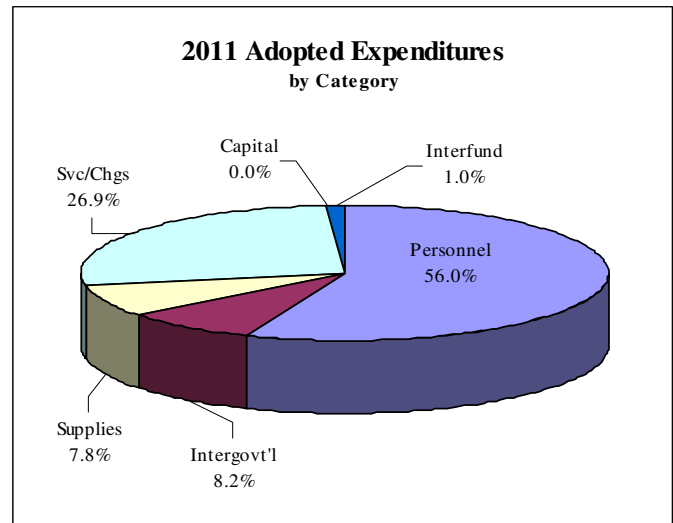
Responsible Manager: *Cary M Roe, P.E., PRCS, Public Works & Emergency Management Director*

PURPOSE/DESCRIPTION:

The Parks, Recreation & Cultural Services (PRCS) Department consists of six divisions: Administration, Parks/Open Space/Facility Maintenance, Recreation & Cultural Services, Federal Way Community Center, Dumas Bay Centre, and Park Planning/Capital. The Department's mission is to enrich community life through the provision and stewardship of parks, leisure and cultural experiences.

GOALS/OBJECTIVES:

- Provide cost-effective quality recreation and cultural programs to meet the needs of all ages, interests and abilities.
- Provide a high quality of maintenance for all park areas and facilities.
- Plan and implement ongoing acquisition and development of parks to meet the goals and objectives outlined in the Park Plan updated in 2006.
- Promote ongoing public involvement through commissions, volunteers, public outreach and surveys.
- Manage the maintenance and operation of all City buildings and structures.
- Promote a culture of teamwork and public service in all parks, recreation, and cultural activities.



DEPARTMENT SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Expenditure Summary:										
310	Administration	\$ 271,397	\$ 143,491	\$ 330,644	\$ 187,662	\$ 187,662	\$ 191,169	\$ 195,748	\$ 3,507	1.9%
33X	Maintenance	2,283,502	2,271,127	2,580,830	2,463,555	2,463,555	2,172,163	2,215,384	(291,392)	-11.8%
35X	General Recreation	1,189,051	1,210,707	1,173,890	1,034,630	1,174,158	1,205,363	1,223,326	170,733	16.5%
General Fund Oper		\$ 3,743,951	\$ 3,625,324	\$ 4,085,363	\$ 3,685,847	\$ 3,825,375	\$ 3,568,695	\$ 3,634,459	\$ (117,152)	-3.2%
111	Federal Way CC	1,989,022	2,057,095	2,120,343	2,110,626	2,105,937	2,142,839	2,177,404	32,213	1.5%
New Comm Center Oper		\$ 1,989,022	\$ 2,057,095	\$ 2,120,343	\$ 2,110,626	\$ 2,105,937	\$ 2,142,839	\$ 2,177,404	\$ 32,213	1.5%
402	Dumas Bay Centre	585,803	588,509	603,785	571,056	576,887	532,869	540,031	(38,187)	-6.7%
402	Knutzen Theatre	278,870	190,932	246,750	86,032	86,032	85,095	85,095	(937)	-1.1%
505	Bldg & Furnishings	468,378	381,318	437,695	434,971	434,971	439,311	440,426	4,340	1.0%
Enterprise Fund Oper		\$ 1,333,051	\$ 1,160,760	\$ 1,288,230	\$ 1,092,059	\$ 1,097,890	\$ 1,057,276	\$ 1,065,552	\$ (34,783)	-3.2%
Subtotal Operating Exp		\$ 7,066,024	\$ 6,843,179	\$ 7,493,935	\$ 6,888,531	\$ 7,029,202	\$ 6,768,810	\$ 6,877,415	\$ (119,721)	-1.7%
310	Administration	-	204	234	234	234	-	-	(234)	-100.0%
33X	Maintenance	62,427	66,951	151,578	146,454	146,454	122,932	106,032	(23,522)	-16.1%
35X	General Recreation	107,388	149,692	43,401	65,253	65,253	36,660	36,660	(28,593)	-43.8%
Subtotal Gen Fund 1-Time Exp		169,815	216,847	195,213	211,941	211,941	159,592	142,692	(52,349)	-24.7%
111	New Comm Center	23,500	115,000	-	-	-	-	-	-	n/a
402	Dumas Bay Centre	-	-	-	70,000	70,000	-	-	(70,000)	-100.0%
505	Bldg & Furnishings	98,978	4,712	6,000	6,000	6,000	71,868	6,000	65,868	1097.8%
Total 1-Time Exp		\$ 292,294	\$ 336,559	\$ 201,213	\$ 364,758	\$ 287,941	\$ 231,460	\$ 148,692	\$ (133,298)	-36.5%
Total Parks & Rec		\$ 7,358,318	\$ 7,179,738	\$ 7,695,148	\$ 7,253,289	\$ 7,317,143	\$ 7,000,270	\$ 7,026,107	\$ (253,019)	-3.5%

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW
Responsible Manager: Cary M Roe, P.E., PRCS, Public Works & Emergency Management Director

HIGHLIGHTS/CHANGES:

The Parks Department's adopted operating budget totals \$6,768,810 and \$6,877,415 in 2011 and 2012 respectively, and is \$119,721 or 1.7% below the adjusted 2010 operating budget. Various line item shifts were made to realign the budget with actual spending. Major program changes include:

- **Salaries/Wages & Benefits** – Decrease due to reduction of 4.0 FTE
- **Temporary Help** – Realigned budget to reflect actual spending, increase offset by decrease in Repairs & Maintenance
- **Repairs & Maintenance** – Realigned budget to reflect actual spending, decrease offset by increase in Temp Help

REVENUE AND EXPENDITURE SUMMARY:

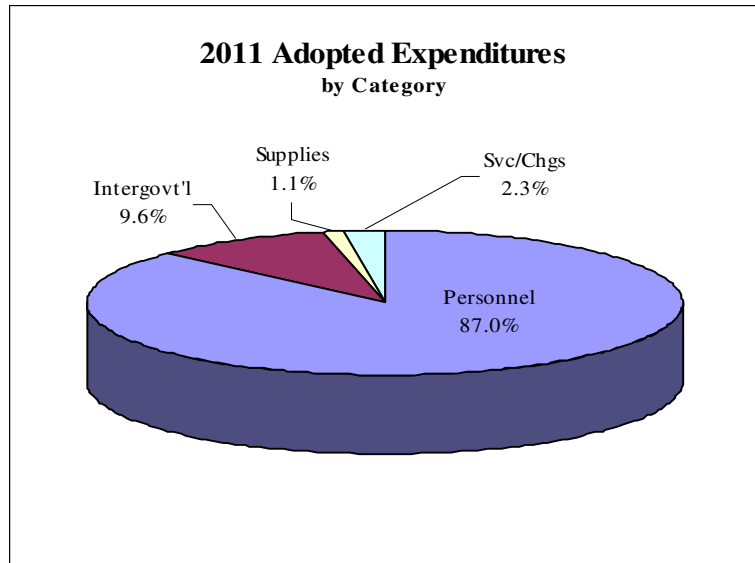
Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
3XX	General Gov't	\$ 2,872,523	\$ 2,760,593	\$ 3,286,396	\$ 2,829,523	\$ 2,920,246	\$ 2,654,476	\$ 2,700,373	\$ (175,047)	-6.2%
35X	General Recreation Fees	775,243	802,278	600,915	775,000	823,805	848,811	849,778	73,811	9.5%
111	Federal Way CC	1,398,764	1,494,433	1,663,407	1,527,093	1,523,422	1,530,422	1,533,622	3,329	0.2%
397	Transfer In-Gen Fund	74,142	9,853	-	25,000	25,000	25,000	25,000	-	0.0%
397	Transfer In-UtilityTax	923,608	962,245	1,118,278	1,008,001	983,001	928,000	959,000	(80,001)	-7.9%
397	Transfer In-Capital Proj.	-	361,927	508,186	556,672	581,672	106,000	87,000	(450,672)	-81.0%
402	Dumas Bay Centre	494,270	799,498	603,786	603,786	497,815	516,318	522,732	(87,468)	-14.5%
402	Knutzen Theatre	96,851	54,867	104,241	-	-	-	-	-	n/a
505	Interfund Srvs Chg	530,234	301,856	443,694	440,970	440,970	445,312	446,425	4,342	1.0%
505	User Charges-Resv	98,445	108,798	98,900	98,900	98,900	105,634	105,634	6,734	6.8%
Total Revenues		\$ 7,264,079	\$ 7,656,348	\$ 8,427,803	\$ 7,864,945	\$ 7,894,831	\$ 7,159,973	\$ 7,229,564	\$ (704,972)	-9.0%
Expenditure Summary:										
110	Salaries & Wages	2,172,280	2,137,249	2,719,609	2,346,157	2,175,470	1,975,329	1,990,676	(370,827)	-15.8%
111/1	Temporary Help	970,893	1,039,977	690,462	683,282	973,389	1,004,082	1,004,082	320,800	46.9%
120	Overtime	15,767	16,158	24,335	24,335	23,335	20,835	20,835	(3,500)	-14.4%
200	Benefits	956,862	932,788	1,038,500	882,700	867,432	793,362	880,675	(89,338)	-10.1%
31X	Supplies	432,838	381,673	379,800	375,800	390,972	399,640	400,640	23,840	6.3%
36X	Mtc Supplies	29,302	29,350	36,305	36,305	36,305	38,070	38,070	1,765	4.9%
3XX	Othr Opr Supplies	87,737	64,290	88,250	86,450	83,140	88,599	89,099	2,149	2.5%
41X	Professional Svcs	427,916	475,335	410,751	481,298	534,395	524,101	524,101	42,803	8.9%
43X	Travel & Training	15,257	10,336	28,731	27,681	16,809	23,690	23,690	(3,991)	-14.4%
42/47	Utility & Comm	944,394	891,635	913,920	894,270	895,161	889,822	889,822	(4,448)	-0.5%
48X	Repairs & Mtc	274,083	201,352	429,290	335,390	303,983	276,174	276,174	(59,216)	-17.7%
497	Association Dues	6,286	5,398	5,290	5,140	5,850	6,860	6,860	1,720	33.5%
4XX	Other Misc Exp	103,156	120,432	95,549	88,349	96,811	103,432	103,432	15,083	17.1%
5XX	Intgvtl Srvs/Taxes	44,329	47,082	24,925	39,925	44,700	43,105	43,105	3,180	8.0%
600	Capital Outlays	-	3,591	14,000	1,000	1,000	1,000	1,000	-	0.0%
9XX	IS Charges-M&O	385,525	299,251	401,354	365,563	365,563	370,093	374,437	4,530	1.2%
9XX	IS Charges-Reserves	183,793	171,317	176,658	173,681	173,681	176,176	176,176	2,495	1.4%
94X	Capital Contributions	105	-	-	-	-	-	-	-	n/a
910	Intfund Svc Pmts	15,501	15,965	16,206	16,206	16,206	9,440	9,540	(6,766)	-41.7%
Total Opr Expend		\$ 7,066,024	\$ 6,843,179	\$ 7,493,935	\$ 6,888,531	\$ 7,029,202	\$ 6,768,810	\$ 6,877,415	(119,721)	-1.7%
Capital & One-Time Funding:										
	Capital & One-Time	292,294	336,559	201,213	364,758	287,941	231,460	148,692	(133,298)	-36.5%
Total One-Time Exp		\$ 292,294	\$ 336,559	\$ 201,213	\$ 364,758	\$ 287,941	\$ 231,460	\$ 148,692	\$ (133,298)	-36.5%
Total Expenditures		\$ 7,358,318	\$ 7,179,738	\$ 7,695,148	\$ 7,253,289	\$ 7,317,143	\$ 7,000,270	\$ 7,026,107	\$ (253,019)	-3.5%

PARKS, RECREATION AND CULTURAL SERVICES ADMINISTRATION

Responsible Manager: Cary M Roe, P.E., PRCS, Public Works & Emergency Management Director

PURPOSE/DESCRIPTION:

The Administration Division is responsible for the overall coordination of the department and supervision of park planning, recreation, cultural services, and maintenance operations. It also provides leadership to meet its mission of providing quality recreation programs, park development, acquisition and stewardship of over 1,000 acres of park land and six major facilities. The Administration Division also provides support to the Parks, Recreation, and Public Safety Council Committee, Arts Commission, Parks and Recreation Commission and Youth Commission. Additionally it acts as the administrative office for customer inquiries and information distribution for all parks and recreation programs.



GOALS/OBJECTIVES:

- Improve and enhance new and existing parks, facilities, and program opportunities to provide multiple functions
- Provide a balance of services and programs in parks and facilities for Federal Way's diverse population
- Protect, retain, and improve open space and educate and promote community awareness of the natural systems
- Create community gathering spaces and activities including planning and coordination of downtown public space with economic development efforts.
- Plan and design trails and pedestrian connections to regional trails and neighboring jurisdictions to increase Coordinate planning and implementation of park plans for new annexation areas.

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
Number of commissions and committees supported	4	4	4	4
Number of Capital Projects Managed	9	9	5	5
Outcome Measures:				
Total Acres of Park and Open Space	1096	1096	1096	1096
Total Square Feet of Facilities operated and maintained	242,801	242,801	243,605	243,605
Parks and Recreation Capital Investment Budget	\$5,045,000	\$1,745,000	\$1,090,000	\$375,000

DIVISION SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Expenditure Summary:										
310	Administration	\$ 215,990	\$ 133,459	\$ 259,175	\$ 187,637	\$ 187,637	\$ 191,169	\$ 195,748	\$ 3,531	1.9%
334	Park Planning	55,407	10,031	71,469	25	25	-	-	(25)	-100.0%
Total GF Opr Exp		\$ 271,397	\$ 143,491	\$ 330,644	\$ 187,662	\$ 187,662	\$ 191,169	\$ 195,748	\$ 3,507	1.9%
Capital & One-Time Funding:										
	Capital & One-Time	-	204	234	234	234	-	-	(234)	-100.0%
Total One-Time Exp		\$ -	\$ 204	\$ 234	\$ 234	\$ 234	\$ -	\$ -	\$ (234)	-100.0%
Total Expenditures		\$ 271,397	\$ 143,695	\$ 330,878	\$ 187,896	\$ 187,896	\$ 191,169	\$ 195,748	\$ 3,273	1.7%

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Parks, Rec & Cul Svs Director	1.00	0.55	1.00	0.55	0.55	0.55	0.55	58A
Park Planning & Dev Manager	1.00	-	1.00	-	-	-	-	38
Administrative Assistant II	0.80	0.80	0.80	0.80	0.80	0.80	0.80	24
Total Regular Staffing	2.80	1.35	2.80	1.35	1.35	1.35	1.35	
Change from prior year	-	(1.45)	1.45	(1.45)	-	-	-	
Grand Total Staffing	2.80	1.35	2.80	1.35	1.35	1.35	1.35	

PARKS, RECREATION AND CULTURAL SERVICES ADMINISTRATION
Responsible Manager: Cary M Roe, P.E., PRCS, Public Works & Emergency Management Director

HIGHLIGHTS/CHANGES:

The Administration Division adopted operating budget for 2011/2012 is \$191,169 and \$195,748 respectively. This is an increase of \$3,507 or 1.9%. There were no major changes.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
33X	General Gov't	\$ 271,397	\$ 143,695	\$ 330,878	\$ 187,896	\$ 187,896	\$ 191,169	\$ 195,748	\$ 3,273	1.7%
Total Revenues		\$ 271,397	\$ 143,695	\$ 330,878	\$ 187,896	\$ 187,896	\$ 191,169	\$ 195,748	\$ 3,273	1.0%
Expenditure Summary:										
110	Salaries & Wages	170,563	90,399	218,455	123,502	123,502	121,832	121,832	(1,670)	-1.4%
111/I	Temporary Help	12,575	5,031	-	3,051	3,051	3,051	3,051	-	0.0%
200	Benefits	50,706	29,022	71,125	37,242	37,242	41,424	45,793	4,183	11.2%
31X	Supplies	1,809	1,528	1,650	1,650	1,650	1,650	1,650	-	0.0%
3XX	Other Opr Supplies	-	-	460	460	460	460	460	-	0.0%
41X	Professional Svrs	1,048	130	2,000	2,000	2,000	2,000	2,000	-	0.0%
43X	Travel & Training	-	-	565	565	565	565	565	-	0.0%
47/42X	Util & Comm	9	-	200	200	200	200	200	-	0.0%
497	Association Dues	1,130	1,050	1,460	1,460	1,460	1,460	1,460	-	0.0%
4XX	Other Misc Exp	147	-	150	150	150	150	150	-	0.0%
9XX	IS Charges-M&O	29,275	13,259	30,261	14,169	14,169	14,056	14,267	(113)	-0.8%
9XX	IS Charges-Reserves	4,137	3,072	4,317	3,213	3,213	4,320	4,320	1,107	34.5%
Total Opr Expend		\$ 271,397	\$ 143,491	\$ 330,644	\$ 187,662	\$ 187,662	\$ 191,169	\$ 195,748	\$ 3,507	1.9%
Capital & One-Time Funding:										
	Capital & One-Time	-	204	234	234	234	-	-	(234)	-100.0%
Total One-Time Exp		\$ -	\$ 204	\$ 234	\$ 234	\$ 234	\$ -	\$ -	\$ (234)	-100.0%
Total Expenditures		\$ 271,397	\$ 143,695	\$ 330,878	\$ 187,896	\$ 187,896	\$ 191,169	\$ 195,748	\$ 3,273	1.7%

PARKS, RECREATION AND CULTURAL SERVICES GENERAL RECREATION

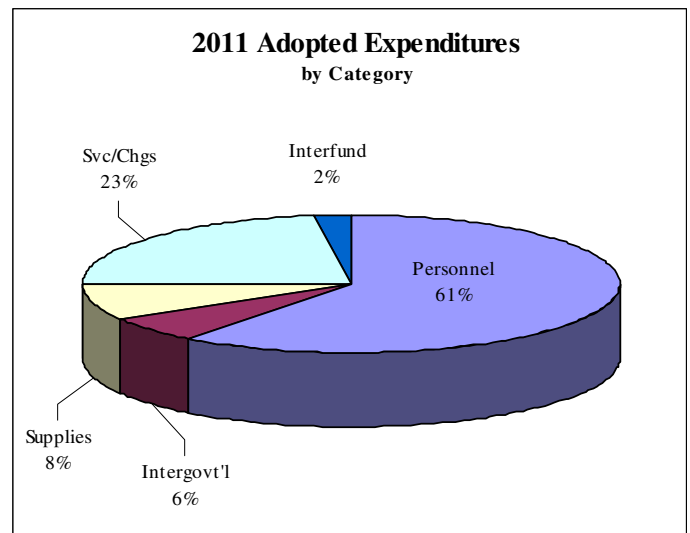
Responsible Manager: John Hutton, Recreation Supervisor

PURPOSE/DESCRIPTION:

The Recreation Division plans and implements a wide variety of recreation, community center, athletic, and cultural programs, services and special events that provide activities that foster community spirit, build individual self-confidence and enhance the quality of life. In 2007 a new 72,500 sq ft recreation facility opened featuring aquatics, fitness, athletic facilities, community rental facilities, classrooms, and services for seniors. Recreation Division's other program areas include: Federal Way Community Center, Community Recreation, Recreation Inc., Youth and Adult Athletics, Community Events, Senior Services, Cultural Services, Dumas Bay Centre, and Knutzen Family Theatre.

GOALS/OBJECTIVES:

- Provide accessible recreation and cultural services and facilities for the community.
- Coordinate community events and celebrations that provide opportunities for the community to celebrate and connect.
- Provide services to enhance the health and well being of our citizens.
- Provide recreation and inclusive services to individuals with disabilities and special needs.
- Provide spaces for the community to rent for business, performance, to celebrate special occasions.



DIVISION SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Expenditure Summary:										
351	Ath & Spec Svcs	\$ 517,960	\$ 557,522	\$ 625,936	\$ 580,754	\$ 584,925	\$ 601,665	\$ 611,950	\$ 20,911	3.6%
352	Comm & Cult Svcs	671,091	653,185	547,953	453,876	589,233	603,698	611,376	149,822	33.0%
Total GF Recr Opr Exp		\$ 1,189,051	\$ 1,210,707	\$ 1,173,890	\$ 1,034,630	\$ 1,174,158	\$ 1,205,363	\$ 1,223,326	\$ 170,733	16.5%
Capital & One-Time Funding:										
351	Ath & Spec Svcs	20,544	49,692	1,241	1,241	1,241	-	-	(1,241)	-100.0%
352	Comm & Cult Svcs	86,844	100,000	42,160	64,012	64,012	36,660	36,660	(27,352)	-42.7%
Total One-Time Exp		\$ 107,388	\$ 149,692	\$ 43,401	\$ 65,253	\$ 65,253	\$ 36,660	\$ 36,660	\$ (28,593)	-43.8%
Total Expenditures		\$ 1,296,439	\$ 1,360,398	\$ 1,217,291	\$ 1,099,883	\$ 1,239,411	\$ 1,242,023	\$ 1,259,986	\$ 142,140	12.9%

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Rec & Cultural Svcs Superintendent	1.00	-	1.00	-	-	-	-	46
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	39
Recreation Coordinator	2.80	2.80	2.80	2.80	2.80	3.00	3.00	30
Administrative Assistant I	1.00	1.00	1.00	1.00	1.00	1.00	1.00	18
Athletics Assistant	0.50	-	0.50	-	-	-	-	14
Office Technician II	0.80	-	0.80	-	-	-	-	14
Total Regular Staffing	7.10	4.80	7.10	4.80	4.80	5.00	5.00	
Change from prior year	0.50	(2.30)	2.30	(2.30)	-	0.20	-	
Grand Total Staffing	7.10	4.80	7.10	4.80	4.80	5.00	5.00	

PARKS, RECREATION AND CULTURAL SERVICES GENERAL RECREATION

Responsible Manager: John Hutton, Recreation Supervisor

HIGHLIGHTS/CHANGES:

The Recreation & Cultural Services Division Budget includes Athletics and Special Services, and Community Recreation and Cultural Services. The General Recreation adopted operating budget for 2011/2012 is \$1,205,363 and \$1,223,326 respectively. This is an increase of \$170,733 or 16.5%. Major program changes include:

- **Salaries & Wages** – Increase due to adding 0.20 FTE to support Arts & Special Events
- **Temporary Help/Instructors** – City Manager/Police Chief recommended add of \$121,470 to support expanding programming
- **Supplies** – City Manager/Police Chief recommended add to support expanding programming

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Gov't	\$ 521,196	\$ 558,120	\$ 616,376	\$ 324,883	\$ 415,606	\$ 393,212	\$ 410,208	\$ 68,329	21.0%
35X	Recreation Fees	775,243	802,278	600,915	775,000	823,805	848,811	849,778	73,811	9.5%
Total Revenues		\$ 1,296,439	\$ 1,360,398	\$ 1,217,291	\$ 1,099,883	\$ 1,239,411	\$ 1,242,023	\$ 1,259,986	\$ 142,140	12.9%
Expenditure Summary:										
110	Salaries & Wages	325,230	293,119	409,802	298,399	298,399	303,000	306,736	4,601	1.5%
111/1	Temporary Help	251,922	333,942	179,443	179,443	316,650	320,363	320,363	140,920	78.5%
120	Overtime	-	530	1,300	1,300	300	1,300	1,300	-	0.0%
200	Benefits	159,993	147,119	162,496	105,316	105,316	100,331	111,975	(4,985)	-4.7%
31X	Supplies	80,301	77,449	57,971	57,971	78,125	79,793	80,793	21,822	37.6%
3XX	Other Opr Supplies	7,009	9,544	18,060	18,060	14,750	20,209	20,709	2,149	11.9%
41X	Professional Svcs	175,863	165,442	178,970	187,743	181,840	189,020	189,020	1,277	0.7%
43X	Travel & Training	8,180	5,274	10,531	10,531	3,575	10,456	10,456	(75)	-0.7%
47/42X	Util & Comm	76,075	35,798	27,625	27,625	27,550	27,550	27,550	(75)	-0.3%
48X	Repairs & Mtc	359	5,464	1,600	1,600	1,500	1,600	1,600	-	0.0%
497	Association Dues	3,961	3,140	2,300	2,300	3,010	2,300	2,300	-	0.0%
4XX	Other Misc Exp	28,623	64,928	45,949	45,949	44,975	49,425	49,425	3,476	7.6%
5XX	Intgvtl Svcs/Taxes	-	-	225	225	-	125	125	(100)	-44.4%
552	Interfund Contributions	-	-	-	25,000	25,000	25,000	25,000	-	0.0%
600	Capital Outlays	-	344	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	56,200	51,076	59,438	54,905	54,905	56,076	57,159	1,171	2.1%
9XX	IS Charges-Reserves	15,336	17,539	18,180	18,263	18,263	18,815	18,815	552	3.0%
Total Opr Expend		\$ 1,189,051	\$ 1,210,707	\$ 1,173,890	\$ 1,034,630	\$ 1,174,158	\$ 1,205,363	\$ 1,223,326	\$ 170,733	16.5%
Capital & One-Time Funding:										
	Capital & One-Time	107,388	149,692	43,401	65,253	65,253	36,660	36,660	(28,593)	-43.8%
Total One-Time Exp		\$ 107,388	\$ 149,692	\$ 43,401	\$ 65,253	\$ 65,253	\$ 36,660	\$ 36,660	\$ (28,593)	-43.8%
Total Expenditures		\$ 1,296,439	\$ 1,360,398	\$ 1,217,291	\$ 1,099,883	\$ 1,239,411	\$ 1,242,023	\$ 1,259,986	\$ 142,140	12.9%

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
Total Recreation & Cultural Services classes held	1167	1423	1450	1475
Total senior classes / drop-in services	900	1000	1100	1200
Total Teen Participants	300	300	300	300
Outcome Measures:				
Recovery ratio	66.3%	70.2%	70.4%	69.5%
Efficiency Measures:				
Number of volunteer hours, Senior Services	3,118	3,212	3,300	3,300
Number of Recreation & Cultural Services enrollments	11,656	10,613	11,000	11,500
Number of Recreation & Cultural Services participant attendance	139,872	127,356	132,000	133,000

PARKS, RECREATION AND CULTURAL SERVICES COMMUNITY CENTER

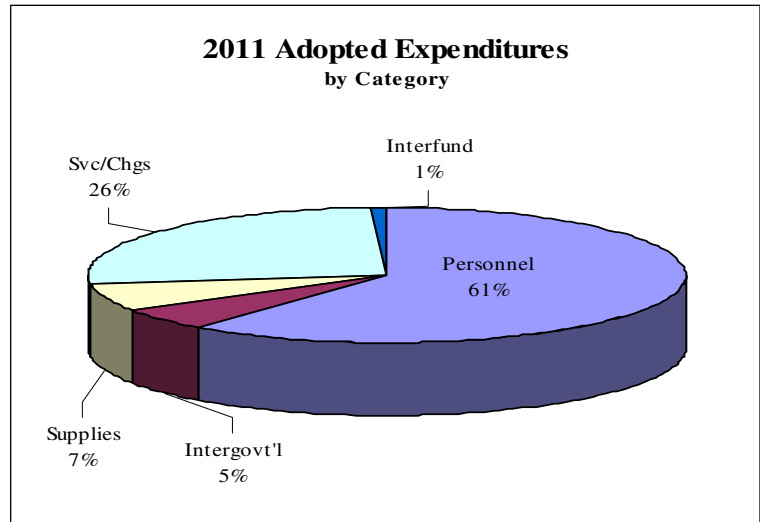
Responsible Manager: *Doug Nelson, Recreation Supervisor*

PURPOSE/DESCRIPTION:

The Federal Way Community Center opened in 2007. The facility features three gyms, two pools, fitness area, climbing wall, senior lounge, sauna/steam rooms, classroom space and community rooms for rental use. The facility includes a single – use fee and a discounted fee for pass holders and serves as a location for many general recreation classes and some community events.

GOALS/OBJECTIVES:

- Provide a facility that promotes fitness and health through dynamic exercise programming and a state of the art fitness studio.
- Administer aquatics safety, education and fitness programs for all ages.
- Provide contemporary venues and excellent service staff for rentals for community- wide events, private occasion and business rentals.
- Provide opportunities for new athletic programming for young children and events that promote economic development.
- Serve as a venue for general recreation programs, athletics, and senior services.



POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Community Center Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	39
Aquatics Coordinator II-Aquatics	1.00	1.00	1.00	1.00	1.00	1.00	1.00	33
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	30
Facilities Services Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	30
Pool Operator/Maintenance	1.00	1.00	1.00	1.00	1.00	1.00	1.00	26m
Aquatics Assistant Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	23
Custodial/Maintenance Specialist	2.00	2.00	2.00	2.00	2.00	2.00	2.00	14m
Building Supervisor	1.15	1.15	1.15	1.15	1.15	1.15	1.15	14
Office Technician II	2.20	2.20	2.20	2.20	2.20	2.20	2.20	14
Lifeguard	1.00	2.00	2.00	2.00	2.00	2.00	2.00	8
Total Regular Staffing	12.35	13.35	13.35	13.35	13.35	13.35	13.35	
Change from prior year	-	1.00	-	-	-	-	-	
Grand Total Staffing	12.35	13.35	13.35	13.35	13.35	13.35	13.35	

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
Number of operational hours	4,930	4,930	4,930	4,930
Number of birthday party rentals	355	370	385	400
Number of special event rentals	90	100	110	115
Number of meeting rentals	189	200	210	220
Number of swim classes	2,122	2,150	2,200	2,220
Efficiency Measures:				
Operating within or better than designated utility tax contribution	Yes	Yes	Yes	Yes
Efficiency Measures:				
Number of active passes	1,600	1,900	2,000	2,100
Number of community center class enrollments	1,132	1,200	1,250	1,300
Number of pass holder visits	113,620	120,000	125,000	130,000
Number of daily admissions	65,000	60,000	60,000	60,000

PARKS, RECREATION AND CULTURAL SERVICES COMMUNITY CENTER
Responsible Manager: Doug Nelson, Recreation Supervisor

HIGHLIGHTS/CHANGES:

The Federal Way Community Center opened in 2007. The adopted operating budget is \$2,142,839 in 2011 and \$2,177,404 in 2012. This is an increase of \$32,213 or 1.3% when compared to the 2010 adjusted budget. Revenues are increasing due to additions to programming, increased event rentals, and increased daily admission and pass use. Line items have been shifted to align the budget to actual spending. Major program changes include:

- **Temporary Help** – Increased due to a shift from regular employees to temporary help, this reflects actual spending.
- **Professional Services** – Increase of \$59,000 for personal training services used in fitness training programs.
- **Repairs and Maintenance** – Reduced to reflect actual spending.

REVENUE AND EXPENDITURE:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
34X	Recreation Fees	\$1,154,063	\$1,242,580	\$1,379,407	\$1,268,093	\$1,271,122	\$1,271,122	\$1,271,122	\$ 3,029	0.2%
362	Rental Fees	227,656	242,605	263,000	238,000	242,300	249,300	252,500	11,300	4.7%
36X	Interest Earnings/Other Misc	17,045	9,248	21,000	21,000	10,000	10,000	10,000	(11,000)	-52.4%
397	Utility Tax	528,348	554,766	582,504	582,504	557,504	590,000	619,000	7,496	1.3%
397	Capital Projects	-	361,927	508,186	405,372	430,372	106,000	87,000	(299,372)	-73.9%
397	General Fund	65,000	-	-	25,000	25,000	25,000	25,000	-	0.0%
Total Revenues		\$ 1,992,112	\$ 2,411,126	\$ 2,754,097	\$ 2,539,969	\$ 2,536,298	\$ 2,251,422	\$ 2,264,622	\$ (288,547)	-11.4%
Expenditure Summary:										
110	Salaries & Wages	483,462	529,105	692,313	695,596	524,909	583,957	589,967	(111,639)	-16.0%
111/1	Temporary Help	437,319	455,608	334,100	334,100	475,000	475,000	475,000	140,900	42.2%
120	Overtime	519	887	1,000	1,000	1,000	1,000	1,000	-	0.0%
200	Benefits	264,436	271,955	281,519	281,519	266,251	243,962	270,989	(37,557)	-13.3%
31X	Supplies	120,066	109,775	115,468	115,468	110,250	110,750	110,750	(4,718)	-4.1%
36X	Mtc Supplies	2,079	12,435	5,000	5,000	5,000	5,000	5,000	-	0.0%
3XX	Othr Opr Supplies	49,819	24,890	31,000	31,000	31,000	31,000	31,000	-	0.0%
41X	Professional Svcs	43,895	100,439	31,000	31,000	90,000	90,000	90,000	59,000	190.3%
43X	Travel & Training	998	746	6,716	6,716	2,800	2,800	2,800	(3,916)	-58.3%
42/47	Utility & Comm	379,443	376,921	384,000	384,000	380,500	391,000	391,000	7,000	1.8%
48X	Repairs & Mtc	33,247	36,717	58,000	58,000	40,000	40,000	40,000	(18,000)	-31.0%
497	Association Dues	74	792	1,000	1,000	1,000	1,000	1,000	-	0.0%
4XX	Other Misc Exp	36,850	30,337	25,000	25,000	32,000	31,500	31,500	6,500	26.0%
5XX	Intgvtl Svcs/Taxes	17,387	18,435	15,500	15,500	20,500	20,500	20,500	5,000	32.3%
600	Capital Outlays	-	3,246	13,000	-	-	-	-	-	n/a
9XX	IS Charges-M&O	98,479	65,422	102,190	102,190	102,190	94,935	96,463	(7,255)	-7.1%
9XX	IS Charges-Reserves	20,948	19,385	23,537	23,537	23,537	20,435	20,435	(3,102)	-13.2%
Total Opr Expend		\$ 1,989,022	\$ 2,057,095	\$ 2,120,343	\$ 2,110,626	\$ 2,105,937	\$ 2,142,839	\$ 2,177,404	\$ 32,213	1.5%
Capital & One-Time Funding:										
	Capital & One-Time	23,500	115,000	-	-	-	-	-	-	n/a
Total One-Time Exp		\$ 23,500	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a
Total Expenditures		\$ 2,012,522	\$ 2,172,095	\$ 2,120,343	\$ 2,110,626	\$ 2,105,937	\$ 2,142,839	\$ 2,177,404	\$ 32,213	1.5%

PARKS, RECREATION AND CULTURAL SERVICES DUMAS BAY CENTRE

Responsible Manager: Rob Ettinger, Recreation Coordinator

PURPOSE/DESCRIPTION:

Dumas Bay Centre is operated as an enterprise fund. The multi-use facility offers business and retreat overnight and day use accommodations, rentals for events such as weddings and family celebrations. A 12 acre passive use park and beach is located on the site and is managed by Dumas Bay Centre staff.

The Knutzen Family Theatre offers performance space for local artists and art organizations, production assistance for local arts organizations, performance and cultural arts events, cultural arts classes, technical theater classes, business and special events rentals.

The facility also provides space to Recreation and Cultural Services classes on the lower level of the building.

GOALS/OBJECTIVES:

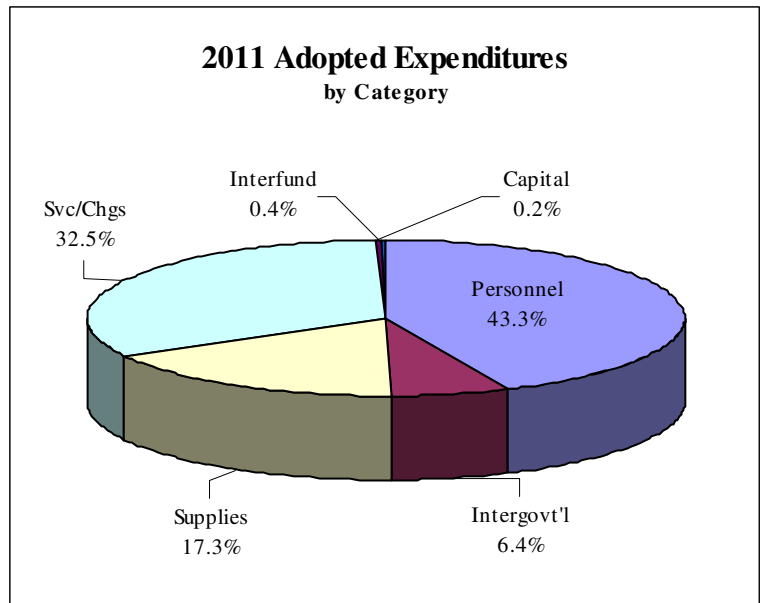
- Provide a regional conference and retreat center that enhances economic development.
- Provide high quality rental space for private events & occasions.
- Manage the Dumas Bay Park property as a passive use park.
- Manage food service operation and increase awareness and revenue.

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
Number of use days	235	235	235	235
Number of overnight stays	230	230	230	230
Number of non-charged users	10	10	10	10
Outcome Measures:				
Revenue generated	\$497,814	\$497,815	\$516,318	\$522,732
Recovery ratio	84.6%	86.3%	96.9%	96.8%
Efficiency Measures:				
Number of contracts managed	2	2	2	2
Number of retreats	110	110	110	110

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Recreation Coordinator	1.00	-	1.00	-	-	-	-	30
Dumas Bay Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	30
Chef/Kitchen Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	23
Administrative Assistant I	1.00	0.75	1.00	0.75	0.75	0.75	0.75	18
Theatre Technician	0.50	-	0.50	-	-	-	-	14
Total Regular Staffing	4.50	2.75	4.50	2.75	2.75	2.75	2.75	
Change from prior year	1.50	(1.75)	1.75	(1.75)	-	-	-	
Grand Total Staffing	4.50	2.75	4.50	2.75	2.75	2.75	2.75	



PARKS, RECREATION AND CULTURAL SERVICES DUMAS BAY CENTRE
Responsible Manager: Rob Ettinger, Recreation Coordinator

HIGHLIGHTS/CHANGES:

The Dumas Bay Centre adopted operating budget total is \$617,964 in 2011 and \$625,126 in 2012. The operating budget reflects a decrease of \$36,352 or -5.5%. Line items have been shifted to align with actual spending. Major program changes include:

- **Professional Services** – Reduced by \$13,974 to reflect actual spending
- **Utilities** – Reduced by \$4,000 in 2011 and 2012
- **Repairs & Maintenance** – Reduced by \$7,736 to reflect actual spending

REVENUE AND EXPENDITURE SUMMARY:

		2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	Lodging/Rental	\$ 270,188	\$ 278,667	\$ 319,820	\$ 319,820	\$ 278,667	\$ 289,192	\$ 293,046	\$ (30,628)	-9.6%
	Catering	212,250	210,768	265,834	265,834	210,768	218,746	221,306	(47,088)	-17.7%
	Other Misc Retreat Rev	11,832	8,379	18,132	18,132	8,380	8,380	8,380	(9,752)	-53.8%
	Theater	87,216	54,352	99,166	-	-	-	-	-	n/a
	Utility Tax Transfer	129,260	429,863	142,509	132,232	132,232	113,000	113,000	(19,232)	-14.5%
	Operating Grants	6,000	-	1,500	-	-	-	-	-	n/a
	Other Misc Theater Rev	3,635	515	3,575	-	-	-	-	-	n/a
Total Revenues		\$ 720,381	\$ 982,544	\$ 850,536	\$ 736,018	\$ 630,047	\$ 629,318	\$ 635,732	\$ (106,700)	-14.5%
Expenditure Summary:										
110	Salaries & Wages	280,048	218,589	312,374	159,969	159,969	153,984	153,984	(5,985)	-3.7%
111/1	Temporary Help	76,020	86,057	63,231	53,000	65,000	53,000	53,000	-	0.0%
120	Overtime	-	-	150	150	150	150	150	-	0.0%
200	Benefits	101,511	85,455	102,530	60,973	60,973	60,346	66,908	(627)	-1.0%
31X	Supplies	106,581	102,074	106,650	102,650	102,886	102,886	102,886	236	0.2%
36X	Mtc Supplies	-	-	200	200	200	200	200	-	0.0%
3XX	Othr Opr Supplies	7,288	2,446	5,550	3,750	3,750	3,750	3,750	-	0.0%
41X	Professional Svcs	94,007	122,941	91,000	142,774	142,774	128,800	128,800	(13,974)	-9.8%
43X	Travel & Training	2,176	1,827	2,700	1,650	1,650	1,650	1,650	-	0.0%
42/47	Utility & Comm	59,874	56,244	55,950	36,300	40,766	32,300	32,300	(4,000)	-11.0%
48X	Repairs & Mtc	50,494	31,300	29,745	35,845	22,538	28,109	28,109	(7,736)	-21.6%
497	Association Dues	475	90	250	100	100	100	100	-	0.0%
4XX	Other Misc Exp	26,723	14,237	14,350	7,150	9,586	9,650	9,650	2,500	35.0%
5XX	Intgvtl Svcs/Taxes	373	8,660	2,200	2,200	2,200	2,200	2,200	-	0.0%
600	Capital Outlays	-	-	1,000	1,000	1,000	1,000	1,000	-	0.0%
9XX	IS Charges-M&O	39,336	30,483	41,929	30,741	30,741	28,139	28,639	-	0.0%
9XX	IS Charges-Reserves	4,162	3,074	4,519	2,430	2,430	2,260	2,260	-	0.0%
94X	Capital Contributions	105	-	-	-	-	-	-	-	n/a
910	Intfund Svc Pmts	15,501	15,965	16,206	16,206	16,206	9,440	9,540	(6,766)	-41.7%
Total Opr Expend		\$ 864,673	\$ 779,442	\$ 850,535	\$ 657,088	\$ 662,919	\$ 617,964	\$ 625,126	\$ (36,352)	-5.5%
Capital & One-Time Funding:										
	Capital & One-Time	-	-	-	146,817	70,000	-	-	(146,817)	(1)
Total One-Time Exp		\$ -	\$ -	\$ -	\$ 146,817	\$ 70,000	\$ -	\$ -	\$ (146,817)	-100.0%
Total Expenditures		\$ 864,673	\$ 779,442	\$ 850,535	\$ 803,905	\$ 732,919	\$ 617,964	\$ 625,126	\$ (183,169)	-22.8%

PARKS, RECREATION AND CULTURAL SERVICES PARK MAINTENANCE

Responsible Manager: *Steve Ikerd, Parks and Facilities Manager*

PURPOSE/DESCRIPTION:

The City of Federal Way maintains 6 community parks, 23 neighborhood parks, and 6 major facilities. The City also maintains 23 undeveloped open spaces, and three trail systems for use by its citizens, defining a park system that exceeds 1,000 acres. The Park Maintenance Division is responsible for facility maintenance and operations at City Hall, Police Storage, Steel Lake Annex, Steel Lake Maintenance Facility, the landscape at the Community/Senior Center, Dumas Bay Centre, and other misc buildings. In addition they are responsible for grounds and landscape maintenance on all city parks, trails, and open space areas. Rental of park facilities and picnic sites is also administered by this division. An increasing level of public use requires substantial maintenance effort coordinating City personnel, contract services and community resources.

GOALS/OBJECTIVES:

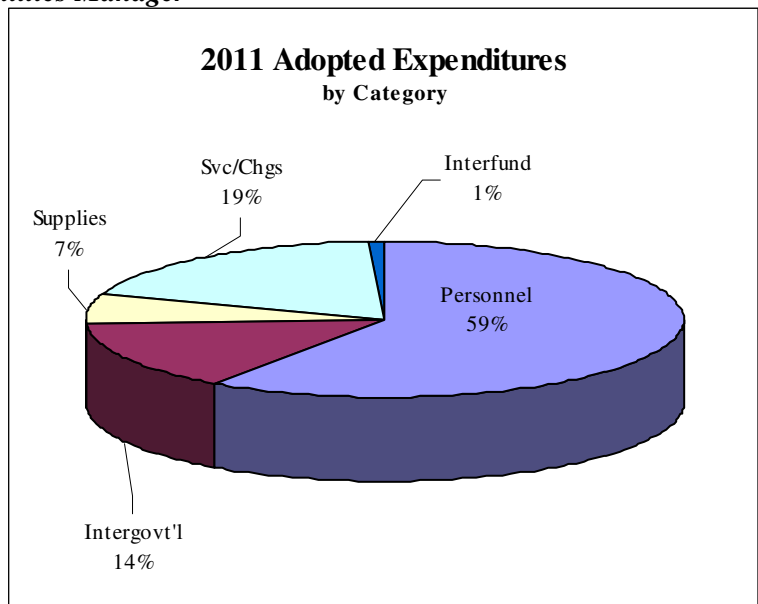
- Complete a Park Maintenance Management Plan.
- Complete construction of a new maintenance building at Celebration Park.
- Follow maintenance plan to enhance maintenance of park system.

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
Number of parks with athletic fields	5	5	5	5
Number of sites requiring routine safety inspections	39	39	39	39
Number of park acres routinely maintained	550	550	550	550
Number of developed parks that require litter control	39	39	39	39
Number of restroom facilities	10	10	10	10
Number of city owned major facilities maintained	6	6	6	6
Number of other city owned buildings maintained	19	19	19	19
Outcome Measures:				
% of work orders completed w/in requested time frame	90%	90%	90%	90%
% acres of athletic fields maintained in good condition	100%	100%	100%	100%
% of park land mowed on schedule	90%	90%	90%	90%
% of trash removed on schedule	100%	100%	100%	100%
% of restrooms cleaned and sanitized daily	100%	100%	100%	100%

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Parks & Facilities Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
Park & Facilities Supervisor	2.00	2.00	2.00	2.00	2.00	1.00	1.00	36
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00	2.00	2.00	26m
Maintenance Worker I	11.00	11.00	11.00	11.00	11.00	9.00	9.00	22m
Administrative Assistant I	1.00	1.00	1.00	1.00	1.00	-	-	18
Total Regular Staffing	17.00	17.00	17.00	17.00	17.00	13.00	13.00	
Change from prior year	-	-	-	-	-	(4.00)	-	
Grand Total Staffing	17.00	17.00	17.00	17.00	17.00	13.00	13.00	



PARKS, RECREATION AND CULTURAL SERVICES PARK MAINTENANCE

Responsible Manager: Steve Ikerd, Parks and Facilities Manager

HIGHLIGHTS/CHANGES:

The Park Maintenance adopted operating budget in 2011/2012 is \$2,172,163 and \$2,215,384 respectively. The operating budget reflects a decrease of \$291,416 or -11.8% compared to 2010 adjusted budget. Major program changes include:

- **Salaries & Wages** – Decrease due to reduction of 4.0 FTE
- **Temporary Help** – Line item increase to reflect actual spending
- **Repairs & Maintenance** – Line item decrease to reflect actual spending

DIVISION SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Expenditure Summary:										
33*	Maintenance Admin	\$ 577,775	\$ 521,447	\$ 623,717	\$ 534,751	\$ 534,751	\$ 1,785,807	\$ 1,822,389	\$ 1,251,056	234.0%
332	Grounds Maint	713,250	698,272	809,886	803,619	803,619	-	-	(803,619)	-100.0%
333	Facilities Maint	673,143	673,880	744,157	732,277	732,277	-	-	(732,277)	-100.0%
335	Urban Forestry	21,092	14,087	18,450	38,450	38,450	38,450	38,450	-	0.0%
336	Celebration Park Maint	353,649	373,471	356,088	354,483	354,483	347,906	354,545	(6,577)	-1.9%
337	Camp Kilworth Maint	-	-	100,000	-	-	-	-	-	n/a
Total Opr Expend		\$ 2,338,910	\$ 2,281,158	\$ 2,652,298	\$ 2,463,580	\$ 2,463,580	\$ 2,172,163	\$ 2,215,384	\$ (291,416)	-11.8%
Capital & One-Time Funding:										
33X	Maintenance Admin	62,427	111	5,510	40,386	40,386	108,432	91,532	68,046	168.5%
332	Grounds Maint	-	21,501	48,312	48,312	48,312	-	-	(48,312)	-100.0%
333	Facilities Maint	-	40,093	83,220	43,220	43,220	-	-	(43,220)	-100.0%
336	Celebration Park Maint	-	5,246	14,536	14,536	14,536	14,500	14,500	(36)	-0.2%
Total One-Time Exp		\$ 62,427	\$ 66,951	\$ 151,578	\$ 146,454	\$ 146,454	\$ 122,932	\$ 106,032	\$ (23,522)	-16.1%
Total Pk Mtc Exp		\$ 2,401,337	\$ 2,348,109	\$ 2,803,876	\$ 2,610,034	\$ 2,610,034	\$ 2,295,095	\$ 2,321,416	\$ (314,938)	-12.1%

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
33X	General Gov't	\$ 2,079,930	\$ 2,058,778	\$ 2,339,143	\$ 2,316,744	\$ 2,316,744	\$ 2,070,095	\$ 2,094,416	\$ (246,649)	-10.6%
	Utility Tax	266,000	279,300	393,265	293,265	293,265	225,000	227,000	(68,265)	-23.3%
Total Revenues		\$ 2,345,930	\$ 2,338,078	\$ 2,732,408	\$ 2,610,009	\$ 2,610,009	\$ 2,295,095	\$ 2,321,416	\$ (314,914)	-11.5%
Expenditure Summary:										
110	Salaries & Wages	864,535	992,580	1,089,785	1,043,462	1,043,462	785,394	790,653	(258,068)	-24.7%
111/1	Temporary Help	204,207	163,715	113,688	113,688	113,688	152,668	152,668	38,980	34.3%
120	Overtime	13,251	14,733	21,885	21,885	21,885	18,385	18,385	(3,500)	-16.0%
200	Benefits	373,559	395,695	434,101	390,944	390,944	340,184	377,124	(50,759)	-13.0%
31X	Supplies	96,286	71,987	77,597	77,097	77,097	80,597	80,597	3,500	4.5%
36X	Mtc Supplies	23,416	12,724	28,545	28,545	28,545	28,545	28,545	-	0.0%
3XX	Other Opr Supplies	22,068	27,107	32,960	32,660	32,660	32,660	32,660	-	0.0%
41X	Professional Srvs	22,275	22,261	45,014	53,014	53,014	49,514	49,514	(3,500)	-6.6%
43X	Travel & Training	3,903	2,488	8,644	8,219	8,219	8,219	8,219	-	0.0%
47/42X	Util & Comm	225,215	210,633	211,935	211,735	211,735	209,127	209,127	(2,608)	-1.2%
48X	Repairs & Mtc	138,001	70,326	260,130	160,130	160,130	124,650	124,650	(35,480)	-22.2%
497	Association Dues	447	97	640	280	280	2,000	2,000	1,720	614.3%
4XX	Other Misc Exp	8,328	9,214	10,250	10,100	10,100	12,707	12,707	2,607	25.8%
5XX	Intgvtl Srvs/Taxes	26,569	19,987	7,000	22,000	22,000	20,280	20,280	(1,720)	-7.8%
9XX	IS Charges-M&O	176,528	139,365	182,876	163,583	163,583	176,887	177,909	13,304	8.1%
9XX	IS Charges-Reserves	140,322	128,247	127,248	126,238	126,238	130,346	130,346	4,108	3.3%
Total Opr Expend		\$ 2,338,910	\$ 2,281,158	\$ 2,652,298	\$ 2,463,580	\$ 2,463,580	\$ 2,172,163	\$ 2,215,384	\$ (291,416)	-11.8%
Capital & One-Time Funding:										
	Capital & One-Time	62,427	66,951	151,578	146,454	146,454	122,932	106,032	(23,522)	-16.1%
Total One-Time Exp		\$ 62,427	\$ 66,951	\$ 151,578	\$ 146,454	\$ 146,454	\$ 122,932	\$ 106,032	\$ (23,522)	-16.1%
Total Expenditures		\$ 2,401,337	\$ 2,348,109	\$ 2,803,876	\$ 2,610,034	\$ 2,610,034	\$ 2,295,095	\$ 2,321,416	\$ (314,938)	-12.1%

PARKS, RECREATION AND CULTURAL SERVICES BUILDINGS & FURNISHINGS

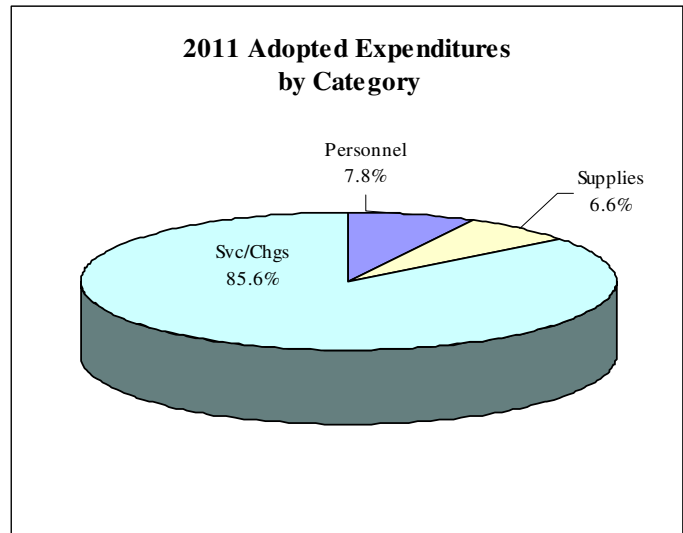
Responsible Manager: *Steve Ikerd, Parks and Facilities Manager*

PURPOSE/DESCRIPTION:

The Park Maintenance Division is also responsible for facility maintenance and operations at City Hall Police Storage Building, Steel Lake Annex, Steel Lake Maintenance Facility, the exterior of the Community Center and the Dumas Bay Centre. Staff performs repairs and maintenance, manage contract services, coordinate annual facility and safety inspections and provide physical facilities support to all departments and public meetings.

GOALS/OBJECTIVES:

- Research and implement an energy savings plan
- Develop a preventative maintenance and operations plan
- Develop an operations manual for City Hall
- Provide ongoing maintenance and repairs
- Provide customer service to all departments & the public



PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
Number of square feet maintained	242,801	243,603	243,605	243,605
Number of major buildings maintained	6	6	6	6
Number of other buildings maintained	19	19	19	19
Number of departments serviced	10	10	10	10
Number of service contractors used	25	25	25	25
Outcome Measures:				
% of work orders completed w/in requested time frame	90%	90%	90%	90%
% of trash removed on schedule	100%	100%	100%	100%
% of restrooms cleaned and sanitized daily	100%	100%	100%	100%

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Maintenance Worker I	0.50	0.50	0.50	0.50	0.50	0.50	0.50	22m
Total Regular Staffing	0.50	0.50	0.50	0.50	0.50	0.50	0.50	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	0.50	0.50	0.50	0.50	0.50	0.50	0.50	

PARKS, RECREATION AND CULTURAL SERVICES BUILDINGS & FURNISHINGS

Responsible Manager: Steve Ikerd, Parks and Facilities Manager

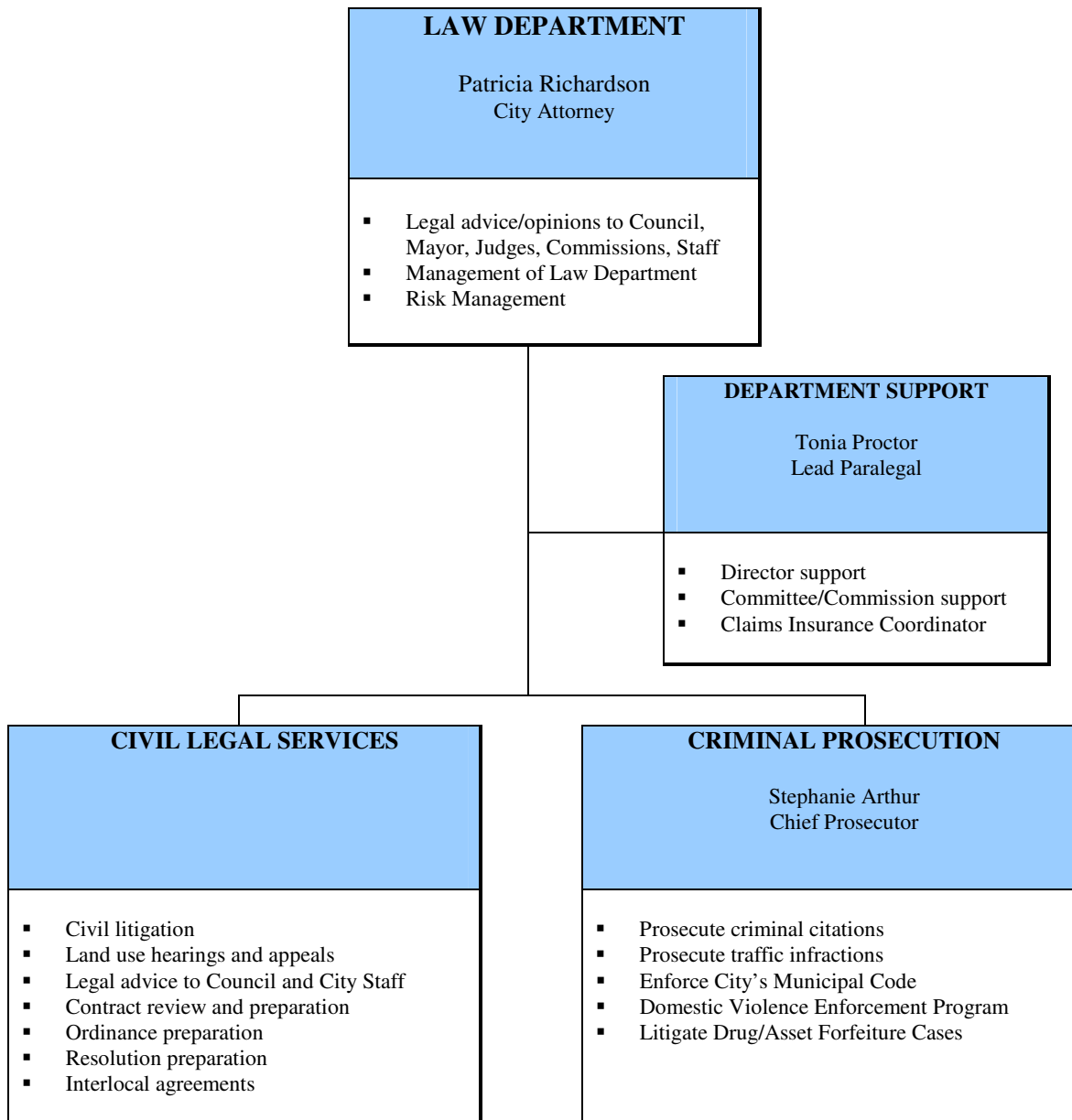
HIGHLIGHTS/CHANGES:

The Buildings and Furnishings adopted operating budget in 2011/2012 is \$439,311 and \$440,426 respectively. The operating budget for 2011 reflects an increase of \$4,340 or 1.0% compared to the 2010 adjusted budget. There were no major changes.

REVENUE AND EXPENDITURE SUMMARY:

		2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	User Charges - M&O	\$ 445,339	\$ 294,267	\$ 442,494	\$ 439,770	\$ 439,770	\$ 445,312	\$ 446,425	\$ 5,542	1.3%
	User Charges - Reserves	98,445	108,798	98,900	98,900	98,900	105,634	105,634	6,734	6.8%
	Interest Earnings	25,679	7,588	1,200	1,200	1,200	-	-	(1,200)	-100.0%
	Transfer In-Gen Fund	9,142	9,853	-	-	-	-	-	-	n/a
	Transfer In-Capital Proj.	-	-	-	151,300	151,300	-	-	(151,300)	-100.0%
	Misc Revenue	59,084	-	-	-	-	-	-	-	n/a
	FA Sale	132	-	-	-	-	-	-	-	n/a
Total Revenues		\$ 637,821	\$ 420,507	\$ 542,594	\$ 691,170	\$ 691,170	\$ 550,946	\$ 552,059	\$ (140,224)	-20.3%
Expenditure Summary:										
110	Salaries & Wages	65,358	17,169	27,953	25,229	25,229	27,162	27,504	1,933	7.7%
111/1	Temporary Help	320	-	-	-	-	-	-	-	n/a
120	Overtime	1,996	8	-	-	-	-	-	-	n/a
200	Benefits	17,152	5,133	6,706	6,706	6,706	7,113	7,886	407	6.1%
31X	Supplies	27,861	18,861	20,964	20,964	20,964	23,964	23,964	3,000	14.3%
36X	Mtc Supplies	3,807	4,191	2,560	2,560	2,560	4,325	4,325	1,765	68.9%
3XX	Othr Opr Supplies	1,553	302	520	520	520	520	520	-	0.0%
41X	Professional Svcs	91,876	64,123	64,767	64,767	64,767	64,767	64,767	-	0.0%
42/47	Utility & Comm	203,787	212,040	234,410	234,410	234,410	229,645	229,645	(4,765)	-2.0%
48X	Repairs & Mtc	51,983	57,546	79,815	79,815	79,815	81,815	81,815	2,000	2.5%
497	Association Dues	199	229	-	-	-	-	-	-	n/a
4XX	Other Misc Exp	2,485	1,717	-	-	-	-	-	-	n/a
Total Opr Expend		\$ 468,378	\$ 381,318	\$ 437,695	\$ 434,971	\$ 434,971	\$ 439,311	\$ 440,426	\$ 4,340	1.0%
Capital & One-Time Funding:										
	Capital & One-Time	98,978	4,712	6,000	6,000	6,000	71,868	6,000	65,868	11
Total One-Time Exp		\$ 98,978	\$ 4,712	\$ 6,000	\$ 6,000	\$ 6,000	\$ 71,868	\$ 6,000	\$ 65,868	1097.8%
Total Expenditures		\$ 567,357	\$ 386,030	\$ 443,695	\$ 440,971	\$ 440,971	\$ 511,179	\$ 446,426	\$ 70,208	15.9%

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LAW DEPARTMENT OVERVIEW

Responsible Manager: *Patricia Richardson, City Attorney*

2009/2010 ACCOMPLISHMENTS

- Provided legal advice to the Council, Municipal Court, City Manager and staff
- Reviewed and advised staff on significant code amendments: SWM, Clearing and Grading, Building Code, Fee Deferment, Traffic Impact Fees
- Drafted and/or reviewed approximately 400 contracts per year
- Continued defending all pending litigation against the City and prosecuting code violations
- Assisted in property acquisitions/condemnations, such as Symphony Project/Twin Development and SW 356th & Pacific Hwy. S. (Hwy. 99), and SR 99 HOV Phase IV
- Advised Council and drafted resolutions and ordinances related to the Mayor-Council form of government transition
- Presented and pursued city legislative goals with key state legislators
- Negotiated 6 Right-of-Way Franchises: Lakehaven Utility District, Tacoma (2), PSE, Verizon, Clearwire, and Sprint
- Drafted and negotiated 5 labor agreements
- Advised and resolved 14 Code Enforcement cases (nuisance abatement, unfit buildings): 10 were resolved without litigation
- Finalize reorganization of the City Code
- Collaborated with Finance Department to revise a new, easier contracts manual and provided contracts training to the departments
- Created a City-wide public disclosure policy and provided training
- Assisted in the creation of the Animal Services Unit
- Prosecuted misdemeanors (DUI, DWLS, DV, Theft)
- Assisted in implementation of Inattentive Driving
- Worked with grant funded prosecutor from King County for felony Domestic Violence filings; participated in the King County Domestic Violence Initiative
- Identified, updated, & notified insurance of assets to insure
- Monitored and assured compliance with COMPAC requirements with WCIA

2011/2012 ANTICIPATED KEY PROJECTS

- Provide legal advice & guidance to the new Mayor and Council regarding the transition of government
- Provide legal advice on City Center Redevelopment and continue effective code enforcement efforts
- Continue participation in regional work groups that deal with issues affecting the City: NPDES, SWM, Domestic Violence
- Continue training for departments
- Update Hearing Examiner Rules
- Update FWRC to stay compliant with State law and Court rulings
- Draft a social media policy
- Assist departments with:
 - Comprehensive Plan Amendments
 - Acquisition for road development on 352nd between Enchanted Parkway and Highway 99.
 - Public Records
 - Training
 - Code Amendments
 - Shoreline Master Program Update
 - Department directed projects
- Review legal documents and participate in legal proceedings
- Continue negotiating labor agreements
- Support Animal Services through legal advice and prosecution
- Provide training for police officers
- Prosecute misdemeanors
- Update Risk manual
- Continue to coordinate requisite COMPACT training and assure compliance with WCIA

LAW DEPARTMENT OVERVIEW

Responsible Manager: *Patricia Richardson, City Attorney*

ADOPTED PROGRAM CHANGES:

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				One-Time	Ongoing	One-Time	Ongoing			One-Time	Ongoing	One-Time	Ongoing
Program Cuts Recommended													
LW	Eliminate 0.50 FTE Legal Assistant	(0.50)	-	-	(34,240)	-	(35,502)	(0.50)	-	-	(34,240)	-	(35,502)
LW	Eliminate 0.50 FTE Legal Assistant	(0.50)	-	-	(34,481)	-	(35,515)	(0.50)	-	-	(34,481)	-	(35,515)
Total		(1.00)	-	-	(68,721)	-	(71,017)	(1.00)	-	-	(68,721)	-	(71,017)
Programs Restored on a One-Time Basis													
LW	Restore 0.50 FTE Legal Assistant on one-time basis	-	-	-	-	-	-	0.50	-	34,240	-	35,502	
LW	Restore 0.50 FTE Legal Assistant on one-time basis	-	-	-	-	-	-	0.50	-	34,481	-	35,515	
Total		-	-	-	-	-	-	1.00	-	68,721	-	71,017	-
New Programs Added													
RISK	Increase general liability assessment	-	-	-	33,617	-	63,312	-	-	-	36,617	-	63,312
RISK	Reserve monies for insurance deductibles (use of Risk Management Fund Reserves on a one-time basis of \$300K in 2011/2012)	-	-	-	300,000	-	300,000	-	-	-	-	-	-
Total		-	-	-	333,617	-	363,312	-	-	-	36,617	-	63,312

LAW DEPARTMENT OVERVIEW

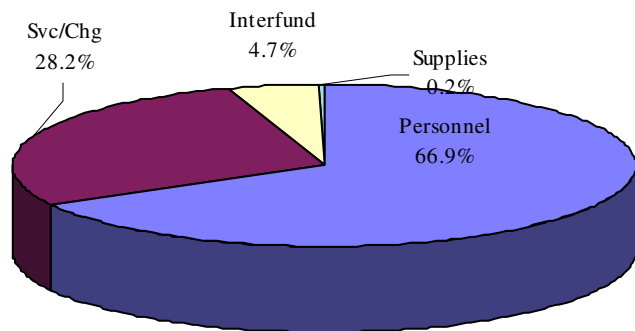
Responsible Manager: *Patricia Richardson, City Attorney*

PURPOSE/DESCRIPTION:

The City Attorney's office is divided into two divisions: Civil and Criminal. The Civil Division provides a full range of proactive legal services and advice to the Mayor, City Council, Municipal Court Judges, all City Boards and Commissions, City management and staff. The Criminal Division assists in providing for public safety by providing all prosecution, sentencing and pre-sentencing legal services, and providing assistance and information about safety and the criminal justice system to victims of domestic violence.

GOALS/OBJECTIVES:

- Provide quality and cost effective legal advice and services to the Mayor, City Council, Municipal Court Judges, Boards and Commissions and City Departments;
- Defend and prosecute all litigation;
- Advise and train City staff to minimize potential litigation.

2011 Adopted Expenditures
by Category

DEPARTMENT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
051	Civil Legal Services	\$ 934,724	\$ 790,736	\$ 909,130	\$ 735,971	\$ 735,971	\$ 747,477	\$ 775,555	\$ 11,506	1.6%
052	Criminal Prosecution Svs	609,416	642,025	744,711	724,012	724,012	651,052	671,580	(72,960)	-10.1%
501	Risk Management	684,657	751,891	685,356	685,356	685,356	719,573	749,268	34,217	5.0%
	Total Opr Expend	\$ 2,228,797	\$ 2,184,652	\$ 2,339,197	\$ 2,145,339	\$ 2,145,339	\$ 2,118,102	\$ 2,196,403	\$ (27,237)	-1.3%
051	Civil Legal Services	20,887	1,043	1,096	86,096	86,096	-	-	(86,096)	-100.0%
052	Criminal Prosecution Svs	-	-	-	-	-	68,721	71,017	68,721	n/a
501	Risk Management	62,327	-	-	429,690	429,690	300,000	300,000	(129,690)	-30.2%
	Total One-Time	\$ 83,214	\$ 1,043	\$ 1,096	\$ 515,786	\$ 515,786	\$ 368,721	\$ 371,017	\$ (147,065)	-28.5%
	Total Expenditures	\$ 2,312,011	\$ 2,185,695	\$ 2,340,293	\$ 2,661,125	\$ 2,661,125	\$ 2,486,823	\$ 2,567,420	\$ (174,302)	-6.5%

DEPARTMENT POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
City Attorney	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58E
Deputy City Attorney	1.00	-	1.00	-	-	-	-	53
Assistant City Attorney	1.00	1.00	1.00	1.00	1.00	1.00	1.00	48
Chief City Prosecutor	1.00	1.00	1.00	1.00	2.00	2.00	2.00	43
City Prosecutor	3.00	3.00	3.00	3.00	3.00	3.00	3.00	38
Staff Attorney	1.00	1.00	1.00	1.00	-	-	-	38
Lead Paralegal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	33
Dom Violence Liaison	1.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Paralegal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Legal Assistant	2.00	2.00	2.00	2.00	2.00	1.00	1.00	18
Total Regular Staffing	13.00	12.00	13.00	12.00	12.00	11.00	11.00	
Change from prior year	-	(1.00)	1.00	(1.00)	-	(1.00)	-	
Funded on a one-time basis:								
Legal Assistant	-	-	-	-	-	1.0	1.0	18
Grand Total Staffing	13.00	12.00	13.00	12.00	12.00	12.00	12.00	

OPERATING BUDGET

LAW DEPARTMENT OVERVIEW

Responsible Manager: *Patricia Richardson, City Attorney*

HIGHLIGHTS/CHANGES:

The Law Department's adopted operating budget totals \$2,118,102 in 2011 and \$2,196,403 in 2012. This is a 1.3% or \$27,237 decrease from the 2010 adjusted budget. Major program changes include:

- **Salaries & Benefits** – Decrease of \$60,325 is due to eliminating Legal Assistant 1.0 FTE in 2011/2012 and adding to one-time funding in 2011/2012.

REVENUE AND EXPENDITURE SUMMARY:

		2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 1,263,766	\$ 1,405,304	\$ 1,589,475	\$ 1,706,545	\$ 1,706,545	\$ 1,580,133	\$ 1,652,823	\$ (126,412)	-7.4%
	501 Revenues	754,068	602,066	686,456	1,116,146	1,115,046	719,573	749,268	(396,573)	-35.5%
Total Revenues		\$ 2,017,834	\$ 2,007,370	\$ 2,275,931	\$ 2,822,691	\$ 2,821,591	\$ 2,299,706	\$ 2,402,091	\$ (522,985)	-18.5%
Expenditure Summary:										
110	Salaries & Wages	893,409	951,107	1,069,326	939,971	939,971	880,627	894,571	(59,344)	-6.3%
111/1	Temporary Help	40,958	5,407	37,061	37,061	37,061	37,061	37,061	-	0.0%
120	Overtime	-	-	1,300	1,300	1,300	1,300	1,300	-	0.0%
200	Benefits	310,797	459,361	555,267	498,887	498,887	497,906	531,398	(981)	-0.2%
31X	Supplies	8,070	3,202	4,175	4,175	4,175	4,175	4,175	-	0.0%
3XX	Othr Opr Supplies	1,244	320	700	700	700	700	700	-	0.0%
41X	Professional Svcs	345,669	119,424	85,495	85,495	85,495	85,495	85,495	-	0.0%
43X	Travel & Training	5,872	6,313	11,304	11,304	11,304	11,404	11,404	100	0.9%
42/47	Utility & Comm	1,749	1,371	1,750	1,750	1,750	1,750	1,750	-	0.0%
497	Association Dues	3,512	3,422	3,005	3,005	3,005	3,455	3,455	450	15.0%
4XX	Other Misc Exp	512,326	538,943	460,931	460,931	460,931	494,598	524,293	33,667	7.3%
5XX	Intgvtl Svcs/Taxes	200	525	500	500	500	500	500	-	0.0%
9XX	IS Charges-M&O	88,489	78,124	91,598	83,344	83,344	80,523	81,693	(2,821)	-3.4%
9XX	IS Charges-Reserves	16,502	17,133	16,785	16,916	16,916	18,608	18,608	1,692	10.0%
Total Opr Expend		\$ 2,228,797	\$ 2,184,652	\$ 2,339,197	\$ 2,145,339	\$ 2,145,339	\$ 2,118,102	\$ 2,196,403	\$ (27,237)	-1.3%
Capital & One-Time Funding:										
	Capital & One-Time	83,214	1,043	1,096	515,786	515,786	368,721	371,017	(147,065)	-28.5%
Total One-Time Exp		\$ 83,214	\$ 1,043	\$ 1,096	\$ 515,786	\$ 515,786	\$ 368,721	\$ 371,017	\$ (147,065)	-28.5%
Total Expenditures		\$ 2,312,011	\$ 2,185,695	\$ 2,340,293	\$ 2,661,125	\$ 2,661,125	\$ 2,486,823	\$ 2,567,420	\$ (174,302)	-6.5%

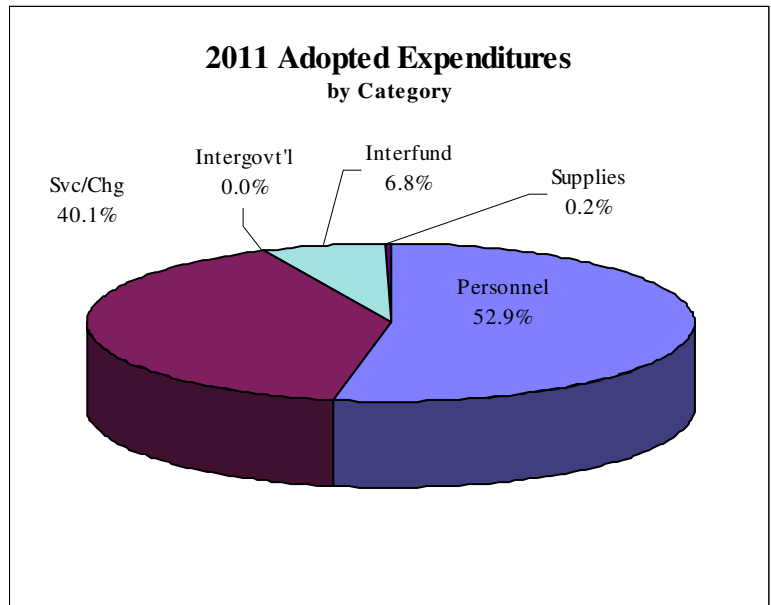
LAW CIVIL LEGAL SERVICES

Responsible Manager: *Patricia Richardson, City Attorney*

PURPOSE/DESCRIPTION:

The City Attorney, and two Assistant City Attorneys, aided by support staff, provide legal advice to the Mayor, City Council, Municipal Court Judges, all City Boards and Commissions, Department directors and staff. The most important function of the Civil Division of the Law Department is to provide proactive legal advice to all City officials and staff. This ensures every action by the City is legally defensible, complies with the most current state and federal laws, and minimizes the potential for litigation.

The Civil Division supports the Council's policy of contracting for services by drafting, reviewing, and approving all contracts. Other duties include preparing ordinances, resolutions, orders, interlocal agreements, and coordinating and supervising the services of outside legal counsel. The Civil division also oversees the Risk Management of the City.



GOALS/OBJECTIVES:

- Provide timely and thoughtful legal advice to the Mayor, City Council, Municipal Court Judges, and staff on all legal questions;
- Assist and pursue the City's legislative goals;
- Review and provide code revisions in order to keep the Code current with state and federal laws;
- Draft, negotiate and review franchises, contracts, leases, development agreements, real estate transactions, and labor agreements;
- Provide training for contracts, supervision, police, and public records;
- Provide risk management oversight.

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
City Attorney	0.80	0.80	0.80	0.80	0.80	0.80	0.80	58E
Deputy City Attorney	1.00	-	1.00	-	-	-	-	53
Assistant City Attorney	1.00	1.00	2.00	2.00	2.00	2.00	2.00	48
Staff Attorney	1.00	1.00	-	-	-	-	-	38
Lead Paralegal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	33
Legal Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	18
Total Regular Staffing	5.80	4.80	5.80	4.80	4.80	4.80	4.80	
Change from prior year	-	(1.00)	-	(1.00)	-	-	-	
Grand Total Staffing	5.80	4.80	5.80	4.80	4.80	4.80	4.80	

DEPARTMENT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
051	Civil Legal Services	\$ 934,724	\$ 790,736	\$ 909,130	\$ 735,971	\$ 735,971	\$ 747,477	\$ 775,555	\$ 11,506	1.6%
501	Risk Management	684,657	751,891	685,356	685,356	685,356	719,573	749,268	34,217	5.0%
	Total Opr Expend	\$ 1,619,381	\$ 1,542,627	\$ 1,594,486	\$ 1,421,327	\$ 1,421,327	\$ 1,467,050	\$ 1,524,823	\$ 45,723	3.2%
051	Civil Legal Services	20,887	1,043	1,096	86,096	86,096	-	-	(86,096)	-100.0%
501	Risk Management	62,327	-	-	429,690	429,690	300,000	300,000	(129,690)	-30.2%
	Total One-Time	\$ 83,214	\$ 1,043	\$ 1,096	\$ 515,786	\$ 515,786	\$ 300,000	\$ 300,000	\$ (215,786)	-41.8%
	Total Expenditures	\$ 1,702,595	\$ 1,543,670	\$ 1,595,582	\$ 1,937,113	\$ 1,937,113	\$ 1,767,050	\$ 1,824,823	\$ (170,063)	-8.8%

OPERATING BUDGET

LAW CIVIL LEGAL SERVICES

Responsible Manager: *Patricia Richardson, City Attorney*

HIGHLIGHTS/CHANGES:

The Law Department Civil Division's adopted operating budget totals \$1,467,050 in 2011 and \$1,524,823 in 2012. This is a 3.2% or \$45,723 increase from the 2010 adjusted budget. There were no major changes with the exception of One-time decrease of \$215,786 is due to adding unanticipated deductibles in 2010 in the amount of \$230,220.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 654,350	\$ 763,279	\$ 844,764	\$ 982,533	\$ 982,533	\$ 860,360	\$ 910,226	\$ (122,173)	-12.4%
	501 Revenues	754,068	602,066	686,456	1,116,146	1,115,046	719,573	749,268	(396,573)	-35.5%
Total Revenues		\$ 1,408,418	\$ 1,365,345	\$ 1,531,220	\$ 2,098,679	\$ 2,097,579	\$ 1,579,933	\$ 1,659,494	\$ (518,746)	-24.7%
Expenditure Summary:										
110	Salaries & Wages	440,487	460,565	539,224	420,310	420,310	413,880	423,564	(6,430)	-1.5%
111/1	Temporary Help	29,764	-	-	-	-	-	-	-	n/a
120	Overtime	-	-	1,000	1,000	1,000	1,000	1,000	-	0.0%
200	Benefits	175,197	321,831	388,631	342,509	342,509	361,574	378,798	19,065	5.6%
31X	Supplies	4,443	2,093	1,850	1,850	1,850	1,850	1,850	-	0.0%
3XX	Othr Opr Supplies	896	156	400	400	400	400	400	-	0.0%
41X	Professional Svcs	343,459	116,914	84,695	84,695	84,695	84,695	84,695	-	0.0%
43X	Travel & Training	4,603	3,866	5,887	5,887	5,887	5,987	5,987	100	1.7%
42/47	Utility & Comm	964	737	950	950	950	950	950	-	0.0%
497	Association Dues	2,055	1,740	2,235	2,235	2,235	2,685	2,685	450	20.1%
4XX	Other Misc Exp	512,322	538,943	460,731	460,731	460,731	494,398	524,093	33,667	7.3%
5XX	Intgvtl Svcs/Taxes	200	525	500	500	500	500	500	-	0.0%
9XX	IS Charges-M&O	88,489	78,124	91,598	83,344	83,344	80,523	81,693	(2,821)	-3.4%
9XX	IS Charges-Reserves	16,502	17,133	16,785	16,916	16,916	18,608	18,608	1,692	10.0%
Total Opr Expend		\$ 1,619,381	\$ 1,542,627	\$ 1,594,486	\$ 1,421,327	\$ 1,421,327	\$ 1,467,050	\$ 1,524,823	\$ 45,723	3.2%
Capital & One-Time Funding:										
	Capital & One-Time	83,214	1,043	1,096	515,786	515,786	300,000	300,000	(215,786)	-41.8%
Total One-Time Exp		\$ 83,214	\$ 1,043	\$ 1,096	\$ 515,786	\$ 515,786	\$ 300,000	\$ 300,000	\$ (215,786)	-41.8%
Total Expenditures		\$ 1,702,595	\$ 1,543,670	\$ 1,595,582	\$ 1,937,113	\$ 1,937,113	\$ 1,767,050	\$ 1,824,823	\$ (170,063)	-8.8%

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of contracts drafted/reviewed	410	450	410	410
• Number of Ordinances/Resolutions Drafted	29	45	30	30
• Number of Litigation matters (excludes condemnation litigation)	29	27	27	27
• Number of Labor Agreements	5	5	5	5
Outcome Measures:				
• % drafted documents returned within 24 hours*	99%	99%	99 %	99 %
• % of Ordinances/Resolutions presented to Council	100%	100%	100%	100%
• % of time reviewing / responding to PDA requests	38%	35%	35%	35%
• % of budget spent on outside counsel**	8%	5%	6	6
Efficiency Measures:				
• Contracts reviewed per attorney per year	117	150	135	135
• Number of projects/files opened – major issues (not including subfiles)	125	125	125	125

* turn around time will most likely increase to more than 24 hours with the reduction in staff

** not including one-time funding. The increased workload on attorneys may cause an increase in requesting outside legal services for matters not covered by insurance.

LAW CRIMINAL PROSECUTION SERVICES

Responsible Manager: *Stephanie Arthur, Chief Prosecutor*

PURPOSE/DESCRIPTION:

Four attorneys act as City Prosecutors in the Federal Way Municipal Court and the King County District Court - South Division where non-felony cases are prosecuted. The prosecutors also appear on appeals from these cases. Legal defense for indigent defendants is provided through a contract with an outside law firm under the Mayor's budget. The prosecution staff handles an average of 975 infractions and 4,200 criminal citations per year.

The City Prosecutors and support staff must coordinate all facets associated with enforcement of the City's Municipal Code: law enforcement, district and municipal court personnel, probation services, jail bookings and transport, counseling services, citizen/witness coordination, appointed and private defense counsels, and outside jurisdictions on shared defendants.

In addition, the prosecutors and support staff have a high volume of contact with citizens, victims, witnesses and defendants, respond to questions about victim assistance, criminal procedures, and case setting information, and advise the police regarding criminal and infraction matters.

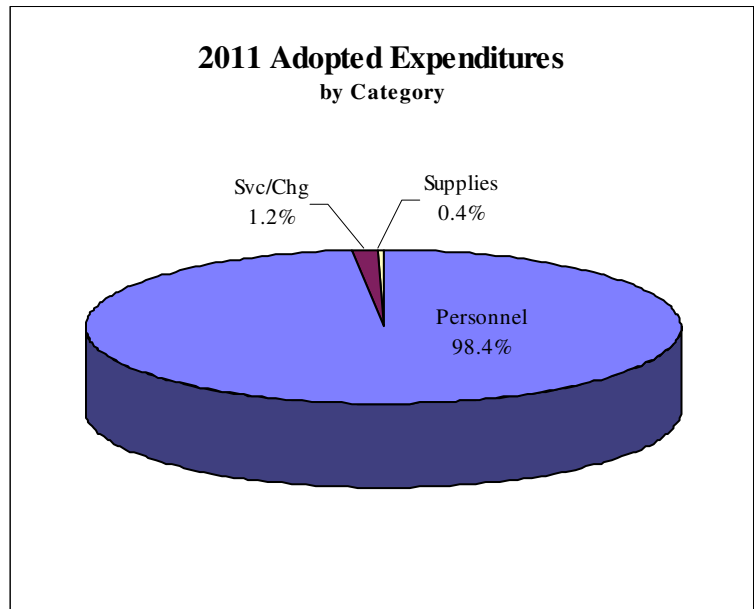
Domestic Violence filings have steadily increased since 2008, when Proposition 1 was passed to support 1.5 FTE domestic violence prosecutors. The City has also increased its use of criminal prosecution to resolve persistent City Code violators and litigate drug/asset forfeiture cases.

GOALS/OBJECTIVES:

- Protect the safety of the public through effective prosecution of offenders.
- Work with the Police Department for effective prosecution of domestic violence matters, DUI, and drug/asset forfeitures.
- Effectively use resources by working with the Police Department and Municipal Court to use prosecutor and staff time more efficiently and reduce officer overtime.
- Provide training for police officers.

POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
City Attorney	0.20	0.20	0.20	0.20	0.20	0.20	0.20	58E
Chief City Prosecutor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	43
City Prosecutor	3.00	3.00	3.00	3.00	3.00	3.00	3.00	38
Dom Violence Liaison	1.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Paralegal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Legal Assistant	1.00	1.00	1.00	1.00	1.00	-	-	18
Total Regular Staffing	7.20	7.20	7.20	7.20	7.20	6.20	6.20	
Change from prior year	-	-	-	-	-	(1.00)	-	
Funded on a one-time basis:								
Legal Assistant	-	-	-	-	-	1.0	1.0	18
Grand Total Staffing	7.20	7.20	7.20	7.20	7.20	7.20	7.20	



LAW CRIMINAL PROSECUTION SERVICES
Responsible Manager: Stephanie Arthur, Chief Prosecutor

HIGHLIGHTS/CHANGES:

The Law Department Criminal Division's adopted operating budget totals \$651,052 in 2011 and \$671,580 in 2012. This is a 10.1% or \$72,960 decrease from the 2010 adjusted budget. Major program changes include:

- **Salaries & Benefits** – Decrease of \$72,960 is due to eliminating Legal Assistant 1.0 FTE in 2011/2012 and adding to one-time funding in 2011/2012.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 609,416	\$ 642,025	\$ 744,711	\$ 724,012	\$ 724,012	\$ 719,773	\$ 742,597	\$ (4,239)	-0.6%
Total Revenues		\$ 609,416	\$ 642,025	\$ 744,711	\$ 724,012	\$ 724,012	\$ 719,773	\$ 742,597	\$ (4,239)	-0.6%
Expenditure Summary:										
110	Salaries & Wages	452,922	490,542	530,102	519,661	519,661	466,747	471,007	(52,914)	-10.2%
111/1	Temporary Help	11,194	5,407	37,061	37,061	37,061	37,061	37,061	-	0.0%
120	Overtime	-	-	300	300	300	300	300	-	0.0%
200	Benefits	135,600	137,530	166,636	156,378	156,378	136,332	152,600	(20,046)	-12.8%
31X	Supplies	3,627	1,109	2,325	2,325	2,325	2,325	2,325	-	0.0%
3XX	Othr Opr Supplies	348	164	300	300	300	300	300	-	0.0%
41X	Professional Svcs	2,210	2,510	800	800	800	800	800	-	0.0%
43X	Travel & Training	1,269	2,447	5,417	5,417	5,417	5,417	5,417	-	0.0%
42/47	Utility & Comm	785	634	800	800	800	800	800	-	0.0%
497	Association Dues	1,457	1,682	770	770	770	770	770	-	0.0%
4XX	Other Misc Exp	4	-	200	200	200	200	200	-	0.0%
Total Opr Expend		\$ 609,416	\$ 642,025	\$ 744,711	\$ 724,012	\$ 724,012	\$ 651,052	\$ 671,580	\$ (72,960)	-10.1%
Capital & One-Time Funding:										
	Capital & One-Time	-	-	-	-	-	68,721	71,017	68,721	n/a
Total Expenditures		\$ 609,416	\$ 642,025	\$ 744,711	\$ 724,012	\$ 724,012	\$ 719,773	\$ 742,597	\$ (4,239)	-0.6%

PERFORMANCE MEASURES:

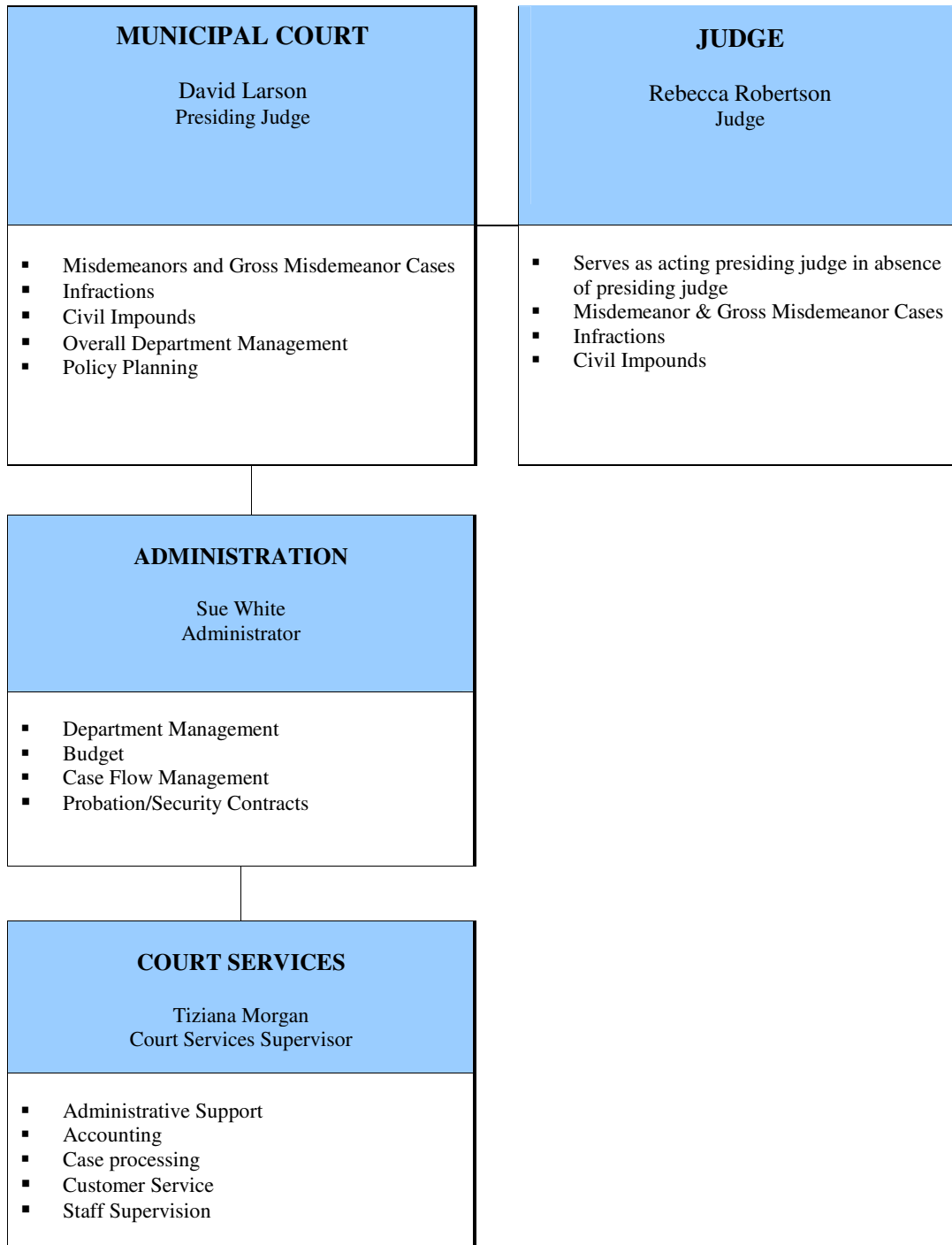
Type/Description	2009	2010	2011	2012
Workload Measures:				
• Cases appeared on – infractions (est.)	911	1,061	1,075	1,075
• Cases filed – criminal citations	4,125	4,250	4,300**	4,300**
• Domestic Violence cases filed- (included in above criminal citation filings)	705	700	700	700
Outcome Measures:				
• Total resolved cases	4,628	4,500	4,500	4,500
Efficiency Measures:				
• Criminal cases per prosecutor	1,031*	1,062*	1,075*	1,075*

Projections for 2011 and 2012 are based on current staffing levels and will likely be reduced with the projected reduction in staff which will require the prosecutors to take on more administrative responsibility and less case preparation.

*The average cases per prosecutor are based on 4 FTE's

**As King County Prosecutor's Office undergoes additional budget reductions, their short fall will create an increase in felonies being referred back to the City for misdemeanor filings, which could increase our projected number of cases for 2011 & 2012.

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MUNICIPAL COURT

Responsible Manager: *David Larson, Presiding Judge*

2009/2010 ACCOMPLISHMENTS

PERSONNEL

- Stabilized work environment
- Installation of new Judge, Rebecca Robertson
- Hired a New Court Administrator, Susanne White
- Promoted a new Court Supervisor, Tiziana Morgan
- Teamsters Local 17 Contract Negotiations
- Held successful staff retreat with training on Managing Change
- Drafted New Court Code of Conduct to be Negotiated with Union

COMMUNITY OUTREACH

- Implemented regular coordination meetings with Judges, Court Administrator, Court Services Supervisor, Probation, Prosecutor, and Public Defenders
- Helped establish a Youth Court for school rules violations in the Business & Industry Academy at Todd Beamer HS
- Both judges teach *Street Law*; Judge Larson at Todd Beamer High School and Judge Robertson at Federal Way High School
- Both judges served as judges for King County District YMCA High School Mock Trial Competition and Judge Larson served as a judge at the state finals in Olympia
- Agreed to host a new South King County District YMCA High School Mock Trial Competition in February 2011
- Dispute Resolution Center on site at the Municipal Court in cooperation with the Dispute Resolution Center of King County
- Collaborated with the Federal Way School District and the Federal Way Arts Commission for a Court Art Contest. Student participation increased from six contestants in 2009 to forty contestants in 2010. The theme was *Liberty and Justice for All*.
- Participated in reception for First and Second Place Art Contest winners and their families in conjunction with City Council
- Both judges are involved in District and Municipal Court Judges Association activities and committees as well as other professional and civic organizations

PROGRAMS/COST REDUCTIONS/EFFICIENCIES

- New Probation Contract with Providence with innovative alternatives to sentencing
- Established a Day Reporting Program for alternative punishment with resultant jail cost savings
- Entered into Inter-local Agreement with Department of Corrections for Work Crew to reduce jail costs
- Signed an Addendum with Providence for Oversight of Work Crew
- Saved jail costs by developing city payment plan for sentencing alternatives for indigent defendants
- Developed internal Consumer Awareness Class to increase compliance, reduce warrants, and reduce jail time for revocations
- Implemented Catch and Release Project to reduce jail costs
- Developed electronic method of addressing weekend probable cause findings in lieu of faxes
- Joined King County Warrant Project to help lower jail costs by allowing other jurisdictions to quash Federal Way warrants
- Developed new Local Court Rules in compliance with state rules
- E-Ticket Pilot Project with full implementation for electronic filing of citations to increase efficiency and reduce paper use
- Implemented electronic court forms to replace expensive multi-part carbon-based orders printed by a professional printer
- Purchased equipment to print, scan, and store documents from the courtroom
- Developed proposed standardized bail schedule, forms, and orders for SCORE to assure efficiencies and consistency.
- Red Light Photo Enforcement additional calendars to accommodate increased filings
- Developed Video Hearing Process with SCORE
- Applied for Community Development Block Grant for Indigent Domestic Violence Treatment Subsidy
- Applied for JAG Grant for Electronic Documents for SCORE Video Hearings
- Helped facilitate Regional Justice Center Video Hearing and Equipment Improvements
- Addressed conflict attorney issues with city management
- Addition of Animal Services Hearings
- Participation in King County Interpreter Project
- Participated in developing a DV Reference Guide for King County as part of the DV Initiative Regional Task Force
- Drafted Court Security Addendum to extend term and to control costs
- Increased photo enforcement calendars to account for increased caseloads

2011/12 ANTICIPATED KEY PROJECTS

- Create an indoor waiting area for the public and an interior secured entrance for the court
- Improve community outreach for educating the public on the services offered, including website improvements
- Create Community Service partnerships to better serve Federal Way
- Research costs and benefits of using automated notification of court dates and payment due dates to reduce warrants and increase fine collections
- Work on Regional Work Crew for South King County
- Coordinate best practices for SCORE participating courts

MUNICIPAL COURT
Responsible Manager: David Larson, Presiding Judge

ADOPTED PROGRAM CHANGES:

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				One-Time	Ongoing	One-Time	Ongoing			One-Time	Ongoing	One-Time	Ongoing
Program Cuts Recommended													
MC	Target reductions	-	-	-	(70,000)	-	(70,000)	-	-	-	(70,000)	-	(70,000)
Total		-	-	-	(70,000)	-	(70,000)	-	-	-	(70,000)	-	(70,000)
Programs Restored on a 1-Time Basis													
MC	Target reductions									35,000	-	35,000	-
Total		-	-	-	-	-	-	-	-	35,000	-	35,000	-
New Programs Added													
MC	Interpreter Costs	-	-	-	32,324	-	32,324	-	-	-	32,324	-	32,324
Total		-	-	-	32,324	-	32,324	-	-	-	32,324	-	32,324

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of Judicial Officers	2.0	2.0	2.0	2.0
• Number of Administrator/Supervisor	2.0	2.0	2.0	2.0
• Number of Clerk Staff (Actual FTE)	10.0	10.0	9.0	9.0
• Traffic Infraction Filings	10,759	12,149	13,742	12,762
• Non-Traffic Infraction Filings	132	226	230	432
• Parking Filings	818	1,935	1,514	956
• DUI Filings	304	300	248	302
• Criminal Traffic Filings	1,814	1,961	1,813	1,714
• Criminal Non-Traffic Filings	1,903	2,021	2,033	1,904
• Civil Filings	25	10	12	2
• Photo Enforcement Filings	0	4,333	11,550	23,784
• Total Filings	15,767	22,935	31,142	41,856
• Infraction Hearings Held	4,161	5,892	6,729	6,792
• Parking Hearings Held	134	417	409	146
• DUI Hearings Held	2,131	2,003	1,801	1,800
• Criminal Traffic Hearings Held	4,626	4,702	3,470	2,700
• Criminal Non-Traffic Hearings Held	7,809	8,116	7,111	6,828
• Photo Enforcement Hearings Held	0	301	2,476	4,082
• Total Hearings Held	18,861	21,431	21,996	22,348

Performance measures are projected to remain constant from 2010 with the exception of a slight decrease due to compliance with photo enforcement.

MUNICIPAL COURT

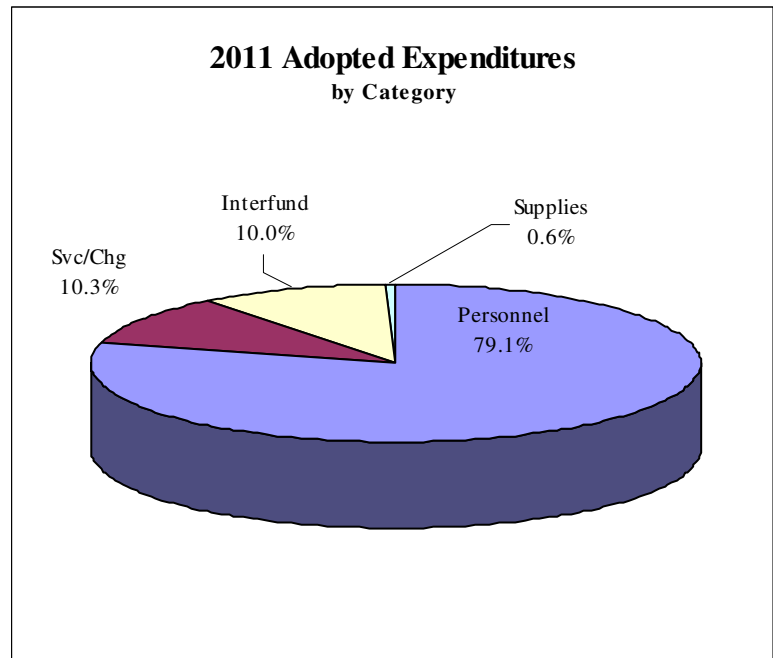
Responsible Manager: *David Larson,
Presiding Judge*

PURPOSE/DESCRIPTION:

The Municipal Court is a court of limited jurisdiction that handles traffic infractions, traffic citations, and criminal citations issued in the City of Federal Way.

GOALS/OBJECTIVES:

- Provide an accessible forum for individuals to resolve issues
- Provide a forum to settle disputes in a fair, efficient, courteous and dignified way in accordance with due process of law



POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Court Judge	2.00	2.00	2.00	2.00	2.00	2.00	2.00	Negotiated
Court Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
Court Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Court Clerk II	5.00	5.00	5.00	5.00	5.00	5.00	5.00	C21
Court Clerk I	5.00	4.00	5.00	4.00	4.00	4.00	4.00	C14
Total Regular Staffing	14.00	13.00	14.00	13.00	13.00	13.00	13.00	
Change from prior year	-	(1.00)	1.00	(1.00)	-	-	-	
Frozen Position:								
Court Clerk I		1.00	-	1.00	1.00	1.00	1.00	C14
Grand Total Staffing	14.00	14.00	14.00	14.00	14.00	14.00	14.00	

MUNICIPAL COURT
Responsible Manager: David Larson, Presiding Judge

HIGHLIGHTS/CHANGES:

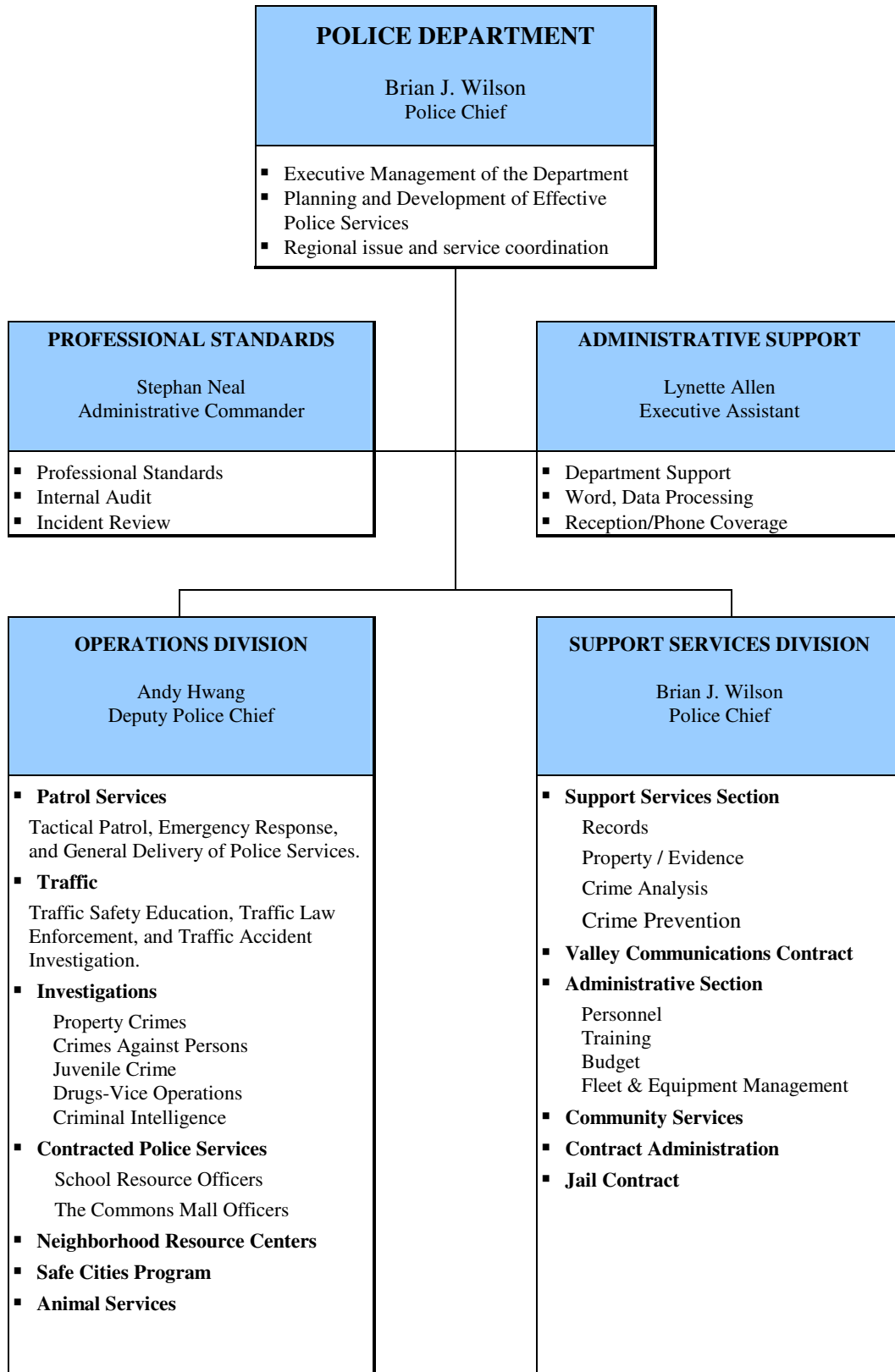
The Municipal Court's adopted operating budget totals \$1,567,266 in 2011 and \$1,642,099 in 2012. This is a 10.3% or \$146,984 increase from the 2010 adjusted budget. There were shifts made in the on-going budget to better realign the Court's budget. Major program changes include:

- **Professional Services:** Increase from 2010 is due to increase for interpreter services of \$32,324, moving Contracted security previously one-time funded to ongoing and realignment of other budget line items to accommodate for the increase in cost for this service.
- **Temporary Help:** Increase is due to realignment of various line items within the department's baseline budget.
- **Other Misc Exp:** Decrease is due to increases in interpreter services and temporary help to realign the department's baseline budget.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ (46,243)	\$ (97,205)	\$ (55,385)	\$ (204,352)	\$ (254,852)	\$ (216,442)	\$ (164,169)	\$ (12,090)	5.9%
34x13	Fines & Forfeits	1,415,266	1,467,482	1,376,000	1,384,469	1,441,969	1,484,000	1,499,000	99,531	7.2%
36x13	Misc Revenue	92,103	87,629	93,000	93,000	86,000	86,000	86,000	(7,000)	-7.5%
397	Transfer-in	-	202,903	165,136	215,136	215,136	217,508	225,068	2,372	1.1%
Total Revenues		\$ 1,461,126	\$ 1,660,808	\$ 1,578,751	\$ 1,488,253	\$ 1,488,253	\$ 1,571,066	\$ 1,645,899	\$ 82,813	5.6%
Expenditure Summary:										
110	Salaries & Wages	755,603	800,598	898,356	844,706	844,706	865,897	900,626	21,192	2.5%
111/1	Temporary Help	58,059	67,871	46,500	55,974	55,974	69,000	69,000	13,026	23.3%
120	Overtime	4,355	611	2,500	2,500	2,500	2,500	2,500	-	0.0%
200	Benefits	254,765	259,655	312,070	269,275	269,275	301,650	340,505	32,375	12.0%
31X	Supplies	9,609	5,298	7,250	7,250	7,250	7,250	7,250	-	0.0%
3XX	Othr Opr Supplies	1,936	726	2,800	2,800	2,800	2,800	2,800	-	0.0%
41X	Professional Svcs	164,659	90,409	40,200	40,200	40,200	131,398	131,398	91,198	226.9%
43X	Travel & Training	11,856	1,428	9,050	9,050	9,050	4,150	4,150	(4,900)	-54.1%
42/47	Utility & Comm	1,115	2,190	-	-	-	-	-	-	n/a
48X	Repairs & Mtc	-	427	-	-	-	-	-	-	n/a
497	Association Dues	2,025	2,080	1,100	1,100	1,100	1,100	1,100	-	0.0%
4XX	Other Misc Exp	42,587	33,827	38,500	38,500	38,500	24,500	24,500	(14,000)	-36.4%
9XX	IS Charges-M&O	140,196	125,479	147,655	135,559	135,559	143,400	144,649	7,841	5.8%
9XX	IS Charges-Reserves	14,033	12,639	13,269	13,369	13,369	13,621	13,621	252	1.9%
Total Opr Expend		\$ 1,460,799	\$ 1,403,239	\$ 1,519,249	\$ 1,420,282	\$ 1,420,282	\$ 1,567,266	\$ 1,642,099	\$ 146,984	10.3%
Capital & One-Time Funding:										
	Capital & One-Time	327	257,569	59,502	67,971	67,971	3,800	3,800	(64,171)	-94.4%
Total One-Time Exp		\$ 327	\$ 257,569	\$ 59,502	\$ 67,971	\$ 67,971	\$ 3,800	\$ 3,800	\$ (64,171)	-94.4%
Total Expenditures		\$ 1,461,126	\$ 1,660,808	\$ 1,578,751	\$ 1,488,253	\$ 1,488,253	\$ 1,571,066	\$ 1,645,899	\$ 82,813	5.6%

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POLICE DEPARTMENT OVERVIEW

Responsible Manager: *Brian J. Wilson, Police Chief*

2009/2010 ACCOMPLISHMENTS

- Reduced violent crime in downtown and the surrounding area.
- Formed a Special Operations Unit (SOU) – Bicycle Unit to provide higher police visibility in the downtown area.
- Regional partnership with Sound Transit Police to improve safety at the Federal Way Transit Center.
- Implemented the Animal Services Program.
- Enhanced safety through the Registered Sex Offender Verification Program.
- Established Crime Analysis and Prevention Specialists (CAPS) Unit as an outreach to the community, providing education and enhanced service.
- Jail cost reduction efforts through implementation of alternatives to incarceration in partnership with the Municipal Court.
- Achieved technological advancements such as Automatic License Plate Reader (ALPR), School Zone Photo and Red Light Photo Enforcement.
- Expanded Safe Cities Program enhancing public safety in partnership with the business community.
- Regional participation in PATROL auto theft task force.
- Implemented the Shopping Cart Recovery Program.
- Provided resources and enforcement towards the mitigation of youth violence.

2011/2012 AGENCY GOALS

- Provide for a safer community by having a positive impact on the Index and Quality of Life crimes.
- Implement the South Correctional Entity (SCORE) facility in September of 2011 in a collaborative effort with other South County Cities.
- Achieve the Commission for Accreditation of Law Enforcement Agencies (CALEA) re-accreditation in August of 2011.
- Enhance Registered Sex Offender Program (RSO) in order to enhance public safety, and provide better compliance to registration requirements.
- Increase traffic enforcement in school zones, neighborhoods, and provide commercial vehicle enforcement program.
- Enhance Animal Services Unit by increasing licensing requirements and decreasing sheltering costs.
- Provide for a safer community by advancing the Safe City Initiative and encouraging business participation.
- Continue to provide resources in partnership with other agencies on youth violence in schools and in the community.
- Continue with regional efforts in auto theft by participating in PATROL.
- Implement new Computer Aided Dispatch System (CAD) to include the Automated Vehicle Locator Program, and the transition from the Uniform Crime Reporting System (UCR) to the National Incident Based Reporting System (NIBRS).
- Enhance efficiency by implementing the CopLogic system for loss prevention reporting.

POLICE DEPARTMENT OVERVIEW
Responsible Manager: *Brian J. Wilson, Police Chief*

DEPARTMENT POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58D
Deputy Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	55D
Police Commander	6.00	6.00	6.00	6.00	6.00	5.00	5.00	51C
Police Lieutenant	14.00	14.00	14.00	14.00	14.00	12.00	12.00	45I
Records Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	43
Community Resource Manager	1.00	1.00	1.00	-	-	-	-	36A
Police Officer	115.00	112.00	114.00	110.00	110.00	92.00	92.00	32G
Crime Prevention & Information Specialist	1.00	3.00	3.00	3.00	3.00	2.00	2.00	30A
Records Supervisor *	3.00	3.00	2.00	2.00	2.00	3.00	3.00	28A
Crime Analyst	1.00	-	-	-	-	-	-	27A
Accreditation Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	27A
Property/Evidence Custodian	1.00	1.00	1.00	1.00	1.00	1.00	1.00	25
Animal Services Officer	-	-	-	-	1.00	1.00	1.00	24A
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	21
Animal Services Coordinator	-	-	-	-	1.00	1.00	1.00	21A
Jail Coordinator	1.00	1.00	1.00	1.00	1.00	-	-	21A
Quartermaster	1.00	1.00	1.00	1.00	1.00	1.00	1.00	21A
Property/Evidence Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	20A
Administrative Assistant I	3.00	3.00	3.00	3.00	3.00	3.00	3.00	18A
Records Specialist	15.00	12.00	14.00	11.00	11.00	10.00	10.00	15A
Receptionist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	14
Total Regular Staffing	169.00	164.00	167.00	159.00	161.00	138.00	138.00	
Change from prior year	-	(5.00)	3.00	(8.00)	2.00	(23.00)	(23.00)	
Funded on a One-time Basis:								
Commander	-	-	-	-	-	1.00	1.00	51C
Lieutenant	-	-	-	-	-	1.00	1.00	45I
Police Officers	-	-	-	-	-	16.00	16.00	32G
Records Supervisor	-	-	1.00	1.00	1.00	-	-	28A
Records Specialist	-	-	-	-	-	1.00	1.00	15A
Frozen Positions:								
Lieutenant	-	-	-	-	-	1.00	1.00	45I
Police Officer**	-	2.00	-	4.00	4.00	6.00	6.00	32G
Records Specialist	-	-	-	1.00	1.00	1.00	1.00	15A
Grand Total Staffing	169.00	166.00	168.00	165.00	167.00	165.00	165.00	

* Records Supervisor converted from one-time funded in 2010 to ongoing funded in 2011 and 2012.

** Of the 6.0 FTE Police Officers frozen in 2011/2012, 2.0 FTE is Proposition 1 funded.

POLICE DEPARTMENT OVERVIEW

Responsible Manager: *Brian J. Wilson, Police Chief*

THE DEPARTMENT'S VISION AND VALUES:

The Federal Way Police Department is a community-based police department that represents the special qualities and features of the City of Federal Way. The police department will inspire a sense of confidence and security in our citizens through professionalism, citizen involvement and creative approaches to public safety. The police department will be distinguished as a caring, competent, firm, fair, accessible, and innovative organization that actively seeks opportunities to help citizens. The police department will be a part of rather than apart from the community, fostering an efficient citizen-police partnership to insure a safe and secure city.

GOALS/OBJECTIVES:

The Federal Way Police Department strives to:

- Provide a safe environment through community involvement, innovation, and education.
- Be familiar with and practices current and modern law enforcement techniques and tactics.
- Maintain a dedicated, well trained, equipped force function with integrity, accountability, and team work.

POLICE DEPARTMENT OVERVIEW
Responsible Manager: Brian J. Wilson, Police Chief

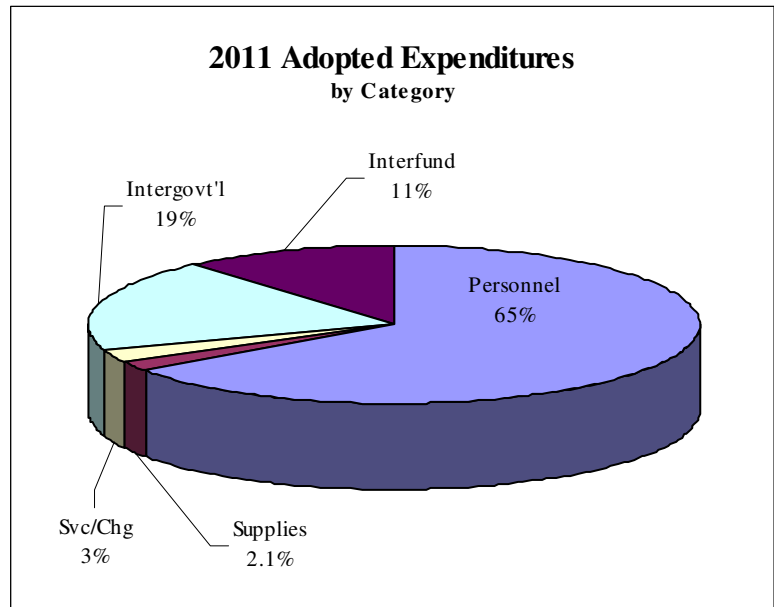
ADOPTED PROGRAM CHANGES:

Div	Program	Department Submitted						Adopted					
		FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
				2011		2012				2011		2012	
				One-Time	Ongoing	One-Time	Ongoing			One-Time	Ongoing	One-Time	Ongoing
Program Cuts Recommended													
PD	Eliminate 1.0 FTE Crime Analyst/Prevention Analyst	(1.00)	-	-	(82,591)	-	(88,212)	(1.00)	-	-	(82,821)	-	(88,442)
PD	Eliminate 1.0 FTE Jail Coordinator	(1.00)	-	-	(64,782)	-	(68,956)	(1.00)	-	-	(65,012)	-	(69,186)
PD	Eliminate 1.0 FTE Records Specialist	(1.00)	-	-	(63,454)	-	(67,963)	(1.00)	-	-	(63,684)	-	(68,193)
PD	Eliminate 1.0 FTE Commander	(1.00)	-	-	(153,750)	-	(155,831)	(1.00)	-	-	(154,580)	-	(156,661)
PD	Eliminate 2.0 FTE Lieutenant	(1.00)	-	-	(263,661)	-	(265,965)	(2.00)	-	-	(265,321)	-	(267,625)
PD	Eliminate 18.0 FTE Police Officers	(1.00)	-	-	(517,897)	-	(526,105)	(18.00)	-	-	(1,971,994)	-	(2,071,907)
PD	Suspend Education Assistance	-	-	-	-	-	-	-	-	-	(20,000)	-	(20,000)
Total		(6.00)	-	-	(1,146,135)	-	(1,173,032)	(24.00)	-	-	(2,623,412)	-	(2,742,014)
Programs Restored on a One-Time Basis													
PD	Restore 12.0 FTE Police Officers on one-time basis	-	-	-	-	-	-	12.00	-	1,411,771	-	1,507,183	-
PD	Restore 4.0 FTE Police Officers on one-time basis (funded by COPS Grant through 2013)	-	-	-	-	-	-	4.00	-	345,432	-	345,432	-
PD	Restore 1.0 FTE Records Specialist on one-time basis	-	-	-	-	-	-	1.00	-	63,684	-	68,193	-
PD	Restore 1.0 FTE Commander on one-time basis	-	-	-	-	-	-	1.00	-	154,580	-	156,661	-
PD	Restore 1.0 FTE Lieutenant on one-time basis	-	-	-	-	-	-	1.00	-	139,354	-	140,821	-
Total		-	-	-	-	-	-	19.00	-	2,114,821	-	2,218,290	-
New Programs Added													
PD	Replacement Vehicles - Vehicles up for Replacement in 2011/2012 (2011 - 14 marked patrol and 2 unmarked and 2012 - 8 marked cars, 8 unmarked and 1 K9 Vehicle, funded by reserves and grant)	-	-	-	-	-	18,267	-	-	-	-	-	16,118
PD	COPS Grant to fund 4.0 Patrol Officers for \$345,432 per year 2011-2013 (part of restore)	-	-	-	-	-	-	-	-	-	-	-	-
PD	Add opticoms to 14 marked patrol cars in 2011 and 8 marked patrol cars in 2012.	-	-	-	-	-	2,634	-	-	-	-	-	2,634
PD	Increase in Ammunition due to higher cost	-	-	-	35,000	-	39,000	-	-	-	35,000	-	39,000
PD	Increase in various equipments in order to maintain operational readiness. (funded by redirecting internal service charges)	-	-	-	-	-	-	-	-	-	-	-	-
PD	Add 1 Secondary Vehicle	-	1.0	-	-	-	-	-	1.0	-	-	-	-
PD	Equip 3 motorcycles in each year with Scanned Electronic Ticketing and Online Reporting (SECTOR)	-	-	-	7,200	-	10,380	-	-	-	-	-	-
PD	Peer Support Program (funded within existing police ongoing budget)	-	-	-	-	-	-	-	-	-	-	-	-
PD	Honor/Color Guard (funded by Seizure funds \$9K in 2011)	-	-	-	-	-	-	-	-	-	-	-	-
Total		-	1.0	-	42,200	-	70,281	-	1.0	-	35,000	-	57,752
New Programs Not Recommended													
PD	Increase Education Assistance budget	-	-	-	40,000	-	40,000	-	-	-	-	-	-
Total		-	-	-	40,000	-	40,000	-	-	-	-	-	-

POLICE DEPARTMENT OVERVIEW**Responsible Manager:** *Brian J. Wilson, Police Chief***PURPOSE/DESCRIPTION:**

The police department utilizes a community based problem oriented approach in providing law enforcement services to its citizens. Innovative methods and advanced technology have allowed the department to enhance its overall efficiency and operational effectiveness. In combining the agencies proactive community based approach with its innovative methods, we have been able to provide an increased level of safety to the Community. The agency continues to contract with several alternative jail facilities for housing prisoners in an effort to maintain reduced jail costs. The police department works cooperatively with local law enforcement agencies in a regional approach when providing specialty services such as The Valley Special Weapons and Tactics Team (SWAT) as well as police dispatch services through Valley Communications. The police department has achieved a level of success that is well recognized by both the local community as well as other law enforcement agencies. 2011/2012

will provide an opportunity for the department to continue with its goal, delivering the highest quality of law enforcement services to the community. Through teamwork and dedication, the agency will remain committed to its mission of, providing protection, education, and service to the community. The agency will continue with its pro-active approach in addressing index crimes, traffic concerns, as well as crimes that impact the quality of life for our residents.

**DEPARTMENT SUMMARY:**

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 18,717,178	\$ 15,479,071	\$ 18,284,509	\$ 17,460,735	\$ 17,628,446	\$ 20,414,945	\$ 18,677,138	\$ 2,954,210	16.9%
	Gambling Tax	2,051,524	1,743,895	2,212,000	1,740,000	1,620,000	1,636,000	1,652,000	(104,000)	-6.0%
	CJ Sales Tax	46,587	3,362	-	-	-	-	-	-	n/a
	Grants/Contributions	-	-	-	-	-	-	-	-	n/a
	Other Revenues	364,611	738,498	417,000	739,000	739,000	742,000	745,000	3,000	0.4%
	Transfer in from Utax	438,000	644,400	782,895	661,620	661,620	274,000	276,000	(387,620)	-58.6%
	Transfer in from Red Light	1,761,946	4,632,152	3,694,800	4,126,652	4,126,652	3,319,000	3,340,000	(807,652)	-19.6%
	Transfer in from Fleet	-	1,210,000	-	-	150,000	-	-	-	n/a
	504 Revenues	1,256,321	1,117,191	1,279,387	1,415,705	1,406,167	1,222,970	1,261,717	(192,735)	-13.6%
	Total Revenues	\$ 24,636,167	\$ 25,568,569	\$ 26,670,591	\$ 26,143,712	\$ 26,331,885	\$ 27,608,915	\$ 25,951,855	\$ 1,465,203	5.6%
Expenditure Summary:										
91	Office of Police Chief	2,943,131	2,756,202	2,867,146	2,717,877	2,737,877	3,191,100	3,166,096	473,223	17.4%
92-96	Support Services	5,672,233	5,979,147	6,272,656	5,776,448	5,774,164	5,100,001	5,202,398	(676,447)	-11.7%
11x	Field Operations	10,833,422	10,815,785	11,634,909	11,035,118	11,179,178	9,925,856	10,157,751	(1,109,262)	-10.1%
	Opr Exp w/o Contract	\$ 19,448,786	\$ 19,551,134	\$ 20,774,711	\$ 19,529,443	\$ 19,691,219	\$ 18,216,957	\$ 18,526,245	\$ (1,312,486)	-6.7%
98	Jail Services	1,785,884	2,043,125	2,368,041	2,368,041	2,368,041	2,510,000	1,962,000	141,959	6.0%
98	Valley Communications	1,565,510	1,613,337	1,697,177	1,697,177	1,697,177	1,819,000	1,927,000	121,823	7.2%
504	Fleet	486,207	408,528	535,013	535,013	535,013	538,013	538,013	3,000	0.6%
	Total Opr Expend	\$ 23,286,387	\$ 23,616,124	\$ 25,374,942	\$ 24,129,674	\$ 24,291,450	\$ 23,083,970	\$ 22,953,258	\$ (1,045,704)	-4.3%
Capital & One-Time Funding:										
	One-Time	1,277,620	1,464,672	1,046,595	1,813,973	1,999,908	4,451,388	2,886,993	2,637,415	145.4%
	Total One-Time Exp	\$ 1,277,620	\$ 1,464,672	\$ 1,046,595	\$ 1,813,973	\$ 1,999,908	\$ 4,451,388	\$ 2,886,993	\$ 2,637,415	145.4%
	Total Expenditures	\$ 24,564,007	\$ 25,080,796	\$ 26,421,537	\$ 25,943,647	\$ 26,291,358	\$ 27,535,358	\$ 25,840,251	\$ 1,591,711	6.1%

POLICE DEPARTMENT OVERVIEW
Responsible Manager: Brian J. Wilson, Police Chief

HIGHLIGHTS/CHANGES:

The Federal Way Police Department's primary objective will be to significantly impact crimes that impact the quality of life for our residents and fracture our families. The police department will continue to build relationships with both private and public sector partners, and the community itself to bring every resource available into our efforts. The police department will maintain its focus on continuing to identify quality individuals to fill anticipated vacancies. The agency will focus on its formal training program in an effort to keep up with ever changing trends and legal issues. The department will also focus on continued improvement of service delivery with anticipated reduced staffing, as it conducts a major review to the policies and procedures required by CALEA for National Accreditation.

The Police Department's adopted operating budget totals \$23,083,970 in 2011 and \$22,953,258 in 2012. This is a 4.3% or \$1,045,704 decrease from the 2010 adjusted budget. Major program changes include:

- **Salaries & Benefits** – Decrease due to reduction of 24.0 FTE in 2011/2012 which includes the following:
 - Eliminating 1.0 FTE Crime Analyst, eliminating 1.0 FTE Jail Coordinator, freezing 1.0 FTE Lieutenant, and freezing 2.0 FTE Police Officers.
 - The following were eliminated and added to one-time funding in 2011/2012: 16.0 FTE Police Officers, 1.0 FTE Records Specialist, 1.0 FTE Commander, and 1.0 FTE Lieutenant.
- **Overtime** – Increase of \$300,000 from 2010 is due to moving overtime from one-time funded to ongoing. During 2010 it was funded with Proposition 1 reserves and now will be funded with ongoing Proposition 1.
- **Other Misc Exp** – Increase of \$90,000 is due to adding \$110,000 for animal services for sheltering cost offset by \$20,000 for the suspension of education assistance in 2011/2012.
- **IS Charges-M&O** – Increase of \$131,761 consists of adding replacement vehicles in 2012 for \$16,118 and adding replacement reserves for opticoms in 2012 for \$2,634.
- **Intergovernmental Svcs/Tax** – increase of \$263,782 due to increase jail/dispatch costs.
- **Supplies** – increase of \$34,999 is due to increase of ammunitions budget by \$35,000 in 2011 and \$39,000 in 2012.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 18,717,178	\$ 15,479,071	\$ 18,284,509	\$ 17,460,735	\$ 17,628,446	\$ 20,414,945	\$ 18,677,138	2,954,210	16.9%
	Gambling Tax	2,051,524	1,743,895	2,212,000	1,740,000	1,620,000	1,636,000	1,652,000	(104,000)	-6.0%
	CJ Sales Tax	46,587	3,362	-	-	-	-	-	-	n/a
	Other Revenues	364,611	\$738,498	\$417,000	\$739,000	\$739,000	742,000	745,000	3,000	n/a
	Transfer in from Utax	438,000	\$644,400	\$782,895	\$661,620	\$661,620	274,000	276,000	(387,620)	n/a
	Transfer in from Red Lig	1,761,946	4,632,152	3,694,800	4,126,652	4,126,652	3,319,000	3,340,000	(807,652)	n/a
	Transfer in from Fleet	-	1,210,000	-	-	150,000	-	-	-	n/a
	504 Revenues	1,256,321	1,117,191	1,279,387	1,415,705	1,406,167	1,222,970	1,261,717	(192,735)	n/a
Total Revenues		\$ 24,636,167	\$ 25,568,569	\$ 26,670,591	\$ 26,143,712	\$ 26,331,885	\$ 27,608,915	\$ 25,951,855	\$ 1,465,203	5.6%
Expenditure Summary:										
110	Salaries & Wages	11,360,854	12,118,015	13,139,648	12,277,285	12,343,098	10,801,557	10,907,817	(1,475,728)	-12.0%
111/1	Temporary Help	176,540	86,136	7,500	2,500	2,500	2,500	2,500	-	0.0%
120	Overtime	1,025,065	752,119	472,627	472,627	472,627	772,627	772,627	300,000	63.5%
200	Benefits	3,613,152	3,736,938	4,140,212	3,897,247	3,925,494	3,458,827	3,686,441	(438,420)	-11.2%
31X	Supplies	278,413	130,758	69,847	69,848	69,848	104,847	108,847	34,999	50.1%
3XX	Othr Opr Supplies	495,093	299,188	372,091	372,091	372,091	380,791	380,791	8,700	2.3%
41X	Professional Svcs	94,638	81,126	81,134	77,734	75,450	75,450	75,450	(2,284)	-2.9%
43X	Travel & Training	127,656	100,553	121,085	121,085	121,085	121,085	121,085	-	0.0%
42/47	Utility & Comm	2,570	2,273	1,699	1,699	1,699	1,699	1,699	-	0.0%
48X	Repairs & Mtc	179,495	167,587	255,102	255,102	255,102	256,302	256,302	1,200	0.5%
497	Association Dues	5,086	4,373	4,390	4,390	4,390	4,390	4,390	-	0.0%
4XX	Other Misc Exp	167,100	151,001	51,500	51,500	101,500	141,500	141,500	90,000	174.8%
5XX	Intgvtl Svcs/Taxes	3,352,708	3,658,230	4,065,368	4,065,368	4,065,368	4,329,150	3,889,150	263,782	6.5%
600	Capital Outlays	6,675	4,794	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	1,695,491	1,383,224	1,680,477	1,546,750	1,566,750	1,679,571	1,650,985	132,821	8.6%
9XX	IS Charges-Reserves	705,851	939,809	912,262	914,448	914,448	953,674	953,674	39,226	4.3%
Total Opr Expend		\$ 23,286,387	\$ 23,616,124	\$ 25,374,942	\$ 24,129,674	\$ 24,291,450	\$ 23,083,970	\$ 22,953,258	\$ (1,045,704)	-4.3%
Capital & One-Time Funding:										
	Capital & One-Time	1,277,620	1,464,672	1,046,595	1,813,973	1,999,908	4,451,388	2,886,993	2,637,415	145.4%
Total One-Time Exp		\$ 1,277,620	\$ 1,464,672	\$ 1,046,595	\$ 1,813,973	\$ 1,999,908	\$ 4,451,388	\$ 2,886,993	\$ 2,637,415	145.4%
Total Expenditures		\$ 24,564,007	\$ 25,080,796	\$ 26,421,537	\$ 25,943,647	\$ 26,291,358	\$ 27,535,358	\$ 25,840,251	\$ 1,591,711	6.1%

POLICE ADMINISTRATION**Responsible Manager:** *Brian J. Wilson, Police Chief***PURPOSE/DESCRIPTION:**

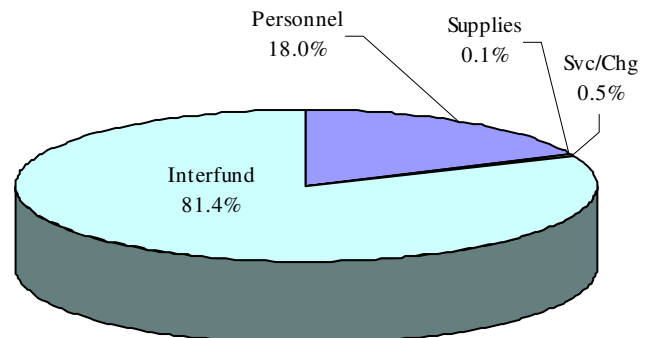
The Administrative Division consists of the Office of the Chief. The Office of the Chief is responsible for the executive management of the department through planning.

Within the Office of the Chief, staffing consists of the Chief of Police, Deputy Chief of Police, and an Administrative Assistant II.

GOALS/OBJECTIVES:

- Overall Leadership and Management of the Police Department
- The establishment of Goals and Objectives
- Enhance the safety and quality of life for citizens
- Increase the operational efficiency and effectiveness of the agency

2011 Adopted Expenditures
by Category

**POSITION INVENTORY:**

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58D
Deputy Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	55D
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	21
Total Regular Staffing	3.00	3.00	3.00	3.00	3.00	3.00	3.00	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	3.00	3.00	3.00	3.00	3.00	3.00	3.00	

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of volunteer hours	6,516	7,965	8,000	8,000
• Number of staff hired	2	0	2	3
• Number of Public Disclosure Requests	146	150	150	150
Outcome Measures:				
• Total hours of training	22,594	17,576	18,000	18,000
• Number of Standards Investigations (Internal Investigations.)	9	5	10	10
• Total Index Crimes	4,907	5,100	5,000	5,000
• Total Jail Costs	\$2,043,125	\$2,368,041	\$2,510,000	\$1,962,000
Efficiency Measures:				
• Average vacancy rate (sworn)	2%	4%	4%	4%
• Annual change to Index Crimes	.4%	0%	-2%	-2%
• % of people receiving citations that attend Traffic School	12.3%	13%	15%	15%
• % of Standard Investigations from Calls for Service	.015%	.012%	.015%	.015%

POLICE ADMINISTRATION

Responsible Manager: *Brian J. Wilson, Police Chief*

HIGHLIGHTS/CHANGES:

The Administration Division will continue to manage and assess the department's current service levels to provide the City of Federal Way residents a cost effective and proactive police force. Federal Way Police Department members are encouraged to act as conduits of information from the community to the agency. Members are available to the public throughout the City, in the high schools, in substations at the Commons Mall, the Westway community, as well as the City Hall/Police facility. The information gathered by department members combined with statistical analysis, community surveys, and continuous evaluation of program effectiveness, will be used to best identify the needs of our community.

The Department's internal service charges are budgeted in the Office of the Chief of Police.

The Police Administration Division's adopted operating budget totals \$3,191,100 in 2011 and \$3,166,096 in 2012. This is a 17.4% or \$473,223 increase from the 2010 adjusted budget. Major program changes include:

- **Overtime** – Increase of \$300,000 from 2010 is due to moving overtime from one-time funded to ongoing. During 2010 it was funded with Proposition 1 reserves and now will be funded with ongoing Proposition 1.
- **Other Misc Exp** – Decrease is due to suspending education assistance for 2011/2012.
- **IS Charges-M&O** – Increase of \$131,761 consists of adding replacement vehicles in 2012 for \$16,118 and adding replacement reserves for opticoms in 2012 for \$2,634.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 3,522,797	\$ 3,699,984	\$ 3,118,421	\$ 3,551,223	\$ 3,472,018	\$ 3,288,600	\$ 3,317,476	\$ (262,623)	-7.4%
	Prop 1 Utax for OT	-	300,000	300,000	300,000	300,000	-	-	\$ (300,000)	-100.0%
Total Revenues		\$ 3,522,797	\$ 3,999,984	\$ 3,418,421	\$ 3,851,223	\$ 3,772,018	\$ 3,288,600	\$ 3,317,476	\$ (562,623)	-14.6%
Expenditure Summary:										
110	Salaries & Wages	192,821	210,101	211,248	196,259	196,259	214,728	214,728	18,469	9.4%
111/1	Temporary Help	174,108	86,136	-	-	-	-	-	-	n/a
120	Overtime	-	-	2,000	2,000	2,000	302,000	302,000	300,000	15000.0%
200	Benefits	52,770	53,966	58,561	57,083	57,083	59,129	62,711	2,046	3.6%
31X	Supplies	6,545	1,233	2,702	1,441	1,441	2,702	2,702	1,261	87.5%
3XX	Othr Opr Supplies	112	486	500	500	500	500	500	-	0.0%
41X	Professional Svcs	57,530	8,950	13,000	13,000	13,000	13,000	13,000	-	0.0%
43X	Travel & Training	4,431	3,641	-	-	-	-	-	-	n/a
42/47	Utility & Comm	-	-	-	-	-	-	-	-	n/a
497	Association Dues	910	1,007	1,500	1,500	1,500	1,500	1,500	-	0.0%
4XX	Other Misc Exp	53,906	75,794	20,000	20,000	20,000	-	-	(20,000)	-100.0%
9XX	IS Charges-M&O	1,694,147	1,375,079	1,645,373	1,511,646	1,531,646	1,643,867	1,615,281	132,221	8.7%
9XX	IS Charges-Reserves	705,851	939,809	912,262	914,448	914,448	953,674	953,674	39,226	4.3%
Total Opr Expend		\$ 2,943,131	\$ 2,756,202	\$ 2,867,146	\$ 2,717,877	\$ 2,737,877	\$ 3,191,100	\$ 3,166,096	\$ 473,223	17.4%
Capital & One-Time Funding:										
	Capital & One-Time	579,666	1,243,782	551,275	1,133,346	1,034,141	97,500	151,380	(1,035,846)	-91.4%
Total One-Time Exp		\$ 579,666	\$ 1,243,782	\$ 551,275	\$ 1,133,346	\$ 1,034,141	\$ 97,500	\$ 151,380	\$ (1,035,846)	-91.4%
Total Expenditures		\$ 3,522,797	\$ 3,999,984	\$ 3,418,421	\$ 3,851,223	\$ 3,772,018	\$ 3,288,600	\$ 3,317,476	\$ (562,623)	-14.6%

POLICE SUPPORT SERVICES**Responsible Manager:** *Brian J. Wilson, Police Chief***PURPOSE/DESCRIPTION:**

The Support Services Division consists of the department's Records Section, the Property/Evidence Unit, the Administrative Section and the Criminal Investigations Section (CIS). CIS contains three investigative units that specialize in crimes committed against persons, crimes committed against property, and crimes involving narcotics and/or vice. CIS also has a ProAct Team in to identify crime patterns and take proactive enforcement steps to address the pattern. Each section is directed by a Commander or Civilian Manager that reports to the Deputy Police Chief. The sections provide the services described below.

Property/Evidence Unit

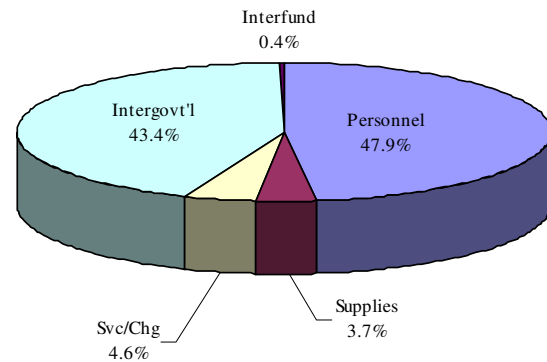
- Catalogue and store evidence/property
- Ensure proper return or disposal of evidence/property
- Assist in the effective management and processing of evidence

Records Section

- Maintenance of records
- Provision of public records
- Data entry
- Management of court orders
- Crime Analysis
- Management of telephone and on-line reporting

Administrative Section

- Oversight of professional standards
- Coordination of training
- Coordination of recruiting/hiring
- Organization of crime prevention
- Identification of community resources
- Budget and financial oversight

**2011 Adopted Expenditures
by Category****POSITION INVENTORY:**

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Police Commander	2.00	2.00	2.00	2.00	2.00	2.00	2.00	51C
Police Lieutenant	4.00	4.00	4.00	4.00	4.00	2.00	2.00	45I
Records Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	43
Community Resource Manager	1.00	1.00	1.00	-	-	-	-	36A
Police Officer	27.00	27.00	27.00	27.00	27.00	25.00	25.00	32G
Crime Prevention & Information Specialist	1.00	3.00	3.00	3.00	3.00	2.00	2.00	30A
Records Supervisor	3.00	3.00	2.00	2.00	2.00	3.00	3.00	28A
Accreditation Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	27A
Crime Analyst	1.00	-	-	-	-	-	-	27A
Property/Evidence Custodian	1.00	1.00	1.00	1.00	1.00	1.00	1.00	25
Jail Coordinator	1.00	1.00	1.00	1.00	1.00	-	-	21A
Quartermaster	1.00	1.00	1.00	1.00	1.00	1.00	1.00	21A
Property/Evidence Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	20A
Administrative Assistant I	2.00	2.00	2.00	2.00	2.00	2.00	2.00	18A
Records Specialist	15.00	12.00	14.00	11.00	11.00	10.00	10.00	15A
Receptionist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	14
Total Regular Staffing	63.00	61.00	62.00	58.00	58.00	52.00	52.00	
Change from prior year	-	(2.00)	1.00	(4.00)	-	(6.00)	-	
Funded on a One-time Basis:								
Police Lieutenant	-	-	-	-	-	1.00	1.00	45I
Police Officer	-	-	-	-	-	2.00	2.00	32G
Records Supervisor	-	-	1.00	1.00	1.00	-	-	28A
Records Specialist	-	-	-	-	-	1.00	1.00	18A
Frozen Positions:								
Lieutenant	-	-	-	-	-	1.00	1.00	45I
Records Specialist	-	-	-	1.00	1.00	1.00	1.00	15A
Grand Total Staffing	63.00	61.00	63.00	60.00	60.00	58.00	58.00	

POLICE SUPPORT SERVICES

Responsible Manager: *Brian J. Wilson, Police Chief*

HIGHLIGHTS/CHANGES:

The Administrative Section will continue to evaluate staffing levels and responsibilities as well as the 2011 National Re-Accreditation. The Records Section is managing ongoing changes to its environment as the department moves through its technological advances. Field laptop report writing, the establishment of 802.11 wireless coverage and the move toward automated recording of property and evidence handling will be focus issues for the agency requiring a great deal of support from the records section.

The Police Support Services' adopted operating budget totals \$9,967,014 in 2011 and \$9,629,411 in 2012. This is a 3.9% or \$409,665 decrease from the 2010 adjusted budget. Major program changes include:

- **Salaries & Benefits** – Decrease due to reduction of 6.0 FTE in 2011/2012 which includes the following:
 - Eliminating Crime Prevention Analyst 1.0 FTE in 2011/2012
 - Eliminating Jail Coordinator 1.0 FTE in 2011/2012
 - Eliminating 2.0 FTE Lieutenant in 2011/2012, restore 1.0 FTE as one-time and freezing 1.0 FTE in both 2011/2012.
 - Eliminating Police Officer 2.0 FTE in 2011/2012 and restore 2.0 FTE as one-time funding in 2011/2012
- **Intergovernmental Svcs/Tax** – increase of \$263,782 due to increase jail/dispatch cost.
- **Supplies** – increase of \$11,925 is due to increase of ammunitions budget by \$35,000 in 2011 and \$39,000 in 2012.
- **One-time** – increase is due to jail startup cost of \$1,206,359 and \$450,000 for 2 months of jail payments in 2011 before the SCORE facility opens.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 8,659,016	\$ 8,137,111	\$ 9,920,874	\$ 9,552,666	\$ 9,550,382	\$ 11,193,381	\$ 9,200,804	\$ 1,640,715	17.2%
	Other Revenues	364,611	288,498	417,000	289,000	289,000	292,000	295,000	3,000	1.0%
	504 Revenues	1,256,321	1,117,191	1,279,387	1,415,705	1,406,167	1,222,970	1,261,717	(192,735)	-13.6%
Total Revenues		\$ 10,279,948	\$ 9,542,800	\$ 11,617,261	\$ 11,257,371	\$ 11,245,549	\$ 12,708,351	\$ 10,757,521	\$ 1,450,980	12.9%
Expenditure Summary:										
110	Salaries & Wages	3,959,265	4,264,250	4,488,740	4,098,064	4,098,064	3,575,660	3,587,134	(522,404)	-12.7%
111/1	Temporary Help	537	-	7,500	2,500	2,500	2,500	2,500	-	0.0%
120	Overtime	229,716	210,118	65,000	65,000	65,000	65,000	65,000	-	0.0%
200	Benefits	1,191,376	1,252,774	1,417,462	1,265,958	1,265,958	1,133,571	1,220,494	(132,387)	-10.5%
31X	Supplies	58,339	58,184	30,395	53,470	53,470	65,395	69,395	11,925	22.3%
3XX	Other Opr Supplies	375,038	263,073	302,853	329,726	329,726	304,053	304,053	(25,673)	-7.8%
41X	Professional Svcs	31,143	64,167	66,134	62,734	60,450	60,450	60,450	(2,284)	-3.6%
43X	Travel & Training	67,693	52,131	121,085	121,085	121,085	121,085	121,085	-	0.0%
42/47	Utility & Comm	1,617	1,142	104	104	104	104	104	-	0.0%
48X	Repairs & Mtc	147,976	154,579	247,102	251,526	251,526	248,302	248,302	(3,224)	-1.3%
497	Association Dues	1,821	2,412	2,040	2,040	2,040	2,040	2,040	-	0.0%
4XX	Other Misc Exp	85,357	55,909	24,000	24,000	24,000	24,000	24,000	-	0.0%
5XX	Intgvtl Svcs/Taxes	3,352,144	3,657,253	4,065,368	4,065,368	4,065,368	4,329,150	3,889,150	263,782	6.5%
600	Capital Outlays	6,468	-	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	1,344	8,145	35,104	35,104	35,104	35,704	35,704	600	1.7%
Total Opr Expend		\$ 9,509,834	\$ 10,044,137	\$ 10,872,887	\$ 10,376,679	\$ 10,374,395	\$ 9,967,014	\$ 9,629,411	\$ (409,665)	-3.9%
Capital & One-Time Funding:										
	Capital & One-Time	697,954	220,890	495,320	680,627	830,627	2,667,780	1,016,506	1,987,153	292.0%
Total One-Time Exp		\$ 697,954	\$ 220,890	\$ 495,320	\$ 680,627	\$ 830,627	\$ 2,667,780	\$ 1,016,506	\$ 1,987,153	292.0%
Total Expenditures		\$ 10,207,788	\$ 10,265,027	\$ 11,368,207	\$ 11,057,306	\$ 11,205,022	\$ 12,634,794	\$ 10,645,917	\$ 1,577,488	14.3%

POLICE FIELD OPERATIONS DIVISION

Responsible Manager: *Andy Hwang, Deputy Chief*

PURPOSE/DESCRIPTION:

The Operations Division provides a 24-hour response to calls for service, investigates crimes, enforce laws, ordinances, and public orders with uniformed patrol and traffic units. In addition to the delivery of general police services, the Operations Division also provides special uniformed police officers in the following capacities: Special Operations Unit (bicycle team), four high school resource officers, police services at Commons Mall, three K-9 officers, SWAT (Special Weapons and Tactics Team) and a Nationally Certified Bomb Unit.

GOALS/OBJECTIVES:

- Continue to participate in the overall department goal in the reduction of Index Crimes
- Continue to find methods to reduce quality of life crimes and crimes that impact families
- Maintain a pro-active approach to overall crime

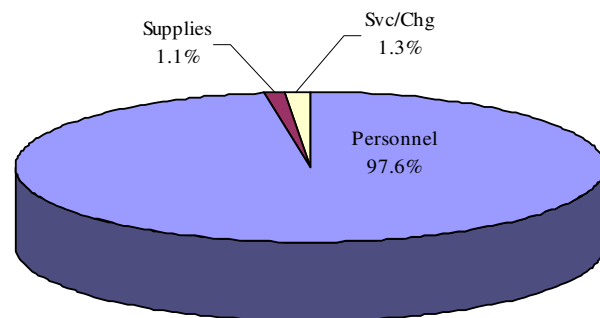
POSITION INVENTORY:

Position	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	Grade
			Adopted	Adjusted	Year-end			
Police Commander	4.00	4.00	4.00	4.00	4.00	3.00	3.00	51C
Police Lieutenant	10.00	10.00	10.00	10.00	10.00	10.00	10.00	45I
Police Officer	88.00	85.00	87.00	83.00	83.00	67.00	67.00	32G
Animal Service Officer	-	-	-	-	1.00	1.00	1.00	24A
Animal Services Coordinator	-	-	-	-	1.00	1.00	1.00	21A
Administrative Assistant I	1.00	1.00	1.00	1.00	1.00	1.00	1.00	18A
Total Regular Staffing	103.00	100.00	102.00	98.00	100.00	83.00	83.00	
Change from prior year	-	(3.00)	2.00	(4.00)	2.00	(17.00)	-	
Funded on a One-time Basis:								
Police Commander	-	-	-	-	-	1.00	1.00	51C
Police Officers	-	-	-	-	-	14.00	14.00	32G
Frozen Positions:								
Police Officer	-	2.00	-	4.00	4.00	6.00	6.00	32G
Grand Total Staffing	103.00	102.00	102.00	102.00	104.00	104.00	104.00	

PERFORMANCE MEASURES:

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Calls for Service	62,187	59,480	60,000	60,000
• Number of prisoners transported to Court	1,505	1,505	1,100	0
• Number of referrals from Child Protective Services (CPS)	419	280	300	300
Outcome Measures:				
• Criminal case numbers drawn	15,670	13,350	14,000	14,000
• Field Interview Card completed	4,036	4,893	5,000	5,000
• Number of Orders of Protection served	385	385	400	400
• % of CPS referrals resulting in police action	69%	71%	70%	70%
• Total arrests	7,458	6,766	7,000	7,000
Efficiency Measures:				
• % of criminal cases filed by CIS	52%	51%	50%	50%
• Response time to Emergency Calls (includes Priority 1 calls)	3.80	3.80	4	4
• Average response time (for all calls for service)	14.74	13.47	14	14
• % of arrests requiring force	.2%	.2%	.2%	.2%

**2011 Adopted Expenditures
by Category**



POLICE FIELD OPERATIONS DIVISION
Responsible Manager: Andy Hwang, Deputy Chief

HIGHLIGHTS/CHANGES:

The Patrol Section staffing model will provide effective and efficient patrol service with the allocated staffing model. Patrol Officers will be assigned a sector to maintain continuity, reduce response time and will be proactive in finding solutions for on-going neighborhood or crime problems. The ProAct Unit will be proactive in combating high profile crime patterns with a focus on gangs, narcotics and vice crimes. The Traffic Unit will increase visibility at school zones and neighborhoods and provide commercial vehicle enforcement.

The Police Operations Division's adopted operating budget totals \$9,925,856 in 2011 and \$10,157,751 in 2012. This is a 10.1% or \$1,109,262 decrease from the 2010 adjusted budget. Major program changes include:

- **Salaries & Benefits** – Decrease due to reduction of 17.0 FTE in 2011/2012 which includes the following:
 - Eliminating Police Officers 16.0 FTE from 2011/2012, restore 14.0 FTE as one-time funding in 2011/2012, and freezing 2.0 FTE for both 2011/2012.
 - Eliminating Commander 1.0 FTE in 2011/2012 and restore as one-time funding in 2011/2012
- **Other Misc. Expense** – increase due to inclusion of animal services for shelter.
- **One-time** – Increase is due to moving 14.0 FTE Police Officers from on-going to one-time in 2011 and 1.0 FTE Commander.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
	General Governmental	\$ 6,535,365	\$ 3,641,976	\$ 5,245,214	\$ 4,356,846	\$ 4,606,046	\$ 5,932,964	\$ 6,158,858	\$ 1,576,118	36.2%
	Gambling Tax	2,051,524	1,743,895	2,212,000	1,740,000	1,620,000	1,636,000	1,652,000	(104,000)	-6.0%
	CJ Sales Tax	46,587	3,362	-	-	-	-	-	-	n/a
	Other Revenues	-	450,000	-	450,000	450,000	450,000	450,000	-	0.0%
	Transfer in from Utax	438,000	344,400	482,895	361,620	361,620	274,000	276,000	(87,620)	-24.2%
	Transfer in from Red Lig	1,761,946	4,632,152	3,694,800	4,126,652	4,126,652	3,319,000	3,340,000	(807,652)	-19.6%
	Transfer in from Fleet	-	-	-	-	150,000	-	-	-	n/a
Total Revenues		\$ 10,833,422	\$ 10,815,785	\$ 11,634,909	\$ 11,035,118	\$ 11,314,318	\$ 11,611,964	\$ 11,876,858	\$ 576,846	5.2%
Expenditure Summary:										
110	Salaries & Wages	7,208,768	7,643,664	8,439,660	7,982,962	8,048,775	7,011,169	7,105,955	(971,793)	-12.2%
111/1	Temporary Help	1,895	-	-	-	-	-	-	-	n/a
120	Overtime	795,349	542,001	405,627	405,627	405,627	405,627	405,627	-	0.0%
200	Benefits	2,369,006	2,430,198	2,664,189	2,574,206	2,602,453	2,266,127	2,403,236	(308,079)	-12.0%
31X	Supplies	213,529	71,341	36,750	14,937	14,937	36,750	36,750	21,813	146.0%
3XX	Othr Opr Supplies	119,943	35,629	68,738	41,865	41,865	76,238	76,238	34,373	82.1%
41X	Professional Svcs	5,965	8,009	2,000	2,000	2,000	2,000	2,000	-	0.0%
43X	Travel & Training	55,532	44,781	-	-	-	-	-	-	n/a
42/47	Utility & Comm	953	1,131	1,595	1,595	1,595	1,595	1,595	-	0.0%
48X	Repairs & Mtc	31,519	13,008	8,000	3,576	3,576	8,000	8,000	4,424	123.7%
497	Association Dues	2,355	954	850	850	850	850	850	-	0.0%
4XX	Other Misc Exp	27,837	19,298	7,500	7,500	57,500	117,500	117,500	110,000	1466.7%
5XX	Intgvtl Svrs/Taxes	564	977	-	-	-	-	-	-	n/a
600	Capital Outlays	207	4,794	-	-	-	-	-	-	n/a
Total Opr Expend		\$ 10,833,422	\$ 10,815,785	\$ 11,634,909	\$ 11,035,118	\$ 11,179,178	\$ 9,925,856	\$ 10,157,751	\$ (1,109,262)	-10.1%
Capital & One-Time Funding:										
	Capital & One-Time	-	-	-	-	135,140	1,686,108	1,719,107	1,686,108	n/a
Total One-Time Exp		\$ -	\$ -	\$ -	\$ -	\$ 135,140	\$ 1,686,108	\$ 1,719,107	\$ 1,686,108	n/a
Total Expenditures		\$ 10,833,422	\$ 10,815,785	\$ 11,634,909	\$ 11,035,118	\$ 11,314,318	\$ 11,611,964	\$ 11,876,858	\$ 576,846	5.2%

POLICE FIELD OPERATIONS DIVISION**Responsible Manager: *Andy Hwang, Deputy Chief*****PERFORMANCE MEASURES:**

Type/Description	2009	2010	2011	2012
Workload Measures:				
• Number of neighborhood and community meetings attended	228	186	225	225
• Number of Orders of Protection processed	1,519	1,500	1,500	1,500
• Number of Police Officer applicants	239	41	50	75
Outcome Measures:				
• Number of false alarms with police response	1,725	1,725	1,500	1,500
• Number of firearms received into Property/Evidence	130	100	100	100
• Number of police officer candidate background investigations	9	0	10	25
• Number of training hours provided internally by FWPD	5,494	4,952	5,000	5,000
Efficiency Measures:				
• % of false alarms that are billable*	8.3%	8%	8%	8%
• % of background investigations resulting in qualified candidate	60%	0%	50%	50%
• % of training hours provided internally by FWPD	24%	36%	40%	40%

*Owners of alarmed buildings get three warning each fiscal year prior to being billed

001: GENERAL FUND

PURPOSE/DESCRIPTION:

The General Fund is used to account for all receipts and disbursement transactions associated with ordinary City operations that are not required to be accounted for in another fund. This fund is both tax and general revenue supported. The fund is divided into nine primary departments: City Council, Mayor's Office, Municipal Court, Law, Finance, Human Resources, Community Development, Police Department, and Parks, Recreation and Cultural Services.

Within the General Fund is the Contingency Reserve Fund.

- The **Contingency Reserve Fund** was established per the budget policies which states..."City shall establish an appropriated Contingency Reserve in order to accommodate unexpected operational changes, legislative impacts, or other economic events affecting the City's operations which could not have been reasonably anticipated at the time the budget was prepared. Funding shall be targeted at three (3) percent of the City's operating expenditures."

The fund's major sources of revenue are property tax, sales tax, state shared & intergovernmental revenue, licenses and permits, charges for services, interfund service charges, and utility tax transfer. Primary service areas include police protection and jail services, court services, land use and development services, parks and recreation, human services, general governmental (law, finance, human resources, etc.), and public works in the form of interfund transfer to Street Fund.

City fiscal policy requires ongoing expenditures be funded with ongoing revenues, therefore, beginning fund balance from prior year are primarily used for one-time and/or capital purposes.

The following two pages present a sources and uses summary of the departmental budgets which comprise the General Fund. Also included is expenditure by object summary.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES									
Property Tax	9,213,312	9,443,649	9,376,000	9,329,370	9,529,370	9,577,000	9,625,000	247,630	2.7%
Local Sales Tax	12,144,276	10,583,298	12,595,000	10,578,000	10,578,000	10,684,000	10,791,000	106,000	1.0%
Sales Tax Mitigation	46,587	3,362	-	-	-	-	-	-	n/a
Criminal Justice Sales Tax	2,051,524	1,743,895	2,212,000	1,740,000	1,620,000	1,636,000	1,652,000	(104,000)	-6.0%
Gambling Tax	1,259,783	1,127,204	1,396,000	1,110,000	385,000	212,000	214,000	(898,000)	-80.9%
Leasehold Excise Tax	5,712	4,999	4,000	4,000	4,000	4,000	4,000	-	0.0%
Liquor Excise Tax	424,648	433,971	464,000	423,000	438,000	442,000	442,000	19,000	4.5%
Liquor Profits Tax	590,644	605,804	641,000	729,000	727,000	300,000	-	(429,000)	-58.8%
Criminal Just - State Shared	284,078	301,794	88,000	88,000	282,000	97,000	97,000	9,000	10.2%
DUI Cities	15,735	29,022	16,000	16,000	16,000	16,000	16,000	-	0.0%
Franchise Fees	967,240	950,213	1,030,000	995,000	945,000	945,000	945,000	(50,000)	-5.0%
Licenses	238,024	250,919	240,000	240,000	240,000	242,000	244,000	2,000	0.8%
Building Permits	684,699	685,431	843,000	600,000	700,000	709,815	717,147	109,815	18.3%
Electrical Permits	150,108	145,366	174,000	150,000	150,000	152,000	154,000	2,000	1.3%
Fines & Forfeits	1,507,369	1,547,204	1,469,000	1,469,000	1,495,000	1,592,500	1,595,500	123,500	8.4%
Zoning Fees	181,798	71,910	198,000	187,000	87,000	88,000	89,000	(99,000)	-52.9%
Plan Check Fees	364,611	288,498	417,000	289,000	289,000	292,000	295,000	3,000	1.0%
Security & Protection	845,242	664,763	683,000	683,000	683,000	690,000	697,000	7,000	1.0%
Animal Licenses	-	-	-	-	50,000	264,000	272,000	264,000	n/a
Recreation Fees	775,243	802,278	600,915	775,000	823,805	848,811	849,778	73,811	9.5%
Interest Earnings	267,979	77,923	371,000	71,000	71,000	72,000	73,000	1,000	1.4%
Utility Tax-Admin Fee	59,747	62,137	64,622	64,622	64,622	48,000	49,000	(16,622)	-25.7%
Utility Tax-Cpark & Camp K	438,000	344,400	482,895	361,620	361,620	274,000	276,000	(87,620)	-24.2%
Utility Tax-Arts, Com Evnts, Etc	108,000	113,400	119,070	119,070	119,070	97,000	97,000	(22,070)	-18.5%
Utility Tax-Public Safety	728,000	952,168	1,002,862	1,002,862	1,002,862	612,000	616,000	(390,862)	-39.0%
Utility Tax- Baseline Supp	2,269,584	3,018,163	3,396,349	3,096,049	3,096,049	2,929,429	2,980,296	(166,620)	-5.4%
Utility Tax-Voter Package	1,761,946	4,632,152	3,694,800	4,126,652	4,126,652	3,319,000	3,340,000	(807,652)	-19.6%
Red Light Photo - Muni Court	-	50,000	-	50,000	50,000	50,000	50,000	-	0.0%
Red Light Photo - PD	-	450,000	-	450,000	450,000	450,000	450,000	-	0.0%
General Fund Admin Fee/Lobbyist	590,618	618,273	648,633	645,133	645,133	545,117	566,597	(100,016)	-15.5%
Traffic School	94,616	117,975	85,000	85,000	85,000	86,000	87,000	1,000	1.2%
Miscellaneous	320,719	309,657	333,000	293,000	293,000	296,000	299,000	3,000	1.0%
Total Operating Revenues	\$ 38,389,842	\$ 40,429,826	\$ 42,645,148	\$ 39,770,379	\$ 39,407,183	\$ 37,570,672	\$ 37,583,318	\$ (2,199,707)	-5.5%

001: GENERAL FUND

SOURCES AND USES: (CONT.)

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
EXPENDITURES									
Mayor's Office	-	-	-	-	-	1,260,231	1,278,676	1,260,231	n/a
City Council	390,885	386,920	327,879	339,646	339,646	408,956	411,985	69,310	20.4%
City Manager	1,595,011	1,723,485	1,836,774	1,445,591	1,445,591	-	-	(1,445,591)	-100.0%
Municipal Court	1,460,799	1,403,239	1,519,249	1,420,282	1,420,282	1,567,266	1,642,099	146,984	10.3%
Economic Development	206,500	220,839	226,796	208,565	208,565	172,260	175,446	(36,305)	-17.4%
Criminal Legal Svcs	609,416	642,025	744,711	724,012	724,012	651,052	671,580	(72,960)	-10.1%
Civil Legal Services	934,724	790,736	909,130	735,971	735,971	747,477	775,555	11,506	1.6%
Finance	885,314	835,493	955,083	891,001	891,001	894,970	925,469	3,969	0.4%
Human Resources	958,956	919,863	919,725	897,331	897,331	906,811	927,111	9,480	1.1%
Community Development	3,482,157	3,560,708	3,895,303	3,459,589	3,459,589	2,897,924	2,963,319	(561,666)	-16.2%
Jail Services	1,785,884	2,043,125	2,368,041	2,368,041	2,368,041	2,510,000	1,962,000	141,959	6.0%
911 Dispatch	1,565,510	1,613,337	1,697,177	1,697,177	1,697,177	1,819,000	1,927,000	121,823	7.2%
Police Department	19,448,786	19,513,634	20,734,927	19,489,659	19,653,719	18,178,997	18,488,285	(1,310,662)	-6.7%
Police - Safe City	-	37,500	39,784	39,784	37,500	37,500	37,500	(2,284)	-5.7%
Parks & Recreation	3,743,951	3,625,324	4,085,362	3,685,847	3,825,375	3,568,695	3,634,459	(117,152)	-3.2%
Transfer Out - Street Fund	2,279,561	1,842,786	2,393,955	2,139,457	2,190,765	1,761,022	1,871,568	(378,435)	-17.7%
CW-Unallocated	-	-	(322,893)	365,723	200,000	(136,735)	(109,636)	(502,458)	-137.4%
Total Operating Expenditures	\$ 39,347,454	\$ 39,159,012	\$ 42,331,004	\$ 39,907,673	\$ 40,094,563	\$ 37,245,410	\$ 37,582,407	\$ (2,662,264)	-6.7%
Oper Rev Over/(Under) Exp	\$ (957,613)	\$ 1,270,814	\$ 314,144	\$ (137,295)	\$ (687,379)	\$ 325,262	\$ 911	\$ 462,558	-336.9%
OTHER FINANCING SOURCES									
Transfer-Projects	30,000	667,400	-	-	150,000	820,000	-	820,000	n/a
Human Services Donations	9,475	10,293	-	-	-	-	-	-	n/a
Transfer-In & Other Misc Rev	-	-	-	-	-	375,000	-	375,000	n/a
Transfer-In CIP	-	1,829,978	-	61,235	61,235	3,800,000	-	3,738,765	6105.6%
Transfer-In Dwntrwn CIP for EDC	-	26,083	86,116	86,116	86,116	-	-	(86,116)	-100.0%
Transfer-In PD Overtime	-	300,000	300,000	300,000	300,000	-	-	(300,000)	-100.0%
Transfer-in Redirect Overlay	-	-	-	-	-	600,000	600,000	600,000	n/a
Automation Fees/Pass-Thru	96,779	57,265	-	25,000	25,000	-	-	(25,000)	-100.0%
Police Grants	106,859	389,614	-	375,484	375,484	345,432	345,432	(30,052)	-8.0%
Fines & Forfeits	-	-	-	-	-	(35,000)	(35,000)	(35,000)	n/a
Transfer in - Prop 1	-	-	-	-	-	4,079	4,061	4,079	n/a
Seizure Fund Revenues	45,792	60,611	44,000	-	-	9,000	-	9,000	n/a
Explorer & Traffic School-Police	9,344	13,780	-	-	-	-	-	-	n/a
Interfund Loan	-	65,000	-	-	-	-	-	-	n/a
Other/Grants/Contribution	7,046	72,132	-	93,619	93,619	53,168	(30,000)	(40,451)	-43.2%
Total Othr Financing Sources	\$ 305,295	\$ 3,492,156	\$ 430,116	\$ 941,454	\$ 1,091,454	\$ 5,971,679	\$ 884,493	\$ 5,030,225	534.3%
1-TIME USES									
Mayor's Office	-	-	-	-	-	269,429	60,000	269,429	n/a
City Council - 1 Time Exp	2,500	49,939	73,899	92,999	92,999	73,845	73,845	(19,154)	-20.6%
City Manager - 1 Time Exp	108,219	39,469	77,323	158,733	158,733	-	-	(158,733)	-100.0%
Muni-Court - 1 Time Exp	327	257,569	59,502	67,971	67,971	3,800	3,800	(64,171)	-94.4%
Economic Dev - 1 Time Exp	30,399	134,153	108,686	196,356	196,356	28,300	27,500	(168,056)	-85.6%
Community Develop 1-Time Exp	232,429	210,156	63,067	326,838	326,838	454,085	215,368	127,247	38.9%
Law-1 Time Exp	20,887	1,043	1,096	86,096	86,096	68,721	71,017	(17,375)	-20.2%
Finance - 1 Time Exp	12,718	63,371	88,646	88,646	88,646	34,496	35,479	(54,150)	-61.1%
Human Resources - 1 Time Exp	221,671	31,427	23,049	251,548	251,548	81,470	12,720	(170,078)	-67.6%
Parks- 1 Time Exp	169,815	216,847	195,213	211,941	211,941	159,592	142,692	(52,349)	-24.7%
Police Department - 1 Time Exp	439,557	1,197,738	545,561	1,107,115	1,007,110	2,184,101	2,275,353	1,076,986	97.3%
Jail Start up Costs	-	-	-	-	-	1,656,359	-	1,656,359	n/a
Police 1-time Animal Services	-	-	-	-	135,940	-	-	-	n/a
Transfer Out - Street Fund 1-time	264,604	-	279,320	174,935	129,094	321,740	309,340	146,805	83.9%
Seizure Expenses	140,109	46,044	5,714	26,231	26,231	-	-	(26,231)	-100.0%
CW - General Wage/Benefit	-	-	317,893	450,813	132,920	-	-	(450,813)	-100.0%
Unallocated IS Fund Adj	-	(188,106)	-	441,314	441,314	17,600	17,600	(423,714)	-96.0%
CW - Non-departmental	-	429	12,482	11,901	3,263	36,491	39,530	24,590	206.6%
Contingency Resrv Fund	71,181	-	43,657	1,200,000	-	1,117,362	(118,449)	(82,638)	-6.9%
Total Other Financing Uses	\$ 1,714,416	\$ 2,060,079	\$ 1,895,108	\$ 4,893,437	\$ 3,357,005	\$ 6,507,390	\$ 3,165,805	\$ 1,613,953	33.0%
Total Rev and Other Sources	\$ 38,695,137	\$ 43,921,982	\$ 43,075,264	\$ 40,711,833	\$ 40,498,639	\$ 43,542,351	\$ 38,467,811	\$ 2,830,518	7.0%
Total Exp and Other Uses	\$ 41,061,871	\$ 41,219,091	\$ 44,226,112	\$ 44,801,111	\$ 43,451,568	\$ 43,752,800	\$ 40,748,212	\$ (1,048,312)	-2.3%
Beginning Fund Bal, 1/1	7,909,050	5,542,316	4,306,226	8,245,204	8,245,204	5,292,275	5,081,826	(2,952,929)	-35.8%
Total End Fund Balance, 12/31	\$ 5,542,316	\$ 8,245,204	\$ 3,155,377	\$ 4,155,925	\$ 5,292,275	\$ 5,081,826	\$ 2,801,425	\$ 925,901	22.3%

001: GENERAL FUND

EXPENDITURE BY OBJECT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
110	Salaries & Wages	17,918,548	19,052,228	20,991,467	19,081,353	19,147,166	16,762,733	17,009,042	\$ (2,318,621)	-12.2%
111/1	Temporary Help	738,859	658,628	408,867	395,754	532,961	601,711	601,711	205,957	52.0%
120	Overtime	1,053,430	774,924	508,306	508,012	507,012	804,572	804,572	296,560	58.4%
200	Benefits	5,842,676	5,983,759	6,798,550	6,087,671	6,115,918	5,472,300	5,927,776	(615,371)	-10.1%
31X	Supplies	509,611	304,317	237,710	239,840	259,994	309,117	314,117	69,277	28.9%
36X	Mtc Supplies	23,416	12,724	28,545	28,545	28,545	28,545	28,545	-	0.0%
3XX	Othr Opr Supplies	230,056	116,214	190,084	190,084	186,774	191,833	192,333	1,749	0.9%
41X	Professional Svcs	1,805,679	1,629,507	1,460,665	1,538,423	1,530,236	1,630,374	1,630,374	91,951	6.0%
43X	Travel & Training	291,446	217,964	228,957	228,957	222,001	204,872	204,872	(24,085)	-10.5%
42/47	Utility & Comm	301,041	252,841	245,109	245,859	245,784	243,126	243,126	(2,733)	-1.1%
48X	Repairs & Mtc	171,668	91,224	271,030	171,030	170,930	135,500	135,500	(35,530)	-20.8%
497	Association Dues	159,119	148,722	96,795	95,485	96,195	98,175	98,175	2,690	2.8%
4XX	Other Misc Exp	332,310	307,146	229,269	216,919	265,945	362,890	362,890	145,971	67.3%
5XX	Intgvtl Svcs/Taxes	3,723,111	4,020,947	4,368,987	4,385,337	4,385,112	4,650,891	4,210,891	265,554	6.1%
552	Interfund Contributions	-	-	-	25,000	25,000	25,000	25,000	-	0.0%
600	Capital Outlays	6,290	5,139	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	2,923,124	2,467,718	2,959,720	2,725,770	2,745,770	2,849,729	2,805,195	123,959	4.5%
9XX	IS Charges-Reserves	1,037,510	1,272,225	1,235,866	1,238,455	1,238,455	1,249,754	1,226,356	11,299	0.9%
101	Transfer out - Street Fund	2,279,561	1,842,786	2,393,955	2,139,457	2,190,765	1,761,022	1,871,568	(378,435)	-17.7%
CW	CW-Unallocated	-	-	(322,893)	365,723	200,000	(136,735)	(109,636)	(502,458)	-137.4%
Sub-Total Opr Expenditures		\$ 39,347,455	\$ 39,159,012	\$ 42,331,005	\$ 39,907,673	\$ 40,094,563	\$ 37,245,410	\$ 37,582,407	\$ (2,662,264)	-6.7%
Capital & One-Time Funding:										
	One-time	1,643,235	2,248,185	2,174,344	2,886,400	2,715,691	5,509,163	3,376,290	2,622,763	90.9%
Total I-Time Expenditures		\$ 1,643,235	\$ 2,248,185	\$ 2,174,344	\$ 2,886,400	\$ 2,715,691	\$ 5,509,163	\$ 3,376,290	\$ 2,622,763	90.9%
CW	Contingency Resrv Fund	71,181	-	43,657	1,200,000	-	1,117,362	(118,449)	(82,638)	-6.9%
CW	Rainy Day Reserves	-	-	-	-	-	-	-	-	n/a
CW	CW-Unallocated	-	(188,106)	(322,893)	807,037	641,314	(119,135)	(92,036)	(926,172)	-114.8%
Total CityWide		\$ 71,181	\$ (188,106)	\$ (279,236)	\$ 2,007,037	\$ 641,314	\$ 998,227	\$ (210,485)	\$ (1,008,810)	-50.3%
Total Expenditures		\$ 41,061,871	\$ 41,219,091	\$ 44,226,113	\$ 44,801,111	\$ 43,451,568	\$ 43,752,800	\$ 40,748,212	\$ (1,048,312)	-2.3%

101: STREET FUND**PURPOSE/DESCRIPTION:**

The Street Fund was established to account for the receipt and disbursement of State-levied unrestricted motor vehicle fuel taxes, which must be accounted for in a separate fund. The Street Fund provides public works services including planning, engineering, construction and maintenance related to city streets, sidewalks and appurtenances, including pedestrian and bicycle paths, lanes and routes.

The Street Fund is organized into five divisions. The Administrative Services Division provides the overall management of all public works related activity, including Solid Waste & Recycling, Surface Water Management and Capital Improvement projects. The Development Services Division provides engineering plan reviews and inspections of developments. The Traffic Services Division provides transportation planning, traffic operations and neighborhood traffic services. The Street Systems Division provides the street improvements and maintenance functions, including snow and ice removal. The Emergency Management Division prepares the City and Greater Federal Way community for natural or manmade disasters through education, training, planning and building interagency cooperation.

This Fund's major sources of revenue are motor vehicle fuel tax, charges for services, interest earnings, and transfers-in from the General Fund. Primary areas of service are engineering plan reviews and inspections of developments, transportation planning, traffic operations and maintenance, neighborhood traffic services, street maintenance, and emergency management.

Per the budget policies, a \$100,000 balance shall be maintained for Snow & Ice Removal. This reserve is established for use in the event a major storm occurs and additional funds, above the annual operating allocation, are needed.

The following two pages present a sources and uses summary of the division budgets which comprise the Street Fund. Also included is an expenditure by object summary.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Proposed	2012 Proposed	11 Proposed - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES									
General Governmental	-	-	-	-	-	-	-	-	n/a
Motor Fuel Tax	\$ 1,119,626	\$ 1,080,366	\$ 1,196,000	\$ 1,130,000	\$ 1,080,000	\$ 1,073,000	\$ 1,073,000	\$ (57,000)	-5.0%
Grants & Miscellaneous	36,116	114,830	-	56,750	83,505	181,361	-	124,611	219.6%
Permits Fees	137,502	111,998	146,000	113,000	113,000	114,130	115,271	1,130	1.0%
Plan Review Fees	107,969	65,186	123,000	83,000	83,000	85,850	86,709	2,850	3.4%
PW Inspection Fees	168,824	160,208	222,000	125,000	125,000	126,250	127,513	1,250	1.0%
Transportation Fee	43,529	17,937	41,000	26,000	5,000	5,000	5,000	(21,000)	-80.8%
Interest Earnings/Contrib/Misc	50,616	24,546	57,997	28,246	48,246	49,261	49,523	21,015	74.4%
Total Operating Revenues	\$ 1,664,182	\$ 1,575,071	\$ 1,785,997	\$ 1,561,996	\$ 1,537,751	\$ 1,634,852	\$ 1,457,016	\$ 72,856	4.7%
EXPENDITURES									
Administrative Services	303,442	302,173	297,476	369,327	369,327	354,612	363,817	(14,715)	-4.0%
Development Services	503,131	328,154	604,438	370,235	370,235	338,250	351,012	(31,985)	-8.6%
Traffic Services	1,591,709	1,684,812	1,685,355	1,577,573	1,577,573	1,326,979	1,351,245	(250,594)	-15.9%
Street Systems	1,808,196	1,581,103	1,903,151	1,753,910	1,753,910	1,716,070	1,782,229	(37,840)	-2.2%
Commute Trip Reduction	11,791	13,642	11,760	11,760	11,760	11,760	11,760	-	0.0%
Emergency Management	142,605	136,594	165,233	161,849	161,849	169,845	173,524	7,996	4.9%
Total Operating Expenditures	\$ 4,360,874	\$ 4,046,477	\$ 4,667,412	\$ 4,244,652	\$ 4,244,652	\$ 3,917,513	\$ 4,033,584	\$ (327,139)	-7.7%
Oper Rev Over/(Under) Exp	\$ (2,696,692)	\$ (2,471,406)	\$ (2,881,415)	\$ (2,682,656)	\$ (2,706,901)	\$ (2,282,661)	\$ (2,576,568)	\$ 399,995	-14.9%
OTHER FINANCING SOURCES									
Transfer In - General Fund	2,544,165	1,842,786	2,673,274	2,314,700	2,319,859	2,082,762	2,180,908	(231,938)	-10.0%
Transfer In - Utax	437,606	459,486	482,461	482,461	482,461	371,000	373,000	(111,461)	-23.1%
Transfer In - CIP	-	100,000	-	-	-	-	-	-	n/a
Transfer In - Red Light Photo	-	330,000	-	330,000	330,000	330,000	330,000	-	0.0%
Expedited Plan Review Fees	3,829	-	5,000	2,000	2,000	2,000	2,000	-	0.0%
Total Other Financing Sources	\$ 2,985,600	\$ 2,732,272	\$ 3,160,735	\$ 3,129,161	\$ 3,134,320	\$ 2,785,762	\$ 2,885,908	\$ (343,399)	-11.0%

101: STREET FUND

SOURCES AND USES: (CONT.)

Item	2008 Actual	2009 Actual	2010			2011 Proposed	2012 Proposed	11 Proposed - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
OTHER FINANCING USES									
Administrative Services	71	586	566	566	566	-	-	(566)	-100.0%
Development Services	29,166	2,667	903	903	903	-	-	(903)	-100.0%
Traffic Services	144,675	57,811	131,742	94,742	94,742	382,390	197,145	287,648	303.6%
Street Systems	51,553	8,456	96,047	96,047	96,047	87,676	86,775	(8,371)	-8.7%
Commute Trip Reduction-Grant	24,304	26,893	-	56,750	56,750	-	-	(56,750)	-100.0%
Emergency Management	39,139	164,452	50,062	197,497	178,411	33,035	25,420	(164,462)	-83.3%
Total Other Financing Uses	\$ 288,908	\$ 260,865	\$ 279,320	\$ 446,505	\$ 427,419	\$ 503,101	\$ 309,340	\$ 56,596	12.7%
Total Revenues and Other Sources	\$ 4,649,782	\$ 4,307,343	\$ 4,946,732	\$ 4,691,157	\$ 4,672,071	\$ 4,420,613	\$ 4,342,923	\$ (270,544)	-5.8%
Total Expenditures and Other Uses	\$ 4,649,782	\$ 4,307,343	\$ 4,946,732	\$ 4,691,157	\$ 4,672,071	\$ 4,420,613	\$ 4,342,923	\$ (270,544)	-5.8%
Beginning Fund Balance, 1/1	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	0.0%
Total Ending Fund Balance, 12/31	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	0.0%

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Proposed - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Proposed	Proposed	\$ Chg	% Chg
Expenditure Summary:										
110	Salary & Wages	\$ 1,444,322	\$ 1,279,024	\$ 1,641,558	\$ 1,341,901	\$ 1,341,901	\$ 1,074,996	\$ 1,065,289	(266,905)	-19.9%
11X	Temp Help	70,613	38,968	47,940	47,940	47,940	47,940	47,940	-	0.0%
114/12	Overtime	56,863	14,605	17,749	17,749	17,749	17,749	17,749	-	0.0%
2XX	Benefits	635,030	570,431	748,568	649,043	649,043	532,111	591,440	(116,932)	-18.0%
31X	Supplies	22,540	19,766	25,142	25,692	25,692	25,692	25,692	-	0.0%
36X	Maint. Supplies	111,093	59,263	52,300	52,300	52,300	52,300	52,300	-	0.0%
3XX	Other Oper. Supplies	21,335	21,594	18,703	18,703	18,703	18,703	18,703	-	0.0%
41X	Professional Services	31,568	18,165	94,945	81,645	81,645	94,601	103,060	12,956	15.9%
43X	Travel & Training	12,018	11,116	21,432	21,432	21,432	21,432	21,432	-	0.0%
42X/47	Comm. & Utilities	375,717	393,807	406,130	396,801	396,801	436,097	444,878	39,296	9.9%
48X	Repair & Maint	360,899	413,747	453,853	453,853	453,853	438,853	482,853	(15,000)	-3.3%
497	Association Dues	2,491	2,443	3,942	3,942	3,942	3,942	3,942	-	0.0%
4XX	Other Misc Exp	5,367	3,741	17,000	17,000	17,000	17,000	17,000	-	0.0%
5XX	Intergovernmental	512,785	556,264	430,756	430,756	430,756	445,756	445,756	15,000	3.5%
6XX	Capital Outlay	25,238	16,365	17,600	17,600	17,600	-	-	(17,600)	-100.0%
9X	IS Charges - M&O	373,899	321,376	387,498	386,000	386,000	378,261	383,473	(7,739)	-2.0%
9XX	IS Charges - Replace Reserves	299,096	305,804	282,296	282,296	282,296	312,080	312,080	29,784	10.6%
Total Opr Expend		\$ 4,360,874	\$ 4,046,477	\$ 4,667,412	\$ 4,244,652	\$ 4,244,652	\$ 3,917,513	\$ 4,033,587	\$ (327,139)	-7.7%
Capital & One-Time Funding:										
	Onetime	288,908	260,865	279,320	446,505	427,419	503,101	309,340	56,596	12.7%
Total One-Time Exp		\$ 288,908	\$ 260,865	\$ 279,320	\$ 446,505	\$ 427,419	\$ 503,101	\$ 309,340	\$ 56,596	12.7%
Total Expenditures		\$ 4,649,782	\$ 4,307,343	\$ 4,946,732	\$ 4,691,157	\$ 4,672,071	\$ 4,420,612	\$ 4,342,923	\$ (270,543)	-5.8%

102: ARTERIAL STREET FUND

PURPOSE/DESCRIPTION:

The Arterial Street Fund was established by state law to account for the use of state-shared fuel tax revenues dedicated for this purpose. Approximately 26% of the City's fuel tax revenue is allocated in this Fund (the balance is allocated as follow: Street Fund approximately 56%; Paths & Trails Fund less than 1%, and Annual Transportation System Safety Improvements CIP Project approximately 17%). It is earmarked for arterial street improvement projects such as construction, street improvements, chip sealing, seal coating and repair of arterial highways and City streets or for the payment of any municipal indebtedness which may be incurred for the above noted expenditures related to arterial highways and City streets. The money cannot be used for operating expenditures

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Proposed	2012 Proposed	11 Proposed - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES									
Motor Fuel Tax	\$ 523,465	\$ 505,110	\$ 552,000	\$ 529,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ (29,000)	-5.5%
Mitigation Fees	155,800	149,731	11,000	11,000	-	-	-	(11,000)	-100.0%
Interest Earnings/Other	20,266	3,398	5,000	5,000	16,000	2,500	2,500	(2,500)	-50.0%
Total Operating Revenues	\$ 699,531	\$ 658,239	\$ 568,000	\$ 545,000	\$ 516,000	\$ 502,500	\$ 502,500	\$ (42,500)	-7.8%
Oper Rev Over/(Under) Exp	\$ 699,531	\$ 658,239	\$ 568,000	\$ 545,000	\$ 516,000	\$ 502,500	\$ 502,500	\$ (42,500)	-7.8%
OTHER FINANCING SOURCES									
Transfer In - Utility Tax Fund	1,400,000	1,126,316	1,400,000	455,000	-	1,011,000	1,021,000	(389,000)	-85.5%
Transfer-In - REET	-	306,684	-	-	755,000	-	-	-	
Transfer-In - CIP Funds	-	-	-	500,000	500,000	-	-	-	
Total Other Financing Sources	\$ 1,400,000	\$ 1,433,000	\$ 1,400,000	\$ 955,000	\$ 1,255,000	\$ 1,011,000	\$ 1,021,000	\$ (389,000)	-40.7%
OTHER FINANCING USES									
Direct Cost of Personnel	138,663	145,606	176,312	176,312	176,312	155,415	159,086	(20,897)	-11.9%
Administrative Fee	77,320	78,866	80,443	80,443	80,443	67,904	68,221	(12,539)	-15.6%
Street Resurfacing/Emergencies	1,790,096	1,715,795	1,711,245	1,876,624	1,847,627	1,290,181	1,296,193	(586,443)	-31.2%
Transfer Out - Return Utax	-	-	-	-	300,000	-	-	-	n/a
Total Other Financing Uses	\$ 2,006,079	\$ 1,940,268	\$ 1,968,000	\$ 2,133,379	\$ 2,404,382	\$ 1,513,500	\$ 1,523,500	\$ (619,879)	-29.1%
Total Revenues and Other Sources	\$ 2,099,531	\$ 2,091,239	\$ 1,968,000	\$ 1,500,000	\$ 1,771,000	\$ 1,513,500	\$ 1,523,500	\$ (431,500)	-28.8%
Total Expenditures and Other Uses	\$ 2,006,079	\$ 1,940,268	\$ 1,968,000	\$ 2,133,379	\$ 2,404,382	\$ 1,513,500	\$ 1,523,500	\$ (619,879)	-29.1%
Beginning Fund Balance, 1/1	\$ 388,955	\$ 482,407	\$ 15,106	\$ 633,379	\$ 633,382	\$ -	\$ -	\$ (633,379)	-100.0%
Ending Fund Balance, 12/31	\$ 482,408	\$ 633,377	\$ 15,106	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Proposed	2012 Proposed	11 Proposed - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Expenditure Summary:										
110	Salaries & Wages	125,510	122,407	147,483	147,483	147,483	126,586	130,257	(20,897)	-14%
111/1	Temporary Help	9,212	14,505	28,829	28,829	28,829	28,829	28,829	-	0%
120	Overtime	2,567	6,207	-	-	-	-	-	-	n/a
200	Benefits	1,374	2,487	-	-	-	-	-	-	n/a
41X	Professional Svcs	27,146	-	-	-	-	-	-	-	n/a
4XX	Other Misc Exp	2,207	46,198	-	-	-	-	-	-	n/a
51/3X	Intgovtl Svcs/Taxes	1,807	3,889	-	-	-	-	-	-	n/a
552	Interfund Contributions	-	-	-	-	300,000	-	-	-	0%
600	Capital Outlays	1,758,936	1,665,708	1,711,245	1,876,624	1,847,627	1,290,181	1,296,193	(586,443)	-32%
900	Interfund Svc Pmts	77,320	78,866	80,443	80,443	80,443	67,904	68,221	(12,539)	-16%
Total Opr Expend		\$ 2,006,079	\$ 1,940,268	\$ 1,968,000	\$ 2,133,379	\$ 2,404,382	\$ 1,513,500	\$ 1,523,500	\$ (619,879)	-26%
Total Expenditures		\$ 2,006,079	\$ 1,940,268	\$ 1,968,000	\$ 2,133,379	\$ 2,404,382	\$ 1,513,500	\$ 1,523,500	\$ (619,879)	-25.8%

103: UTILITY TAX FUND

PURPOSE/DESCRIPTION:

The Utility Tax Fund was established to account for the total 7.75% utility tax receipts, including 1.75% for proposition 1 and 6% for capital, debt and other maintenance & operations as determined by Council.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES & OTHER SOURCES									
Utility Taxes	\$ 13,478,666	\$ 13,562,938	\$ 15,544,359	\$ 13,973,201	\$ 12,616,881	\$ 12,486,000	\$ 12,566,000	\$ (1,487,201)	-10.6%
Rebate	(9,528)	(13,468)	(6,349)	(6,348)	(20,000)	(20,000)	(20,000)	(13,652)	215.1%
Interest Earnings	64,004	30,380	66,951	66,951	30,000	30,000	30,000	(36,951)	-55.2%
Transfer in-CIP Funds	-	904,695	-	-	300,000	-	-	-	n/a
Total Revenues & Other Sources	\$ 13,533,139	\$ 14,484,545	\$ 15,604,960	\$ 14,033,803	\$ 12,926,881	\$ 12,496,000	\$ 12,576,000	\$ (1,537,804)	-11.0%
EXPENDITURES & OTHER USES									
Transfers Out:									
General Fund - Celebration Park	266,000	279,300	293,265	293,265	293,265	226,000	227,000	(67,265)	-22.9%
General Fund - Comm Center	528,348	866,693	1,090,690	902,231	902,231	696,000	706,000	(206,231)	-22.9%
General Fund - Arts & Comm Events	108,000	113,400	119,070	119,070	119,070	97,000	97,000	(22,070)	-18.5%
General Fund - Public Safety	728,000	952,168	1,002,862	1,002,862	1,002,862	612,000	616,000	(390,862)	-39.0%
General Fund - Camp Kilworth	110,000	115,500	121,275	-	-	-	-	-	n/a
General Fund - Operations	1,761,946	4,516,652	3,694,800	4,126,652	4,126,652	3,919,000	3,940,000	(207,652)	-5.0%
General Fund - Voter Package	2,269,584	3,018,164	3,396,349	3,096,049	3,096,049	2,933,509	2,984,357	(162,540)	-5.2%
General Fund - Prop 1 for Police OT	-	300,000	300,000	300,000	300,000	-	-	(300,000)	-100.0%
General Fund - Medical Incubator	-	75,000	-	-	-	-	-	-	n/a
General Fund - New Parks M&O	62,000	65,100	68,355	68,355	68,355	48,000	49,000	(20,355)	-29.8%
General Fund - SCORE Startup	-	-	-	-	-	820,000	-	820,000	n/a
Parks CIP	-	370,000	300,000	-	-	175,000	175,000	175,000	n/a
Debt Service Fund - Comm Center	913,333	914,332	915,033	915,033	915,033	915,000	915,000	(33)	0.0%
Street Fund - Operations	437,606	459,486	482,462	482,462	482,462	371,000	373,000	(111,462)	-23.1%
Arterial Street Overlay	1,400,000	1,126,316	1,400,000	455,000	-	1,011,000	1,021,000	556,000	122.2%
Transportation CIP/Pay-as-You-Go	1,400,000	3,700,000	1,400,000	-	-	791,000	1,621,000	791,000	n/a
Downtown Redevelopment CIP	500,000	500,000	1,000,000	500,000	1,255,000	-	-	(500,000)	-100.0%
Knutzen Theatre Operations	129,260	359,863	142,509	132,232	132,232	113,000	113,000	(19,232)	-14.5%
Cash Administration Fees	59,747	62,137	64,622	64,622	64,622	48,000	49,000	(16,622)	-25.7%
National Brokered Gas - Payback	-	-	-	250,000	-	-	-	(250,000)	-100.0%
Total Expenditures & Other Uses	\$ 10,673,824	\$ 17,794,110	\$ 15,791,292	\$ 12,707,833	\$ 12,757,832	\$ 12,775,508	\$ 12,886,357	\$ 67,675	0.5%
Rev Over/(Under) Exp	\$ 2,859,315	\$ (3,309,565)	\$ (186,331)	\$ 1,325,971	\$ 169,049	\$ (279,508)	\$ (310,357)	\$ (1,605,479)	-121.1%
Total Revenues and Other Sources	\$ 13,533,139	\$ 14,484,545	\$ 15,604,960	\$ 14,033,803	\$ 12,926,881	\$ 12,496,000	\$ 12,576,000	\$ (1,537,804)	-11.0%
Total Expenditures and Other Uses	\$ 10,673,824	\$ 17,794,110	\$ 15,791,292	\$ 12,707,833	\$ 12,757,832	\$ 12,775,508	\$ 12,886,357	\$ 67,675	0.5%
Beginning Fund Balance, 1/1	\$ 3,480,870	\$ 6,340,184	\$ 2,102,049	\$ 3,030,618	\$ 3,030,618	\$ 3,199,666	\$ 2,920,156	\$ 169,048	5.6%
Total Ending Fund Balance, 12/31	\$ 6,340,184	\$ 3,030,618	\$ 1,915,717	\$ 4,356,588	\$ 3,199,666	\$ 2,920,156	\$ 2,609,798	\$ (1,436,431)	-33.0%
Reserve for Prop 1	1,158,186	899,581	685,835	600,589	347,989	229,384	77,994	(371,205)	-61.8%
Unreserved	\$ 5,181,998	\$ 2,131,038	\$ 1,229,883	\$ 3,755,999	\$ 2,851,677	\$ 2,690,773	\$ 2,531,804	(1,065,226)	-28.4%

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
552	Interfund Contributions	\$ 10,614,077	\$ 17,731,973	\$ 15,726,670	\$ 12,393,211	\$ 12,693,210	\$ 12,727,508	\$ 12,837,357	\$ 334,297	2.7%
410	Brokered Natural Gas - Payback	-	-	-	250,000	-	-	-	(250,000)	-100.0%
900	Interfund Svc Pmts	59,747	62,137	64,622	64,622	64,622	48,000	49,000	(16,622)	-25.7%
	Total Expenditures	\$ 10,673,824	\$ 17,794,110	\$ 15,791,292	\$ 12,707,833	\$ 12,757,832	\$ 12,775,508	\$ 12,886,357	\$ 67,675	0.5%

106: SOLID WASTE AND RECYCLING FUND**PURPOSE/DESCRIPTION:**

The Solid Waste/Recycling Fund was established to account for the special refuse collection fees used to manage the Solid Waste and Recycling program. The program provides the services necessary to collect, dispose and/or market solid waste and recyclables in a convenient, consistent, cost effective and customer responsive manner. Major revenue sources of this fund include: refuse collection fees; interest earnings; and various Solid Waste/Recycling grants. Major expenditure services include: litter control; community outreach; commercial outreach; and educate businesses and residents on recycling practices, composting, yard waste disposal, and waste reduction.

The following tables present a sources and uses summary and an expenditure by object summary of the Solid Waste & Recycling Fund.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Proposed	2012 Proposed	11 Proposed - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES									
Refuse Collection Fees	\$ 262,847	\$ 272,641	\$ 278,854	\$ 278,854	\$ 276,214	\$ 275,366	\$ 278,120	(3,488)	-1.3%
CPG and Other Grants	139,902	152,533	138,000	120,327	147,605	137,877	136,000	17,550	14.6%
Interest Earnings	2,778	2,019	-	-	-	-	-	-	n/a
Total Operating Revenues	\$ 405,527	\$ 427,193	\$ 416,854	\$ 399,181	\$ 423,819	\$ 413,243	\$ 414,120	\$ 14,062	3.5%
EXPENDITURES									
Administration Expenditures	283,431	309,523	326,689	326,689	318,164	298,916	304,373	(27,773)	-8.5%
CPG and Other Grants Expenditures	87,285	139,349	175,715	120,327	120,327	116,202	116,202	(4,125)	-2.3%
Total Operating Expenditures	\$ 370,717	\$ 448,872	\$ 502,404	\$ 447,016	\$ 438,492	\$ 415,118	\$ 420,575	\$ (31,898)	-7.1%
Oper Rev Over/(Under) Exp	\$ 34,810	\$ (21,679)	\$ (85,550)	\$ (47,835)	\$ (14,673)	\$ (1,875)	\$ (6,455)	\$ 45,960	-96.1%
Total Revenues & Other Sources	\$ 405,527	\$ 427,193	\$ 416,854	\$ 399,181	\$ 423,819	\$ 413,243	\$ 414,120	\$ 14,062	3.5%
Total Expenditures & Other Uses	\$ 370,717	\$ 448,872	\$ 502,404	\$ 447,016	\$ 438,492	\$ 415,118	\$ 420,575	\$ (31,898)	-7.1%
Beginning Fund Balance, 1/1	\$ 138,508	\$ 173,319	\$ 107,053	\$ 151,640	\$ 151,640	\$ 136,968	\$ 135,093	\$ (14,672)	-9.7%
Ending Fund Balance, 12/31	\$ 173,318	\$ 151,640	\$ 21,503	\$ 103,806	\$ 136,967	\$ 135,093	\$ 128,637	\$ 31,288	30.1%

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Proposed	2012 Proposed	11 Proposed - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Expenditure Summary:										
110	Salaries & Wages	108,345	122,179	119,099	119,099	119,099	123,464	123,464	4,366	3.7%
111/1	Temporary Help	4,240	-	-	-	-	-	-	-	n/a
120	Overtime	147	87	-	-	-	-	-	-	n/a
200	Benefits	42,934	41,514	57,197	57,197	57,197	45,580	50,577	(11,616)	-20.3%
31X	Supplies	4,872	4,432	4,200	4,200	4,200	4,200	4,200	-	0.0%
41X	Professional Svcs	7,462	25,287	15,000	15,000	6,475	6,475	6,475	(8,525)	-56.8%
43X	Travel & Training	2,585	2,149	3,145	3,145	3,145	3,145	3,145	-	0.0%
42/47	Utility & Comm	5,106	5,703	7,650	7,650	7,650	7,650	7,650	-	0.0%
48X	Repairs & Mtc	56,627	50,235	58,500	58,500	58,500	58,500	58,500	-	0.0%
497	Association Dues	540	565	500	500	500	500	500	-	0.0%
4XX	Other Misc Exp	2,537	1,191	1,950	1,950	1,950	1,950	1,950	-	0.0%
9XX	IS Charges-M&O	14,017	12,755	15,001	15,001	15,001	14,016	14,317	(985)	-6.6%
9XX	IS Charges-Reserves	2,234	2,233	2,287	2,287	2,287	2,104	2,104	(183)	-8.0%
910	Intfund Svc Pmts	31,787	41,193	42,161	42,161	42,161	31,332	31,491	(10,829)	-25.7%
Total Opr Expend		\$ 283,431	\$ 309,523	\$ 326,689	\$ 326,689	\$ 318,164	\$ 298,916	\$ 304,373	\$ (27,773)	-8.5%
Capital & One-Time Funding:										
	Onetime	87,285	139,349	175,715	120,327	120,327	116,202	116,202	(4,125)	-3.4%
Total One-Time Exp		\$ 87,285	\$ 139,349	\$ 175,715	\$ 120,327	\$ 120,327	\$ 116,202	\$ 116,202	\$ (4,125)	-3.4%
Total Expenditures		\$ 370,717	\$ 448,872	\$ 502,404	\$ 447,016	\$ 438,492	\$ 415,118	\$ 420,575	\$ (31,898)	-7.1%

107: SPECIAL CONTRACTS/STUDIES FUND

PURPOSE/DESCRIPTION:

The Special Contracts/Studies Fund accounts for receipts and disbursements related to special contracts, and special projects where completion will extend beyond the calendar year and which management places in this Fund. Revenues supporting these projects will be comprised of transfers from other funds or those specified by the City Council.

This fund currently accounts for capital contributions received from Comcast. Per FCC Regulations §76.1505 these funds must be used towards public, educational and governmental access services, facilities and equipment and therefore are not available to fund operations.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Proposed	2012 Proposed	11 Proposed - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES & OTHER SOURCES									
Interest Earnings	\$ 6,575	\$ 1,733	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a
Total Revenues & Other Sources	\$ 6,575	\$ 1,733	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a
EXPENDITURES & OTHER USES									
Professional Services	-	-	-	271,062	271,062	-	-	(271,062)	-100.0%
Capital Outlays	16,032	3,460	-	-	-	-	-	-	n/a
Total Expenditures & Other Uses	\$ 16,032	\$ 3,460	\$ -	\$ 271,062	\$ 271,062	\$ -	\$ -	\$ (271,062)	-100.0%
Rev Over/(Under) Exp	\$ (9,457)	\$ (1,726)	\$ -	\$ (271,062)	\$ (271,062)	\$ -	\$ -	\$ 271,062	-100.0%
Total Revenues & Other Sources	\$ 6,575	\$ 1,733	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a
Total Expenditures & Other Uses	\$ 16,032	\$ 3,460	\$ -	\$ 271,062	\$ 271,062	\$ -	\$ -	\$ (271,062)	-100.0%
Beginning Fund Balance, 1/1	\$ 282,245	\$ 272,788	\$ -	\$ 271,062	\$ 271,062	\$ (0)	\$ (0)	\$ (271,062)	-100.0%
Total Ending Fund Balance, 12/31	\$ 272,788	\$ 271,062	\$ -	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ -	n/a

EXPENDITURES BY PROJECT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Proposed	2012 Proposed	11 Proposed - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Expenditure Summary:										
410	Professional Svcs	\$ -	\$ -	\$ -	\$ 271,062	\$ 271,062	\$ -	\$ -	\$ (271,062)	-100.0%
600	Capital Outlays	16,032	3,460	-	-	-	-	-	-	n/a
Total Opr Expend		\$ 16,032	\$ 3,460	\$ -	\$ 271,062	\$ 271,062	\$ -	\$ -	\$ (271,062)	-100.0%
Total Expenditures		\$ 16,032	\$ 3,460	\$ -	\$ 271,062	\$ 271,062	\$ -	\$ -	\$ (271,062)	-100.0%

109: HOTEL/MOTEL LODGING TAX FUND

PURPOSE/DESCRIPTION:

The Hotel/Motel Lodging Tax Fund was established to account for all lodging tax receipts and disbursements related to tourism promotion and acquisition and/or operation of tourism-related facilities.

The following tables present a sources and uses summary and an expenditure by object summary of the Hotel/Motel Lodging Tax Fund.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES									
Lodging Tax	\$ 188,833	\$ 154,148	\$ 215,755	\$ 165,000	\$ 150,000	\$ 155,000	\$ 155,000	\$ (10,000)	-6.7%
Interest Earnings/Misc	4,058	4,115	6,000	4,360	6,320	5,300	6,300	940	14.9%
Total Operating Revenues	\$ 192,891	\$ 158,263	\$ 221,755	\$ 169,360	\$ 156,320	\$ 160,300	\$ 161,300	\$ (9,060)	-5.8%
EXPENDITURES									
Tourism, Promotion & Marketing	196,904	151,062	221,755	370,707	357,667	160,300	161,300	\$ (210,407)	-58.8%
Total Operating Expenditures	\$ 196,904	\$ 151,062	\$ 221,755	\$ 370,707	\$ 357,667	\$ 160,300	\$ 161,300	\$ (210,407)	-58.8%
Oper Rev Over/(Under) Exp	\$ (4,013)	\$ 7,201	\$ -	\$ (201,347)	\$ (201,347)	\$ -	\$ -	\$ 201,347	-100.0%
Total Revenues & Other Sources	\$ 192,891	\$ 158,263	\$ 221,755	\$ 169,360	\$ 156,320	\$ 160,300	\$ 161,300	\$ (9,060)	-5.8%
Total Expenditures & Other Uses	\$ 196,904	\$ 151,062	\$ 221,755	\$ 370,707	\$ 357,667	\$ 160,300	\$ 161,300	\$ (210,407)	-58.8%
Beginning Fund Balance, 1/1	\$ 198,157	\$ 194,145	\$ -	\$ 201,347	\$ 201,347	\$ -	\$ -	\$ (201,347)	-100.0%
Total Ending Fund Balance, 12/31	\$ 194,145	\$ 201,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Expenditure Summary:										
	Special Projects	\$ 178,904	\$ 108,063	\$ 201,755	\$ 339,207	\$ 341,167	\$ 145,300	\$ 146,300	(193,907)	-57.2%
	Korean Festival	-	25,000	-	15,000	-	15,000	15,000	-	0.0%
	General Admin Fee	18,000	17,999	20,000	16,500	16,500	-	-	(16,500)	-100.0%
	Total Opr Expend	\$ 196,904	\$ 151,062	\$ 221,755	\$ 370,707	\$ 357,667	\$ 160,300	\$ 161,300	\$ (210,407)	-58.8%
	Total Expenditures	\$ 196,904	\$ 151,062	\$ 221,755	\$ 370,707	\$ 357,667	\$ 160,300	\$ 161,300	\$ (210,407)	-58.8%

110: TWO PERCENT FOR ARTS FUND

PURPOSE/DESCRIPTION:

The 2% for Arts Fund was established for the purpose of providing funding for arts projects. Qualifying capital improvement projects shall include an amount of not less than 2% of the total project cost funded by City monies to be set aside for transfer to the 2% for Arts Fund. The funds are to be used to create a variety of cultural opportunities for its citizens and to enhance the cultural environment in the community by encouraging and promoting the creation and placement of art in public places and the incorporation of art into project design.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted- 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES									
Interest Earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a
Total Operating Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a
EXPENDITURES									
Professional Services	-	-	-	293	293	-	-	(293)	-100.0%
Total Operating Expenditures	\$ -	\$ -	\$ -	\$ 293	\$ 293	\$ -	\$ -	\$ (293)	-100.0%
Oper Rev Over/(Under) Exp	\$ -	\$ -	\$ -	\$ (293)	\$ (293)	\$ -	\$ -	\$ 293	-100.0%
OTHER FINANCING SOURCES									
Transfer In - Gen Fund	-	-	-	-	-	-	-	-	n/a
Total Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a
Total Revenues & Other Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (293)	n/a
Total Expenditures & Other Uses	\$ -	\$ -	\$ -	\$ 293	\$ 293	\$ -	\$ -	\$ (293)	-100.0%
Beginning Fund Balance, 1/1	\$ 293	\$ 293	\$ -	\$ 293	\$ 293	\$ -	\$ -	\$ (293)	-100.0%
Total Ending Fund Balance, 12/31	\$ 293	\$ 293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (293)	n/a

111: COMMUNITY CENTER

PURPOSE/DESCRIPTION:

The Community Center Fund was created to account for the operation of the new Community Center. This is special revenue fund supported by user fees and designated utility tax transfer. The facility opened first quarter of 2007 and includes existing recreation programs which were previously accounted for in the General Fund. Council directed 1% Utility Tax transfer in for FWCC operations and debt service beginning in 2003.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES									
Recreation Fees	\$1,154,063	\$1,242,580	\$1,379,407	\$1,268,093	\$1,271,122	\$1,271,122	\$1,271,122	\$ (108,285)	-8.5%
Rental Fees	227,656	242,605	263,000	238,000	242,300	249,300	252,500	(13,700)	-5.8%
Interest Earnings/Other Misc	17,045	9,248	21,000	21,000	10,000	10,000	10,000	(11,000)	-52.4%
Total Operating Revenues	\$ 1,398,764	\$ 1,494,433	\$ 1,663,407	\$ 1,527,093	\$ 1,523,422	\$ 1,530,422	\$ 1,533,622	\$ (132,985)	-8.7%
EXPENDITURES									
Program Expenditures	1,989,021	2,057,094	2,120,343	2,110,626	2,105,937	2,142,839	2,177,404	32,213	1.5%
Total Operating Expenditures	\$ 1,989,021	\$ 2,057,094	\$ 2,120,343	\$ 2,110,626	\$ 2,105,937	\$ 2,142,839	\$ 2,177,404	\$ 32,213	1.5%
Oper Rev Over/(Under) Exp	\$ (590,257)	\$ (562,661)	\$ (456,936)	\$ (583,533)	\$ (582,515)	\$ (612,417)	\$ (643,782)	\$ (165,198)	28.3%
OTHER FINANCING SOURCES									
Transfer In - General Fund	65,000	-	-	25,000	25,000	25,000	25,000	-	0.0%
Transfer In-Utility Taxes for Operations	528,348	554,766	582,504	582,504	557,504	585,000	614,000	2,496	0.4%
Transfer In-Utility Tax for Capital Rsvs	-	361,927	508,186	405,372	430,372	111,000	92,000	(294,372)	-72.6%
Total Other Financing Sources	\$ 593,348	\$ 916,693	\$ 1,090,690	\$ 1,012,876	\$ 1,012,876	\$ 721,000	\$ 731,000	\$ (291,876)	-28.8%
OTHER FINANCING USES									
Capital & One-Time	23,500	115,000	-	-	-	-	-	-	n/a
Total Other Financing Uses	\$ 23,500	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a
Total Revenues and Other Sources	\$ 1,992,112	\$ 2,411,126	\$ 2,754,097	\$ 2,539,969	\$ 2,536,298	\$ 2,251,422	\$ 2,264,622	\$ (288,547)	-11.4%
Total Expenditures and Other Uses	\$ 2,012,521	\$ 2,172,094	\$ 2,120,343	\$ 2,110,626	\$ 2,105,937	\$ 2,142,839	\$ 2,177,404	\$ 32,213	1.5%
Beginning Fund Balance, 1/1	\$ 21,395	\$ 985	\$ 673,191	\$ 240,016	\$ 240,016	\$ 670,377	\$ 778,960	\$ 430,361	179.3%
Total Ending Fund Balance, 12/31	\$ 985	\$ 240,016	\$ 1,306,945	\$ 669,359	\$ 670,377	\$ 778,960	\$ 866,178	\$ 109,601	16.4%

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Expenditure Summary:										
110	Salaries & Wages	488,574	532,107	692,313	695,596	524,909	583,957	589,967	(111,639)	-16.0%
111/1	Temporary Help	432,207	452,605	334,100	334,100	475,000	475,000	475,000	140,900	42.2%
120	Overtime	519	887	1,000	1,000	1,000	1,000	1,000	-	0.0%
200	Benefits	264,436	271,955	281,519	281,519	266,251	243,962	270,989	(37,557)	-13.3%
31X	Supplies	120,066	109,775	115,468	115,468	110,250	110,750	110,750	(4,718)	-4.1%
36X	Mtc Supplies	2,079	12,435	5,000	5,000	5,000	5,000	5,000	-	0.0%
3XX	Othr Opr Supplies	49,819	24,890	31,000	31,000	31,000	31,000	31,000	-	0.0%
41X	Professional Svcs	43,895	100,439	31,000	31,000	90,000	90,000	90,000	59,000	190.3%
43X	Travel & Training	998	746	6,716	6,716	2,800	2,800	2,800	(3,916)	-58.3%
42/47	Utility & Comm	379,443	376,921	384,000	384,000	380,500	391,000	391,000	7,000	1.8%
48X	Repairs & Mtc	33,247	36,717	58,000	58,000	40,000	40,000	40,000	(18,000)	-31.0%
497	Association Dues	74	792	1,000	1,000	1,000	1,000	1,000	-	0.0%
4XX	Other Misc Exp	36,850	30,337	25,000	25,000	32,000	31,500	31,500	6,500	26.0%
5XX	Intgvtl Svcs/Taxes	17,387	18,435	15,500	15,500	20,500	20,500	20,500	5,000	32.3%
600	Capital Outlays	-	3,246	13,000	-	-	-	-	-	n/a
9XX	IS Charges-M&O	98,479	65,422	102,190	102,190	102,190	94,935	96,463	(7,255)	-7.1%
9XX	IS Charges-Reserves	20,948	19,385	23,537	23,537	23,537	20,435	20,435	(3,102)	-13.2%
Total Opr Expend		\$ 1,989,021	\$ 2,057,094	\$ 2,120,343	\$ 2,110,626	\$ 2,105,937	\$ 2,142,839	\$ 2,177,404	\$ 32,213	1.5%
Capital & One-Time Funding:										
	Capital & One-Time	23,500	115,000	-	-	-	-	-	-	n/a
Total One-Time Exp		\$ 23,500	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a

112: TRAFFIC SAFETY FUND

PURPOSE/DESCRIPTION:

The Traffic Safety Fund was established to account for the penalties and fines collected in criminal traffic violations and those related to the operation of the Red Light Photo Enforcement Program. Funds collected for traffic safety is used for, but not limited to prevention, education, and enforcement efforts related to traffic safety and compliance with traffic control devices within the city, including maintenance and operation costs.

Ongoing allocations of red light photo proceeds is as follows: \$450,000 to Police, \$330,000 to Public Works Traffic Services and \$50,000 to Municipal Court.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES & OTHER SOURCES									
Red Light Photo	\$ 141,174	\$ 849,277	\$ -	\$ 830,000	\$ 1,205,000	\$ 830,000	\$ 830,000	\$ -	0.0%
Interest Earnings	208	2,450	-	-	-	-	-	-	n/a
Total Revenues & Other Sources	\$ 141,382	\$ 851,727	\$ -	\$ 830,000	\$ 1,205,000	\$ 830,000	\$ 830,000	\$ -	0.0%
EXPENDITURES & OTHER USES									
Traffic Safety	\$ 5,563	\$ 832,258	\$ -	\$ 880,000	\$ 880,000	\$ 1,205,000	\$ 830,000	\$ 325,000	36.9%
Total Expenditures & Other Uses	\$ 5,563	\$ 832,258	\$ -	\$ 880,000	\$ 880,000	\$ 1,205,000	\$ 830,000	\$ 325,000	36.9%
Rev Over/(Under) Exp	\$ 135,819	\$ 19,469	\$ -	\$ (50,000)	\$ 325,000	\$ (375,000)	\$ -	\$ (325,000)	650.0%
Total Revenues & Other Sources	\$ 141,382	\$ 851,727	\$ -	\$ 830,000	\$ 1,205,000	\$ 830,000	\$ 830,000	\$ -	0.0%
Total Expenditures & Other Uses	\$ 5,563	\$ 832,258	\$ -	\$ 880,000	\$ 880,000	\$ 1,205,000	\$ 830,000	\$ 325,000	36.9%
Beginning Fund Balance, 1/1	\$ -	\$ 135,819	\$ -	\$ 155,288	\$ 155,288	\$ 480,288	\$ 105,288	\$ 325,000	209.3%
Total Ending Fund Balance, 12/31	\$ 135,819	\$ 155,288	\$ -	\$ 105,288	\$ 480,288	\$ 105,288	\$ 105,288	\$ -	n/a

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Expenditure Summary:										
410	Professional Svcs	-	-	-	50,000	50,000	-	-	(50,000)	-100.0%
4XX	Other Misc Exp	5,563	2,258	-	-	-	-	-	-	n/a
552	Interfund Contributions	-	830,000	-	830,000	830,000	1,205,000	830,000	375,000	45.2%
Total Opr Expend		\$ 5,563	\$ 832,258	\$ -	\$ 880,000	\$ 880,000	\$ 1,205,000	\$ 830,000	\$ 325,000	36.9%
Total Expenditures		\$ 5,563	\$ 832,258	\$ -	\$ 880,000	\$ 880,000	\$ 1,205,000	\$ 830,000	\$ 325,000	36.9%

119: COMMUNITY DEVELOPMENT BLOCK GRANT FUND**PURPOSE/DESCRIPTION:**

The Community Development Block Grant (CDBG) Fund accounts for the receipt and disbursement of federal grant revenue received through the Department of Housing and Urban Development (HUD), in an entitlement share determined through agreements between Federal Way and other King County CDBG Consortium members. CDBG projects and programs will be selected annually or as needed through a public process. Applications are reviewed and prioritized by the Human Services Commission and the City Council. Per federal regulations, and King County CDBG Consortium agreements, not more than 10% of the entitlement share plus program income may be allocated to direct service programs of the human service agencies that are designated directly by Federal Way. Also, not more than 10% of the entitlement share plus program income may be used for City planning and administrative functions. Additional percentages of the Federal Way entitlement share plus program income are designated for specified purposes, including 10% for King County planning and administration, 2% for King County capital projects administration, 5% for the King County Housing Stability Program, and 25% for the King County Housing Repair Program. The remaining funds are available to Federal Way to allocate to Capital Projects. The goals for use of these grant revenues is to develop viable urban communities by providing decent housing and a suitable living environment, and by expending economic opportunities, principally for low- and moderate-income persons.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES & OTHER SOURCES									
General Governmental	\$ -	\$ 429	\$ 12,482	\$ 11,901	\$ -	\$ 11,544	\$ 13,633	\$ (357)	-3.0%
Federal Grant CDBG	192,918	165,093	448,030	1,262,371	1,253,631	159,546	159,546	(1,102,825)	-87.4%
Total Revenues & Other Sources	\$ 192,918	\$ 165,522	\$ 460,512	\$ 1,274,272	\$ 1,253,631	\$ 171,090	\$ 173,179	\$ (1,103,182)	-86.6%
EXPENDITURES & OTHER USES									
Salaries & Wages	64,547	67,775	70,816	70,235	54,914	67,440	67,440	(2,795)	8.3%
Temporary Help	-	615	553	553	-	-	-	(553)	-79.8%
Benefits	20,370	17,258	23,780	23,780	18,593	18,733	20,822	(5,047)	13.4%
Supplies	-	-	260	260	-	260	260	-	4.0%
Professional Svcs	87,295	79,874	85,977	725,603	721,233	81,607	81,607	(643,996)	-2.6%
Travel & Training	514	-	1,750	1,750	8,100	1,750	1,750	-	-50.0%
Util & Comm	41	-	-	-	-	-	-	-	n/a
Association Dues	-	-	100	100	-	100	100	-	100.0%
Other Misc Exp	505	-	1,200	1,200	-	1,200	1,200	-	-17.2%
Interfund Contributions	-	-	-	174,715	174,715	-	-	(174,715)	-100.0%
Capital Outlays	-	-	276,076	276,076	276,076	-	-	(276,076)	13.2%
Total Expenditures & Other Uses	\$ 173,272	\$ 165,522	\$ 460,512	\$ 1,274,272	\$ 1,253,631	\$ 171,090	\$ 173,179	\$ (1,103,181)	-86.6%
Rev Over/(Under) Exp	\$ 19,646	\$ 0	\$ 0	\$ 0	\$ -	\$ (0)	\$ -	\$ (1)	-208.3%
Total Revenues & Other Sources	\$ 192,918	\$ 165,522	\$ 460,512	\$ 1,274,272	\$ 1,253,631	\$ 171,090	\$ 173,179	\$ (1,103,182)	-86.6%
Total Expenditures & Other Uses	\$ 173,272	\$ 165,522	\$ 460,512	\$ 1,274,272	\$ 1,253,631	\$ 171,090	\$ 173,179	\$ (1,103,181)	-86.6%
Beginning Fund Balance, 1/1	\$ (19,646)	\$ -	\$ -	\$ -	\$ 0	\$ -	\$ -	\$ -	n/a
Ending Fund Balance, 12/31	\$ (0)	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a

120: PATH AND TRAILS RESERVE FUND**PURPOSE/DESCRIPTION:**

The Path and Trails Reserve Fund was established in compliance with state law. Its purpose is to accumulate unexpended proceeds of the motor vehicle fuel tax receipts, which are legally restricted to the construction, and maintenance of paths and trails within City street rights-of-way. One-half percent (0.5%) of these proceeds are restricted for these purposes. This fund must transfer such accumulated receipts back to a street construction/maintenance-oriented fund when specific projects have been defined.

In August 2007, King County voters approved a new \$0.05, six-year, inflation adjusted property tax lid lift to expand park and recreation opportunities. One cent of the five-cent acquisition levy proceeds will be distributed to cities for acquisition and development of open space and natural lands and city trail projects that support connections to the regional trail system. The City of Federal Way's 2011 and 2012 allocation is estimated at \$153K and \$155K respectively and is also accounted for in this fund.

The following tables present a sources and uses summary of the Path and Trails Reserve Fund.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES									
Motor Fuel Tax	\$ 8,257	\$ 7,967	\$ 8,715	\$ 8,315	\$ 8,315	\$ 8,000	\$ 8,000	\$ (315)	-3.8%
Countywide Park/Trail 6yr Levy	148,896	156,167	151,443	151,443	151,443	153,000	155,000	1,557	1.0%
Interest Earnings	673	181	500	500	500	-	-	(500)	-100.0%
Total Revenues & Other Sources	\$ 157,826	\$ 164,315	\$ 160,658	\$ 160,258	\$ 160,258	\$ 161,000	\$ 163,000	\$ 742	0.5%
EXPENDITURES									
Transfer to Parks CIP	-	224,000	161,000	161,000	161,000	153,000	155,000	(8,000)	-5.0%
Total Expenditures & Other Uses	\$ -	\$ 224,000	\$ 161,000	\$ 161,000	\$ 161,000	\$ 153,000	\$ 155,000	\$ (8,000)	-5.0%
Rev Over/(Under) Exp	\$ 157,826	\$ (59,685)	\$ (342)	\$ (742)	\$ (742)	\$ 8,000	\$ 8,000	\$ 8,742	-1178.2%
Total Revenues & Other Sources	\$ 157,826	\$ 164,315	\$ 160,658	\$ 160,258	\$ 160,258	\$ 161,000	\$ 163,000	\$ 742	0.5%
Total Expenditures & Other Uses	\$ -	\$ 224,000	\$ 161,000	\$ 161,000	\$ 161,000	\$ 153,000	\$ 155,000	\$ (8,000)	-5.0%
Beginning Fund Balance, 1/1	\$ 35,369	\$ 193,195	\$ 126,005	\$ 133,511	\$ 133,510	\$ 132,768	\$ 140,768	\$ (743)	-0.6%
Ending Fund Balance, 12/31	\$ 193,195	\$ 133,510	\$ 125,663	\$ 132,769	\$ 132,768	\$ 140,768	\$ 148,768	\$ 7,999	6.0%

EXPENDITURE BY OBJECT SUMMARY:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
Intgvtl Services/Taxes	\$ -	\$ 224,000	\$ 161,000	\$ 161,000	\$ 161,000	\$ 153,000	\$ 155,000	\$ (8,000)	-5.0%
Total Expenses	\$ -	\$ 224,000	\$ 161,000	\$ 161,000	\$ 161,000	\$ 153,000	\$ 155,000	\$ (8,000)	-5.0%

201: DEBT SERVICE FUND**PURPOSE/DESCRIPTION:**

The Debt Service Fund accounts for the debt service on the City Council approved general obligation (G.O.) debt. Included in the costs charged to this fund are the scheduled principal and interest payments, debt issue costs, fiscal agent fees, and other debt related costs. Debt service currently scheduled for payment from this Fund include City's portion of the Valley Communications debt service, 2003 G.O. bond issue for the new community center, and the SCORE facility. Revenues accounted for in this fund include real estate excise tax, interest earning and transfers-in from the Utility Tax Fund for the 2003 GO Bond debt service (for Federal Way Community Center). As authorized by Council, excess real estate tax is transferred to various capital improvement projects.

Council budget policy calls for the prefunding of debt service, meaning that the next year's debt service is provided for and transfers are made to the Debt Service Fund in the current year.

The following is the breakdown of sources:

Funding Sources	2011	2012
Utility Taxes	\$ 915,000	\$ 915,000
Real Estate Excise Taxes	900,000	900,000
Interest Earnings	15,000	15,000
Total Funding Sources	\$ 1,830,000	\$ 1,830,000

The following is 2009 and 2010's scheduled principal & interest payments and other expenditures:

Bond Issues & Other Expenditures	2011	2012
2003 GO Bonds - Community Center	915,000	915,000
2000 LTGO Valley Communications	208,570	206,040
SCORE Bond	-	925,000
Subtotal Principal & Interest Payments	\$ 1,123,570	\$ 2,046,040
Fiscal Agent & Cash Management Fees	39,156	36,629
Transfer to Capital Improvement Projects	920,000	100,000
Total Expenditures & Other Uses	\$ 2,082,726	\$ 2,182,669

The following page presents a sources and uses summary and an expenditure by object summary of the Debt Service Fund.

201: DEBT SERVICE FUND

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES & OTHER SOURCES									
1st % REET	\$ 1,295,155	\$ 714,492	\$ 1,650,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ -	0.0%
2nd % REET	1,295,155	714,492	1,650,000	450,000	450,000	450,000	450,000	-	0.0%
Transfer-In Util Taxes-CC Bond	913,333	914,332	915,033	915,033	915,033	915,000	915,000	(33)	0.0%
Transfer-In CIP-Unspent REET	-	1,781,390	-	-	755,000	-	-	-	n/a
Interest Earnings	209,499	16,076	60,000	60,000	60,000	15,000	15,000	(45,000)	-75.0%
Total Revenues & Other Sources	\$ 3,713,142	\$ 4,140,782	\$ 4,275,033	\$ 1,875,033	\$ 2,630,033	\$ 1,830,000	\$ 1,830,000	\$ (45,033)	-2.4%
EXPENDITURES & OTHER USES									
Community Center-2003 LTGO	913,333	914,333	915,033	915,033	915,033	915,000	915,000	(33)	0.0%
Principal-Valley Comm	167,000	175,000	184,000	184,000	205,000	196,000	201,000	12,000	6.5%
Principal-Valley Comm-Fire Dept Reimb	(26,100)	(26,250)	(27,600)	(27,600)	(30,750)	(29,400)	(30,150)	(1,800)	6.5%
Interest-Valley Comm	83,479	15,229	66,880	66,880	39,130	41,970	35,190	(24,910)	-37.2%
Interest-SCORE 2009	-	-	-	-	-	-	925,000	-	n/a
Fiscal Agent Fees/Other	4,354	-	10,000	10,000	10,000	10,000	10,000	-	0.0%
Cash Management Fee - General Fund	53,068	54,976	55,492	55,492	55,492	29,156	26,629	(26,336)	-47.5%
Transfers-Out:									
Fund 102 - Overlay (Backfill Util Tax)	-	306,684	-	-	755,000	820,000	-	820,000	n/a
Fund 301 - City Center/RDA Match	1,000,000	-	-	-	-	-	-	-	n/a
Fund 302 - Emergency Equipment	-	-	1,642,000	-	-	-	-	-	n/a
Fund 303 - Parks CIP	344,000	-	1,230,000	330,000	330,000	100,000	100,000	(230,000)	-69.7%
Fund 306 - Transportation CIP	1,500,000	300,000	200,000	1,600,000	1,600,000	-	-	(1,600,000)	-100.0%
Total Expenditures & Other Uses	\$ 4,039,133	\$ 1,739,971	\$ 4,275,805	\$ 3,133,805	\$ 3,878,905	\$ 2,082,726	\$ 2,182,669	\$ (1,051,079)	-33.5%
Rev Over/(Under) Exp	\$ (325,992)	\$ 2,400,810	\$ (772)	\$ (1,258,772)	\$ (1,248,872)	\$ (252,726)	\$ (352,669)	\$ 1,006,046	-79.9%
Total Revenues & Other Sources	\$ 3,713,142	\$ 4,140,782	\$ 4,275,033	\$ 1,875,033	\$ 2,630,033	\$ 1,830,000	\$ 1,830,000	\$ (45,033)	-2.4%
Total Expenditures & Other Uses	\$ 4,039,133	\$ 1,739,971	\$ 4,275,805	\$ 3,133,805	\$ 3,878,905	\$ 2,082,726	\$ 2,182,669	\$ (1,051,079)	-33.5%
Beginning Fund Balance, 1/1	\$ 2,089,658	\$ 1,763,666	\$ 1,139,413	\$ 4,164,476	\$ 4,164,476	\$ 2,915,604	\$ 2,662,878	\$ 2,310,209	55.5%
Total Ending Fund Balance, 12/31	\$ 1,763,666	\$ 4,164,476	\$ 1,138,641	\$ 2,905,704	\$ 2,915,604	\$ 2,662,878	\$ 2,310,209	\$ (242,826)	-8.4%
Reserve for ValleyComm	163,979	223,280	208,570	221,730	208,570	206,040	211,000	(15,690)	-7.1%
Reserved for 2003 GO Prefund	914,333	915,033	915,033	915,033	915,000	915,000	915,000	(33)	0.0%
Reserve for 2009 SCORE Bond	-	-	-	-	-	925,000	925,000	925,000	n/a
Unreserved REET Available for Capital	685,354	3,026,163	15,038	1,768,941	1,792,034	616,838	259,209	(1,152,103)	-65.1%

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
	<i>Expenditure Summary:</i>									
552	Interfund Contributions	2,844,000	606,684	3,072,000	1,930,000	2,685,000	920,000	100,000	\$ (1,010,000)	-52.3%
7/800	Debt Service	1,142,065	1,078,615	1,148,313	1,148,313	1,138,413	1,133,570	2,056,040	(14,743)	-1.3%
900	Intfund Svc Pmts	53,068	54,672	55,492	55,492	55,492	29,156	26,629	(26,336)	-47.5%
	Total Expenditures	\$ 4,039,133	\$ 1,739,971	\$ 4,275,805	\$ 3,133,805	\$ 3,878,905	\$ 2,082,726	\$ 2,182,669	\$ (1,051,079)	-33.5%

301: CAPITAL PROJECT FUND – DOWNTOWN REDEVELOPMENT

PURPOSE/DESCRIPTION:

This Capital Project Fund was established to accumulate resources and set aside for downtown projects.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES & OTHER SOURCES									
Interest Earnings	\$ 127,729	\$ 42,455	\$ 100,000	\$ 100,000	\$ 10,000	\$ -	\$ -	\$ (100,000)	-100.0%
Transfers In:									
Debt Service Fund - Excess REET	1,000,000	-	-	-	-	-	-	-	n/a
Utility Tax Fund	500,000	500,000	1,000,000	500,000	1,255,000	-	-	(500,000)	-100.0%
Miscellaneous/Transfers	-	151,862	-	-	91,500	-	-	-	n/a
Total Revenues & Other Sources	\$ 1,627,729	\$ 694,317	\$ 1,100,000	\$ 600,000	\$ 1,356,500	\$ -	\$ -	\$ (600,000)	-100.0%
EXPENDITURES & OTHER USES									
Capital/Downtown Redevelopment	7,231	(4,272)	-	2,565,233	651,639	-	-	(2,565,233)	-100.0%
Debt Service/LIFT Match	146,928	4,236,587	1,000,000	1,000,000	-	-	-	(1,000,000)	-100.0%
Transfer Out - General Fund	-	26,083	86,116	86,116	25,000	-	-	(86,116)	-100.0%
Transfer Out - Unspent REET	-	-	-	-	755,000	-	-	-	n/a
Total Expenditures & Other Uses	\$ 154,159	\$ 4,258,398	\$ 1,086,116	\$ 3,651,349	\$ 1,431,639	\$ -	\$ -	\$ (3,651,349)	-100.0%
Rev Over/(Under) Exp	\$ 1,473,570	\$ (3,564,081)	\$ 13,884	\$ (3,051,349)	\$ (75,139)	\$ -	\$ -	\$ 3,051,349	-100.0%
Total Revenues & Other Sources	\$ 1,627,729	\$ 694,317	\$ 1,100,000	\$ 600,000	\$ 1,356,500	\$ -	\$ -	\$ (600,000)	-100.0%
Total Expenditures & Other Uses	\$ 154,159	\$ 4,258,398	\$ 1,086,116	\$ 3,651,349	\$ 1,431,639	\$ -	\$ -	\$ (3,651,349)	-100.0%
Beginning Fund Balance, 1/1	\$ 5,141,854	\$ 6,615,424	\$ 17,058	\$ 3,051,347	\$ 3,051,343	\$ 2,976,204	\$ 2,976,204	\$ (75,139)	-2.5%
Total Ending Fund Balance, 12/31	\$ 6,615,424	\$ 3,051,343	\$ 30,942	\$ (2)	\$ 2,976,204	\$ 2,976,204	\$ 2,976,204	\$ 2,976,206	-148810300%

302: CAPITAL PROJECT FUND – CITY FACILITIES

PURPOSE/DESCRIPTION:

This Capital Project Fund accounts for the acquisition or construction of capital improvements related to city facilities.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES & OTHER SOURCES									
Grants/Contributions	\$ 75,390	\$ 96,329	\$ -	\$ 443,921	\$ 443,921	\$ -	\$ -	\$ (443,921)	-100.0%
Interest Earnings	50,702	8,646	13,700	1,700	1,700	-	-	(1,700)	-100.0%
Transfers In:									
Debt Service Fund - Excess REET	-	-	1,642,000	-	-	-	-	-	n/a
Total Revenues & Other Sources	\$ 126,092	\$ 104,975	\$ 1,655,700	\$ 445,621	\$ 445,621	\$ -	\$ -	\$ (445,621)	-100.0%
EXPENDITURES & OTHER USES									
Municipal Facility (101)	688	-	-	-	-	-	-	-	n/a
Federal Way Community Center (105)	79,750	154,325	-	437,091	437,091	-	-	(437,091)	-100.0%
Klahanee Facility (106)	2,027	-	-	-	-	-	-	-	n/a
Major Facility Rehabilitation (108)	47,362	112,990	-	126,570	126,570	-	-	(126,570)	-100.0%
Steel Lake Maint Expansion (109)	86,817	29,194	-	36,149	36,149	-	-	(36,149)	-100.0%
Performing Arts Center (110)	-	56,079	-	443,921	443,921	-	-	(443,921)	-100.0%
Emergency Equipment (270)	785,179	163,607	-	20,000	20,000	-	-	(20,000)	-100.0%
Transfer to Street Fund 101	-	100,000	-	85,645	85,645	-	-	(85,645)	-100.0%
Transfer to FWCC Fund 111	-	50,000	-	-	-	-	-	-	n/a
Transfer to General Fund 001	-	75,611	-	61,235	61,235	-	-	(61,235)	-100.0%
Transfer to Building Fund 505	-	-	-	150,969	150,969	-	-	(150,969)	-100.0%
Total Expenditures & Other Uses	\$ 1,001,823	\$ 741,806	\$ -	\$ 1,361,579	\$ 1,361,579	\$ -	\$ -	\$ (1,361,580)	-100.0%
Rev Over/(Under) Exp	\$ (875,731)	\$ (636,831)	\$ 1,655,700	\$ (915,958)	\$ (915,958)	\$ -	\$ -	\$ 915,959	-100.0%
Total Revenues & Other Sources	\$ 126,092	\$ 104,975	\$ 1,655,700	\$ 445,621	\$ 445,621	\$ -	\$ -	\$ (445,621)	-100.0%
Total Expenditures & Other Uses	\$ 1,001,823	\$ 741,806	\$ -	\$ 1,361,579	\$ 1,361,579	\$ -	\$ -	\$ (1,361,579)	-100.0%
Beginning Fund Balance, 1/1	\$ 2,428,520	\$ 1,552,789	\$ 3,769,068	\$ 915,958	\$ 915,958	\$ -	\$ -	\$ (915,958)	-100.0%
Total Ending Fund Balance, 12/31	\$ 1,552,789	\$ 915,958	\$ 5,424,768	\$ -	\$ -	\$ -	\$ -	\$ -	n/a

303: CAPITAL PROJECT FUND – PARKS**PURPOSE/DESCRIPTION:**

This Capital Project Fund accounts for the acquisition or construction of major park capital facilities with the exception of those facilities financed by proprietary and trust funds. The major source of revenue for this Fund is general obligation bond proceeds, grants from other agencies, local taxes and contributions from other funds. All Park costs associated with acquisitions, improvements, issue of bonds and other costs shall be paid by this Fund. The Adopted budgets are \$1,089,580 and \$375,000 in 2011 and 2012, respectively, and are allocated to the following projects:

2011 Adopted Projects	Sources (in thousands)						
	REET	Utility Tax	Misc / Trsfrs	Total Sources	Consult Svcs	Construct	Total Expenses
Major Maintenance & Improvements to Existing Park Facilities	\$ -	\$ 50	\$ -	\$ 50	\$ -	\$ 143	\$ 143
Annual Playground Repair & Replacement Program	100	-	-	100	-	100	100
Sacajawea Soccer Field Improvements	-	125	110	235	-	675	675
Trail & Pedestrian Access Improvements	-	-	153	153	-	100	100
Celebration Park Maintenance Building	-	-	70	70	-	72	72
Total 2011	\$ 100	\$ 175	\$ 333	\$ 608	\$ -	\$ 1,090	\$ 1,090

2012 Adopted Projects	Sources (in thousands)						
	REET	Utility Tax	Misc / Trsfrs	Total Sources	Consult Svcs	Construct	Total Expenses
Major Maintenance & Improvements to Existing Park Facilities	\$ -	\$ 50	\$ -	\$ 50	\$ -	\$ 50	\$ 50
Annual Playground Repair & Replacement Program	100	50	-	150	-	150	150
Sacajawea Soccer Field Improvements	-	75	-	75	-	75	75
Trail & Pedestrian Access Improvements	-	-	155	155	-	100	100
Total 2012	\$ 100	\$ 175	\$ 155	\$ 430	\$ -	\$ 375	\$ 375

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES & OTHER SOURCES									
Grants	\$ 465,199	\$ 3,792	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	n/a
Interest Earnings	98,134	27,539	-	-	-	-	-	-	n/a
Donations/Contributions	-	35,011	-	-	-	-	-	-	n/a
Mitigation Fees/Fee-in-Lieu	339,843	-	164,000	-	12,708	-	-	-	n/a
Transfers In:									
General Fund	50,000	-	-	-	-	-	-	-	n/a
Paths & Trails Fund	-	224,000	161,000	161,000	161,000	153,000	155,000	(8,000)	-5.0%
Utility Tax	-	370,000	70,000	-	-	175,000	175,000	175,000	n/a
Debt Service Fund - Excess REET	344,000	-	1,350,000	330,000	330,000	100,000	100,000	(230,000)	-69.7%
Total Revenues & Other Sources	\$ 1,297,176	\$ 660,342	\$ 1,745,000	\$ 491,000	\$ 503,708	\$ 428,000	\$ 430,000	\$ (63,000)	-12.8%
EXPENDITURES & OTHER USES									
Capital	1,328,128	2,649,387	2,054,000	2,734,701	1,520,394	1,089,563	375,000	(1,645,138)	-60.2%
Total Expenditures & Other Uses	\$ 1,328,128	\$ 2,649,387	\$ 2,054,000	\$ 2,734,701	\$ 1,520,394	\$ 1,089,563	\$ 375,000	\$ (1,645,138)	-60.2%
Rev Over/(Under) Exp	\$ (30,952)	\$ (1,989,045)	\$ (309,000)	\$ (2,243,701)	\$ (1,016,686)	\$ (661,563)	\$ 55,000	\$ 1,582,138	-70.5%
Total Revenues & Other Sources	\$ 1,297,176	\$ 660,342	\$ 1,745,000	\$ 491,000	\$ 503,708	\$ 428,000	\$ 430,000	\$ (63,000)	-12.8%
Total Expenditures & Other Uses	\$ 1,328,128	\$ 2,649,387	\$ 2,054,000	\$ 2,734,701	\$ 1,520,394	\$ 1,089,563	\$ 375,000	\$ (1,645,138)	-60.2%
Beginning Fund Balance, 1/1	\$ 4,602,251	\$ 4,571,299	\$ 1,565,891	\$ 2,582,255	\$ 2,582,255	\$ 1,565,569	\$ 904,006	\$ (1,016,686)	-39.4%
Total Ending Fund Balance, 12/31	\$ 4,571,299	\$ 2,582,254	\$ 1,256,891	\$ 338,554	\$ 1,565,569	\$ 904,006	\$ 959,006	\$ 565,452	167.0%

304: CAPITAL PROJECT FUND – SURFACE WATER MANAGEMENT**PURPOSE/DESCRIPTION:**

This Capital Project Fund accounts for major capital facilities associated with managing the existing storm water conveyance systems, regulating the clearing, grading, and erosion control phases of new land development, constructing, maintaining and repairing elements of the City's drainage system and controlling water quality within the system. The major sources of revenue for this Fund include grants from other agencies and storm drainage fees. The City's drainage system includes a network of streams, lakes, pipelines and storm water detention facilities.

The Adopted budgets are \$391,992 and \$860,714 in 2011 and 2012, respectively, and are allocated to the following projects:

2011 Adopted Projects	Sources (in thousands)				Expenses (in thousands)			
	User Fees	Grants	Prior Years' Sources	Total Sources	Property Acquis	Consult Services	Construct	Total Expenses
Small CIP-Annual Program	\$ 222	\$ -	\$ -	\$ 222	\$ -	\$ -	\$ 222	\$ 222
West Hylebos Basin Land Acquisition	-	-	-	-	-	-	-	-
Water Quality Retrofit	-	-	58	58	-	58	-	58
Total 2011	\$ 222	\$ -	\$ 58	\$ 280	\$ -	\$ 58	\$ 222	\$ 280

2012 Adopted Projects	Sources (in thousands)				Expenses (in thousands)			
	User Fees	Grants	Prior Years' Sources	Total Sources	Property Acquis	Consult Services	Construct	Total Expenses
Small CIP-Annual Program	\$ 230	\$ -	\$ -	\$ 230	\$ -	\$ -	\$ 230	\$ 230
West Hylebos Basin Land Acquisition	-	200	200	400	400	-	-	400
Water Quality Retrofit	-	250	-	250	-	116	-	116
Total 2012	\$ 230	\$ 450	\$ 200	\$ 880	\$ 400	\$ 116	\$ 230	\$ 746

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES & OTHER SOURCES									
Grants	\$ 451,183	\$ 181,962	\$ -	\$ 219,000	\$ 219,000	\$ -	\$ 450,000	\$ (219,000)	-100.0%
Mitigation Fees	23,311	18,501	-	-	-	-	-	-	n/a
Interest Earnings	117,806	36,436	7,369	7,369	7,369	-	-	(7,369)	-100.0%
Miscellaneous	14,151	15,071	16,050	16,050	16,050	-	-	(16,050)	-100.0%
Transfers In:									
SWM Fund	1,190,000	-	-	-	-	222,000	230,000	222,000	n/a
Total Revenues & Other Sources	\$ 1,796,451	\$ 251,970	\$ 23,419	\$ 242,419	\$ 242,419	\$ 222,000	\$ 680,000	\$ (20,419)	-8.4%
EXPENDITURES & OTHER USES									
Capital	\$ 2,313,829	\$ 1,202,228	\$ 706,000	\$ 1,990,116	\$ 1,378,730	\$ 391,992	\$ 860,714	\$ (1,598,124)	-80.3%
Transfers Out:									
SWM Operations				600,000	600,000			(600,000)	-100.0%
Street CIP Fund	-	-	-	285,000	285,000	-	-	(285,000)	-100.0%
Total Expenditures & Other Uses	\$ 2,313,829	\$ 1,202,228	\$ 706,000	\$ 2,875,116	\$ 2,263,730	\$ 391,992	\$ 860,714	\$ (2,483,124)	-86.4%
Rev Over/(Under) Exp	\$ (517,378)	\$ (950,258)	\$ (682,581)	\$ (2,632,697)	\$ (2,021,311)	\$ (169,992)	\$ (180,714)	\$ 2,462,705	-93.5%
Total Revenues & Other Sources	\$ 1,796,451	\$ 251,970	\$ 23,419	\$ 242,419	\$ 242,419	\$ 222,000	\$ 680,000	\$ (20,419)	-8.4%
Total Expenditures & Other Uses	\$ 2,313,829	\$ 1,202,228	\$ 706,000	\$ 2,875,116	\$ 2,263,730	\$ 391,992	\$ 860,714	\$ (2,483,124)	-86.4%
Beginning Fund Balance, 1/1	\$ 5,233,176	\$ 4,715,796	\$ 2,852,428	\$ 3,765,536	\$ 3,765,536	\$ 1,744,225	\$ 1,574,233	\$ (2,021,311)	-53.7%
Total Ending Fund Balance, 12/31	\$ 4,715,798	\$ 3,765,538	\$ 2,169,847	\$ 1,132,839	\$ 1,744,225	\$ 1,574,233	\$ 1,393,519	\$ 441,394	39.0%

306: CAPITAL PROJECT FUND – TRANSPORTATION SYSTEMS

PURPOSE/DESCRIPTION:

This Capital Project Fund represents improvements to existing traffic signals and new signalization, major roadways and arterials involving the design and construction of new sections of streets, the widening of roadways to provide additional vehicle lanes, the installation of sidewalks and landscaping. The major source of revenue for this Fund is grants from other agencies and contributions from other funds.

The Adopted budgets are \$24,901,000 and \$11,269,000 in 2011 and 2012, respectively, and are allocated as follows:

2011 Adopted Projects	Sources (in thousands)							Expenses (in thousands)					
	REET	Fuel Tax	Utility Tax	Grants	Mitig Fees	Misc / Trsfrs	Total Sources	Property Aquis	Consult Svcs	Constr	Const Mgmt	Conting / Other	Total Expenses
Annual Transportation System Safety Improvements	-	320	-	-	-	-	320	-	50	270	-	-	320
S 348th St @ 1st Ave S	-	-	-	-	-	-	-	-	-	200	40	-	240
S 320th St @ 20th Ave S	-	-	500	-	-	-	500	-	250	-	-	-	250
SW 312th St: SR509 - 14th Ave SW	-	-	-	-	82	746	828	-	500	-	-	-	500
10th Ave SW Imp: SW Camp Dr - SW 344th St	-	-	-	-	12	-	12	100	100	-	-	-	200
S 352nd St: SR-99 to SR-161	-	-	-	-	-	-	-	-	-	4,000	440	400	4,840
S 320th St @ I-5 SB Ramp	-	-	-	-	-	-	-	-	-	4,000	600	-	4,600
Pacific Highway HOV Lanes Phase IV - SR-509 to S 312th	-	-	-	-	-	-	-	-	-	6,727	1,400	982	9,109
21st Ave SW @ SW 336th St	820	-	291	2,880	3	504	4,498	-	500	-	-	-	500
City Wide Flashing Yellow Lights Installation	-	-	-	-	-	100	100	-	-	100	-	-	100
City Wide Pedestrian Crossing Improvements	-	-	-	-	-	-	-	-	-	200	-	-	200
S 344th Way @ Weyerhaeuser Wy S	-	-	-	-	-	200	200	86	86	-	-	-	172
Federal Lobbyist	-	-	-	-	-	-	-	-	-	-	-	70	70
Transfer to General Fund	-	-	-	-	-	-	-	-	-	-	-	3,800	3,800
Total 2011	\$ 820	\$ 320	\$ 791	\$2,880	\$ 97	\$1,550	\$ 6,458	\$ 186	\$1,486	\$15,497	\$ 2,480	\$ 5,252	\$24,901

2012 Adopted Projects	Sources (in thousands)							Expenses (in thousands)					
	REET	Fuel Tax	Utility Tax	Grants	Mitig Fees	Misc / Trsfrs	Total Sources	Property Aquis	Consult Svcs	Constr	Const Mgmt	Conting / Other	Total Expenses
Annual Transportation System Safety Improvements	-	320	-	-	-	-	320	-	50	270	-	-	320
S 320th St @ 20th Ave S	-	-	-	-	-	-	-	-	250	-	-	-	250
SW 312th St: SR509 - 14th Ave SW	-	-	543	-	81	-	624	167	-	-	-	-	167
Pacific Highway HOV Lanes Phases IV - SR-509 to S 312th Street	-	-	-	-	-	-	-	-	-	200	100	-	300
21st Ave SW @ SW 336th St	-	-	244	-	-	-	244	500	-	3,800	-	-	4,300
South 320th St @ I-5 Bridge Widening	-	-	-	5,000	-	-	5,000	-	5,000	-	-	-	5,000
S 344th Way @ Weyerhaeuser Wy S	-	-	834	-	-	-	834	-	-	862	-	-	862
Federal Lobbyist/Other	-	-	-	-	-	-	-	-	-	-	-	-	70
Total 2012	\$ -	\$ 320	\$1,621	\$5,000	\$ 81	\$ -	\$ 7,022	\$ 667	\$5,300	\$ 5,132	\$ 100	\$ -	\$11,269

306: CAPITAL PROJECT FUND – TRANSPORTATION SYSTEMS
(continued)

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES & OTHER SOURCES									
Grants	\$ 6,174,460	\$ 6,934,702	\$ 6,135,000	\$ 19,343,776	\$ 18,600,448	\$ 2,880,000	\$ 5,000,000	\$ (16,463,776)	-88.5%
Fuel Tax	333,962	322,251	350,000	320,000	320,000	320,000	320,000	-	0.0%
Road/Street Maint Charges	511,065	503,401	-	-	-	-	-	-	n/a
Mitigation Fees	511,393	459,546	180,000	155,000	(91,327)	97,000	81,000	(58,000)	63.5%
Contributions/Miscellaneous	9,097	-	-	-	-	-	-	-	n/a
Interest Earnings	356,808	8,469	-	-	-	-	-	-	n/a
Transfers In:									
General Fund/Utility Tax	1,400,000	3,700,000	1,400,000	-	-	791,000	1,621,000	791,000	n/a
Debt Service Fund - Excess REET	1,500,000	300,000	200,000	1,600,000	1,600,000	820,000	-	(780,000)	-48.8%
SWM CIP Fund	212,778	-	-	285,000	285,000	-	-	(285,000)	-100.0%
CDBG	-	-	-	174,715	174,715	-	-	(174,715)	-100.0%
Total Revenues & Other Sources	\$ 11,009,563	\$ 12,228,369	\$ 8,265,000	\$ 21,878,491	\$ 20,888,836	\$ 4,908,000	\$ 7,022,000	\$ (16,970,491)	-81.2%
EXPENDITURES & OTHER USES									
Capital	15,321,775	7,360,328	10,550,000	37,291,550	11,124,837	21,031,000	11,199,000	(16,260,550)	-146.2%
Transfers Out:									
General Fund	57,156	1,866,218	70,000	70,000	70,000	3,870,000	70,000	3,800,000	5428.6%
Debt Service Fund	-	129,706	-	-	-	-	-	-	n/a
Total Expenditures & Other Uses	\$ 15,378,931	\$ 9,356,252	\$ 10,620,000	\$ 37,361,550	\$ 11,194,837	\$ 24,901,000	\$ 11,269,000	\$ (12,460,550)	-111.3%
Rev Over/(Under) Exp	\$ (4,369,368)	\$ 2,872,117	\$ (2,355,000)	\$ (15,483,059)	\$ 9,693,999	\$ (19,993,000)	\$ (4,247,000)	\$ (4,509,941)	-46.5%
Total Revenues & Other Sources	\$ 11,009,563	\$ 12,228,369	\$ 8,265,000	\$ 21,878,491	\$ 20,888,836	\$ 4,908,000	\$ 7,022,000	\$ (16,970,491)	-81.2%
Total Expenditures & Other Uses	\$ 15,378,931	\$ 9,356,252	\$ 10,620,000	\$ 37,361,550	\$ 11,194,837	\$ 24,901,000	\$ 11,269,000	\$ (12,460,550)	-111.3%
Beginning Fund Balance, 1/1	\$ 17,882,043	\$ 13,512,677	\$ 2,921,430	\$ 16,384,793	\$ 16,384,794	\$ 26,078,793	\$ 6,085,793	\$ 9,694,000	59.2%
Total Ending Fund Balance, 12/31	\$ 13,512,675	\$ 16,384,794	\$ 566,430	\$ 901,734	\$ 26,078,793	\$ 6,085,793	\$ 1,838,793	\$ 5,184,059	19.9%

401: SURFACE WATER MANAGEMENT FUND**PURPOSE/DESCRIPTION:**

The Surface Water Management (SWM) Fund was established to administer and account for all receipts and disbursements related to the City's surface and storm water management system. All service charges are deposited into this Fund for the purpose of paying all or any part of the cost and expense of maintaining and operating surface and storm water management facilities. The SWM Fund is further responsible for the comprehensive management of the City's natural and manmade surface water systems. This involves protecting developed and undeveloped properties from flooding, runoff and water quality problems while continuing to accommodate new residential and commercial growth. The SWM Fund also promotes the preservation of natural drainage systems, protection of fishery resources, and wildlife environment. The SWM Fund is organized into three supporting divisions: Engineering, Water Quality and Maintenance Services.

The following is a summary of the fund's major sources of revenue and primary areas of service.

PRIMARY REVENUE SOURCES

- Surface Water Management fees
- Interest earnings
- Beginning fund balance

PRIMARY EXPENDITURE SERVICES

- Design, construction and inspection of public surface water capital improvement projects
- Establish and update City surface water management codes and regulations
- Water Quality
- Maintenance program for current system

The following tables present a sources and uses summary of the divisions' budgets comprising the SWM Fund. Also included is an expenditure by object summary.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES									
User Fees	\$ 3,312,150	\$ 3,396,445	\$ 3,338,969	\$ 3,338,969	\$ 3,164,969	\$ 3,164,969	\$ 3,164,969	\$ (174,000)	-5.2%
Operating Assessment District	4,199	456	10,000	22,536	12,536	25,536	25,536	3,000	13.3%
Interest Earnings/Other Misc	12,449	2,879	17,075	17,075	5,600	6,000	6,000	(11,075)	-64.9%
Total Operating Revenues	\$ 3,328,798	\$ 3,399,780	\$ 3,366,044	\$ 3,378,580	\$ 3,183,105	\$ 3,196,505	\$ 3,196,505	\$ (182,075)	-5.4%
EXPENDITURES									
Engineering	1,858,419	1,587,105	2,034,998	2,034,522	1,742,264	1,758,840	1,836,279	(275,682)	-13.6%
Water Quality	243,009	230,868	277,509	275,319	275,319	255,236	264,042	(20,083)	-7.3%
Maintenance	752,980	833,476	877,684	877,684	877,684	898,520	917,321	20,836	2.4%
Steel Lake Management	5,999	6,121	10,000	21,994	14,309	13,000	13,000	(8,994)	-40.9%
North Lake Managemetn	-	-	-	12,536	12,536	12,536	12,536	-	0.0%
Total Operating Expenditures	\$ 2,860,407	\$ 2,657,570	\$ 3,200,190	\$ 3,222,054	\$ 2,922,112	\$ 2,938,132	\$ 3,043,178	\$ (283,922)	-8.8%
Oper Rev Over/(Under) Exp	\$ 468,391	\$ 742,210	\$ 165,854	\$ 156,526	\$ 260,993	\$ 258,373	\$ 153,327	\$ 101,847	65.1%
OTHER FINANCING SOURCES									
Transfers, Grants, Etc.	71,442	530,265	-	700,000	908,000	200,000	106,000	(500,000)	-71.4%
Total Other Financing Sources	\$ 71,442	\$ 530,265	\$ -	\$ 700,000	\$ 908,000	\$ 200,000	\$ 106,000	\$ (500,000)	-71.4%
OTHER FINANCING USES									
Grant/Capital/Carry forward/1-Time	12,678	24,939	-	136,226	86,226	200,000	106,000	63,774	46.8%
Debt Service	199,930	198,107	196,283	196,283	196,283	194,459	192,636	(1,824)	-0.9%
Trsfr Out - CIP Fund	1,190,000	-	-	-	-	222,000	230,000	222,000	n/a
Total Other Financing Uses	\$ 1,402,608	\$ 223,046	\$ 196,283	\$ 332,509	\$ 282,509	\$ 616,459	\$ 528,636	\$ 283,950	85.4%
Total Revenues & Other Sources	\$ 3,400,240	\$ 3,930,045	\$ 3,366,044	\$ 4,078,580	\$ 4,091,105	\$ 3,396,505	\$ 3,302,505	\$ 242,836	6.0%
Total Expenditures & Other Uses	\$ 4,263,015	\$ 2,880,616	\$ 3,396,473	\$ 3,554,563	\$ 3,204,620	\$ 3,554,591	\$ 3,571,814	\$ 28	0.0%
Beginning Fund Balance, 1/1	\$ 928,050	\$ 65,276	\$ 165,626	\$ 1,114,703	\$ 1,114,704	\$ 2,001,189	\$ 1,843,103	\$ 886,486	79.5%
Total Ending Fund Bal, 12/31	\$ 65,275	\$ 1,114,705	\$ 135,197	\$ 1,638,720	\$ 2,001,189	\$ 1,843,103	\$ 1,573,794	\$ 204,383	12.5%

401: SURFACE WATER MANAGEMENT FUND

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Expenditure Summary:										
110	Salaries & Wages	\$ 1,122,375	\$ 1,051,319	\$ 1,275,612	\$ 1,243,670	\$ 1,150,788	\$ 1,170,007	\$ 1,182,245	\$ (73,663)	-5.9%
111/1	Temporary Help	85,687	85,771	62,242	62,242	62,242	62,242	62,242	-	0.0%
120	Overtime	4,974	6,635	12,400	12,400	12,400	11,400	11,400	(1,000)	-8.1%
200	Benefits	372,735	368,021	425,440	450,216	425,440	437,709	484,078	(12,507)	-2.8%
310	Supplies	23,113	27,087	26,425	26,425	26,425	26,125	26,125	(300)	-1.1%
36X	Mtc Supplies	6,895	11,517	9,650	9,650	9,650	9,650	9,650	-	0.0%
3XX	Other Opr Supplies	11,387	20,460	9,995	9,995	9,995	27,895	27,895	17,900	179.1%
410	Professional Svcs	28,225	18,092	39,877	64,407	56,722	55,413	55,413	(8,994)	-14.0%
43X	Travel & Training	4,685	1,406	6,865	6,865	6,865	6,865	6,865	-	0.0%
47/42X	Util & Comm	6,990	5,507	7,200	7,200	7,200	8,700	8,700	1,500	20.8%
48X	Repairs & Mtc	219,792	236,686	270,668	270,668	270,668	283,168	283,168	12,500	4.6%
497	Association Dues	1,192	976	1,707	1,707	1,707	1,707	1,707	-	0.0%
4XX	Other Misc Exp	5,722	8,306	12,085	12,085	11,485	11,485	11,485	(600)	-5.0%
51/3X	Intgvtl Svcs/Taxes	313,847	175,475	371,768	371,768	197,768	197,768	197,768	(174,000)	-46.8%
552	Interfund Contributions	1,190,000	-	-	-	-	222,000	230,000	222,000	n/a
600	Capital Outlays	23,608	-	-	-	-	3,500	3,500	3,500	n/a
7/800	Debt Svc Princ & Int	199,930	198,107	196,283	196,283	196,283	194,459	192,636	(1,823)	-0.9%
9XX	IS Charges-M&O	175,682	162,945	196,382	200,882	200,882	198,490	202,606	(2,392)	-1.2%
9XX	IS Charges-Reserves	115,713	119,311	106,838	106,838	106,838	118,723	137,610	11,885	11.1%
910	Intfund Svc Pmts	337,786	358,055	365,036	365,036	365,036	307,285	330,721	(57,751)	-15.8%
Total Opr Expend		\$ 4,250,337	\$ 2,855,677	\$ 3,396,473	\$ 3,418,337	\$ 3,118,394	\$ 3,354,592	\$ 3,465,814	\$ (63,745)	-1.9%
Capital & One-Time Funding:										
	Capital & One-Time	12,678	24,939	-	136,226	86,226	200,000	106,000	63,774	46.8%
Total One-Time Exp		\$ 12,678	\$ 24,939	\$ -	\$ 136,226	\$ 86,226	\$ 200,000	\$ 106,000	\$ 63,774	46.8%
Total Expenditures		\$ 4,263,015	\$ 2,880,616	\$ 3,396,473	\$ 3,554,563	\$ 3,204,620	\$ 3,554,591	\$ 3,571,814	\$ 28	0.0%

402: DUMAS BAY CENTRE

PURPOSE/DESCRIPTION:

The Dumas Bay Centre Fund was established as an Enterprise Fund to specifically account for the revenues and expenses related to the acquisition, capital improvements, maintenance and operations of the City-owned Dumas Bay Centre Facility and Knutzen Family Theatre. The intent of the fund is to recover, primarily through user charges, the costs (expenses, including depreciation) of providing services to the general public on a continuing basis. The fund is accounted for in two distinct parts; the facilities, hotel, conference rooms and the kitchen as one part and the Knutzen Family Theatre as the second part.

The *Dumas Bay Centre* was purchased by the City during the summer of 1993 and upgrades and construction was completed in 1998. Facilities include approximately 12 acres of landscaped waterfront property, 78 bedrooms, a full-service kitchen and small to large meeting rooms and classrooms. Facility services include conference and retreat services, community rentals for events such as weddings and/or wedding receptions, performing arts activities, visual art gallery displays, special events, community education and recreation classes, and food services.

The *Knutzen Family Theatre* provides the community of Federal Way with a quality facility that presents accessible and affordable arts and cultural experiences in a unique and beautiful setting. The Knutzen Family Theatre offers a 234 seat performing arts facility, performance space for local artists and art organizations, production assistance for local arts organizations, performance and cultural arts events, cultural arts classes, technical theater classes, business and special events rentals.

As of July 1, 2009, the Knutzen Family Theatre is managed and operated by Centerstage Theatre Arts. Centerstage has a management and operations contract with the City of Federal Way until June 30th, 2012. With this change in management, the City no longer budgets operational expenditures for Knutzen Family Theatre, the only line items budgeted in 2011 and 2012 is for the management contract and repairs and maintenance. The City still has use of the facility for Parks General Recreation programming.

402: DUMAS BAY CENTRE

The following tables present a sources and uses summary and an expenditure by object summary of the Dumas Bay Centre Fund.

SOURCES AND USES:

Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
			Adopted	Adjusted	Year-end			\$ Chg	% Chg
REVENUES									
Dumas Bay Centre	\$ 494,270	\$ 497,814	\$ 603,786	\$ 603,786	\$ 497,815	\$ 516,318	\$ 522,732	\$ (87,468)	-14.5%
Knutzen Family Theatre	95,351	54,867	102,741	-	-	-	-	-	n/a
CIP Interest Earnings	8,583	1,533	-	-	-	-	-	-	n/a
Total Operating Revenues	\$ 598,204	\$ 554,214	\$ 706,527	\$ 603,786	\$ 497,815	\$ 516,318	\$ 522,732	\$ (87,468)	-14.5%
EXPENDITURES									
Dumas Bay Centre	585,803	588,509	603,785	571,056	576,887	532,869	540,031	(38,187)	-6.7%
Knutzen Family Theatre	278,870	190,932	246,750	86,032	86,032	85,095	85,095	(937)	-1.1%
Total Operating Expenses	\$ 864,673	\$ 779,441	\$ 850,535	\$ 657,088	\$ 662,919	\$ 617,964	\$ 625,126	\$ (39,124)	-6.0%
Rev Over/(Under) Exp	\$ (266,469)	\$ (225,227)	\$ (144,009)	\$ (53,302)	\$ (165,104)	\$ (101,646)	\$ (102,394)	\$ (48,344)	90.7%
OTHER FINANCING SOURCES									
State Grants	1,500	-	1,500	-	-	-	-	-	n/a
Transfers In:									
General Fund	-	70,000	-	-	-	-	-	-	n/a
Utility tax	129,260	128,179	142,509	132,232	132,232	113,000	113,000	(19,232)	-14.5%
Utility tax (from DBC CIP)	-	231,684	-	-	-	-	-	-	n/a
Total Other Financing Sources	\$ 130,760	\$ 429,863	\$ 144,009	\$ 132,232	\$ 132,232	\$ 113,000	\$ 113,000	\$ (19,232)	-14.5%
OTHER FINANCING USES									
Professional Services	-	-	-	70,000	70,000	-	-	(70,000)	-100.0%
Repairs & Maintenance	-	-	-	76,817	-	-	-	(76,817)	-100.0%
Capital Projects	37,194	249,776	-	-	-	-	-	-	n/a
Total Other Financing Uses	\$ 37,194	\$ 249,776	\$ -	\$ 146,817	\$ 70,000	\$ -	\$ -	\$ (146,817)	-100.0%
Total Revenues & Other Sources	\$ 728,964	\$ 984,077	\$ 850,536	\$ 736,018	\$ 630,047	\$ 629,318	\$ 635,732	\$ (106,700)	-14.5%
Total Expenses & Other Uses	\$ 901,867	\$ 1,029,217	\$ 850,535	\$ 803,905	\$ 732,919	\$ 617,964	\$ 625,126	\$ (185,941)	-23.1%
Beginning Fund Balance, 1/1	\$ 397,736	\$ 224,832	\$ -	\$ 179,691	\$ 179,691	\$ 76,817	\$ 88,171	\$ (102,874)	-57.3%
Ending Fund Balance, 12/31	\$ 224,832	\$ 179,691	\$ -	\$ 111,804	\$ 76,817	\$ 88,171	\$ 98,777	\$ (23,633)	n/a

EXPENDITURE BY OBJECT SUMMARY:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Expenditure Summary:										
110	Salaries & Wages	285,877	228,799	312,374	159,968	159,968	153,984	153,984	(5,984)	-3.7%
111/1	Temporary Help	70,191	75,847	63,231	53,000	65,000	53,000	53,000	-	0.0%
120	Overtime	-	-	150	150	150	150	150	-	0.0%
200	Benefits	101,511	85,455	102,530	60,973	60,973	60,346	66,908	(627)	-1.0%
31X	Supplies	106,581	102,074	106,650	102,650	102,886	102,886	102,886	236	0.2%
36X	Mtc Supplies	-	-	200	200	200	200	200	-	0.0%
3XX	Othr Opr Supplies	7,288	2,446	5,550	3,750	3,750	3,750	3,750	-	0.0%
41X	Professional Svcs	94,007	122,941	91,000	142,774	142,774	128,800	128,800	(13,974)	-9.8%
43X	Travel & Training	2,176	1,827	2,700	1,650	1,650	1,650	1,650	-	0.0%
42/47	Utility & Comm	59,874	56,244	55,950	36,300	40,766	32,300	32,300	(4,000)	-11.0%
48X	Repairs & Mtc	50,493	31,300	29,745	35,845	22,538	28,109	28,109	(7,736)	-21.6%
497	Association Dues	475	90	250	100	100	100	100	-	0.0%
4XX	Other Misc Exp	26,723	14,237	14,350	7,150	9,586	9,650	9,650	2,500	35.0%
5XX	Intgvtl Svcs/Taxes	373	8,660	2,200	2,200	2,200	2,200	2,200	-	0.0%
600	Capital Outlays	-	-	1,000	1,000	1,000	1,000	1,000	-	0.0%
9XX	IS Charges-M&O	39,336	30,483	41,929	30,741	30,741	28,139	28,639	(2,602)	-8.5%
9XX	IS Charges-Reserves	4,162	3,074	4,519	2,430	2,430	2,260	2,260	(170)	-7.0%
94X	Capital Contributions	105	-	-	-	-	-	-	-	n/a
910	Intfund Svc Pmts	15,501	15,965	16,206	16,206	16,206	9,440	9,540	(6,766)	-41.7%
Total Opr Expend		\$ 864,673	\$ 779,442	\$ 850,534	\$ 657,087	\$ 662,918	\$ 617,964	\$ 625,126	\$ (39,123)	-6.0%
Capital & One-Time Funding:										
	Capital & One-Time	37,195	249,776	-	146,817	70,000	-	-	(146,817)	-100%
Total One-Time Exp		\$ 37,195	\$ 249,776	\$ -	\$ 146,817	\$ 70,000	\$ -	\$ -	\$ (146,817)	-100.0%
Total Expenditures		\$ 901,868	\$ 1,029,218	\$ 850,534	\$ 803,904	\$ 732,918	\$ 617,964	\$ 625,126	\$ (185,940)	-23.1%

501: RISK MANAGEMENT FUND

PURPOSE/DESCRIPTION:

The Risk Management Fund was established to account for the financial administration of the City's comprehensive risk management/self-insurance program. This Fund assures that the revenues and assets of the City are protected through an established risk control and risk finance program including risk management goals and objectives, a formalized risk assessment process and methodology for reviewing and monitoring of the effectiveness of the risk management program.

Risk management functions include unemployment compensation; property, casualty and general liability; and similar functions. Risk management also provides departments with information and assistance about recommended insurance requirements for various City contracts. Through the safety program, information is provided on how to reduce the risk of injury to employees, the general public and to City owned and leased property. This Fund is funded primarily through user charges allocated to the operating funds based upon the number of budgeted staff, and auto and property premiums.

History of Strategic Reserve Funds

At the end of 1991 the General Fund transferred \$2M to establish the Strategic Reserve Fund. The purpose of this fund was to set aside financial resources to be used to mitigate adverse situations occurring as the result of severe short-term revenue shortfalls or expenditures resulting from emergencies, or as otherwise designated by the City Council.

In 1994, the Strategic Reserve Fund transferred \$300K to establish the Airport Strategic Reserve Fund. The purpose of this fund was to set aside financial resources to contest expansion of the SeaTac International Airport.

In 2001 Council approved to combine the Airport Strategic Reserve (\$300K) and Strategic Reserve Funds (\$1.7M) and transfer the balance to the Risk Management Fund. The \$2M has been reserved in the Risk Management Fund as Strategic Reserve Balance.

Per the budget policies, the City shall establish a Strategic Reserve Fund which shall neither be appropriated nor spent without Council authorization. The purpose of the fund is to provide some fiscal means for the City to respond to potential adversities such as public emergencies, natural disasters or similarly major, unanticipated projects. Funding shall be targeted at not less than five (5) percent of the City's operating expenditures.

The strategic reserve and self-insurance reserve should be replenished as soon as possible and always within three years from the time the reserve is used or falls below the target. Sources to replenish these reserves shall be from undesignated fund balances, deferring non-life safety capital, and operating revenues in this order.

SOURCES AND USES:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj		
				Adopted	Adjusted	Year-end			\$ Chg	% Chg	
Revenue Summary:											
365/6	User Charges	\$ 754,068	\$ 602,066	\$ 686,456	\$ 1,116,146	\$ 1,115,046	\$ 719,573	\$ 749,268	\$ (396,573)	n/a	
361/3	Misc Revenue	174,611	132,528	90,000	90,000	20,000	20,000	20,000	(70,000)	n/a	
Total Revenues		\$ 928,679	\$ 734,594	\$ 776,456	\$ 1,206,146	\$ 1,135,046	\$ 739,573	\$ 769,268	\$ (466,573)	-38.7%	
Expenditure Summary:											
200	Benefits	39,038	181,661	224,825	224,825	224,825	224,825	224,825	-	0.0%	
3XX	Othr Opr Supplies	436	156	-	-	-	-	-	-	n/a	
41X	Professional Svcs	132,810	31,391	-	-	-	-	-	-	n/a	
43X	Travel & Training	-	476	850	850	850	1,200	1,200	350	41.2%	
497	Association Dues	125	125	450	450	450	650	650	200	44.4%	
4XX	Other Misc Exp	512,248	538,082	459,231	459,231	459,231	492,898	522,593	33,667	7.3%	
5XX	Intgvtl Svcs/Taxes	-	-	-	-	-	-	-	-	n/a	
Total Opr Expend		\$ 684,656	\$ 751,891	\$ 685,356	\$ 685,356	\$ 685,356	\$ 719,573	\$ 749,268	\$ 34,217	5.0%	
Capital & One-Time Funding:											
	Capital & One-Time	62,327	-	-	429,690	429,690	300,000	300,000	(129,690)	(0)	
Total One-Time Exp		\$ 62,327	\$ -	\$ -	\$ 429,690	\$ 429,690	\$ 300,000	\$ 300,000	\$ (129,690)	-30.2%	
Total Expenditures		\$ 746,983	\$ 751,891	\$ 685,356	\$ 1,115,046	\$ 1,115,046	\$ 1,019,573	\$ 1,049,268	\$ (95,473)	-8.6%	
	Rev Over/(Under) Exp	\$ 181,696	\$ (17,297)	\$ 91,100	\$ 91,100	\$ 20,000	\$ (280,000)	\$ (280,000)	\$ (371,100)	-407.4%	
	Total Revenues & Other Sources	\$ 928,679	\$ 734,594	\$ 776,456	\$ 1,206,146	\$ 1,135,046	\$ 739,573	\$ 769,268	\$ (466,573)	-38.7%	
	Total Expenses & Other Uses	\$ 746,983	\$ 751,891	\$ 685,356	\$ 1,115,046	\$ 1,115,046	\$ 1,019,573	\$ 1,049,268	\$ (95,473)	-8.6%	
	Begin Retained Earnings, 1/1	\$ 5,173,174	\$ 5,354,870	\$ 5,354,275	\$ 5,337,573	\$ 5,337,573	\$ 5,357,573	\$ 5,077,573	\$ 20,000	0.4%	
	End Retained Earnings, 12/31	\$ 5,354,870	\$ 5,337,573	\$ 5,445,375	\$ 5,428,673	\$ 5,357,573	\$ 5,077,573	\$ 4,797,573	\$ (351,100)	-6.5%	

502: INFORMATION TECHNOLOGY FUND

PURPOSE/DESCRIPTION:

The Information Technology Fund was established to account for all costs and services (study, design, purchase, implement, training, support, upgrade and replacement) associated with the City's information technology (PC, WKS, LAN, WAN, phone, radio, hardware and software). This fund also supports systems and provides services for: the City's Geographical Information Systems (GIS) needs (data collection and maintenance, map productions, data analysis, and development of user friendly GIS applications); World Wide Web (WWW) presence and services such as Internet, Intranet, File Transfer Protocol (FTP), and Simple Mail Transfer Protocol (SMTP); City's electronic Document Management Imaging and Archiving Systems (DMS) implementation and coordination; City's TV broadcast channel programming, systems maintenance and broadcasting (FWTV 21); and cable franchise agreements monitoring and cable customers complaint and service needs.

Information Technology costs are allocated to departments and/or programs based on usage. Replacement reserve charges associated with Information Technology are accumulated based on depreciation schedules, with charges effective in the year following acquisition.

SOURCES AND USES:

Code	Item	2008	2009	2010			2011	2012	11 Adopted - 10 Adj	
		Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
348	User Charges - M&O	\$ 1,579,539	\$ 1,430,306	\$ 1,852,916	\$ 1,716,964	\$ 1,653,964	\$ 1,566,186	\$ 1,611,162	\$ (150,778)	-8.8%
348	User Charges - Reserves	395,069	460,674	448,194	448,694	448,694	452,343	452,436	3,649	0.8%
361	Interest	69,195	20,013	22,000	22,000	10,000	10,000	10,000	(12,000)	-54.5%
365	Capital Contributions	11,735	18,943	-	58,315	58,315	8,638	-	(49,677)	-85.2%
369	Misc Revenue	21,709	46,262	15,000	43,000	43,000	43,000	43,000	-	0.0%
Total Revenues		\$ 2,077,247	\$ 1,976,198	\$ 2,338,110	\$ 2,288,973	\$ 2,213,973	\$ 2,080,167	\$ 2,116,598	\$ -	0.0%
Expenditure Summary:										
110	Salaries & Wages	717,486	745,197	847,296	764,838	689,838	600,008	615,580	(164,830)	-21.6%
111/1	Temporary Help	5,751	8,718	13,650	650	650	22,350	22,350	21,700	3338.5%
120	Overtime	10,155	1,979	500	500	500	500	500	-	0.0%
200	Benefits	215,938	228,239	277,277	256,709	256,709	208,226	233,678	(48,483)	-18.9%
31X	Supplies	33,338	29,935	34,798	34,798	34,798	21,689	21,689	(13,109)	-37.7%
3XX	Othr Opr Supplies	12,088	10,829	23,727	27,127	27,127	23,727	23,727	(3,400)	-12.5%
41X	Professional Svcs	275,334	287,899	295,733	319,205	319,205	348,278	351,278	29,073	9.1%
43X	Travel & Training	8,236	4,011	9,772	9,772	9,772	9,772	9,772	-	0.0%
42/47	Utility & Comm	146,516	140,701	176,571	150,836	150,836	168,931	168,931	18,095	12.0%
48X	Repairs & Mtc	55,416	46,547	56,375	50,125	50,125	61,934	61,934	11,809	23.6%
497	Association Dues	75	490	900	900	900	900	900	-	0.0%
4XX	Other Misc Exp	105	105	100	100	100	100	100	-	0.0%
5XX	Intgvtl Svrs/Taxes	115,205	126,036	127,125	123,525	123,525	124,725	124,725	1,200	1.0%
Total Opr Expend		\$ 1,595,644	\$ 1,630,686	\$ 1,863,824	\$ 1,739,085	\$ 1,664,085	\$ 1,591,140	\$ 1,635,164	\$ (147,945)	-8.5%
Capital & One-Time Funding:										
	Capital & One-Time	324,802	300,223	384,900	464,398	464,398	435,493	411,448	(28,905)	(0)
Total One-Time Exp		\$ 324,802	\$ 300,223	\$ 384,900	\$ 464,398	\$ 464,398	\$ 435,493	\$ 411,448	\$ (28,905)	-6.2%
Total Expenditures		\$ 1,920,446	\$ 1,930,909	\$ 2,248,724	\$ 2,203,483	\$ 2,128,483	\$ 2,026,633	\$ 2,046,612	\$ (176,850)	-8.0%
	Rev Over/(Under) Exp	\$ 156,801	\$ 45,288	\$ 89,386	\$ 85,490	\$ 85,490	\$ 53,534	\$ 69,986	\$ (31,956)	-37.4%
Total Revenues & Other Sources		\$ 2,077,247	\$ 1,976,198	\$ 2,338,110	\$ 2,288,973	\$ 2,213,973	\$ 2,080,167	\$ 2,116,598	\$ (208,806)	-9.1%
Total Expenses & Other Uses		\$ 1,920,446	\$ 1,930,909	\$ 2,248,724	\$ 2,203,483	\$ 2,128,483	\$ 2,026,633	\$ 2,046,612	\$ (176,850)	-8.0%
Begin Retained Earnings, 1/1		\$ 2,813,447	\$ 2,970,248	\$ 2,746,646	\$ 3,015,536	\$ 3,015,536	\$ 3,101,026	\$ 3,154,560	\$ 85,490	2.8%
End Retained Earnings, 12/31		\$ 2,970,248	\$ 3,015,536	\$ 2,836,032	\$ 3,101,026	\$ 3,101,026	\$ 3,154,560	\$ 3,224,546	\$ 53,534	1.7%

503: MAIL AND DUPLICATION SERVICES FUND**PURPOSE/DESCRIPTION:**

The Mail and Duplication Fund was established to account for duplication and postage for all City departments. All costs associated with providing these services, including the accumulation of replacement reserves, shall be a cost of this Fund. Mail and duplication user charges are allocated to the operating funds based on copier and postage usage.

SOURCES AND USES:

Code	Item	2008 Actual	2009 Actual	2010			2011 Adopted	2012 Adopted	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end			\$ Chg	% Chg
Revenue Summary:										
348	User Charges - M&O	\$ 148,522	\$ 130,732	\$ 146,156	\$ 141,156	\$ 143,256	\$ 144,056	\$ 144,056	\$ -	0.0%
348	User Charges - Reserves	31,843	38,031	53,589	53,589	53,589	38,031	38,031	-	0.0%
361	Interest	6,142	1,824	2,100	2,100	-	-	-	-	0.0%
3XX	Misc Revenue	4,224	4,400	-	-	-	-	-	-	n/a
Total Revenues		\$ 190,731	\$ 174,987	\$ 201,845	\$ 196,845	\$ 196,845	\$ 182,087	\$ 182,087	\$ -	0.0%
Expenditure Summary:										
31X	Supplies	26,223	20,609	18,435	18,435	18,435	17,650	17,650	(785)	-4.3%
42/47	Utility & Comm	81,249	83,140	79,221	79,221	79,221	79,706	79,706	485	0.6%
48X	Repairs & Mtc	40,749	37,991	40,900	34,500	35,900	36,800	36,800	2,300	6.7%
4XX	Other Misc Exp	-	-	1,200	2,600	1,200	1,400	1,400	(1,200)	-46.2%
Total Opr Expend		\$ 148,221	\$ 141,740	\$ 139,756	\$ 134,756	\$ 134,756	\$ 135,556	\$ 135,556	\$ 800	0.6%
Capital & One-Time Funding:										
	Capital & One-Time	17,642	-	8,500	8,500	8,500	73,500	72,500	65,000	764.7%
Total One-Time Exp		\$ 17,642	\$ -	\$ 8,500	\$ 8,500	\$ 8,500	\$ 73,500	\$ 72,500	\$ 65,000	764.7%
Total Expenditures		\$ 165,863	\$ 141,740	\$ 148,256	\$ 143,256	\$ 143,256	\$ 209,056	\$ 208,056	\$ 65,800	45.9%
	Rev Over/(Under) Exp	\$ 24,868	\$ 33,247	\$ 53,589	\$ 53,589	\$ 53,589	\$ (26,969)	\$ (25,969)	\$ (80,558)	-150.3%
	Total Revenues & Other Sources	\$ 190,731	\$ 174,987	\$ 201,845	\$ 196,845	\$ 196,845	\$ 182,087	\$ 182,087	\$ (14,758)	-7.5%
	Total Expenses & Other Uses	\$ 165,863	\$ 141,740	\$ 148,256	\$ 143,256	\$ 143,256	\$ 209,056	\$ 208,056	\$ 65,800	45.9%
	Begin Retained Earnings, 1/1	\$ 235,931	\$ 260,797	\$ 321,107	\$ 294,042	\$ 294,044	\$ 347,633	\$ 320,664	\$ 53,591	18.2%
	End Retained Earnings, 12/31	\$ 260,799	\$ 294,044	\$ 374,696	\$ 347,631	\$ 347,633	\$ 320,664	\$ 294,695	\$ (26,967)	-7.8%

504: FLEET AND EQUIPMENT FUND

PURPOSE/DESCRIPTION:

The Fleet and Equipment Fund was established to account for all costs associated with operating, maintaining and replacing the City's non-proprietary owned vehicles and other motorized equipment. This Fund shall own and depreciate all non-proprietary fund assets of this nature. Fleet and equipment user charges are allocated to the operating funds based on insurance premiums, gasoline usage, and repairs and maintenance history.

SOURCES AND USES:

Code	Item	2008 Actual	2009 Actual	2010			2011	2012	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
348	User Charges - M&O	\$ 955,574	\$ 717,445	\$ 1,047,566	\$ 1,049,379	\$ 1,049,379	\$ 984,348	\$ 982,003	\$ (65,031)	n/a
348	User Charges - Reserves	954,307	1,121,386	1,049,987	1,142,153	1,142,153	1,154,784	1,195,603	12,631	n/a
361	Interest	68,736	23,401	24,000	24,000	10,000	10,000	10,000	(14,000)	n/a
365	Capital Contributions	51,405	50,165	-	44,476	44,476	-	-	(44,476)	n/a
387	RE Transfer	62,327	-	-	-	-	-	-	-	n/a
395	FA Sale	16,669	25,856	-	-	-	-	4,579	-	n/a
339	Grants	-	-	-	-	-	30,000	20,000		
Total Revenues		\$ 2,109,018	\$ 1,938,253	\$ 2,121,553	\$ 2,260,008	\$ 2,246,008	\$ 2,179,132	\$ 2,212,185	\$ (110,876)	-4.9%
Expenditure Summary:										
110	Salaries & Wages	32,288	29,173	30,517	28,830	28,830	29,064	29,064	234	0.8%
200	Benefits	8,648	7,966	8,472	8,472	8,472	8,207	9,042	(265)	-3.1%
31X	Supplies	44,485	31,123	23,100	23,100	23,100	23,100	23,100	-	0.0%
3XX	Othr Opr Supplies	457,126	331,705	356,437	356,437	356,437	357,637	357,637	1,200	0.3%
43X	Travel & Training	21	-	-	-	-	-	-	-	n/a
48X	Repairs & Mtc	258,587	276,519	438,697	442,197	442,197	449,397	449,397	7,200	1.6%
497	Association Dues	-	100	-	-	-	-	-	-	n/a
4XX	Other Misc Exp	12,546	984	-	-	-	-	-	-	n/a
5XX	Intgvtl Srvs/Taxes	427	26	350	350	350	350	350	-	0.0%
600	Capital Outlays	873	20,041	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	1,920	8,145	56,993	56,993	56,993	57,593	57,593	600	1.1%
Total Opr Expend		\$ 816,920	\$ 705,782	\$ 914,566	\$ 916,379	\$ 916,379	\$ 925,348	\$ 926,183	\$ 8,969	1.0%
Capital & One-Time Funding:										
	Capital & One-Time	929,746	233,154	637,291	822,598	972,598	899,103	783,594	76,505	0
Total One-Time Exp		\$ 929,746	\$ 233,154	\$ 637,291	\$ 822,598	\$ 972,598	\$ 899,103	\$ 783,594	\$ 76,505	9.3%
Total Expenditures		\$ 1,746,666	\$ 938,936	\$ 1,551,857	\$ 1,738,977	\$ 1,888,977	\$ 1,824,451	\$ 1,709,777	\$ 85,474	4.9%
Rev Over/(Under) Exp		\$ 362,352	\$ 999,318	\$ 569,696	\$ 521,031	\$ 357,031	\$ 354,681	\$ 502,408	\$ (166,350)	-31.9%
Total Revenues & Other Sources		\$ 2,109,018	\$ 1,938,253	\$ 2,121,553	\$ 2,260,008	\$ 2,246,008	\$ 2,179,132	\$ 2,212,185	\$ (80,876)	-3.6%
Total Expenses & Other Uses		\$ 1,746,666	\$ 938,936	\$ 1,551,857	\$ 1,738,977	\$ 1,888,977	\$ 1,824,451	\$ 1,709,777	\$ 85,474	4.9%
Begin Retained Earnings, 1/1		\$ 2,929,457	\$ 3,291,809	\$ 3,772,666	\$ 4,291,127	\$ 4,291,127	\$ 4,648,158	\$ 5,002,839	\$ 357,031	8.3%
End Retained Earnings, 12/31		\$ 3,291,809	\$ 4,291,127	\$ 4,342,362	\$ 4,812,158	\$ 4,648,158	\$ 5,002,839	\$ 5,505,247	\$ 190,681	4.0%

505: BUILDING AND FURNISHINGS FUND

PURPOSE/DESCRIPTION:

The Building and Furnishings Fund was established to account for all costs associated with the maintenance and operation of City Hall, Evidence Building, and Steel Lake Maintenance Facility. Maintenance/operation costs and replacement reserves are charged to this fund which is funded primarily through user fees allocated to the operating funds based upon the number of staff assigned to the facility.

SOURCES AND USES:

Code	Item	2008 Actual	2009 Actual	2010			2011	2012	11 Adopted - 10 Adj	
				Adopted	Adjusted	Year-end	Adopted	Adopted	\$ Chg	% Chg
Revenue Summary:										
348	User Charges - M&O	\$ 445,339	\$ 294,267	\$ 442,494	\$ 439,770	\$ 439,770	\$ 445,312	\$ 446,425	\$ 5,542	n/a
348	User Charges - Reserves	98,445	108,798	98,900	98,900	98,900	105,634	105,634	6,734	n/a
361	Interest Earnings	25,679	7,588	1,200	1,200	1,200	-	-	(1,200)	n/a
3XX	Transfer In-Capital Proj.	-	-	-	151,300	151,300	-	-	(151,300)	n/a
36X	Misc Revenue	68,226	9,853	-	-	-	-	-	-	n/a
39X	FA Sale	132	-	-	-	-	-	-	-	
Total Revenues		\$ 637,821	\$ 420,507	\$ 542,594	\$ 691,170	\$ 691,170	\$ 550,946	\$ 552,059	\$ (140,224)	-20.3%
Expenditure Summary:										
110	Salaries & Wages	56,881	11,240	27,953	25,229	25,229	27,162	27,504	1,933	7.7%
111/I	Temporary Help	8,798	5,929	-	-	-	-	-	-	n/a
120	Overtime	1,996	8	-	-	-	-	-	-	n/a
200	Benefits	17,152	5,133	6,706	6,706	6,706	7,113	7,886	407	6.1%
31X	Supplies	27,861	18,861	20,964	20,964	20,964	23,964	23,964	3,000	14.3%
36X	Mtc Supplies	3,807	4,191	2,560	2,560	2,560	4,325	4,325	1,765	68.9%
3XX	Othr Opr Supplies	1,553	302	520	520	520	520	520	-	0.0%
41X	Professional Svcs	91,876	64,123	64,767	64,767	64,767	64,767	64,767	-	0.0%
42/47	Utility & Comm	203,787	212,040	234,410	234,410	234,410	229,645	229,645	(4,765)	-2.0%
48X	Repairs & Mtc	51,983	57,546	79,815	79,815	79,815	81,815	81,815	2,000	2.5%
497	Association Dues	199	229	-	-	-	-	-	-	n/a
4XX	Other Misc Exp	2,485	1,717	-	-	-	-	-	-	n/a
Total Opr Expend		\$ 468,379	\$ 381,318	\$ 437,695	\$ 434,971	\$ 434,971	\$ 439,311	\$ 440,426	\$ 4,340	1.0%
Capital & One-Time Funding:										
	Capital & One-Time	98,978	4,712	6,000	6,000	6,000	71,868	6,000	65,868	11
Total One-Time Exp		\$ 98,978	\$ 4,712	\$ 6,000	\$ 6,000	\$ 6,000	\$ 71,868	\$ 6,000	\$ 65,868	1097.8%
Total Expenditures		\$ 567,357	\$ 386,030	\$ 443,695	\$ 440,971	\$ 440,971	\$ 511,179	\$ 446,426	\$ 70,208	15.9%
	Rev Over/(Under) Exp	\$ 70,464	\$ 34,477	\$ 98,899	\$ 250,199	\$ 250,199	\$ 39,767	\$ 105,633	\$ (210,432)	-84.1%
Total Revenues & Other Sources		\$ 637,821	\$ 420,507	\$ 542,594	\$ 691,170	\$ 691,170	\$ 550,946	\$ 552,059	\$ (140,224)	-20.3%
Total Expenses & Other Uses		\$ 567,357	\$ 386,030	\$ 443,695	\$ 440,971	\$ 440,971	\$ 511,179	\$ 446,426	\$ 70,208	15.9%
	Begin Retained Earnings, 1/1	\$ 1,099,822	\$ 1,170,286	\$ 1,117,328	\$ 1,204,762	\$ 1,204,762	\$ 1,454,962	\$ 1,494,729	\$ 250,200	20.8%
	End Retained Earnings, 12/31	\$ 1,170,286	\$ 1,204,762	\$ 1,216,227	\$ 1,454,961	\$ 1,454,961	\$ 1,494,729	\$ 1,600,362	\$ 39,767	2.7%

I. Overview

The Capital Investment Plan presents current and planned public improvements that are considered as the most important within the six-year planning horizon. Project costs are appropriated up to and include 2012. Project costs and the proposed allocation of future resources beyond the current 2011-2012 biennium are proposed as an integral part of the plan and will be reviewed and updated during each subsequent biennium.

CIP Programs

The Federal Way CIP projects are organized into three program areas: Parks System; Surface Water Management System; and Transportation System.

Definition

The City defines a CIP Project to be any project that possesses all of the following characteristics:

- ♦ Exceeds an estimated cost of \$25,000;
- ♦ Involves new physical construction, reconstruction, replacement of an existing system or acquisition of land or structures; and
- ♦ Is funded by the City, in whole or in part, or involves no City funds but is the City's responsibility for implementation, such as a 100% grant-funded project.

The project budget is an estimate of the resources required to take a project from beginning to completion. The continuation of fully funded projects while affects the work load, are not repeated in the Plan document.

Maintenance and Operating Impact

In addition to providing estimated capital costs, staff is also required to assess estimated maintenance and operating expenditures. It is the City's policy that Capital Projects will not be funded without the funding for on going M&O also being identified. M&O costs are incorporated into operating budget when the construction funding is approved and the implementation of the project is ascertained.

II. CAPITAL FINANCING SOURCES

Federal Way relies on a variety of sources for financing capital investments.

1. General Fund Savings –The savings occur when revenue collection exceeds budget projection and/or city expenditures are less than the amount budgeted. Based on the tight operating budget projected over the next six years, we do not anticipate any amount from this source.
2. Voter-Approved Bonds – This is an important mechanism to finance capital investments for all government entities. With super-majority voter approval, Washington cities could levy additional property tax for capital purposes. The City has \$107 million in non-voted bond capacity (which does not provide new revenue to pay for the bonds); \$86 million in voter-approved general purpose bond capacity; and \$216 million in voter-approved open space and park bond capacity as of December 31, 2010.

Because the super-majority voter approval is difficult to obtain, only those projects with high level of community support would have a chance to be funded with this source.

3. Utility Tax – The City levies a 7.75% utility tax to fund the Capital Investment Plan projects and associated M&O, Police and Community Safety Improvement Voter Package and General Fund ongoing operations. Of the 7.75% utility tax rate, Council designated a total of 2.00% to Capital (1.00% to Arterial Streets Overlay and 1.00% to Transportation Projects).

Utility tax collects projected in 2011-12 is allocated to capital improvement projects as follows:

- Arterial Streets Overlay – \$1,011K in 2011 and \$1,021K in 2012
- Transportation CIP – \$791K in 2011 (\$820K backfilled by REET)and \$1,621K in 2012

Note – the adopted budget includes a one-time \$600K reduction in utility tax funding in each year of 2011-2012 to provide additional General Fund support on a one-time basis.

4. REET – The City receives a 0.5% Real Estate Excise Tax from real estate transactions in the city. This revenue is restricted by law and can only be used for capital projects that are identified in the city's Capital Investment Plan.

Currently REET revenue is budgeted at \$900K in each year of 2011 and 2012. Approximately \$40K is needed annually for cash management and fiscal agent cost, which leaves approximately \$860K for other capital project needs.

REET collections projected in 2011-2012 combined with prior year ending fund balance is allocated as follows:

- Valley Communications Debt Service – approximately \$208K in each year of 2011 and 2012;
- Parks CIP - \$100K in each year of 2011 and 2012;
- Transportation CIP – \$820K in 2011 (backfill utility tax); and
- SCORE Debt Service - \$925K in 2012.

5. Grants –Federal Way is actively pursuing grants and has been successful in many. These include grants from federal, state, county level, and other public/private donations. During 1992 – 2010 grants provided 60% of Transportation Project funding to improve the capacity or traffic flow of major corridors in the region. To a lesser degree, grants are also available for parks, facility improvements, and surface water projects.

6. Mitigation/Impact Fee –The City currently collects impact fees based on the State Environmental Protection Act (SEPA) for parks and surface water management systems. This revenue source is collected and restricted for specific areas to mitigate the cumulative impacts of new growth and development in the City. Beginning July 1, 2010 the impact fee for transportation changed from SEPA based to Growth Management Act (GMA) based. This change allows for better predictability to developers in development costs and more flexibility for the City on the location and types of projects that can be funded by the fees collected.

The mitigation fee has not contributed significantly in past capital investments.

7. User Fee – This revenue source is defined as a payment of a fee for receiving public services by the person benefiting from those services. Currently only the Surface Water Utility generates sufficient user fees to support its capital program needs.

III. PLANNED INVESTMENTS

The projected investment programs for the next six years total \$241.8 million, consists of: \$231.5 million in transportation projects, \$4.4 million in Parks Projects, and \$7.3 million in Surface Water projects.

Project Prioritization

With limited existing revenue streams, the City Council established the following funding priorities for these projects. The top priority is given to those projects leveraging local resources with substantial grants.

Under this priority, the transportation projects are further refined by those projects required in the near future to meet the mandate of the Growth Management Act (Priority 1 projects), or those projects will be needed to meet the mandate in the future (priority 2 projects). Priority 3 transportation projects are those local projects that do not compete well for regional and federal grants.

Leveraging local funds is also the top priority for parks/open space projects. Following this priority, priority 2 is given to neighborhood parks, and priority 3 is for large, community wide or regional parks.

Surface Water projects are prioritized primarily by the importance of the project to insure property and community safety.

IV. 2011-12 FUNDING RECOMMENDATION

The Adopted Capital Funding Plan totals \$37.80 million in 2011-12.

- a. Invest \$1.47M in Parks improvements by providing new funding in 2011-12 totaling \$550K (\$200K from REET and \$350K from utility tax), \$308K from grants/contributions and \$180K from reallocating projects. Key projects in 2011-2012 include

annual playground repair and replacement program, major maintenance and improvements to existing park facilities, trail and pedestrian access improvements, and Sacajawea Soccer Field Improvements.

- b. Invest \$1.03M in Surface Water Management improvements by using \$710K in user fees combined with \$316K in grants and contributions. Adopted projects include annual small capital improvements improvements, West Hylebos basin land acquisition and water quality retrofits. These projects are fully funded by grants and user fees and do not require any rate increases.
- c. Implement \$35.30M in Transportation improvements by providing new funding in 2011-12 totaling \$16.5M including: utility tax of \$1,802K in 2011 and \$2,642K in 2012; REET (backfills utility tax) of \$820K in 2011; fuel tax of \$820K per year; grants anticipated of \$2,880K in 2011 and \$5,000K in 2012; mitigation fees of \$97K in 2011 and \$81K in 2012; and unappropriated CIP funds of \$1,554K.

Projects funded in prior years accounts for \$19.3M and includes: South 348th Street at 1st Ave South (\$240K); South 352nd Street at SR99 to SR161 (\$4,840K); South 320th St at I-5 Southbound Ramp (\$4,600K); Pacific Highway HOV Lanes Phase IV at SR509 to South 312th (\$9,409K); and City-wide Pedestrian Crossing Improvements (\$200K).

2011-12 funded projects accounts for \$16.3M and includes: Annual Asphalt Overlay Program (\$3,036K); Annual Transportation System Safety Improvement (\$640K); South 320th Street at 20th Ave South (\$500K); SW 312th St at SR509 to 14th Avenue SW (\$667K); 10th Ave SW Improvement: SW Campus Drive – SW 344th Street (\$200K); 21st Avenue SW at SW 336th Street (\$4,800K of which \$2,880K is pending grant award); City-wide Flashing Yellow Light Installation (\$100K); South 320th Street at I-5 Bridge Widening (\$5,000K pending grant award); and South 344th Way at Weyerhaeuser Way South (\$1,034K).

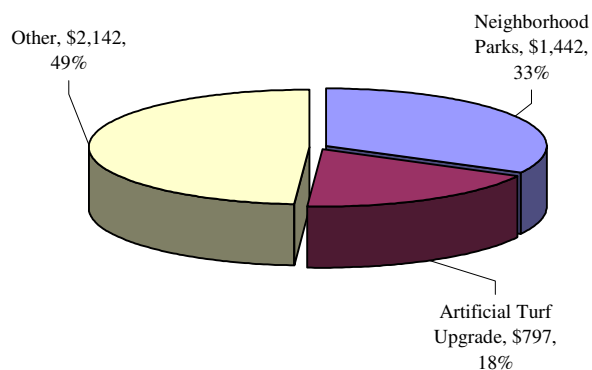
V. 2011-12 ADOPTED PROJECTS

Fund	Project	2011	2012
<u>302 - Municipal Facilities</u>			
		\$ -	\$ -
<u>303 - Parks</u>			
	Annual Playground Repair & Replacement Program.....	\$ 100,000	\$ 150,000
	Major Maintenance & Improvements to Existing Park Facilities.....	143,000	50,000
	Sacajawea Soccer Field Improvements.....	675,000	75,000
	Trail and Pedestrian Access Improvements.....	100,000	100,000
	Celebration Park Maintenance Building.....	72,000	-
	Subtotal	1,090,000	375,000
<u>304 - Surface Water Management</u>			
	Small CIP - Annual Program.....	222,000	230,000
	West Hylebos Basin Land Acquisition.....	-	400,000
	Water Quality Retrofits.....	58,000	116,000
	Subtotal	280,000	746,000
<u>102/306 - Transportation Systems</u>			
102	Annual Overlay Program.....	\$ 1,513,000	\$ 1,523,000
001	Annual Transportation System Safety Improvements.....	320,000	320,000
135	South 348th Street @ 1st Avenue South.....	240,000	-
139	South 320th Street @ 20th Avenue South.....	250,000	250,000
142	SW 312th St @ SR509 - 14th Ave SW.....	500,000	167,000
146	10th Avenue SW Improvements: SW Campus Drive - SW 344th Street..	200,000	-
151	South 352nd Street: SR99 to SR161.....	4,840,000	-
156	South 320th Street @ I-5 Southbound Ramp.....	4,600,000	-
159	Pacific Highway HOV Lanes Phase IV - SR509 to South 312th.....	9,109,000	300,000
170	21st Avenue SW @ SW 336th Street.....	500,000	4,300,000
172	City-Wide Flashing Yellow Lights Installation.....	100,000	-
177	South 320th St @ I-5 Bridge Widening.....	-	5,000,000
178	City-Wide Pedestrian Crossing Improvements.....	200,000	-
180	South 344th Way @ Weyerhaeuser Way South.....	172,000	862,000
	Subtotal	22,544,000	12,722,000

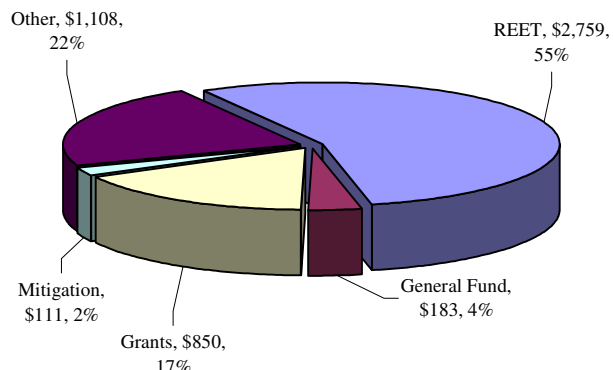
6-YEAR CAPITAL IMPROVEMENT PLAN - PARKS

(dollars in thousands)

Total Project Costs \$4.2 Million



Total Funding Sources \$4.9 Million



Funding Sources By Year	L-T-D Thru 2010	Adopted		Planned				Total
		2011	2012	2013	2014	2015	2016	
Real Estate Excise Tax	\$ 1,559	\$ 100	\$ 100	\$ 100	\$ 300	\$ 300	\$ 300	\$ 2,759
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	170	175	175	200	-	-	-	720
GO Bond	-	-	-	-	-	-	-	-
General Fund	183	-	-	-	-	-	-	183
Misc./Transfers	208	180	-	-	-	-	-	388
Subtotal City Sources	\$ 2,120	\$ 455	\$ 275	\$ 300	\$ 300	\$ 300	\$ 300	\$ 4,050
Grants/Contributions Received	385	153	155	157	-	-	-	850
Mitigation Funds Received	111	-	-	-	-	-	-	111
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 2,616	\$ 608	\$ 430	\$ 457	\$ 300	\$ 300	\$ 300	\$ 5,011

Project By Year:

Priority	Project Name	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Total
1	Annual Playground Repair and Replacement Program	592	100	150	150	150	150	150	1,442
1	Major Maintenance & Improvements to Existing Park Facilities	624	143	50	150	150	150	150	1,417
1	Sacajawea Soccer Field Improvements	47	675	75	-	-	-	-	797
2	Trail and Pedestrian Access Improvements	3	100	100	157	-	-	-	360
	Celebration Park Maintenance Building	293	72	-	-	-	-	-	365
Total Project Costs		\$ 1,559	\$ 1,090	\$ 375	\$ 457	\$ 300	\$ 300	\$ 300	\$ 4,381
Project Impact on M&O Costs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

- Priority 1 = Projects addressing Safety and Service
 Priority 2 = Projects addressing Park Plan Core Values
 Priority 3 = Long Range Planning Projects

CAPITAL IMPROVEMENT PLAN - PARKS

Project Name:	Annual Playground Repair and Replacement Program		
Project Number:	1	Priority:	1
Project Account Number:	303-7100-132	Planning Area:	All
Project Description: Project funding is to replace old playgrounds and park equipment that are unsafe or in poor condition with new equipment, repair broken or vandalized equipment, and provide new playgrounds where needed. 2011 - Olympic View 2012 - Steel Lake Funland			
Prior Council Review/Approval:			

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Project Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	5	-	-	-	-	-	-	5
Construction	520	100	150	150	150	150	150	1,370
Inspection	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Transfer out	67	-	-	-	-	-	-	67
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 592	\$ 100	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 1,442

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Project Total
Real Estate Excise Tax	\$ 421	\$ 100	\$ 100	\$ -	\$ 150	\$ 150	\$ 150	\$ 1,071
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	60	-	50	150	-	-	-	260
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	111	-	-	-	-	-	-	111
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 592	\$ 100	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 1,442

Impact on Operating Funds	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – PARKS

Project Name:	Major Maintenance & Improvements to Existing Park Facilities		
Project Number:	9	Priority:	1
Project Account Number:	303-7100-129	Planning Area:	All
Project Description: Many parks facilities are 15-30 years old and are in declining condition. The Major Maintenance program, funds repair or replacement of existing facilities such as trails, athletic courts, landscaping, parking, equipment, monument sign upgrade, tennis court resurface, Sport field relamping, backstops and other necessary upgrades or repairs.			
Prior Council Review/Approval:			

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Project Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	6	-	-	-	-	-	-	6
Construction	564	143	50	150	150	150	150	1,357
Inspection	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Transfer to General Fund	54	-	-	-	-	-	-	54
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 624	\$ 143	\$ 50	\$ 150	\$ 150	\$ 150	\$ 150	\$ 1,417

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Project Total
Real Estate Excise Tax	\$ 511	\$ -	\$ -	\$ 100	\$ 150	\$ 150	\$ 150	\$ 1,061
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	110	\$ 50	\$ 50	50	-	-	-	260
GO Bond	-	-	-	-	-	-	-	-
General Fund	96	-	-	-	-	-	-	96
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 717	\$ 50	\$ 50	\$ 150	\$ 150	\$ 150	\$ 150	\$ 1,417

Impact on Operating Funds	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – PARKS

Project Name:	Sacajawea Soccer Field Improvements		
Project Number:	12	Priority:	1
Project Account Number:	303-7100-138	Planning Area:	E
<p>Project Description:</p> <p>Sacajawea Park is a community park that supports athletic use as well as passive pursuits. The park was built in the early 1970's and all athletic fields and recreation facilities on the site are in declining conditions.</p> <p>A new master plan was completed in 2006, however current economic conditions will not allow for sufficient funds to complete the entire Master plan. Staff recommends reallocating remaining funds from a completed Saghalie project and other underfunded projects to improve drainage and replace the artificial turf on the soccer field. This artificial turf field is heavily used and has reached its useful life.</p> <p>Transfer in from Project 143 Lakota: \$100,000</p> <p>Transfer in from Project 133 BMX Bike Facility: \$10,000</p>			
Prior Council Review/Approval:			

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Project Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	47	-	-	-	-	-	-	47
Construction	-	675	75	-	-	-	-	750
Inspection	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Transfer out	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 47	\$ 675	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ 797

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Project Total
Real Estate Excise Tax	\$ 487	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 487
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	125	75	-	-	-	-	200
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	110	-	-	-	-	-	110
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 487	\$ 235	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ 797

Impact on Operating Funds	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – PARKS

Project Name:	Trail and Pedestrian Access Improvements		
Project Number:	14	Priority:	2
Project Account Number:	303-7100-141	Planning Area:	All
<p>Project Description:</p> <p>Plan and implement a new city-wide Trail and Pedestrian Access Improvement Program. The three major program components identified for 2008-2014 are:</p> <ol style="list-style-type: none"> 1. Develop trail and parks map for neighborhoods, and supporting signage. 2. Trail Master Plan - Develop plan for city-wide trail and pedestrian access improvements. 3. Design and install trail improvements and connections identified in master planning process and connecting from city trails to regional trail systems. <p style="text-align: center;">Voters approved the King County Prop 2 Levy annually to 2014</p>			
<p>Prior Council Review/Approval:</p>			

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Project Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	-	-	-	-	-	-
Construction	-	100	100	157	-	-	-	357
Inspection	-	-	-	-	-	-	-	-
Project Management	3	-	-	-	-	-	-	3
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 3	\$ 100	\$ 100	\$ 157	\$ -	\$ -	\$ -	\$ 360

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Project Total
Real Estate Excise Tax	\$ 140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contrib Received/KC Levy	385	153	155	157	-	-	-	850
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 525	\$ 153	\$ 155	\$ 157	\$ -	\$ -	\$ -	\$ 990

Impact on Operating Funds	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – PARKS

Project Name:	Celebration Park Maintenance Building		
Project Number:		Priority:	
Project Account Number:	303-7100-147	Planning Area:	
Project Description: Complete storage loft in maintenance building, add restroom, electrical improvements and construct fencing and security. Transfer in from Project 139 Saghalie Park: \$48,000 Transfer in from Unallocated Parks CIP: \$22,000			

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Project Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	36	-	-	-	-	-	-	36
Construction	257	72	-	-	-	-	-	329
Inspection	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Transfer out	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 293	\$ 72	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 365

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

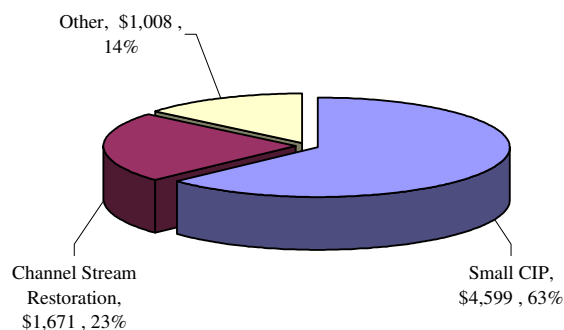
CIP Funds - Resources	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Project Total
Real Estate Excise Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	87	-	-	-	-	-	-	87
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfer	208	70	-	-	-	-	-	278
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 295	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 365

Impact on Operating Funds	L-T-D Thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

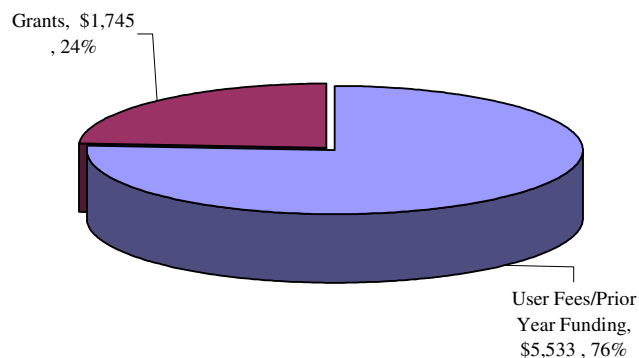
6-YEAR CAPITAL IMPROVEMENT PLAN - SURFACE WATER MANAGEMENT

(dollars in thousands)

Total Project Costs \$7.3 Million



Total Funding Sources \$7.3 Million



Sources and Uses		L-T-D thru 2010	Adopted		Planned				Total
			2011	2012	2013	2014	2015	2016	
	User Fee (pay-as-you-go)/Prior year Funding	3,573	280	430	488	246	254	262	\$ 5,533
	Real Estate Excise Tax	-	-	-	-	-	-	-	-
	Fuel Tax	-	-	-	-	-	-	-	-
	Utility Tax	-	-	-	-	-	-	-	-
	Bond Proceeds	-	-	-	-	-	-	-	-
	General Fund	-	-	-	-	-	-	-	-
	Grants/Contributions Received	845	-	-	-	-	-	-	845
	Mitigation Funds Received	-	-	-	-	-	-	-	-
	Grants/Contributions Anticipated	-	-	316	584	-	-	-	900
	Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
	Misc./Transfers	-	-	-	-	-	-	-	-
Total CIP Resources		\$ 4,418	\$ 280	\$ 746	\$ 1,072	\$ 246	\$ 254	\$ 262	\$ 7,278
No.	Project Name								
0	Small CIP -- Annual Program	\$ 3,147	\$ 222	\$ 230	\$ 238	\$ 246	\$ 254	\$ 262	\$ 4,599
1	West Hylebos Basin Land Acquisition	1,271	-	400	-	-	-	-	1,671
2	Water Quality Retrofits	-	58	116	834	-	-	-	1,008
Total Projects		\$ 4,418	\$ 280	\$ 746	\$ 1,072	\$ 246	\$ 254	\$ 262	\$ 7,278
Unfunded Needs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Project Impact on M&O Costs		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – SURFACE WATER MANAGEMENT

Project Name:	Small CIP -- Annual Program
Project Number:	0
Project Account:	304-3100-111
Project Description:	Includes miscellaneous small capital projects and major maintenance work to be completed by a combination of contractors and city maintenance forces. Specific projects anticipated include: Redondo Creek Headwaters Restoration- (1700 Block to S. 292nd Vic.) - This project would restore and stabilize the eroded Redondo Creek stream channel between the headwaters at the 1700 block and approximately 200 feet easterly of 13th Avenue South. Work would include installing an HDPE liner into a corroded 36" metal culve. S. 336th Street Vic. Drainage Improvements (3300 Block to 3600 Block) - This project will replace a severely undersized and failing 6-inch drain tile installed in the 1960's with a larger line to drain a shallow closed depression located within a residential neighborhood between 33rd Pl. S. and 35th Avenue S., approximately 150 feet north of S. 336th Street. E. Branch Joes Creek Restoration- SW 325th St. to SW 338th St. - The project site is located between SW 338th Street and SW 325th Street. The actual work area of approximately 2,320 feet in length is only a portion of this entire channel reach. Proposed wc
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	-	-	-	-	-	-
Construction	3,147	222	230	238	246	254	262	4,599
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 3,147	\$ 222	\$ 230	\$ 238	\$ 246	\$ 254	\$ 262	\$ 4,599

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)/Prior year Funding	\$ 3,147	222	230	238	246	254	262	\$ 4,599
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 3,147	\$ 222	\$ 230	\$ 238	\$ 246	\$ 254	\$ 262	\$ 4,599

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – SURFACE WATER MANAGEMENT

Project Name:	West Hylebos Basin Land Acquisition
Project Number:	1
Project Account:	304-3100-256
Project Description:	<p>Utilize SWM matching funds to acquire properties in the West Hylebos Stream Corridor with King County Conservation Futures funds. This project results from grant monies originally identified for the SWM project 304-3100-250-596-42 (S. 373rd ST. restoration) and moved with Council approval to other properties in the basin that will result in protecting and preserving high quality habitat land. Some parcels have had SWM stream restoration activities conducted upon them in the past.</p> <p>Funding: City KC CFT \$400K \$320K no match required \$400K match required \$87k \$87k remaining grant funding \$132k \$132k match required (T. Enticknap property) \$258k \$258k match required (D. Bridges Properties)</p> <p>Total land acq. funds available: \$1,384,000 + anticipated CFT grant of \$258 in 2010 (Expenses thru 2008 are for Kim & EK Kwon/Goldmax parcel acquisitions) (Expenses in 2009 and 2010 are for the acquisition of the Enticknap property & due diligence on the Bridges property) Target properties as of 2010 are Barovic(500k), Castellar(270k), Gowers(200k) and Snyder (230k).</p>
Prior Council Review/Approval:	March 1, 2005 City Council meeting.

Projected Expenditures (\$1,000's)

	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
CIP Funds - Expenses								
Property Acquisition	\$ 1,271	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ 1,671
Consultant Services	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 1,271	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ 1,671

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
CIP Funds - Resources								
User Fee (pay-as-you-go)/Prior year Funding	\$ 426	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ 626
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	845	-	-	-	-	-	-	845
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	200	-	-	-	-	200
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 1,271	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ 1,671

	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Impact on Operating Funds								
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – SURFACE WATER MANAGEMENT

Project Name:	Water Quality Retrofit
Project Number:	2
Project Account:	304-3100-266
Project Description:	Provide water quality treatment that meets current standards at multiple high traffic use/accident locations within the City. This project will install water quality facilities at various location within the City that meet current standards. Factors such as vehicular accident history, traffic volume, site suitability for installation, and location relative to sensitive areas will be considered as part of the site selection process. SWM believes that grant funding in the future will be made available specifically for this type of water quality retrofit project. This project will allow SWM to apply for any such grant opportunities. Acquisition \$ are intended for purchase of easements etc that may be needed to install these facilities.
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	-	-	-	25	-	-	-	25
Consultant Services	-	58	116	-	-	-	-	174
Construction	-	-	-	578	-	-	-	578
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	87	-	-	-	87
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	144	-	-	-	144
Total CIP Expenses	\$ -	\$ 58	\$ 116	\$ 834	\$ -	\$ -	\$ -	\$ 1,008

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

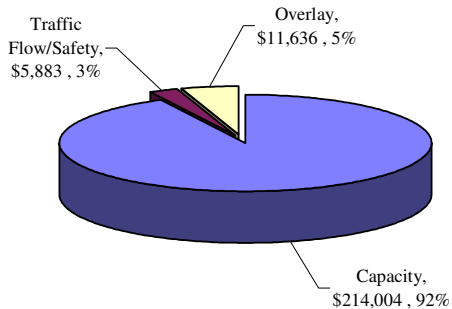
CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)/Prior year Funding	-	58	-	250	-	-	-	308
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	116	584	-	-	-	700
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ -	\$ 58	\$ 116	\$ 834	\$ -	\$ -	\$ -	\$ 1,008

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

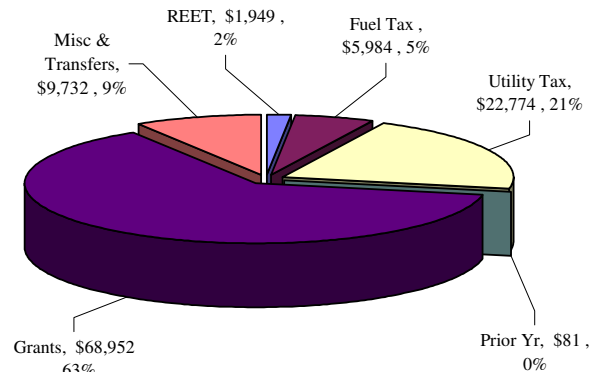
6-YEAR CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

(dollars in thousands)

Total Project Costs \$231.5 Million



Total Funding Sources \$109.5 Million



Financing Sources	L-T-D thru 2010	Adopted		Planned				Total
		2011	2012	2013	2014	2015	2016	
User Fee	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	1,129	820	-	-	-	-	-	1,949
Fuel Tax	1,064	820	820	820	820	820	820	5,984
Utility Tax	6,032	1,802	2,642	3,275	3,286	2,409	3,328	22,774
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund (project saving)	81	-	-	-	-	-	-	81
Misc./Transfers	8,170	1,552	2	2	2	2	2	9,732
Subtotal City Sources	\$ 16,476	\$ 4,994	\$ 3,464	\$ 4,097	\$ 4,108	\$ 3,231	\$ 4,150	\$ 40,520
Grants/Contributions Received	23,289	-	-	-	-	-	-	23,289
Mitigation Funds Received	2,085	-	-	-	-	-	-	2,085
Grants/Contributions Anticipated	-	2,880	5,000	4,452	11,356	4,803	14,828	43,319
Mitigation Funds-Anticipated	-	97	81	81	-	-	-	259
Total CIP Resources	\$ 41,850	\$ 7,971	\$ 8,545	\$ 8,630	\$ 15,464	\$ 8,034	\$ 18,978	\$ 109,472

Project By Year:

Project Name		L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
102	Annual Overlay Program	\$ -	\$ 1,513	\$ 1,523	\$ 2,134	\$ 2,145	\$ 2,155	\$ 2,166	\$ 11,636
001	Annual Transportation System Safety Improvements	1,064	320	320	320	320	320	320	2,984
131	S 320th St. @ 1st Ave S.	425	-	-	-	-	-	9,891	10,316
135	S 348th Street @ 1st Avenue S	2,935	240	-	-	-	-	-	3,175
139	S 320th St. @ 20th Ave S.	-	250	250	-	6,100	-	-	6,600
142	SW 312th Street: SR509 - 14th Ave SW	7	500	167	3,950	-	-	-	4,624
146	10th Ave SW Impv: SW Campus Dr - SW344th St	-	200	-	1,100	-	-	-	1,300
148	1st Ave S @ S 328th Street	-	-	-	1,910	-	-	-	1,910
149	S 336th Street SR99 - 20th	-	-	-	475	-	-	-	475
151	S 352nd Street: SR-99 to SR-161	734	4,840	-	-	-	-	-	5,574
152	SW 320th Street @ 21st Avenue SW	-	-	-	4,582	-	-	-	4,582
154	S 304th Street @ 28th Ave S	-	-	-	2,279	-	-	-	2,279
156	S 320th Street @ I-5 SB Ramp	600	4,600	-	-	-	-	-	5,200
157	S 356th Street SR 99-SR161	-	-	-	1,742	4,270	-	-	6,012
158	1st Av S: S292 -@312	-	-	-	2,101	-	-	-	2,101
159	Pacific Highway HOV Lanes Phases IV - SR-509 to S 312th	9,300	9,109	300	-	-	-	-	18,709
161	S 312th Street @ 28th Avenue S	-	-	-	-	573	-	-	573
167	SW 320th Street @ 47th Avenue SW	-	-	-	-	382	-	-	382
168	SW 336th Way/SW 340th Street: 26th Place SW-Hoyt Road	-	-	-	2,034	7,097	7,097	-	16,228
169	S 314th St: 20th Av S - 23rd Av S - Install new sidewalks	-	-	-	2,100	-	-	-	2,100
170	21st Ave SW @ SW 336th St	-	500	4,300	-	-	-	-	4,800
172	City Wide Flashing Yellow Lights Installation	-	100	-	-	-	-	-	100
173	SR 99 @ S 312th St	-	-	-	-	909	909	7,273	9,091
175	SW 344th St: 12th Ave SW - 21st Ave SW	-	-	-	-	-	756	6,796	7,552
177	S320th Street at I - 5 Bridge widening	-	-	5,000	5,600	2,122	44,570	44,570	101,862
178	City Wide Pedestrian Crossing Improvements	124	200	-	-	-	-	-	324
180	S 344th Way @ Weyerhaeuser Way S	-	172	862	-	-	-	-	1,034
Total Projects		\$ 15,189	\$ 22,544	\$ 12,722	\$ 30,327	\$ 23,918	\$ 55,807	\$ 71,016	\$ 231,523
Unfunded Needs		\$ -	\$ -	\$ -	\$ 22,270	\$ 6,669	\$ 47,764	\$ 52,028	\$ 128,731
Project Impact on M&O Costs		\$ -	\$ 5	\$ 58	\$ 70	\$ 87	\$ 97	\$ 97	\$ 414

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	Annual Asphalt Overlay Program
Project Account:	102-4400-517-595-30-XXX
Project Description & Justification:	<p>Asphalt Overlay projects are based upon the Pavement Management System ratings.</p> <p>Funds for this program consist of Arterial Street Fuel Tax and Utility Tax.</p> <p>The resurfacing program is necessary to preserve the integrity of the existing street infrastructure and must be done prior to other capital improvements.</p>
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services/ Design	-	101	101	101	101	101	101	606
Construction	-	1,224	1,234	1,815	1,825	1,835	1,846	9,779
Inspection	-	55	55	55	55	55	55	330
Construction Management	-	65	65	65	65	65	65	390
Administrative Fee	-	68	68	98	99	99	99	531
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ 1,513	\$ 1,523	\$ 2,134	\$ 2,145	\$ 2,155	\$ 2,166	\$ 11,636

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	500	500	500	500	500	500	3,000
Utility Tax	-	1,011	1,021	1,632	1,643	1,653	1,664	8,624
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	2	2	2	2	2	2	12
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ -	\$ 1,513	\$ 1,523	\$ 2,134	\$ 2,145	\$ 2,155	\$ 2,166	\$ 11,636

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	Annual Transportation System Safety Improvements
Project Account:	306-4400-001
Project Description & Justification: Annual transportation improvement projects funded with the new 0.5 cent gas tax authorized by 2005 legislation. Projects include general street and pedestrian safety improvements such as sidewalks, signals, and removal hazards in the rights-of-way. Maintenance costs would depend on the actual project components.	
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	50	50	50	50	50	50	300
Construction	-	270	270	270	270	270	270	1,620
Inspection	-	-	-	-	-	-	-	-
Construction Management	1,064	-	-	-	-	-	-	1,064
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 1,064	\$ 320	\$ 320	\$ 320	\$ 320	\$ 320	\$ 320	\$ 2,984

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	1,064	320	320	320	320	320	320	2,984
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 1,064	\$ 320	\$ 320	\$ 320	\$ 320	\$ 320	\$ 320	\$ 2,984

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S 320th St. @ 1st Ave S.
Project Account:	306-4400-131
Project Description & Justification:	Add 2nd NB, WB left turn lanes, WB right turn lanes, widen 1st Ave S. to 5 lanes to 316th
	Funding assumes 60% match from TIB.
	The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	Reprioritization of Funds January 16 2009

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800	\$ 800
Consultant Services	425	-	-	-	-	-	600	1,025
Construction	-	-	-	-	-	-	7,491	7,491
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	1,000	1,000
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 425	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,891	\$ 10,316

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	230	-	-	-	-	-	-	230
Grants/Contributions Anticipated	-	-	-	-	-	-	5,934	5,934
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	195	-	-	-	-	-	-	195
Unfunded Needs	-	-	-	-	-	-	3,957	3,957
Total CIP Resources	\$ 425	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,891	\$ 10,316

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S 348th Street @ 1st Avenue S
Project Account:	306-4400-135
Project Description & Justification:	<p>Add double-left-turn lanes on S 348th Street and southbound and westbound right-turn lanes.</p> <p>The intersection is currently failing the City's LOS standard. This project would maintain the LOS standard beyond 2008.</p> <p>The M&O is for ROW maintenance based on scope of the project.</p>
Prior Council Review/Approval:	Bid Award April 2010

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150
Consultant Services	385	-	-	-	-	-	-	385
Construction	2,000	200	-	-	-	-	-	2,200
Inspection	-	-	-	-	-	-	-	-
Construction Management	400	40	-	-	-	-	-	440
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 2,935	\$ 240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,175

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	79	-	-	-	-	-	-	79
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	432	-	-	-	-	-	-	432
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	67	-	-	-	-	-	-	67
Grants/Contributions Received	1,310	-	-	-	-	-	-	1,310
Mitigation Funds Received	285	-	-	-	-	-	-	285
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	1,800	-	-	-	-	-	-	1,800
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 3,973	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,973

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	5	5	5	5	5	5	30
Net Impact	\$ -	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5	\$ 30

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S 320th St. @ 20th Ave S.
Project Account:	306-4400-139
Project Description & Justification:	Add 2nd EB, WB left turn lanes
<p>The M&O is for ROW maintenance based on scope of the project.</p>	
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	250	250	-	-	-	-	500
Construction	-	-	-	-	6,100	-	-	6,100
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ 250	\$ 250	\$ -	\$ 6,100	\$ -	\$ -	\$ 6,600

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	500	-	1,643	655	-	-	2,798
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	142	-	-	-	-	-	-	142
Grants/Contributions Anticipated	-	-	-	-	3,660	-	-	3,660
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 142	\$ 500	\$ -	\$ 1,643	\$ 4,315	\$ -	\$ -	\$ 6,600

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	4	4	8
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4	\$ 4	\$ 8

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	SW 312th Street: SR509 - 14th Ave SW
Project Account:	306-4400-142
Project Description & Justification:	Widen to add left turn lanes on SW 312th Street, bike lanes, sidewalks, street lights, modify traffic signal; Install new signal at 14th Ave SW, Pedestrian safety
The M&O is for ROW maintenance based on scope of the project.	
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ 7	\$ -	\$ 167	\$ -	\$ -	\$ -	\$ -	\$ 174
Consultant Services		500	-	-	-	-	-	500
Construction	-	-	-	3,500	-	-	-	3,500
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	450	-	-	-	450
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 7	\$ 500	\$ 167	\$ 3,950	\$ -	\$ -	\$ -	\$ 4,624

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	543	-	-	-	-	543
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	65	-	-	-	-	-	-	65
Grants/Contributions Anticipated	-	-	-	2,710	-	-	-	2,710
Mitigation Funds-Anticipated	-	82	81	81	-	-	-	244
Misc./Transfers	-	746	-	-	-	-	-	746
Unfunded Needs	-	-	-	316	-	-	-	316
Total CIP Resources	\$ 65	\$ 828	\$ 624	\$ 3,107	\$ -	\$ -	\$ -	\$ 4,624

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	5	5	5	15
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ 5	\$ 5	\$ 5	\$ 15

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	10th Ave SW Impv: SW Campus Dr - SW344th St
Project Account:	306-4400-146
Project Description & Justification:	<p>This project constructs portions of and widens 12th Avenue SW to three lanes, sidewalks, street lights. To improve traffic flow, safety, and reduce accidents and delay.</p> <p>The M&O is for ROW maintenance based on scope of the project.</p>
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100
Consultant Services	-	100	-	-	-	-	-	100
Construction	-	-	-	1,000	-	-	-	1,000
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	100	-	-	-	100
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ 200	\$ -	\$ 1,100	\$ -	\$ -	\$ -	\$ 1,300

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	207	-	-	-	-	-	-	207
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	12	-	-	-	-	-	12
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	1,181	-	-	-	1,181
Total CIP Resources	\$ 207	\$ 12	\$ -	\$ 1,181	\$ -	\$ -	\$ -	\$ 1,400

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	3	3	3	3	3	15
Net Impact	\$ -	\$ -	\$ 3	\$ 3	\$ 3	\$ 3	\$ 3	\$ 15

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	1st Ave S @ S 328th Street
Project Account:	306-4400-148
Project Description & Justification:	Improve access at 328th with a traffic signal and left-turn lanes or roundabout Pedestrian safety
The M&O is for ROW maintenance based on scope of the project.	
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ 200
Consultant Services	-	-	-	200	-	-	-	200
Construction	-	-	-	1,410	-	-	-	1,410
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	100	-	-	-	100
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ 1,910	\$ -	\$ -	\$ -	\$ 1,910

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	79	-	-	-	-	-	-	79
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	1,831	-	-	-	1,831
Total CIP Resources	\$ 79	\$ -	\$ -	\$ 1,831	\$ -	\$ -	\$ -	\$ 1,910

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	6	6	6	18
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ 6	\$ 6	\$ 6	\$ 18

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S 336th Street SR99 - 20th
Project Account:	306-4400-149
Project Description & Justification:	Install sidewalk on northside.
<p>The M&O is for ROW maintenance based on scope of the project.</p>	
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ 50
Consultant Services	-	-	-	75	-	-	-	75
Construction	-	-	-	350	-	-	-	350
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ 475	\$ -	\$ -	\$ -	\$ 475

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	42	-	-	-	-	-	-	42
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	433	-	-	-	433
Total CIP Resources	\$ 42	\$ -	\$ -	\$ 433	\$ -	\$ -	\$ -	\$ 475

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S 352nd Street; SR-99 to SR-161
Project Account:	306-4400-151
Project Description & Justification:	Extend 3-lanes collector with bike lanes, sidewalks and street lights. New Traffic Signal at SR99. Improve retail access
	The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	85% Design Status Report June 2010

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200
Consultant Services	534	-	-	-	-	-	-	534
Construction	-	4,000	-	-	-	-	-	4,000
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	440	-	-	-	-	-	440
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	400	-	-	-	-	-	400
Total CIP Expenses	\$ 734	\$ 4,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,574

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	500	-	-	-	-	-	-	500
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	2,100	-	-	-	-	-	-	2,100
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	14	-	-	-	-	-	-	14
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	54	-	-	-	-	-	-	54
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	3,000	-	-	-	-	-	-	3,000
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 5,668	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,668

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	10	10	10	10	10	50
Net Impact	\$ -	\$ -	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 50

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	SW 320th Street @ 21st Avenue SW
Project Account:	306-4400-152
Project Description & Justification:	Construct 2nd WB left-turn lane, install interconnect to signal at 26th Avenue SW Concurrency requirement The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ 432	\$ -	\$ -	\$ -	\$ 432
Consultant Services	-	-	-	432	-	-	-	432
Construction	-	-	-	3,718	-	-	-	3,718
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ 4,582	\$ -	\$ -	\$ -	\$ 4,582

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	20	-	-	-	-	-	-	20
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	4,562	-	-	-	4,562
Total CIP Resources	\$ 20	\$ -	\$ -	\$ 4,562	\$ -	\$ -	\$ -	\$ 4,582

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S 304th Street @ 28th Ave S
Project Account:	306-4400-154
Project Description & Justification:	Add NB, R-turn lane, Signal
The M&O is for ROW maintenance based on scope of the project.	
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ 215	\$ -	\$ -	\$ -	\$ 215
Consultant Services	-	-	-	215	-	-	-	215
Construction	-	-	-	1,849	-	-	-	1,849
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ 2,279	\$ -	\$ -	\$ -	\$ 2,279

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	16	-	-	-	-	-	-	16
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	2,263	-	-	-	2,263
Total CIP Resources	\$ 16	\$ -	\$ -	\$ 2,263	\$ -	\$ -	\$ -	\$ 2,279

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	6	6	6	18
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ 6	\$ 6	\$ 6	\$ 18

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S 320th Street @ I-5 SB Ramp
Project Account:	306-4400-156
Project Description & Justification:	This phase of the project is listed as Phase 3A in the PSRC 2030 Regional Plan and is one of multiple phases modifying the existing S 320th St/I-5 Interchange. This Phase adds a 2nd L-turn lane, 3rd R-turn lane, on the SB off ramp and anticipates no right-of-way needs.
Prior Council Review/Approval:	30% Design Status Report July 2010

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	600	-	-	-	-	-	-	600
Construction	-	4,000	-	-	-	-	-	4,000
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	600	-	-	-	-	-	600
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 600	\$ 4,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,200

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	3,200	-	-	-	-	-	-	3,200
Mitigation Funds Received	165	-	-	-	-	-	-	165
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	1,840	-	-	-	-	-	-	1,840
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 5,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,205

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S 356th Street SR 99-SR161
Project Account:	306-4400-157
Project Description & Justification:	Widen to 5 lanes, bike lanes, sidewalks, illumination
The M&O is for ROW maintenance based on scope of the project.	
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ 871	\$ -	\$ -	\$ -	\$ 871
Consultant Services	-	-	-	871	4,270	-	-	5,141
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ 1,742	\$ 4,270	\$ -	\$ -	\$ 6,012

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	80	-	-	-	-	-	-	80
Grants/Contributions Anticipated	-	-	-	522	2,562	-	-	3,084
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	1,140	1,708	-	-	2,848
Total CIP Resources	\$ 80	\$ -	\$ -	\$ 1,662	\$ 4,270	\$ -	\$ -	\$ 6,012

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	1st Av S: S292 -@312
Project Account:	306-4400-158
Project Description & Justification:	<p>Pave shoulders</p> <p>The M&O is for ROW maintenance based on scope of the project.</p>
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ 265	\$ -	\$ -	\$ -	\$ 265
Consultant Services	-	-	-	265	-	-	-	265
Construction	-	-	-	1,571	-	-	-	1,571
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ 2,101	\$ -	\$ -	\$ -	\$ 2,101

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	10	-	-	-	-	-	-	10
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	2,091	-	-	-	2,091
Total CIP Resources	\$ 10	\$ -	\$ -	\$ 2,091	\$ -	\$ -	\$ -	\$ 2,101

[illegible]

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	Pacific Highway HOV Lanes Phases IV - SR-509 to S 312th Street
Project Account:	306-4400-159
Project Description & Justification:	<p>This project reconstructs portions of and widen above mentioned street to provide for HOV lanes, curb, gutter, sidewalk, and provisions for bicycles. Modifies existing traffic signal systems, canalization, street lighting systems, and drainage system improvements.</p> <p>To improve traffic flow, safety, and reduce accidents and delay.</p> <p>The M&O is for ROW maintenance based on scope of the project.</p>
Prior Council Review/Approval:	30% Design Report September 2007

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500
Consultant Services	1,800	-	-	-	-	-	-	1,800
Construction	3,500	6,727	200	-	-	-	-	10,427
Inspection	-	-	-	-	-	-	-	-
Construction Management	500	1,400	100	-	-	-	-	2,000
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	982	-	-	-	-	-	982
Total CIP Expenses	\$ 9,300	\$ 9,109	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ 18,709

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	550	-	-	-	-	-	-	550
Fuel Tax		-	-	-	-	-	-	-
Utility Tax	3,500	-	-	-	-	-	-	3,500
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	18,779	-	-	-	-	-	-	18,779
Mitigation Funds Received	545	-	-	-	-	-	-	545
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	1,011	-	-	-	-	-	-	1,011
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 24,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,385

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	30	30	30	30	30	150
Net Impact	\$ -	\$ -	\$ 30	\$ 30	\$ 30	\$ 30	\$ 30	\$ 150

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S 312th Street @ 28th Avenue S
Project Account:	306-4400-161
Project Description & Justification:	Construct SB right turn lanes
	The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	-	-	73	-	-	73
Construction	-	-	-	-	500	-	-	500
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ -	\$ 573	\$ -	\$ -	\$ 573

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	242	-	-	242
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	7	-	-	-	-	-	-	7
Grants/Contributions Anticipated	-	-	-	-	331	-	-	331
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 7	\$ -	\$ -	\$ -	\$ 573	\$ -	\$ -	\$ 580

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	SW 320th Street @ 47th Avenue SW
Project Account:	306-4400-167
Project Description & Justification:	Install traffic signal
	The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	-	-	50	-	-	50
Construction	-	-	-	-	332	-	-	332
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ -	\$ 382	\$ -	\$ -	\$ 382

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	382	-	-	382
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ -	\$ -	\$ -	\$ -	\$ 382	\$ -	\$ -	\$ 382

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	6	6	12
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6	\$ 6	\$ 12

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	SW 336th Way/SW 340th Street: 26th Place SW-Hoyt Road
Project Account:	306-4400-168
Project Description & Justification:	Widen to 5 lanes
	The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ 1,200	\$ -	-	\$ -	\$ 1,200
Consultant Services	-	-	-	834	7,097	7,097	-	15,028
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ 2,034	\$ 7,097	\$ 7,097	\$ -	\$ 16,228

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	61	-	-	-	-	-	-	61
Grants/Contributions Anticipated	-	-	-	1,220	4,258	4,258	-	9,736
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	753	2,839	2,839	-	6,431
Total CIP Resources	\$ 61	\$ -	\$ -	\$ 1,973	\$ 7,097	\$ 7,097	\$ -	\$ 16,228

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S 314th St: 20th Av S - 23rd Av S - <i>Install new sidewalks</i>
Project Account:	306-4400-169
Project Description & Justification:	Install sidewalks on both sides of South 314th Street (Private Rd) for connectivity between South 314th Street and South 316th Street for pedestrian access to the shopping centers. The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	-	200	-	-	-	200
Construction	-	-	-	1,900	-	-	-	1,900
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ 2,100	\$ -	\$ -	\$ -	\$ 2,100

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	2,100	-	-	-	2,100
Total CIP Resources	\$ -	\$ -	\$ -	\$ 2,100	\$ -	\$ -	\$ -	\$ 2,100

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	21st Ave SW @ SW 336th St
Project Account:	306-4400-170
Project Description & Justification:	Add 2nd left-turn lanes on all approaches and westbound right-turn lane
<p>The M&O is for ROW maintenance based on scope of the project.</p>	
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ 500
Consultant Services	-	500	-	-	-	-	-	500
Construction	-	-	3,800	-	-	-	-	3,800
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ 500	\$ 4,300	\$ -	\$ -	\$ -	\$ -	\$ 4,800

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	820	-	-	-	-	-	820
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	291	244	-	-	-	-	535
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	58	-	-	-	-	-	-	58
Grants/Contributions Anticipated	-	2,880	-	-	-	-	-	2,880
Mitigation Funds-Anticipated	-	3	-	-	-	-	-	3
Misc./Transfers	-	504	-	-	-	-	-	504
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 58	\$ 4,498	\$ 244	\$ -	\$ -	\$ -	\$ -	\$ 4,800

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	12	12	12	12	48
Net Impact	\$ -	\$ -	\$ -	\$ 12	\$ 12	\$ 12	\$ 12	\$ 48

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	City Wide Flashing Yellow Lights Installation
Project Account:	306-4400-172
Project Description & Justification:	<p>Modify the signal phasing on some of traffic signal to improve the level of service, and reduce delays and queuingI by installing flashing yellow arrow displays</p> <p>The M&O is for ROW maintenance based on scope of the project.</p>
Prior Council Review/Approval:	12-15-09 Council approved creating a program for Pedestrian Crossing Improvements

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	-	-	-	-	-	-
Construction	-	100	-	-	-	-	-	100
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	100	-	-	-	-	-	100
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	SR 99 @ S 312th St
Project Account:	306-4400-173
Project Description & Justification:	<p>Add 2nd Northbound left-turn lane Accommodate City Center Planned Action</p> <p>The M&O is for ROW maintenance based on scope of the project.</p>
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -		\$ 909	\$ -	\$ 909
Consultant Services	-	-	-	-	909	-	-	909
Construction	-	-	-	-	-	-	7,273	7,273
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ -	\$ 909	\$ 909	\$ 7,273	\$ 9,091

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	364	-	-	364
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	19	-	-	-	-	-	-	19
Grants/Contributions Anticipated	-	-	-	-	545	545	4,363	5,453
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	355	2,900	3,255
Total CIP Resources	\$ 19	\$ -	\$ -	\$ -	\$ 909	\$ 900	\$ 7,263	\$ 9,091

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	SW 344th St: 12th Ave SW - 21st Ave SW
Project Account:	306-4400-175
Project Description & Justification:	Extend 3-lane principal collector with bike lanes, sidewalks, illumination Complete alternate route to bypass 21st Ave SW @ SW 336th Street The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	-	\$ 151	\$ -	\$ 151
Consultant Services	-	-	-	-	-	605	-	605
Construction	-	-	-	-	-	-	6,796	6,796
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 756	\$ 6,796	\$ 7,552

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	756	1,664	2,420
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	4,531	4,531
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	601	601
Total CIP Resources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 756	\$ 6,796	\$ 7,552

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S320th Street at I- 5 Bridge widening
Project Account:	306-4400-177
Project Description & Justification:	Widen S 320th Street bridge over I-5 to 7 lanes with sidewalks. Re-align loop ramp and NB off-ramp. This phase of the project is for final engineering and right of way acquisition and is listed as Phase 4A in the PSRC 2030 Regional Plan. This is one of multiple phases modifying the existing S 320th St/I-5 Interchange. This phase will add HOV lanes and sidewalks in each direction of the bridge structure, replace the loop ramp and modify ramps sections south of the interchange, and provide a Collector Distributor (CD) lane.
Benefits:	<ul style="list-style-type: none"> • HOV lanes promote transit ridership alleviating increased congestion and poor air quality. Additionally, the HOV lanes support the new service routes to the regional Park & Ride enhancing on time reliability to commuters. • Loop ramp replacement removes current safety issues of the non-standard radius of the existing ramp reducing collision incidences. • The CD lane addition removes vehicles from the interchange intersections as well as the freeway increasing free flow operations and time savings to a person's day. • Economic development is promoted through reduced travel times and livability to the City Center.
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	5,000	5,600	2,122	-	-	12,722
Construction	-	-	-	-	-	44,570	44,570	89,140
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ -	\$ 5,000	\$ 5,600	\$ 2,122	\$ 44,570	\$ 44,570	\$ 101,862

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	5,000	-	-	-	-	5,000
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	5,600	2,122	44,570	44,570	96,862
Total CIP Resources	\$ -	\$ -	\$ 5,000	\$ 5,600	\$ 2,122	\$ 44,570	\$ 44,570	\$ 101,862

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	City Wide Pedestrian Crossing Improvements
Project Account:	306-4400-178
Project Description & Justification:	Install pedestrian signal The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	12-15-09 Council approved creating a program for Pedestrian Crossing Improvements

Projected Expenditures (\$1,000's)

	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
CIP Funds - Expenses								
Property Acquisition	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Consultant Services	-	-	-	-	-	-	-	-
Construction	124	200	-	-	-	-	-	324
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ 124	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 324

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
CIP Funds - Resources								
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	324	-	-	-	-	-	-	324
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ 324	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 324

	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Impact on Operating Funds								
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	10	10	10	10	10	50
Net Impact	\$ -	\$ -	\$ 10	\$ 10	\$ 10	\$ 10	\$ 10	\$ 50

CAPITAL IMPROVEMENT PLAN – TRANSPORTATION SYSTEMS

Project Name:	S 344th Way @ Weyerhaeuser Way S
Project Account:	306-4400-180
Project Description & Justification:	Construct roundabout Addresses forecast concurrency failure to accommodate planned World Vision expansion The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures (\$1,000's)

CIP Funds - Expenses	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Property Acquisition	\$ -	\$ 86	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86
Consultant Services	-	86	-	-	-	-	-	86
Construction	-	-	862	-	-	-	-	862
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	\$ -	\$ 172	\$ 862	\$ -	\$ -	\$ -	\$ -	\$ 1,034

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources (\$1,000's)

CIP Funds - Resources	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
User Fee (pay-as-you-go)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	834	-	-	-	-	834
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	200	-	-	-	-	-	200
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	\$ -	\$ 200	\$ 834	\$ -	\$ -	\$ -	\$ -	\$ 1,034

Impact on Operating Funds	L-T-D thru 2010	2011	2012	2013	2014	2015	2016	Total
Revenue Increase/(Decrease)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

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PROPOSITION 1 – POLICE AND COMMUNITY SAFETY IMPROVEMENT

At the November 2006 general election, Federal Way voters approved a 1.75% tax rate increase (for a total rate of 7.75%) on all utilities. This additional utility tax is projected to raise \$2.82M in 2011 and \$2.84M in 2012 to fund the Police and Community Safety improvements initiative consisting of 21.6 FTEs in police, prosecution, court, code enforcement, parks maintenance and also provided related support functions including 2.1 FTEs.

The enhancement of police and community safety focused first on improving the core functions of policing: patrol, traffic, and investigations. The proposition added 18 sworn police officers and one record clerk in the Police Department. It also provided more funds for municipal court, city criminal prosecution, and jail and support services, whose workload will increase with an increased number of police officers. Finally the proposition added one additional code compliance officer, related legal support, one maintenance worker, and funding for City park security.

The proposition is an integrated strategy designed to make a substantial impact on the most essential public and community safety needs and supplements existing services.

The table below provides the ongoing cost funding these positions and related costs.

Description	Authorized		Adopted	
	FTE	Fleet	2011	2012
Patrol Officer	8.0	4.0	\$ 691,525	\$ 691,526
Traffic Officer	4.0	3.0	444,141	444,141
Detective	4.0	2.0	440,985	440,985
Lieutenant	2.0	-	278,484	278,484
Overtime	-	-	37,627	37,627
Subtotal Sworn Positions *	18.0	9.0	1,892,762	1,892,763
Records Specialist	1.0	-	65,132	65,132
PSO Conversion	(5.0)	-	-	-
Jail Services	-	-	190,450	228,540
SafeCity	-	-	37,500	37,500
Total - Police	14.0	9.0	2,185,844	2,223,935
Judge	0.5	-	95,250	102,810
Court Clerk II	1.0	-	72,258	72,258
Total - Municipal Court	1.5	-	167,508	175,068
Increase Public Defender Contract	-	-	55,978	59,336
Total - Mayor's Office	-	-	55,978	59,336
Domestic Violence Prosecutor	1.5	-	158,279	158,279
Civil Prosecutor	0.5	-	69,341	69,341
Total - Law	2.0	-	227,620	227,620
Code Compliance Officer	1.0	1.0	-	-
Total -Community Development **	1.0	1.0	-	-
Maintenance Worker 1	1.0	1.0	111,697	113,555
Total - Parks & Recreation	1.0	1.0	111,697	113,555
Human Resources Support	0.5	-	44,586	44,586
Application Support Specialist	1.6	-	140,275	140,275
Total - Management Services	2.1	-	184,861	184,861
Total Prop 1	21.6	11.0	\$ 2,933,508	\$ 2,984,375

* Of the total 18 sworn positions authorized, 2 Police Officer positions are frozen in 2011/12.

** Code Compliance Officer position is eliminated and frozen in 2011/12.

NON-CIP CAPITAL OUTLAY SUMMARY
(Excluding Capital Improvement Projects)

Fund	Dept	Description	2011	2012
Surface Water Management:				
	SWM	NPDES requirement Computer SW/HW - use grant funding.....	\$ 66,000	\$ -
	SWM	NPDES requirement Infrastructure Inspection Equip - use grant funding.....	25,000	-
		Subtotal Surface Water Management Fund	91,000	-
Information Systems:				
	City-Wide	Replace Network Equipment - use reserves.....	10,000	45,000
	City-Wide	Replace SAN Storage - use reserves.....	-	48,476
	City-Wide	Replace UPS Batteries - use reserves.....	11,500	-
	City-Wide	Replace Servers (5/3) - use reserves.....	19,905	18,188
	City-Wide	Replace Desktop PC's (52/52) - use reserves.....	60,000	60,000
	City-Wide	Replace Laptops (5/7) - use reserves.....	8,165	13,424
	City-Wide	Replace Plotter GIS - use reserves.....	11,290	-
	City-Wide	Replace Printers (4/2) - use reserves.....	15,636	6,082
	City-Wide	Replace Miscellaneous Software - use reserves.....	10,000	10,000
	City-Wide	Replace Miscellaneous Hardware - use reserves.....	10,000	10,000
	City-Wide	Replace Fax Machines (3/2) - use reserves.....	4,584	3,056
	City-Wide	Replace Document Scanner (1/1) - use reserves.....	3,471	3,471
	City-Wide	Replace Copiers (3/3) - use reserves.....	64,000	64,000
	CD/PW	Replace IVR Amanda HW/SW - use reserves.....	-	9,248
	CD/PW	Replace Large Scanner/Plotter/KIP - use reserves.....	30,000	-
	CD	Replace Building Inspector Laptops (4/0) - use reserves & automation fees.....	13,346	-
	FI	Replace Finance Scanner (1/0) - use reserves.....	1,800	-
	Court	Replace MC Video Equipment - use reserves.....	10,000	-
	Police	Replace Police Mobile Radios (15/12) - use reserves.....	52,500	42,000
	Police	Replace Police Portable Radios (15/15) - use reserves.....	48,000	48,000
	Police	Replace Police MDC's (15/12) - use reserves.....	71,349	49,606
	Police	Replace Sector Equipment (3/3) - use reserves.....	15,900	15,900
		Subtotal Information Systems Fund	471,446	446,451
Fleet & Equipment:				
	Police	Replace 23 Marked Police Vehicles (14/9) - use reserves	491,400	337,400
	Police	Replace 10 Unmarked Police Vehicles (2/8) - use reserves & grant funding.....	50,400	213,500
	Police	Replace Opticoms (14/8) - use reserves.....	19,600	11,200
	PK/MT	Replace Irrigation Truck #101 - use reserves.....	46,400	-
	PK/MT	Mobile Washer Unit - use excess reserves.....	4,500	-
	PK/MT	Replace Wide Area Mower #E425 - use reserves.....	72,700	-
	PK/MT	Replace Electric Utility Vehicle #E1090 - use reserves.....	8,600	-
	PK/MT	Replace Electric Utility Vehicle #E1100 - use reserves.....	8,600	-
	PK/MT	Replace 72" Riding Lawn Mower #E102 - use reserves.....	27,400	-
	PK/MT	Replace 72" Riding Lawn Mower #E103 - use reserves.....	-	29,400
	PK/MT	Replace Celebration Park Rotary Trim Mower #E1120 - use reserves.....	-	8,630
	PK/MT	Replace Ball Field Groomer w/ Utility Vehicle #E424 - use reserves.....	15,000	-
	ST	Replace Vehicle #242 - use reserves & grant funding.....	35,953	-
	ST	Replace Vehicle #254 - use reserves.....	-	32,775
	ST	Replace Vehicle #255 - use reserves & proceeds from sale.....	-	32,775
	SWM	Replace Trailer #219 - use reserves.....	-	2,169
	SWM	Replace Vehicle #245 - use reserves & proceeds from sale.....	-	37,660
	SWM	Replace Asphalt Saw #462 - use reserves.....	-	9,085
	CD	Replace pool car #301 - use reserves & grant funding.....	24,775	-
	CD	Replace pool car #302 - use reserves & grant funding.....	24,775	-
		Subtotal Fleet & Equipment Fund	830,103	714,594
Building & Furnishings:				
	NCC	Replace/Update Security Cameras - use reserves.....	55,868	-
	NCC	Replace DNA Door Security System - use reserves.....	10,000	-
		Subtotal Building & Furnishings Fund	65,868	-
Subtotal Proprietary Funds			1,458,417	1,161,045
Grand Total Non-CIP Capital Outlay			\$ 1,458,417	\$ 1,161,045

2011 Salary Schedule

Class Code	Class	Grade	Current Working Title	Steps (Monthly)					
ZONE A12				A	B	C	D	E	F
1602	ARST	14	Office Technician II	2844	2972	3106	3246	3392	3602
1605	ARST	18	Admin Assistant I	3139	3280	3428	3582	3743	3975
4525	MT	21	Accounting Tech. I	3381	3533	3692	3858	4032	4282
ZONE A13				A	B	C	D	E	F
1606	ARST	24	Admin Assistant II	3641	3805	3976	4155	4342	4611
1607	ARST	24	Legal Assistant	3641	3805	3976	4155	4342	4611
8204	MT	29	Human Resources Technician	4121	4306	4500	4703	4915	5220
9305	MT	29	IT Tech. 1 - GIS/User Support	4121	4306	4500	4703	4915	5220
9305	MT	29	IT Tech. 1 - Video Production	4121	4306	4500	4703	4915	5220
ZONE B21				A	B	C	D	E	F
5500	PS	23	Aquatics Asst. Coordinator	3553	3713	3880	4055	4237	4500
5503	PS	23	Chef/Kitchen Supervisor	3553	3713	3880	4055	4237	4500
4526	MT	24	Accounting Tech. II	3641	3805	3976	4155	4342	4611
3603	PS	24	Korean/Hispanic Commty Liaison	3641	3805	3976	4155	4342	4611
7302	MCS	26	Fleet Maintenance Coord.	3824	3996	4176	4364	4560	4843
2501	ARST	29	Domestic Violence Legal Liaison	4121	4306	4500	4703	4915	5220
2505	MT	30	Communications Specialist	4223	4413	4612	4820	5037	5349
9306	MT	32	IT Tech. 2 - User Support	4437	4637	4846	5064	5292	5620
ZONE B22				A	B	C	D	E	F
8505	ARSS	26	Deputy City Clerk	3824	3996	4176	4364	4560	4843
2602	ARSS	29	Paralegal	4121	4306	4500	4703	4915	5220
3505	PS	30	Vol. & Neighborhood Prg. Coord.	4223	4413	4612	4820	5037	5349
6605	ARSS	31	Executive Assistant	4329	4524	4728	4941	5163	5483
2615	ARSS	31	Executive Assistant	4329	4524	4728	4941	5163	5483
ZONE B23				A	B	C	D	E	F
3501	CCS	24	Development Specialist	3641	3805	3976	4155	4342	4611
7226	PC	24	Recycling Project Manager	3641	3805	3976	4155	4342	4611
7301	CCET	28	Engineering Technician	4020	4201	4390	4588	4794	5091
7301	CCET	28	SWM Engineering Technician	4020	4201	4390	4588	4794	5091
5501	PC	30	Athletics/Fitness Coordinator	4223	4413	4612	4820	5037	5349
2201	PC	30	Economic Development Asst.	4223	4413	4612	4820	5037	5349
5501	PC	30	Facility Services Coordinator	4223	4413	4612	4820	5037	5349
5501	PC	30	Recreation Coordinator	4223	4413	4612	4820	5037	5349
3510	PC	32	CDBG Coordinator	4437	4637	4846	5064	5292	5620
7155	CCET	33	Construction Inspector	4548	4753	4967	5191	5425	5761
3151	CCET	33	Electrical Inspector	4548	4753	4967	5191	5425	5761
3152	CCET	33	Inspector/Plans Examiner	4548	4753	4967	5191	5425	5761
3154	CCET	35	Comb. Elect./Bldg. Inspector	4779	4994	5219	5454	5699	6052
3155	CCET	35	Plans Examiner	4779	4994	5219	5454	5699	6052
3136	CCET	36	Asst. Building Official	4897	5117	5347	5588	5839	6201
5232	MCS	36	Park & Facilities Supervisor	4897	5117	5347	5588	5839	6201
7230	MCS	36	Street Systems Supervisor	4897	5117	5347	5588	5839	6201
7150	CCET	36	SWM Inspector	4897	5117	5347	5588	5839	6201
7231	MCS	36	SWM Maintenance Super	4897	5117	5347	5588	5839	6201
ZONE B24/B31				A	B	C	D	E	F
6305	ARSS	25	Police Property/Evidence Cust.	3733	3901	4077	4260	4452	4728
2230	ARSS	29	Court Services Supervisor	4121	4306	4500	4703	4915	5220
6235	ARSS	29	Records Supervisor	4121	4306	4500	4703	4915	5220
3230	CCS	30	Permit Center Supervisor	4223	4413	4612	4820	5037	5349
2601	ARSS	33	Lead Paralegal	4548	4753	4967	5191	5425	5761
5502	PC	33	Recreation Coord. 2/Aquatics	4548	4753	4967	5191	5425	5761

2011 Salary Schedule

Class Code	Class	Grade	Current Working Title	Steps (Monthly)					
ZONE C41				A	B	C	D	E	F
3153	CCO	30	Code Compliance Officer	4223	4413	4612	4820	5037	5349
4210	MA	32	Financial Analyst	4437	4637	4846	5064	5292	5620
9205	MA	39	IT Analyst - Applications	5272	5509	5757	6016	6287	6677
9205	MA	39	IT Analyst - GIS	5272	5509	5757	6016	6287	6677
5233	PSV	39	Recreation Supervisor	5272	5509	5757	6016	6287	6677
ZONE C42				A	B	C	D	E	F
3202	PLNR	32	Associate Planner	4437	4637	4846	5064	5292	5620
7221	ENG	35	Engineering Plans Reviewer	4779	4994	5219	5454	5699	6052
4211	MA	36	Financial Analyst 2	4897	5117	5347	5588	5839	6201
8206	MA	36	SR Human Resources Analyst	4897	5117	5347	5588	5839	6201
7219	NRS	36	SWM Water Quality Specialist	4897	5117	5347	5588	5839	6201
9205	MA	39	IT Analyst - Network	5272	5509	5757	6016	6287	6677
9205	MA	39	IT Analyst - Systems	5272	5509	5757	6016	6287	6677
7211	MGR	43	Emergency Management Coord.	5821	6083	6357	6643	6942	7372
ZONE C43				A	B	C	D	E	F
2217	ATTY	38	City Staff Attorney	5146	5378	5620	5873	6137	6517
2216	ATTY	38	Prosecutor	5146	5378	5620	5873	6137	6517
3201	PLNR	38	Senior Planner	5146	5378	5620	5873	6137	6517
7201	ENG	38	Street Systems Engineer	5146	5378	5620	5873	6137	6517
7218	ENG	38	SWM Engineer	5146	5378	5620	5873	6137	6517
8130	ARSA	40	City Clerk/Records Administrator	5404	5647	5901	6167	6445	6845
7220	ENG	40	Sr. Engineering Plans Reviewer	5404	5647	5901	6167	6445	6845
7217	NRS	40	SW Quality Program Coord.	5404	5647	5901	6167	6445	6845
3203	PLNR	41	Principal Planner	5541	5790	6051	6323	6608	7018
7210	ENG	41	Traffic Engineer	5541	5790	6051	6323	6608	7018
2215	ATTY	43	Chief Prosecutor	5821	6083	6357	6643	6942	7372
3140	MGR	44	Human Services Division Mgr.	5966	6234	6515	6808	7114	7555
6141	MGR	46	Civilian Operations Manager	6268	6550	6845	7153	7475	7938
2131	ARSA	46	Court Administrator	6268	6550	6845	7153	7475	7938
2210	ATTY	48	Assistant City Attorney	6586	6882	7192	7516	7854	8341
2131	MGR	48	Comm. & Gov. Affairs Manager	6586	6882	7192	7516	7854	8341
ZONE C44/C51				A	B	C	D	E	F
7225	MGR	34	Solid Waste & Recycling Coord	4661	4871	5090	5319	5558	5903
4212	MAS	38	Accounting Supervisor	5146	5378	5620	5873	6137	6517
7202	ENG	43	Senior Traffic Engineer	5821	6083	6357	6643	6942	7372
7203	ENG	43	Sr. Traffic Engineer/Trans. Planner	5821	6083	6357	6643	6942	7372
7215	ENG	43	SS Project Engineer	5821	6083	6357	6643	6942	7372
7216	ENG	43	SWM Project Engineer	5821	6083	6357	6643	6942	7372
9230	MAS	44	IT Supervisor - Apps./Databases	5966	6234	6515	6808	7114	7555
9230	MAS	44	IT Supervisor - Sys./Help Desk	5966	6234	6515	6808	7114	7555
3135	MGR	46	Building Official	6268	6550	6845	7153	7475	7938
3131	MGR	46	Planning Manager	6268	6550	6845	7153	7475	7938

2011 Salary Schedule

Class Code	Class	Grade	Current Working Title	Steps (Monthly)					
ZONE C45/C52				A	B	C	D	E	F
7133	MGR	50	City Traffic Engineer	6919	7230	7555	7895	8250	8762
5131	MGR	50	Parks & Facilities Manager	6919	7230	7555	7895	8250	8762
7131	MGR	50	Street Systems Manager	6919	7230	7555	7895	8250	8762
7132	MGR	50	Surface Water Manager	6919	7230	7555	7895	8250	8762
6130	MGR	51c	Police Commander	7410	7743	8091	8455	8835	9383
ZONE D63				A	B	C	D	E	F
7121	DDIR	52	Deputy Public Works Director	7269	7596	7938	8295	8668	9205
6121	DDIR	55d	Deputy Police Chief	8034	8396	8774	9169	9582	10176
ZONE E81				A	B	C	D	E	F
2112	DIR	58i	Economic Development Director			9640			
3120	DIR	58c	CD Director			10154			
4121	DIR	58j	Finance Director			10154			
8120	DIR	58b	Human Resources Director			10154			
9120	DIR	58f	IT Director			10154			
ZONE E82				A	B	C	D	E	F
2120	DIR	58e	City Attorney			11057			
ZONE E83				A	B	C	D	E	F
7120	DIR	58k	Public Works/PRCS Director			11453			
6120	DIR	58d	Police Chief			11282			

Mayor				A	B	C	D	E	F
			Mayor			9400			
2113		58h	Financial Services Administrator			11453			
Court				A	B	C	D	E	F
2202		58g	Judge			11218.58			
Teamsters - Clerks				A	B	C	D	E	F
2604		c14	Court Clerk 1	2959	3084	3214	3350	3490	3742
2603		c21	Court Clerk 2	3518	3666	3822	3984	4151	4478
Parks, Rec. & Cultural Services				A	B	C	D	E	F
5504		8	Lifeguard	2451	2561	2676	2796	2922	3103
Teamsters - Maintenance				A	B	C	D	E	F
5800		m14	Custodian - Community Center	2889	3019	3155	3297	3445	3658
5801/7801/7805		m22	Maintenance Worker I	3653	3819	3989	4168	4357	4582
5802/7802/7806		m26	Maintenance Worker II	4034	4215	4405	4603	4809	5108
5803		m26	Aquatic Facility Operator	4034	4215	4405	4603	4809	5108

2011 Salary Schedule

Class Code	Class	Grade	Current Working Title	Steps (Monthly)					
Police Department									
			Lieutenant	A	B	C	D	E	F
6230		145	Police Lieutenant	5915	6209	6734	7310	7930	8501
			Police Support Services Assoc	A	B	C	D	E	F
6600		a18	Customer Service Specialist	3225	3359	3502	3649	3804	4079
6602		a18	Records Specialist	3225	3359	3502	3649	3804	4079
1605		a18	Administrative Assistant I	3225	3359	3502	3649	3804	4079
6310		a20	Property/Evidence Tech	3384	3528	3679	3833	3994	4281
6406		a21	Quartermaster	3575	3728	3886	4049	4222	4524
6407		a21	Jail Coordinator	3575	3728	3886	4049	4222	4524
6408		a21	Animal Management Coordinator	3575	3728	3886	4049	4222	4524
6409		a24	Animal Services Officer	3756	3917	4083	4254	4436	4753
6251		a30	CALEA/Volunteer Coordinator	4313	4498	4687	4885	5091	5456
6250		a30	Crime Analyst /Prevention Specialist	4313	4498	4687	4885	5091	5456
6245		a32	Crime Analyst /Prevention Prg. Coordinator	4532	4722	4920	5127	5342	5727
Police Guild				A	B	C	D	E	P3 Step
6401		g32	Police Officer	4499	4725	5131	5563	6036	6417

CLASS KEY:

Administrative/Records Support

ARSA Admin/Records Support Administrator
ARSS Admin/Records Support Specialist
ARST Admin/Records Support Technician

Code Compliance

CCO Code Compliance Officer
CCS Code Compliance Specialist
CCET Code Compliance/Engineering Technician

Executive Management

DIR Director
DDIR Deputy Director
MGR Manager

Law/Engineering/Planning

ATTY Attorney
ENG Engineer
NRS Natural Resources Specialist
PLNR Planner

Maintenance

MCS Maint. Coordinator/Supervisor

Management Support

MAS Management Analyst Supervisor
MA Management Analyst
MT Management Technician

Programs

PSV Program Supervisor
PC Program Coordinator
PS Program Specialist

Updated: 01/22/09

**CITY OF FEDERAL WAY
2011 FEE SCHEDULE**

TYPE OF FEE	2011 Base	2011 Fee
SECTION ONE. ANIMAL LICENSE AND OTHER FEES.		
Unaltered Cat.....		\$60.00
Unaltered Dog.....		\$60.00
Altered Cat.....		\$20.00
Altered Dog.....		\$25.00
Permanent License (owners 65 years of age and older) - if Altered.....		No Fee
Permanent License (disabled) - if Altered.....		No Fee
Other Fees		
Replacement Tag.....		\$2.00
Impound Redemption		
First Impound.....		\$25.00
Second Impound (mandatory spay/neuter).....		\$50.00
Third Impound.....		\$75.00
24 Hour Retention.....		\$10/day
Additional License Fee (for unlicensed dogs/cats impounded).....		\$50.00
Hobby Kennel/Hobby Cattery (Plus each individual animal must be licensed).....		\$50.00
SECTION TWO. ADULT ENTERTAINMENT.		
Operator License (in addition to business license)*		\$525.00
Manager or Entertainer License		\$75.00
* If the original application for license is made subsequent to June 30, the license fee for the remainder of that year shall be one-half of the annual license fee.		
Late Penalty:		
A late penalty shall be charged on all applications for renewal of a license received later than seven (7) days after the expiration date (being December 31 of each year) of such license. The amount of penalty is calculated as a percentage of the license:		
8 - 30 days past due		25%
31 - 60 days past due.....		50%
61 and over days past due.....		100.00%
SECTION THREE. BUSINESS REGISTRATION.		
General Business License:		
New Business, all categories unless otherwise identified herein		\$75.00
Business Renewal.....		\$50.00
Duplicate Registration (replacement).....		\$15.00
Gambling:		
Business Establishments Authorized by the State Gambling Commission to Operate Social Card Games and/or expanded card room activities:		
New Business, Expansion, or Change of Ownership		\$525.00
Renewal		\$125.00
Restaurants & Taverns:		
Restaurants per RCW 66.24.400 and Taverns per RCW 66.24.330 authorized to sell spirits, beer, and wine or beer and wine only, by the drink for on-premises consumption with less than 50% in dedicated dining areas:		
New Business, Expansion, or Change of Ownership.....		\$525.00
Renewal		\$50.00
Adult Entertainment Establishments:		
New Business, Expansion, or Change of Ownership.....		\$525.00
Renewal		\$125.00
Late Penalty:		
Failure to pay any registration fee due within thirty (30) days after the day it is due shall result in a penalty of 5% on the amount of the registration fee but not less than \$5, and an additional penalty of 5% or \$5 whichever is higher for each succeeding month of delinquency or part thereof, not to exceed 25% of the registration fee or \$25 dollars.		
SECTION FOUR. CONSTRUCTION PERMITS		
A. BUILDING		
Permit fee is based on total valuation, see table, as follows:		
NOTE: Projects containing new square footage may also be valued using the Building Valuation Data information published in the "Building Safety" journal. This data is updated biannually.		
\$1 to \$500.....		\$36.00
For each additional \$100 or fraction thereof up to and including \$2,000:.....	\$36, Plus	\$4.50
For each additional \$1,000 or fraction thereof up to and including \$25,000:.....	\$103.5, Plus	\$21.50

**CITY OF FEDERAL WAY
2011 FEE SCHEDULE**

TYPE OF FEE	2011 Base	2011 Fee
SECTION FOUR. CONSTRUCTION PERMITS - CONTINUED		
For each additional \$1,000 or fraction thereof up to and including \$50,000.....	\$598, Plus	\$15.50
For each additional \$1,000 or fraction thereof up to and including \$100,000.....	\$985.5, Plus	\$10.50
For each additional \$1,000 or fraction thereof up to and including \$500,000.....	\$1510.5, Plus	\$8.50
For each additional \$1,000 or fraction thereof up to and including \$1,000,000.....	\$4910.5, Plus	\$7.00
For each additional \$1,000 or fraction thereof over \$1,000,000.....	\$8410.5, Plus	\$5.50

Note: Additional fees will apply to a permit, as noted here:

All development permits (including building) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

All building permits are charged an SBCC surcharge. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

Some building permits require plan review. See **G. PLAN REVIEW** for details.

Some building permits require plumbing fees. See **E. PLUMBING** for details.

Some building permits require mechanical fees. See **D. MECHANICAL** for details.

Some building permits require a digitizing fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

Some building permits require an impact fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

Some building permits require a South King Fire fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

B. DEMOLITION

Permit fee is based on total project demolition valuation. See the table in **A. BUILDING** to calculate fee.

All development permits (including demolition) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

All building permits are charged an SBCC surcharge. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

CONSTRUCTION PERMITS - CONTINUED

C. ELECTRICAL

Note: **All** development permits (including electrical) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

1. "Inspected with the service" means that a separate service inspection fee is included on the same electrical work permit.
2. "Inspected at the same time" means all wiring is to be ready for inspection during the initial inspection trip.
3. An "outbuilding" is a structure that serves a direct accessory function to the residence, such as a pump house, or storage building. Outbuilding does not include buildings used for commercial type occupancies or additional dwelling occupancies.
4. Square footage is the area included within the surrounding exterior walls of a building of a building exclusive of any interior courts. (This includes any floor area in an attached garage, basement, or unfinished living space.)

(1) Residential

(a) Single- and two-family residential (new construction)

First 1300 sqft.....	\$122.00
Each additional 500 sqft. or portion thereof.....	\$39.00
Each outbuilding or detached garage (inspected with the service).....	\$51.00
Each outbuilding or detached garage (inspected separately).....	\$80.50
Each swimming pool (inspected with the service).....	\$80.50
Each swimming pool (inspected separately).....	\$121.00
Each hot tub, spa, or sauna (inspected with the service).....	\$51.00
Each hot tub, spa, or sauna (inspected separately).....	\$80.50
Each septic pumping system (inspected with the service).....	\$51.00
Each septic pumping system (inspected separately).....	\$80.50

(b) Multi-family residential & misc. residential structures, services & feeders (new construction)

Ampacity

0 to 200, Service/feeder.....	\$132.50
Additional feeder.....	\$39.00
201 to 400, Service/feeder.....	\$164.00
Additional feeder.....	\$80.50
401 to 600, Service/feeder.....	\$224.00
Additional feeder.....	\$111.50
601 to 800, Service/feeder.....	\$287.00
Additional feeder.....	\$153.50
Over 800, Service/feeder.....	\$410.50
Additional feeder.....	\$307.00

(c) Single or multi-family services or feeders, including circuits (altered)

Ampacity

0 to 200.....	\$101.00
201 to 600.....	\$164.00
Over 600.....	\$246.50

**CITY OF FEDERAL WAY
2011 FEE SCHEDULE**

TYPE OF FEE	2011 Base	2011 Fee
CONSTRUCTION PERMITS - CONTINUED		
Mast or meter repair (no alterations to the service or feeder).....		\$60.50
(d) Single or multi-family residential circuits only (no service inspection)		
Note: Altered or added circuit fees are calculated per panelboard. Total cost of the alterations in an individual panel should not exceed the cost of a complete altered service or feeder of the same rating, as shown in sub-section (c) listed above.		
Circuits, 1 to 4 (see note above).....		\$80.50
Each additional (see note above).....		\$8.00
(e) Mobile homes, modular homes, mobile home parks, and RV parks		
Service or feeder only.....		\$80.50
Service and feeder.....		\$132.50
(f) Mobile home park sites and RV park sites		
First site service or site feeder.....		\$80.50
Each additional site service; or site feeder inspected at the same time as the first service or feeder.....		\$52.50
(2) Commercial and industrial		
(a) New service or feeder & additional new feeders inspected at the same time, includes circuits.		
<u>Ampacity</u>		
0 to 100, Service/feeder.....		\$132.50
Additional feeder.....		\$80.50
101 to 200, Service/feeder.....		\$164.00
Additional feeder.....		\$103.50
201 to 400, Service/feeder.....		\$307.00
Additional feeder.....		\$121.00
C. ELECTRICAL - Continued		
(2) Commercial and industrial - Continued		
401 to 600, Service/feeder.....		\$358.00
Additional feeder.....		\$143.50
601 to 800, Service/feeder.....		\$463.00
Additional feeder.....		\$196.00
801 to 1000, Service/feeder.....		\$565.00
Additional feeder.....		\$236.50
<u>Ampacity</u>		
*Over 1000, Service/feeder.....		\$616.00
Additional feeder.....		\$328.50
Mast or meter maintenance or repair (no alterations to the service or feeder).....		\$111.50
*NOTE: Services over 1000 amps, and certain health care, educational, & institutional uses require plan review. See G. PLAN REVIEW for details.		
(b) Altered services / feeders, NO circuits		
<u>Ampacity</u>		
0 to 200, Service/feeder.....		\$132.50
201 to 600, Service/feeder.....		\$307.00
601 to 1000, Service/feeder.....		\$463.00
*Over 1000, Service/feeder.....		\$515.00
*NOTE: Services over 1000 amps, and certain health care, educational, & institutional uses require plan review. See G. PLAN REVIEW for details.		
(c) Circuits only. Altered/added circuits fees are calculated per panelboard. Total cost of the alterations in panel(s) should not exceed the cost of new feeder(s) of the same ampacity rating.		
Circuits, 1 to 5 (see note above).....		\$103.50
Each additional circuit (see note above).....		\$8.00
(d) Over 600 volts surcharge per permit.....		\$103.50
(3) Temporary Service(s) [See WAC 296-46B-590 for information about temporary installations]		
Temporary services, temporary stage or concert productions		
<u>Ampacity</u>		
0 to 60, Service/feeder.....		\$71.00

CITY OF FEDERAL WAY
2011 FEE SCHEDULE

TYPE OF FEE	2011 Base	2011 Fee
CONSTRUCTION PERMITS - CONTINUED		
Additional feeder.....		\$32.00
61 to 100, Service/feeder.....		\$80.50
Additional feeder.....		\$39.00
101 to 200, Service/feeder.....		\$103.50
Additional feeder.....		\$51.00
201 to 400, Service/feeder.....		\$121.00
Additional feeder.....		\$60.50
401 to 600, Service/feeder.....		\$164.00
Additional feeder.....		\$80.50
Over 600, Service/feeder.....		\$184.50
Additional feeder.....		\$92.00
(4) Miscellaneous equipment - commercial, industrial, and residential		
(a) A Class 2 low-voltage thermostat and its associated cable controlling a single piece of utilization equipment or a single furnace and air conditioner combination.		
First thermostat.....		\$60.50
Each additional inspected at the same time as the first.....		\$18.50
(b) Class 2 or 3 low-voltage system & telecommunications systems. Includes all telecommunications, installations, fire alarm, nurse call, energy management, industrial & automation, and/or lighting control systems, and similar Class 2 or 3 low-energy circuits and equipment.		
First 2500 sqft. or less.....		\$71.00
Each additional 2500 sqft. or portion thereof.....		\$18.50
(c) Signs and outline lighting		
First sign (no service included).....		\$60.50
Each add'l sign inspected at the same time on the same building or structure.....		\$28.50
(d) Yard pole, pedestal, or other meter loops only		
Yard pole, pedestal, or other meter loops only.....		\$80.50
Meters installed remote from service equipment & inspected at the same time as other installations.....		\$18.50
C. ELECTRICAL - Continued		
(e) Generators. Note: For permanently installed generators, refer to the appropriate residential or commercial new/alterd service or feeder section.		
Portable generators, permanently installed transfer equipment for portable.....		\$101.00
(f) Annual permits		
i. Annual electrical [See WAC 296-46B-900(14)]		
For commercial/industrial location employing full-time electrical maintenance staff or having a yearly maintenance contract with a licensed electrical contractor. Note: All yearly maintenance contracts must detail the number of contractor electricians necessary to complete the work required under the contract. This number will be used as a basis for calculating the appropriate fee. Each inspection is based on a two-hour maximum.		
	Number of inspections	
1 to 3 plant electricians.....	12.....	\$2,909.50
4 to 6 plant electricians.....	24.....	\$5,819.50
7 to 12 plant electricians.....	36.....	\$8,729.00
13 to 25 plant electricians.....	52.....	\$12,609.00
Over 25 plant electricians.....	52.....	\$12,609.00
ii. Annual telecommunications [See WAC 296-46B-900(13)]		
For commercial/industrial location employing full-time telecommunications maintenance staff or having a yearly maintenance contract with a licensed electrical / telecommunications contractor.		
Two-hour minimum of inspection time.....		\$242.50
Each additional hour or portion thereof, of inspection time.....		\$121.00
(g) Permit requiring ditch cover inspection only		
Each 1 hour or portion thereof.....		\$121.00
(h) Cover inspection for elevator / conveyance installation		
Note: This item is only available to a licensed/registered elevator contractor.....		
		\$103.50
(i) Carnival inspections		
i. First carnival field inspection each calendar year		
Each ride and generator truck.....		\$26.50

**CITY OF FEDERAL WAY
2011 FEE SCHEDULE**

TYPE OF FEE	2011 Base	2011 Fee
CONSTRUCTION PERMITS - CONTINUED		
Each remote distribution equipment, concession, or gaming show.....		\$9.00
If the calculated fee for the first carnival field inspection above is less than \$140.00 , the minimum inspection fee shall be.....		\$153.50
ii. Subsequent carnival inspections each calendar year		
First 10 rides, concessions, generators, remote dist. equipment, or gaming shows.....		\$153.50
Each additional ride, concession, generators, remote distribution equipment, or gaming shows.....		\$9.00
iii. Concession(s) or ride(s) not part of a carnival		
First field inspection each year of a single concession or ride, not part of a carnival.....		\$121.00
Subsequent inspection of a single concession or ride, not part of a carnival.....		\$80.50

D. MECHANICAL

Permit fee is based on total project installation valuation. See the table in **A. BUILDING** to calculate fee.

All development permits (including mechanical) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

Some mechanical permits require plan review. See **G. PLAN REVIEW** for details.

E. PLUMBING

Note: For the purpose of this section, a sanitary plumbing outlet on or to which a plumbing fixture or appliance may be set or attached shall be construed to be a fixture. Fees for reconnection and retest of existing plumbing systems in relocated buildings shall be based on the number of plumbing fixtures involved.

Permit fee is based on total number of fixtures as noted in Fixture Fees below:

Permit Issuance. Per permit charge when not part of a building permit..... \$31.00

All development permits (including plumbing) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

Some plumbing permits require plan review. See **G. PLAN REVIEW** for details.

Fixture fees:

1. For each plumbing fixture of trap or set of fixtures on one trap (including water, drainage) piping and backflow protection therefore.....	\$10.50
2. Rainwater systems, per drain (inside building).....	\$10.50
3. For each water heater and / or vent.....	\$10.50
4. For each industrial waste pretreatment interceptor, including its trap and vent excepting interceptors functioning as fixture traps.....	\$10.50
5. For installation, alteration or repair of water piping and/or water treating equipment.....	\$10.50
6. For repair or alteration of drainage orient piping.....	\$10.50
7. For each lawn sprinkler system or any one meter including backflow protection devices therefore.....	\$10.50
8. For vacuum breakers or backflow protective devices on tanks, vats, etc., or for installation on unprotected plumbing fixtures including necessary water piping:	
1 to 5 fixtures.....	\$7.50
over 5 fixtures.....	\$4.50

F. SIGN**(1) Permanent sign.**

Permit fee is based on total project installation valuation. See the table in **A. BUILDING** to calculate fee.

Plan review. **Most** sign permits require review. See **G. PLAN REVIEW** for details.

Electrical. Electrical signs require additional fees. See **C. ELECTRICAL (4)(c)** for details.

All development permits (including signs) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

Planning surcharge. Total permit fee includes a per sign planning surcharge, as follows:

First sign.....	\$42.50
Each additional sign on same application.....	\$17.00

(2) Temporary sign. Note: temporary signs are by separate permit.

Permit fee..... \$42.50

All development permits (including signs) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

G. PLAN REVIEW

The specified plan review fees are separate from and in addition to the permit fees. The plan review fee is collected at **application submittal**.

Building permit: 65% of the building permit fee

Mechanical permit: 65% of the mechanical permit fee

Plumbing permit: 65% of the plumbing permit fee

Sign permit: 65% of the sign permit fee

Electrical permit: 35% of the electrical work permit fee plus a plan review fee of..... \$103.50

Commercial building permits ONLY: 15% of permit fee goes to South King Fire & Rescue plan review

**CITY OF FEDERAL WAY
2011 FEE SCHEDULE**

TYPE OF FEE	2011 Base	2011 Fee
CONSTRUCTION PERMITS - CONTINUED		

Additional plan review required by changes / additions / revisions to plans, per hour or portion thereof.....	\$105.50
Outside consultant plan review.....	Actual Costs

Note: Fire prevention system plan review fees are found in **Section Six. Fire Code-Annual Permits** fee section.

H. INSPECTIONS**Other inspections / fees, per hour:**

1. Inspections outside of normal business hours.....	\$74.00
2. Electrical inspections outside of normal business hours.....	\$106.00
3. Reinspection.....	\$74.00
4. Weekend, holiday, and emergency call-out inspections (4-hour minimum).....	\$74.00
5. Inspections for which no fee is specifically indicated (2-hour minimum).....	\$74.00
6. Inspections performed by outside consultants.....	Actual Costs

I. MISCELLANEOUS PERMIT-RELATED FEES

Adult family home facility inspection.....	\$73.50
Automation (applies to all land use and development permits).....	\$6.00
Digitizing, for single-family plans not submitted in digitized form.....	\$39.50
Digitizing, for commercial and multi-family plans not submitted in digitized form.....	\$118.50
Over-The-Counter (OTC) permit and review.....	\$56.50
Permit Renewal - Permits expired up to 360 days past expiration date or past date of last inspections are subject to Building Official's discretion. The renewal fee is one-half the original permit fee.	
Recording Fee - Recording fee will be charged per King County Records & Election fee schedule pursuant to RCW 36.198.010 and as amended and by KC Code 1.12.120 and as amended.	
State Building Code Council (SBCC) surcharge.....	\$4.50
For each additional multi-family housing unit on the same permit.....	\$2.00

J. REFUNDS

Permit applications: The Building Official may authorize the refunding of not more than 80% of the permit plan review fees paid provided the applicant presents a written request to withdraw the application **prior** to the commencement of staff review. The automation fees are non-refundable. **[NOTE:** The Building Official does not have purview over another department or jurisdiction's fees. Please apply for them separately, if applicable.]

Issued permits: The Building Official may authorize the refunding of not more than 80% of other, non-plan review-related building permit fees paid provided the applicant presents a written request to cancel the permit **prior** to the commencement of any construction work covered by the permit and/or prior to the completion of any inspections by City staff. The automation fees are non-refundable. **[NOTE:** The Building Official does not have purview over another department or jurisdiction's fees. Please apply for them separately, if applicable.]

K. PENALTIES

Any person who shall commence any work for which a permit is required by this Code without first having obtained a permit may be required to pay double the permit fee fixed by this section for such work. Such double permit fee shall be in addition to any penalty for a violation of the provisions of this Code.

SECTION FIVE. FALSE ALARMS.**False Alarm Fee**

4th and 5th false alarms in a registration year (July 1 - June 30), each alarm.....	\$50.00
6th and successive false alarms in a registration year (July 1 - June 30), each alarm.....	\$100.00

Registration Fee	\$25.00
Late Registration Fee Penalty.....	\$50.00
Late False Alarm Payment Penalty.....	\$25.00
Appeal Hearing Cancellation Fee.....	\$10.00

SECTION SIX. FIRE CODE-ANNUAL PERMITS.**Initial Appl.****Carnivals or Fairs:**

1-10 Booths/Displays.....	\$100.00
11-20 Booths/Displays.....	\$150.00
20 + Booths/Displays.....	\$200.00
Parade Floats.....	\$100.00
Temporary Membrane Structures, Tents and Canopies (per unit).....	\$100.00

**CITY OF FEDERAL WAY
2011 FEE SCHEDULE**

TYPE OF FEE	2011 Base Initial Appl.	2011 Fee
FIRE CODE-ANNUAL PERMITS. - CONTINUED		
Flammable or Combustible Liquids, LP-Gas, Hazardous Materials, Misc:		
Compressed Medical Gases	\$120.00	\$50.00
Generator Fuel Tanks.....	\$120.00	\$50.00
Hazardous Materials (Cryogenics, Etc).....	\$200.00	\$132.00
Install, Remove, Abandon - Residential Heating Oil Tank.....	\$50.00	
LP-Gas - No Dispensing (Cylinder Exchange, Heating, Pool Water Heating, Etc.)	\$120.00	\$50.00
Open Burning.....		No Charge
Cryogenics	\$200.00	\$132.00
Fire Hydrants and Water Control Valves.....		No Charge
Dry Cleaning Plants.....	\$120.00	\$50.00
Places of Assembly :		
Occupant Load 50 - 299 persons.....	\$120.00	\$80.00
Occupant Load 300 - 999 persons.....	\$150.00	\$100.00
Occupant Load 1,000 or more persons.....	\$180.00	\$120.00
Occupant Load 50-299 & Candles/Open Flame.....	\$210.00	\$140.00
Occupant Load 300 - 999 & Candles/Open Flame.....	\$240.00	\$160.00
Occupant Load 1000+ & Candles/Open Flame.....	\$270.00	\$180.00
Mall covered - Annual Fee	\$1,000.00	\$1,000.00
Repair Garage Combinations:		
Repair Garage & Flammable/Combustible Liquids.....	\$210.00	\$140.00
Repair Garage & Hot Work.....	\$210.00	\$140.00
Repair Garage & Flammable/Combustible Liquids & LPG.....	\$300.00	\$200.00
Repair Garage & Flammable/Combustible Liquids & Hot Work.....	\$300.00	\$200.00
Repair Garage & Spraying/Dipping & Hot Work.....	\$300.00	\$200.00
Repair Garage & Flammable/Combustible Liquids & LPG & Hot Work.....	\$390.00	\$260.00
Repair Garage & Flammable/Combustible Liquids & Spraying/Dipping & Hot Work.....	\$390.00	\$260.00
All Other Fire Code Permits - See International Fire Code Section 105.....	\$120.00	\$80.00
<i>Note: Fire Department Annual Permit Fee entitles applicant to an initial inspection and one follow-up inspection.</i>		
All Other Permits (See Uniform Fire Code Section 105.8) - Initial.....		
All Other Permits (See Uniform Fire Code Section 105.8) - Renewal.....		
Hourly Rate for Additional Inspections Required to Secure Compliance (min. 1/2 hr).....		\$74.00
Fire Department Review and Inspection of Building Permits		15% of Building Permit Fee, min. 74.50
Fire Prevention System Permits		
Permit Fee (based on valuation).....	Per IBC
Plan Review Fee.....		65% of FPS Permit Fee
<i>Note: City retains \$20.00 of total fee for processing</i>		
SECTION SEVEN. FIREWORKS.		
Public Display Permit (together with \$100.00 cash bond)		\$100.00
SECTION EIGHT. LAND USE.		
A. Boundary Line Adjustment.....		\$882.50
Plus Fire Review @ 5%.....		\$44.50
Plus Public Works Review.....		\$478.50
Binding Site Plan.....		\$1,340.00
Plus Fire Review @ 5%.....		\$64.50
Plus Public Works Review.....		\$847.00
Land Surface Modification.....		\$1,405.00
Plus Per Acre.....		\$15.50
Plus Public Works Review.....		\$644.50
Lot Line Elimination.....		\$172.50
Plat, Preliminary.....		\$3,977.00
Plus Per Acre.....		\$79.50

CITY OF FEDERAL WAY
2011 FEE SCHEDULE

TYPE OF FEE LAND USE - CONTINUED.	2011 Base	2011 Fee
Plus Fire Review @ 5%.....		\$198.50
Plus Public Works Review.....		\$3,261.00
Plat, Final		\$1,680.00
Plus Public Works Review.....		\$1,232.50
Plat, Short		\$1,340.00
Plus Fire Review @ 5%.....		\$64.50
Plus Public Works Review.....		\$847.00
Pre-Application Meeting		\$458.00
Process I - Applications (for radio tower & antenna structures for use by amateur radio operators required by Federal Way City Code, Section 22-1047(3)).....		\$172.50
Process I - Director's Approval for interpretations		N/A
Process I - Other minor site review at hourly rate		\$74.00
Process 2 - Site Plan Review [Base Land Use Fee], Plus:.....		\$1,083.00
over 25,000 sq.ft.....		\$344.50
over 50,000 sq.ft.....		\$603.00
over 100,000 sq.ft.....		\$862.50
Plus Fire Review @ 5%.....		\$54.50
Plus Public Works Review.....		\$916.00
Process 3 - Project Approval [Base Land Use Fee], Plus:.....		\$1,277.50
over 25,000 sq.ft.....		\$344.50
over 50,000 sq.ft.....		\$603.00
over 100,000 sq.ft.....		\$861.00
Plus Fire Review @ 5%.....		\$64.00
Plus Public Works Review.....		\$911.50
Process 4 - Hearing Examiner's Decision , including variances [Base Land Use Fee], Plus:.....		\$2,306.00
Plus Fire Review @ 5%.....		\$115.50
Plus Public Works Review.....		\$1,244.00
Process 4 - Residential Variance [Base Land Use Fee], Plus:.....		\$861.00
Plus Fire Review @ 5%.....		\$43.00
Process 5 - Quasi-Judicial Rezones [Base Land Use Fee], Plus:		
to RS Zone.....		\$775.50
Plus Per Acre.....		\$430.50
Maximum.....		\$18,955.00
to RM Zone.....		\$1,120.00
Plus Per Acre.....		\$1,378.50
Maximum.....		\$29,984.00
Process 5 - Comprehensive Plan Amendments [Base Land Use Fee], Plus:.....		\$861.00
Plus Per Acre.....		\$85.50
Public Notice Fee (for Process 3 - 6 & SEPA decisions).....		\$145.00
SEPA City Center Planned Action		\$147.50
Plus Fire Review Fee @ 5%.....		\$7.00
Plus Public Works Review.....		\$147.50
SEPA Environmental Checklist Only		\$1,043.00
Plus Fire Review Fee @ 5%.....		\$49.50
Plus Public Works Review.....		\$507.00
SEPA Checklist as Part of Project		\$522.00
Plus Fire Review Fee @ 5%.....		\$25.00
Plus Public Works Review.....		\$253.50
SEPA Appeals		\$120.50
Appeal of Administrative Decision*.....		\$172.50
Appeal of Hearing Examiner Decision*.....		\$172.50
Shoreline Permit , [Base Land Use Fee], Plus:.....		\$1,537.50
over \$15,000 value.....		\$690.00

**CITY OF FEDERAL WAY
2011 FEE SCHEDULE**

TYPE OF FEE	2011 Base	2011 Fee
LAND USE - CONTINUED.		
Shoreline Permit - Continued		
over \$50,000 value.....		\$2,068.00
over \$100,000 value.....		\$3,791.00
over \$500,000 value.....		\$7,582.50
over \$1,000,000 value.....		\$11,372.00
Plus Public Works Review.....		\$909.00
Shoreline Conditional Use Permit		\$3,652.00
Plus Public Works Review.....		\$2,205.50
Shoreline (Exempt Determination)		\$85.50
Shoreline Variance		\$2,634.50
Plus Public Works Review.....		\$1,242.50
MISCELLANEOUS:		
Accessory Dwelling Units		\$172.50
Automation fee (Applies to all Land use and Development permits).....		\$6.00
Home Occupation:		
Standard Permit.....		\$42.50
In-Home Day Care:		
12 or fewer attendees.....		\$42.50
Signs, First Sign		\$42.50
Each Additional Sign / Same Application.....		\$17.00
Temporary Signs.....		\$42.50
Zoning Fees		
New single family.....		\$55.00
Zoning inquiries.....		\$55.00

Note:

1. Appeal Fee shall be reimbursed in the event the reviewing authority determines that the appellant has substantially prevailed in the appeal action.
2. The fire district administrative review fee in an amount equal to 5% of the land use fee imposed is charged and collected by the City and paid to the fire district.
3. Additional fees will be required to pay for any time spent on Land Use Applications by the Department of Public Works above the number of hours covered by the base amount allocated to Public Works for each application.

B. REFUNDS OF LAND USE FEES.

The Filing Fees as set forth in the Fee Schedule for the City are established to defray the cost of posting and processing and the proceedings in connection with a land use application. The Director of Community Development Services may authorize the refunding of not more than 80% of the total application fees paid provided the applicant presents a written request to withdraw or cancel prior to routing of the application for staff review.

SECTION NINE. MISCELLANEOUS.**Miscellaneous Permits (Land Use, Public Works & Building Permit Services):**

Any public work, land use, building permits not covered by the fee schedule, if performed by employee, is based on actual hourly cost, plus benefits of 30%, plus overhead of 25%. Any private or public professional service contract needed will be billed 100%, plus 10% billing and administrative charges.

Maps, Plats, Miscellaneous	Cost + 10%
Photocopies, Black and White Per Page	\$0.15
Photocopies, Color Per Page	\$0.25
Scanning Per Page	\$0.15
D Size Rolled Plan Copies, Per Sheet	\$5.00
E Size Rolled Plan Copies, Per Sheet	\$7.00
Audio Duplication, Per CD	\$10.00
Video Duplication, Per DVD	\$25.00
Clerk's Certification	\$5.00
Facsimile Usage (incoming/outgoing) 1st Page	\$3.00
each additional page.....	\$1.00
Bound Printed Documents	Actual Cost
GIS Map and Data Requests *:	
8 1/2 by 11 - Paper - Color.....	\$4.00
8 1/2 by 11 - Paper - Black & White.....	\$3.00
8 1/2 by 11 - Mylar - Color.....	\$5.00
8 1/2 by 11 - Mylar - Black & White.....	\$4.00
11 by 17 - Paper - Color.....	\$5.00

CITY OF FEDERAL WAY
2011 FEE SCHEDULE

TYPE OF FEE	2011 Base	2011 Fee
MISCELLANEOUS - CONTINUED.		
11 by 17 - Paper - Black & White.....		\$4.00
11 by 17 - Mylar - Color.....		\$6.00
11 by 17 - Mylar - Black & White.....		\$5.00
Up to 34 by 44 - Paper - Color.....		\$10.00
Up to 34 by 44 - Paper - Black & White.....		\$7.00
Up to 34 by 44 - Mylar - Color.....		\$37.00
GIS Map and Data Requests - Continued		
Up to 34 by 44 - Mylar - Black & White.....		\$31.00
3½ Floppy Disk or CD ROM (per disk/CD).....		\$1.50
* Maps that require extensive processing time or require additional ink and plotting supplies will be charged at a higher rate.		
Applicable sales tax will be added to the costs		
Staff Time to Complete Request, Per Hour.....		\$35.00
Computer Usage, Per Hour.....		\$15.00
Note: Staff time and computer usage will only be charged on requests for custom products.		
Steel Lake Picnic Rentals & Special Events		
Picnic Rentals		
For Residents		
Reservations are from 10:00 am - 4 pm- Additions hours charged after 4 pm		
#1 Steel Lake Park Covered Area - Tables 12/Capacity 120/BBQ 2		
Groups 1-80/Season Rate.....		\$60.00
Groups 1-80/Off - Season Rate.....		\$45.00
After 4 P.M. - add \$15/hr for both Season and Off-Season		
Groups 81-120/Season Rate.....		\$90.00
Groups 81-120/Off - Season Rate.....		\$68.00
After 4 P.M. - add \$25/hr for both Season and Off-Season		
#2 Steel Lake Park - Tables 8/Capacity 80/BBQ 2		
Season Rate.....		\$60.00
Off-Season Rate.....		\$45.00
After 4 P.M. - add \$15/hr for both Season and Off-Season		
#3 Steel Lake Park - Tables 8/Capacity 80/BBQ 2		
Season Rate.....		\$60.00
Off-Season Rate.....		\$45.00
After 4 P.M. - add \$15/hr for both Season and Off-Season		
#4 Steel Lake Park - Tables 8/Capacity 80/BBQ 1		
Season Rate.....		\$60.00
Off-Season Rate.....		\$45.00
After 4 P.M. - add \$15/hr for both Season and Off-Season		
#5 Steel Lake Park - Tables 12/Capacity 120/BBQ 1/small ballpark		
Groups 1-80/Season Rate.....		\$60.00
Groups 1-80/Off - Season Rate.....		\$45.00
After 4 P.M. - add \$15/hr for both Season and Off-Season		
Groups 81-120/Season Rate.....		\$90.00
Groups 81-120/Off - Season Rate.....		\$68.00
After 4 P.M. - add \$25/hr for both Season and Off-Season		
*Season rates applies May-Oct and Off-season rate applies Nov-April		
For Non-Residents ALL year round		
Reservations are from 10:00 am - 4 pm- Additions hours charged after 4 pm		
#1 Steel Lake Park Covered Area - Tables 12/Capacity 120/BBQ 2		
Groups 1-80.....		\$90.00
After 4 P.M. - add \$22/hr		
Groups 81-120/.....		\$135.00
After 4 P.M. - add \$27/hr		
#2 Steel Lake Park - Tables 8/Capacity 80/BBQ 2.....		\$90.00
After 4 P.M. - add \$20/hr		
#3 Steel Lake Park - Tables 8/Capacity 80/BBQ 2.....		\$90.00
After 4 P.M. - add \$20/hr		
#4 Steel Lake Park - Tables 8/Capacity 80/BBQ 1.....		\$90.00
After 4 P.M. - add \$20/hr		
#5 Steel Lake Park - Tables 12/Capacity 120/BBQ 1/small ballpark		
Groups 1-80.....		\$90.00
After 4 P.M. - add \$22/hr		
Groups 81-120/.....		\$135.00
After 4 P.M. - add \$27/hr		
*Note: Groups over 120 require a Special Events Permits and subject to a different fee schedule and requirements.		

**CITY OF FEDERAL WAY
2011 FEE SCHEDULE**

TYPE OF FEE	2011 Base	2011 Fee
MISCELLANEOUS - CONTINUED.		
Special Events		
For Residents		
Group Size:		
50 or less		
Season Permit.....		\$50.00
Off-Season Permit.....		\$38.00
51-150		
Season Permit.....		\$100.00
Off-Season Permit.....		\$75.00
151-250		
Season Permit.....		\$150.00
Off-Season Permit.....		\$113.00
*Season rates applies May-Oct and Off-season rate applies Nov-April		
For Non-Residents ALL year round		
Group Size:		
50 or less		
Permit.....		\$75.00
51-150		
Permit.....		\$150.00
For Non-Residents ALL year round - continued		
Group Size:		
151-250		
Permit.....		\$225.00
Damage Deposit		
Group Size:		
1-250.....		\$100.00
251-500.....		\$200.00
501-800.....		\$300.00
800-1000.....		\$400.00
Refundable if no damage on-site		
Additional charges on ALL permits/reservations:		
City-supplied additional tables/ \$10 ea		
City-supplied additional trash cans/\$5 ea		
Electricity (if on-site)/\$20 for 4 hours r \$50 for day (10 hr max)		
City Hall Room Rentals		
Council Chambers (per hour).....		\$60.00
Non-Council Chamber Meeting Rooms (per hour).....		\$30.00
SECTION TEN. PAWNBROKER.		
Pawnbroker License.....		\$325.00
Secondhand Dealer License.....		\$50.00
Late Penalty:		
A late penalty shall be charged on all applications for renewal of a license received later than seven (7) days after the expiration date (being December 31 of each year) of such license. The amount of penalty is calculated as a percentage of the license:		
Late Penalty: - Continued		
8 - 30 days past due		25%
31 - 60 days past due.....		50%
61 and over days past due.....		\$1.00
SECTION ELEVEN. PUBLIC DANCE AND DANCE HALL.		
Annual fee.....		\$175.00
Annual fee after July 1		\$100.00
Per Event or Limited Permit, per day.....		\$50.00
Renewal late charge fee.....		\$75.00
Processing fee for applications received less than 30 days from the event.....		\$75.00
Litter control security deposit - cash or bond.....		\$1,000.00
Appeal fee.....		\$75.00
SECTION TWELVE. PUBLIC WORKS.		
A. Building Moving and Oversize/Overweight vehicle Permit.		
1. Building moving through City		\$85.50
2. Building moving into or within City.....		\$85.50
Pre-move inspection, the higher of actual cost or		\$203.00
3. Oversize/overweight vehicle permit.....		\$85.50

CITY OF FEDERAL WAY
2011 FEE SCHEDULE

TYPE OF FEE	2011 Base	2011 Fee
PUBLIC WORKS - CONTINUED.		
B. Street and/or Easement Vacation Application		
1-300 lineal feet.....		\$833.50
every 100 lineal feet thereafter, per 100 LF.....		\$85.50
C. Right-of-Way Use Permit, includes 1 inspection		
1. Individual single family homeowner applications.....		\$189.00
2. All other applications.....		\$262.50
3. Supplement plan review fee for any and all permits, per hour.....		\$68.50
4. Supplement construction inspection for any and all permits, per hour.....		\$61.00
5. Inspection outside of normal business hours (at standard Inspection rate times 1.5)		\$110.50
6. Weekend, holiday, and emergency call out inspection	(4 hours minimum)	
7. Re-inspection.....		\$110.50
8. Job start penalty fee.....		\$120.00
D. Right-of-Way Code Variance Request, plus recording fee *		\$85.50
E. Development Review Fee.		
1. Single Family.....		\$68.50
2. Short Subdivisions Construction Plans (Up to 8 hours of review time).....		\$549.50
a. Supplemental plan review/construction service fee, per hour		\$68.50
b. Construction Inspection Fee, per hour.....		\$61.00
3. Subdivisions and Commercial/Industrial Developments.....		\$824.50
Construction Plans (up to 12 hours of review time)		
a. Supplemental plan review/construction service fee, per hour		\$68.50
b. Construction Inspection Fee, per hour.....		\$61.00
F. Concurrency		
Trips generated:		
- If less than 10 times (4 hours)		\$344.50
- If between 10 and 50 times (16 hours)		\$1,584.50
- If between 50 and 500 times (32 hours)		\$3,374.50
- If greater than 500 times (48 hours)		\$5,576.50
G. Miscellaneous Public Works Permits and Services (Same fee structure under Section Nine/Miscellaneous Fees)		
* Recording Fee per chapter 36.198.010 RCW and as amended and K.C. Code 1.12.120 and as amended		
SECTION THIRTEEN RIGHT-OF-WAY ACTIVITY.		
Right of Way Activity Permit Fee.....		\$42.50
SECTION FOURTEEN. TAXICABS.		
Pursuant to King County Fee Schedule		
SECTION FIFTEEN. PUBLIC BATHHOUSE BUSINESSES.		
PUBLIC BATHHOUSE BUSINESSES:		
1. Public Bathhouse Business (in addition to business license).....		\$75.00
2. Bathhouse Attendant.....		\$75.00
3. Bathhouse Manager.....		\$75.00
4. Late Penalty:		
A late penalty shall be charged on all applications for renewal of a license received later than seven (7) days after the expiration date (being December 31 of each year) of such license. The amount of penalty is calculated as a percentage of the license:		
8 - 30 days past due		25%
31 - 60 days past due.....		50%
61 and over days past due.....		\$1.00
<i>Proration: The entire annual license fee shall be paid for the applicable calendar year regardless of when the application for license is made and shall not be prorated for any part of the year except that if the original application for license is made subsequent to June 30, the license fee for the remainder of that year shall be one-half of the annual license fee. Annual license renewals shall be required to be obtained and paid in full by January 31 of each respective year.</i>		
SECTION SIXTEEN IMPACT MITIGATION.		
School Impact Fee: - Review in progress		
Single-Family Residences, per dwelling unit.....		\$3,832.00
Plus City Administrative Fee @ 5%.....		\$192.00
Multi-Family Residences, per dwelling unit.....		\$2,114.00
Plus City Administrative Fee @ 5%.....		\$106.00

**CITY OF FEDERAL WAY
2011 FEE SCHEDULE**

TYPE OF FEE	2011 Base	2011 Fee
IMPACT FEE - CONTINUED		
Traffic Impact Fee - Effective Date July 1, 2010		
Land Use		
A. Residential		
Single Family (Detached) per dwelling.....		\$3,111.94
Multi-Family per dwelling.....		\$2,019.46
Senior Housing per dwelling.....		\$764.12
Mobile Home in MH Park per dwelling.....		\$1,454.29
B. Commercial - Services		
Drive-in Bank per sf/GFA.....		\$20.46
Hotel per room.....		\$2,077.56
Motel per room.....		\$1,655.01
Day Care Center per sf/GFA.....		\$16.45
Library per sf/GFA.....		\$8.19
Post Office per sf/GFA.....		\$12.48
Service Station per VFP.....		\$8,302.85
Service Station with Minimart per sf/GFA.....		\$43.59
Auto Care Center per sf/GLA.....		\$4.58
Movie Theater per seat.....		\$120.47
Health Club per sf/GFA.....		\$7.23
C. Commercial - Institutional		
Elementary School per st/GFA.....		\$1.45
Middle/Jr High School per st/GFA.....		\$2.26
High School per st/GFA.....		\$2.53
Assisted Living, Nursing Home per bed.....		\$542.28
Church per sf/GFA.....		\$1.79
Hospital per sf/GFA.....		\$3.21
D. Commercial - Restaurant		
Restaurant per sf/GFA.....		\$13.45
High Turnover Restaurant per sf/GFA.....		\$13.55
Fast Food Restaurant per sf/GFA.....		\$29.79
Espresso with Drive-Through per sf/GFA.....		\$26.41
E. Commercial - Retail Shopping		
Shopping Center per sf/GLA.....		\$5.01
Supermarket per sf/GFA.....		\$14.56
Convenience Market per sf/GFA.....		\$26.99
Free Standing Discount Store per sf/GFA.....		\$6.04
Hardware/Paint Store per sf/GFA.....		\$2.90
Specialty Retail Center per sf/GFA.....		\$2.03
Furniture Store per sf/GFA.....		\$0.40
Home Improvement Superstore per sf/GFA.....		\$3.07
Pharmacy with Drive-Through per sf/GFA.....		\$7.74
Car Sales -New/ Used per sf/GFA.....		\$7.30
F. Commercial - Office		
General Office per sf/GFA.....		\$4.72
Medical Office per sf/GFA.....		\$9.14
G. Industrial		
Light Industry/Manufacturing per sf/GFA.....		\$3.42
Heavy Industry per sf/GFA.....		\$2.39
Industrial Park per sf/GFA.....		\$3.03
Mini-Warehouse/Storage per sf/GFA.....		\$0.92
Warehousing per sf/GFA.....		\$1.13
City Center Impact Fee Rates		
A. Residential		
Multi-Family (CC) per dwelling.....		\$1,453.68
Senior Housing (CC) per dwelling.....		\$550.08
B. Commercial - Services		
Drive-in Bank (CC) per sf/GFA.....		\$14.32
Day Care Center (CC) per sf/GFA.....		\$11.52
Library (CC) per sf/GFA.....		\$5.73

CITY OF FEDERAL WAY
2011 FEE SCHEDULE

TYPE OF FEE	2011 Base	2011 Fee
TRAFFIC IMPACT FEE - CONTINUED		
Post Office (CC) per sf/GFA.....		\$8.74
Movie Theater (CC) per seat.....		\$84.00
Health Club (CC) per sf/GFA.....		\$5.06
C. Commercial - Restaurant		
Restaurant (CC) per sf/GFA.....		\$9.42
High Turnover Restaurant (CC) per sf/GFA.....		\$9.49
Fast Food Restaurant (CC) per sf/GFA.....		\$20.85
D. Commercial - Retail Shopping		
Shopping Center (CC) per sf/GLA.....		\$3.51
Supermarket (CC) per sf/GFA.....		\$10.19
Pharmacy with Drive-Through (CC) per sf/GFA.....		\$5.42
E. Commercial - Office		
General Office (CC) per sf/GFA.....		\$2.83
Medical Office (CC) per sf/GFA.....		\$5.48
<i>GFA = Gross Floor Area</i>		
<i>GLA = Gross Leasable Area</i>		
<i>CC = City Center</i>		
<i>For uses with Unit of Measure in sF, trip rate is given as trips per 1,000 sF</i>		
<i>VFP = Vehicle Fueling Positions (Maximum number of vehicles that can be fueled simultaneously)</i>		

City Administrative fee of 3% will be added to the total Traffic Impact Fees charged.

SECTION SEVENTEEN. PUBLIC SAFETY.

Case Report , 1st 10 pages.....	\$10.00
Traffic Accident Report, 1st 10 pages.....	\$10.00
Reports exceeding ten (10) pages, per page.....	\$0.15
Photograph Duplication (from film).....	\$2 per photo/ \$10 minimum
Videotapes, per DVD.....	\$25.00
Digital audio and image files, on CD, per disk.....	\$10.00
Fingerprint Car.....	\$10 1st/\$3 ea additional
Photo ID Card.....	\$10.00
Concealed Pistol License - New.....	\$60.00
Concealed Pistol License - Renewal.....	\$32.00
Concealed Pistol License - Duplicate/Reissuance.....	\$10.00
Lamination.....	\$5.00
Concealed Pistol License Late Fee (if applicable).....	\$10.00
Traffic School (including Police and Court costs).....	\$115.00

GLOSSARY OF BUDGET TERMS

The following are definitions for common terms found in budget summary statements, as well as an explanation of financial terms, found in this budget document.

<i>Accounting System</i>	The total set of records and procedures, which are used to record, classify, and report information on the financial status and operations of an entity.
<i>Accrual Basis</i>	Accrual basis of accounting is used in proprietary (enterprise and internal service) funds. Under it, transactions are recognized when they occur. Revenues are recognized when earned and expenses are recognized when incurred. "When" cash is received or disbursed is not a determining factor.
<i>Adjusted Budget</i>	The budget as revised through supplemental appropriations approved by Council during the year.
<i>Allocation</i>	To set aside or designate funds for specific purposes. An allocation does not authorize the expenditure of funds.
<i>Appropriation</i>	An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources.
<i>Arbitrage</i>	The excess of the yield on investments acquired with gross proceeds of a bond issue over the bond yield of the issue. This excess must be rebated to the United States Treasury, and is called arbitrage rebate.
<i>Assessed Valuation</i>	The estimated value placed upon real and personal property by the King County Assessor as the basis for levying property taxes.
<i>Audit</i>	<p>A systematic examination of resource utilization concluded in a written report. It is a test of management's internal accounting controls and is intended to:</p> <ul style="list-style-type: none"> • ascertain whether financial statement fairly present financial positions and results of operations; • test whether transactions have been legally performed; • identify areas for possible improvements in accounting practices and procedures; • ascertain whether transactions have been recorded accurately and consistently; • and ascertain the stewardship of officials responsible for governmental resources
<i>BARS</i>	The State of Washington prescribed <u>Budgeting, Accounting, Reporting Systems</u> Manual for which compliance is required for all governmental entities in the State of Washington.
<i>Balanced Budget</i>	State law prescribes a balanced budget is total expenditures and other uses no to exceed total resources (current revenue plus beginning fund balance). The City of Federal Way's policy further requires that ongoing expenditures do not exceed ongoing revenues. A balanced budget for Federal Way must meet both conditions.
<i>Base Budget</i>	Ongoing expense for personnel, contractual services, and the replacement of supplies and minor equipment required to maintain service levels previously authorized by City Council.
<i>Beginning Fund Balance</i>	The resources that are unspent from the previous year and are available in the subsequent fiscal year for expenditures. Since these resources are typically available due to under expenditures in the previous year or unexpected revenues, it is prudent to not utilize these resources for ongoing operational expenditures.

<i>Benefits</i>	Employer contributions paid by the City as part of the conditions of employment. Examples include: health/dental insurance, state public employees retirement system, city retirement system, and employment security.
<i>Biennial Budget</i>	A budget applicable to a two-year fiscal period.
<i>Bond(Debt Instrument)</i>	A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.
<i>Budget</i>	A plan of financial operation embodying an estimate of expenditures for a given period and the proposed means of financing them (revenue estimates). The term is also sometimes used to denote the officially approved expenditure ceilings under which the City and its departments operate.
<i>Budget Amendment</i>	A change to a budget adopted in accordance with State law. A budget may be amended to increase expenditures/expenses at the fund level by ordinance without public notice or public hearing requirements, when unanticipated revenues occur or emergencies exist (RCW 35A.33.080 and 35A.33.120). The Mayor is authorized to make budget amendments between organizations of the same fund, as long as there is no change in the total budget for that fund.
<i>Budget Calendar</i>	The schedule of key dates or milestones which the City follows in the preparation and adoption of the budget.
<i>Budgets and Budgetary Accounting</i>	The City of Federal Way budgets its funds in accordance with Revised Code of Washington (RCW) 35A.33. In compliance with the Code, annual appropriations are adopted for the General, Special Revenue, Debt Service and Capital Projects Fund. Any unexpended appropriations lapse at the end of the fiscal year. For Governmental Funds, there is no substantial difference between budgetary basis and generally accepted accounting principles. Annual appropriated budgets are adopted at the fund level.
<i>Budgetary Control</i>	The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.
<i>Budget Document</i>	The official written statement prepared by the budget office and supporting staff, which presents the proposed budget to the City Council.
<i>Community Development Block Grant (CDBG)</i>	Funding provided for the purpose of carrying out eligible community development and housing activities.
<i>Capital</i>	Expenditures made to acquire, reconstruct, or construct major fixed or capital assets. A fixed asset is a tangible object of a long-term character which will continue to be held or used, such as land, buildings, machinery, furniture, and other equipment. A capital asset must exceed \$1000 in cost and have an expected useful life expectancy of 12 months. For purposes of this definition, a "fixed asset" includes a group of items purchased together that will be used "for a single purpose" and which could not be used effectively by themselves.
<i>Capital Facilities Plan (CFP)</i>	A capital facilities plan includes an inventory of existing facilities, a forecast of future needs, proposed locations, capacities for new or expanded facilities, and a financing plan. The financing plan outlines the costs, revenues and time schedules for each capital improvement project. In compliance with the Growth Management Act legislation within the State of Washington, the City is preparing such a plan.

<i>Capital Improvement Program (CIP)</i>	A plan for capital expenditures to be incurred each year over a period of five or more future years setting forth each capital project, identifying the expected beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures.
<i>Certificates of Participation</i>	A certificate of participation represents a divided share of a lease that is assigned or marketed to investors. These debt instruments typically represent general obligation debt but can also be issued by enterprises.
<i>Certificate of Deposit</i>	A negotiable or non-negotiable receipt for monies deposited in a bank or other financial institution for a specified period at a specified interest rate.
<i>Comprehensive Plan</i>	A general plan that outlines growth and land use for residential, commercial, industrial, and open space areas.
<i>Consumer Price Index (CPI)</i>	A statistical description of price levels provided by the United States Department of Labor. The index is used as a measure of change in the cost of living.
<i>Contingency</i>	A budgetary reserve set aside for emergencies or unforeseen expenditures for which no other budget exists.
<i>Cost of Living Adjustment (COLA)</i>	An increase in salaries to offset the adverse effect of inflation on compensation.
<i>Councilmanic Bonds</i>	Councilmanic bonds refer to bonds issued with the approval of the Council as opposed to voted bonds which must be approved by vote of the public. Councilmanic bonds must not exceed .75% of the assessed valuation.
<i>Debt Service</i>	Payment of interest and repayment of principal to holders of the City's debt instruments.
<i>Deficit</i>	<ol style="list-style-type: none"> (1) The excess of an entity's liabilities over its assets (see Fund Balance) (2) The excess of expenditures or expenses over revenues during a single accounting period.
<i>Department</i>	Basic organizational unit of City government responsible for carrying out a specific function.
<i>Depreciation</i>	<ol style="list-style-type: none"> (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. (2) That portion of the cost of a capital asset which is charged as an expense during a particular period.
<i>Division</i>	A group of homogenous cost centers within a department.
<i>Designated Fund Balance</i>	Fund balance that is not legally restricted to a specific use, but is nonetheless planned to be used for a particular purpose. For example, the General Fund has a fund balance that is designated for contingency. There is no legal restriction on the use of this fund balance, but it is budgeted to provide financial stability.
<i>Enterprise Fund</i>	A fund type used to account for operations that are financed or operated in a manner similar to private business enterprise where the intent of the governing body is that costs or providing goods and services be recovered primarily through user charges.
<i>Expenditures/ Expenses</i>	Where accounts are kept on the modified accrual basis (expenditures) or accrual basis (expenses) of accounting, the cost of goods received or services rendered whether cash payments have been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payments for the above purposes are made.

<i>Fees</i>	A general term used for any charge for services levied by government associated with providing a service, permitting an activity, or imposing a penalty. Major types of fees include business and non-business licenses and user charges.
<i>Fiscal Year</i>	A twelve (12) month period designated as the operating year by an entity. For Federal Way, the fiscal year is the same as the calendar year.
<i>Full-Time Equivalent Position (FTE)</i>	FTE is a measure of a position by its budgeted hours. For example, 1 FTE equals 2,080 hours and .75 FTE equals 1,566 hours.
<i>Fund</i>	An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives. (See the fund divider pages for specific fund category definitions.)
<i>Fund Balance</i>	Difference between assets and liabilities (the equity) reported in governmental funds. Fund balances are classified as reserved or unreserved/undesignated. <i>Reserved funds:</i> an account used to indicate that a portion of fund equity is legally restricted for a specific purpose. <i>Unreserved or undesignated funds:</i> the funds remaining after reduction for reserved balances. In addition, many of the special funds are themselves restricted as to use, depending on legal restrictions governing the levy of the funds they contain.
<i>General Fund</i>	This fund is supported by taxes, fees, and other revenues that may be used to pay the expense and liabilities of the City's general services and programs for citizens that are not separately accounted for in a special purpose fund.
<i>General Obligation</i>	Bonds for which the full faith and credit of the insuring government are pledged for <i>Bonds</i> payment.
<i>Goal</i>	A long-range statement of broad direction, purpose, or intent, based on the needs of the community.
<i>Grant</i>	A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from state and federal governments. Grants are typically made for specified purposes.
<i>Growth Management Act (GMA)</i>	Legislation enacted in 1990 by the State Legislature requiring that all jurisdictions in the larger counties adopt new comprehensive plans by the end of 1993. This was enacted due to the enormous growth experienced in the State and the lack of uniform guidance for related development. This Act further specified that all plans conform to a broad set of guidelines set out by the State and that they be compatible with the guidelines of both the parent county and neighboring jurisdictions. Eight specific elements, including concurrency, are required to be included in every Comprehensive plan. Concurrency requires that infrastructure be available at the same time as new development.
<i>Infrastructure</i>	The underlying foundation, especially the basic installations and facilities, on which the continuance and growth of a jurisdiction depends (e.g. streets, roads, water systems)
<i>Indebtedness</i>	The state of owing financial resources to other financial institutions and investors.
<i>Interfund Services</i>	Payments for services rendered made by one City department or fund to another. Internal Service Fund billings are included in the category. These billings, however, also include equity transfers to internal service funds in support of "first time" asset acquisitions.

<i>Interfund Transfers</i>	Contributions from one City fund to another in support of activities of the receiving fund. Loans are not included.
<i>Intergovernment Services</i>	Services purchased from other government agencies and normally include types of services that only government agencies provide.
<i>Internal Control</i>	<p>A plan of organization for purchasing, accounting, and other financial activities, which, among other things, provides that:</p> <ul style="list-style-type: none"> • The duties of employees are subdivided so that no single employee handles a financial action from beginning to end. • Proper authorizations from specific responsible officials are obtained before key steps in the processing of a transaction are completed. • Records and procedures are arranged appropriately to facilitate effective control.
<i>Internal Service Fund</i>	Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost reimbursement basis.
<i>Investment</i>	Securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals or base payments.
<i>Level of Service</i>	Used generally to define the existing services, programs, and facilities provided by the government for its citizens. Level of service in any given activity may be increased, decreased, or remain the same, depending on the needs, alternatives, and available resources.
<i>Levy</i>	To impose a tax, special assessment or service charge for the support of government activities. The term most commonly refers to the real and personal property tax levy.
<i>Levy Rate</i>	The rate at which taxes, special assessments or service charges are imposed. For example, the real and personal property tax levy is the rate at which property is taxed per \$1,000 of assessed valuation. The rate is determined by calculating the ratio of the maximum amount of property tax revenue allowable under state law and the total assessed valuation within the taxing district.
<i>Liability</i>	Debt or other legal obligations arising out of transactions in the past which must be liquidated renewed or refunded at some future date.
<i>Long-Term Debt</i>	Debt with a maturity of more than one year after the date of issuance.
<i>Mitigation Fees</i>	Fees paid by developers toward the cost of future improvements to City infrastructure, which improvements are required due to the additional demands generated by new development.
<i>Modified Accrual Basis</i>	Modified Accrual Basis of accounting is used in governmental fund types (general, special revenue, debt service, and capital project funds). Under it, revenues and other financial resource increments are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are generally recognized when they are incurred (bring forth a liability).
<i>Net Interest Cost</i>	This is the traditional method of calculating bids for new issues of municipal (NIC) securities. It is computed as either: (a) Dollar Cost: total scheduled coupon payments + bid discount (- bid premium), or (b) Interest Rate: total scheduled coupon payments + bid discount (- bid premium) divided by bond year dollars. Bond year dollars is the sum of the number of years each bond in an issue is scheduled to be outstanding multiplied by its par value.

<i>Object</i>	As used in expenditure classification, this term applies to the type of item purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personnel services, contractual services, and materials and supplies.
<i>Objective</i>	A specific measurable achievement that may be accomplished within a specific time frame.
<i>Operating Budget</i>	An operations plan, expressed in financial terms, whereby an operating program is funded for a single year. Per state law, operating budgets lapse at year-end.
<i>Performance Measures</i>	A performance measure is an indicator of the attainment of an objective. It is a specific quantitative measure of work performed or services provided within an activity or program, or it may be a quantitative measure of results obtained through a program or activity.
<i>Personnel Services</i>	Includes total wages and benefits.
<i>Program Activity</i>	A broad function or a group of similar or related services/activities having a common purpose.
<i>Proposed Budget</i>	The Mayor's recommended budget submitted to the City Council and Public in October of each year.
<i>Proprietary Funds</i>	Recipients of goods or services pay directly to these funds. Revenues are recorded at the time services are provided, and all expenses incurred in earning and revenues are recorded in the same period. As a result, there is a direct cause and effect relationship between revenues and expenses in these funds.
<i>Public Works Trust Fund Loans (PWTFL)</i>	A state revolving loan fund that provides low interest loans to help local governments maintain or improve essential public works systems.
<i>Rainy Day Reserve</i>	The Rainy Day Reserves was established during the 2007/08 mid-biennium budget adjustment where Council authorized setting aside \$2 million of the General fund unallocated balance to be used to offset temporary declines in General Fund revenues due to an economic downturn.
<i>Real Estate Excise Tax (REET)</i>	A tax levied on real estate sales and used for payment of debt and capital purposes.
<i>Replacement Reserves</i>	A portion of fund equity built up for specific assets for the purpose of purchasing the replacement of those assets.
<i>Reserve</i>	An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.
<i>Residual Equity Transfer</i>	Nonrecurring or nonroutine interfund transfers of equity between funds.
<i>Resources</i>	Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.
<i>Retained Earnings</i>	An equity account reflecting the accumulated earnings of a proprietary (internal service or enterprise) fund. In this budget document, the balance derived excludes asset depreciation expenditures. When depreciation is charged to user organizations, as in internal service funds, the cash balance remaining (ending retained earnings), therefore, represents the asset replacement reserve being accumulated.
<i>Revenue</i>	Income received by the City in support of a program of services to the community. It includes such items as property taxes, fees, user charges, grants, fines and forfeits, interest income and miscellaneous revenue.

<i>Revenue Estimate</i>	A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically a future fiscal year.
<i>Salaries and Wages</i>	Amounts paid for personal services rendered by employees in accordance with rates, hours, terms and conditions authorized by law or stated in employment contracts. This category also includes overtime, temporary help, and car allowances.
<i>Services and Charges</i>	Services acquired from and fees/payments made to vendors. These include printing, publications, auditing, police protection, street maintenance, public health programs, office rent, telecommunications, and social welfare programs.
<i>Special Revenue Funds</i>	Funds that are dedicated for a specific purpose requiring an additional level of accountability and are collected in a separate account outside of the General Fund.
<i>Standard Work Year</i>	2,080 hours or 260 days is equivalent of one work year.
<i>Strategic Plan</i>	A plan outlining the goals and strategies the City will focus on over the next six years.
<i>Subsidy</i>	Financial assistance provided by one fund to another fund (e.g. General Fund subsidy of the Street Fund and Utility Tax Fund to Knutzen Family Theatre)
<i>Supplemental Appropriation</i>	An appropriation approved by Council after the initial budget adoption. Supplemental appropriations are approved by Council during the year.
<i>Supplies</i>	Items used to deliver services, such as office supplies, short-lived minor equipment with no material value, periodicals and books, and generic computer software.
<i>Taxes</i>	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include special assessments, fees, or charges for services.
<i>Tax Rate</i>	The amount of tax stated in terms of units per \$1,000 of assessed value of taxable property. The tax rate is the result of dividing the tax levied by the assessed value of the taxing district.
<i>Transportation Improvement Program (TIP)</i>	A comprehensive program used to identify specific transportation projects for improvement to enhance local, regional, state, and federal transportation systems.
<i>Unreserved Fund Balance</i>	The difference between fund assets and fund liabilities of governmental or similar trust funds that is available for general expenditures.
<i>User Fees</i>	The payment of a fee for direct receipt of a public service by the person benefiting from the service.
<i>Yield</i>	The rate earned on an investment based on the price paid for the investment, the interest earned during the period held, and the selling price or redemption value of the investment.

ACRONYM LIST

AA	Affirmative Action
AAMA	American Architectural Manufacturers Association
AARP	American Association of Retired Persons
AASHTO	American Association of State Highway and Transportation Officials
ACAD	Association of Coral Artists and Designers
ACLU	American Civil Liberties Union
ADA	Americans with Disability Act
A & E	Architecture and Engineering
AFIS	Automated Fingerprint Information System
AFSCME	American Federal, State, County, and Municipal Employees
AICP	American Institute of Certified Planners
AICPA	American Institute of Certified Public Accountants
ALEA	Aquatic Land Enhancement Account (a WA State grant fund)
AOR	Association of Oregon Recyclers
A/P	Accounts Payable
APA	American Payroll Association
APA	American Planning Association
APWA	American Public Works Association
A/R	Accounts Receivable
ARMA	Association of Records Managers and Administrators
ASCAP	American Society of Composers, Authors, and Publishers
ASCE	American Society of Civil Engineers
ASHRAE	American Society of Heating, Refrigerating and Air Conditioning Engineers
ASPA	American Society for Public Administration
ASTM	American Society for Testing & Materials
ATTUG	AT&T Users Group
AV	Assessed Valuation
AWC	Association of Washington Cities
AWRA	American Water Resource Association
BALD	Building and Land Development (King County)
BARS	Budgeting, Accounting, and Reporting System (State)
BPA	Bonneville Power Administration
BFOQ	Bona Fide Occupational Qualifications
BN/BC	Neighborhood Business and Business Community zone
CAC	Citizens Advisory Committee
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement Agencies
CAR	Citizen Action Report
CARES	Children Active in Recreation and Education Services
CBD	Central Business District (Downtown)
CCMA	City-County Communications and Marketing Association
CDBG	Community Development Block Grant
CEAW	City Engineers Association of Washington
CFN	Community Food & Nutrition Program
CFP	Capital Facilities Plan / City Facilities Preferred Plan
CFW	City of Federal Way
CHAS	Comprehensive Housing Affordability Strategy
CIAC	Civic Investment Advisory Committee
CIP	Capital Improvement Program/City Improvement Plan
CLRP	Comprehensive Long Range Plan
CLUP	Comprehensive Land Use Plan
CMA	Certified Management Accountant
CMC	Certified Municipal Clerk
COE	Corps of Engineers, U.S. Army
COG	Council of Governments
COP	Certificate of Participation
COPP	Community Outreach & Policy Planning Department

CP	Citizen Participation
CPA	Certified Public Accountant
CPI	Consumer Price Index
CPG	Coordinated Prevention Grant
CTR	Commute Trip Reduction
CUP	Conditional Use Permit
DARE	Drug Awareness Resistance Education (Police Department)
DART	Dial-A-Ride Transit (Service)
DBC	Dumas Bay Centre
DCD	Department of Community Development (State)
DHHS	Department of Health & Human Services
DNS	Determination of Non-Significance
DOE	Department of Energy (U.S.)
DOL	Department of Labor (U.S.)
DP	Data Processing
DRS	Department of Retirement Systems
DS	Determination of Significance
DV	Domestic Violence
EDC	Economic Development Council
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EIS	Environmental Impact Statement
EMD	Emergency Management Division (State)
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Expert Review Panel
ESA	Endangered Species Act
ESG	Emergency Shelter Grant
ESUG	Eden Systems Users Group
ETC	Eastside Transportation Committee
ETP	Eastside Transportation Program
FAA	Federal Aviation Administration
FAUS	Federal Aid to Urban Systems
FCC	Federal Communication Commission
FEMA	Federal Emergency Management Act
FHWA	Federal Highway Administration
FIRE	Finance, Insurance and Real Estate
FLSA	Fair Labor Standards Act
FTA	Federal Transit Administration
FTE	Full Time Equivalent Employee
FWCC	Federal Way City Code
FWRSF	Federal Way Retirement System Fund
FWSD	Federal Way School District
FWZC	Federal Way Zoning Code
GAAP	Generally Accepted Accounting Principles
GAC	Government Access Channel
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association (of US & Canada)
GIS	Geographical Information System
GMA	Growth Management Act (of 1990)
GMPC	Growth Management Planning Council
GO	General Obligation - as in - "GO Bond"
GRIP	Graffiti Removal Incentive Program
GRVTAP	Green River Valley Transportation Action Plan
GSPA	Graduate School of Public Affairs (University of Washington)
HCT	High Capacity Transit
HEW	Health, Education & Welfare (U.S.)
HOA	Home Owners Association
HOV	High Occupancy Vehicle
HRIS	Human Resource Information System

HUD	Department of Housing & Urban Development (Federal)
IAC	Interagency Committee (Grant for Outdoor Recreation)
IAPMO	International Association of Plumbing & Mechanical Officials
ICBO	International Conference of Building Officials
ICMA	Institute of Certified Management Accountants
ICMA	International City Management Association
IIMC	International Institute of Municipal Clerks
IFTE	Institute for Transportation and the Environment
INPRA	International Northwest Parks and Recreation Association
INS	Immigration and Naturalization Service
IPD	Implicit Price Deflator
IPMA	International Personnel Management Association
IRS	Internal Revenue Service
ISTEA	Intermodal Surface Transportation Efficiency Act (12/91)
ITE	Institute of Transportation Engineers
JRPC	Joint Regional Policy Committee
KCC	King County Code
KCSWDM	King County Surface Water Design Manual
KCUC	King County Utility Council
KSAR	King County Sexual Assault Resource Center
LEOFF	Law Enforcement Officers and Firefighters Retirement System
LERN	Learning Resources Network
LID	Local Improvement District
LLE	Lot Line Elimination
LOS	Level of Service
LPG	Liquefied Petroleum Gas
LRHA	Low Rent Housing Authority
LTGO	Limited Tax General Obligation
M&O	Maintenance and Operations
MAB	Modified Accrual Basis
MBE	Minority Business Enterprise (Federal)
MDERT	Multi District Emergency Response Team
MDNS	Mitigated Determination of Non-Significance
METRO	Municipality of Metropolitan Seattle
MFR	Monthly Financial Report
MIS	Management Information Service - ICMA
MP	Manufacturing Park
MPS	Mitigation Payment System
MRSC	Municipal Research and Services Center (of Washington)
MVET	Motor Vehicle Excise Tax
NAES	National Association of Executive Secretaries
NAGA	National Association of Government Archivists
NAHRO	National Association of Housing and Redevelopment Officials
NCL	National Civic League
NEPA	National Environmental Policy Act
NET	Neighborhood Emergency Team
NFIP	National Flood Insurance Program
NHRMA	National Human Resources Managers Association
NIC	Net Interest Cost
NIGP	National Institute of Government Purchasing
NIMS	National Incident Management Systems
NLAAWS	Network of Local Arts Agencies of Washington State
NLC	National League of Cities
NNA	National Notary Association
NPDES	National Pollutant Discharge Elimination System
NRPA	National Recreation Park Association
NSPE	National Society of Professional Engineers
NTSP	Neighborhood Traffic Safety Program
NWCAMA	Northwest Computer Aided Mapping Association
NWOUG	Northwest Oracle Users Group

O & M	Operations and Maintenance
OMB	Office of Management & Budget (Federal)
PAA	Potential Annexation Area.
PALs	Pedestrian Accident Locations
PAS	Planning Advisory Service
PAW	Planning Association of Washington
PDA	Personal Data Assistant
PERS	Public Employees Retirement System
PHA	Public Housing Authority
PMS	Pavement Management System
PNBOA	Pacific Northwest Basketball Officials Association
PO	Purchase Order
PRCS	The Federal Way Department of Parks Recreation and Culture Services
PRIMA	Public Risk/Insurance Management Association
PSFOA	Puget Sound Finance Officers Association
PSI	Professional Secretaries International
PSLRTS	Puget Sound Light Rail Transit Society
PSNUG	Puget Sound Novell Users Group
PSRC	Puget Sound Regional Council
PTSA	Parent-Teacher-Student-Association
PWTFL	Public Works Trust Fund Loan
QFR	Quarterly Financial Report
R & D	Research & Development
RAP	Regional Arterial Plan
RAS	Road Adequacy Standard
RCW	Revised Code of Washington
R/D	Retention/Detention
REET	Real Estate Excise Tax
RFB	Request for Bid
RFP	Request for Proposal
RFQ	Request for Qualifications
RJC	Regional Justice Center
ROW	Right-of-Way
RTA	Regional Transit Authority
RTP	Regional Transit Project
RV	Recreational Vehicle
SCA	Suburban Cities Association
SCATBD	South County Area Transportation Board
SEPA	State Environment Policy Act
SKCBA	Seattle-King County Bar Association
SKCHSC	South King County Human Services Council
SKCMSC	South King County Multi-Service Center
SKCRA	South King County Referees Association
SLA	Society of Landscape Architects
SOP	Standard Operating Procedure
SOV	Single Occupancy Vehicle
SOW	Statement of Work
SPIRIT	Service, Pride, Integrity, Responsibility, Innovation, Teamwork
SPRP	Site Plan Review Process
SPS	State Public Service (property)
SR99	State Route 99
SSOW	Social Services Of Washington
SST	Streamlined Sales Tax
STP	Surface Transportation Program
SWKC	South West King County
SWM	Surface Water Management
SWMM	Storm Water Management Model
TAC	Technical Advisory Committee
TAM	Transportation Adequacy Measure
TBD	Transportation Benefit District

TCU	Transportation, Communications, Utilities
TDM	Transportation Demand Management/Traffic Demand Management
TIA	Transportation Improvement Account
TIB	Transportation Improvement Board
TIC	True Interest Cost
TIP	Transportation Improvement Plan
TMA	Transportation Management Association
TNR	Transportation Needs Report
TSM	Transportation System Management
UATA	Urban Arterial Trust Account
UAB	Urban Arterial Board
UBC	Uniform Building Code
UCADB	Uniform Code for Abatement of Dangerous Buildings
UEC	Uniform Electrical Code
UFC	Uniform Fire Code
UGB	Urban Growth Boundary
UHC	Uniform Housing Code
ULI	Urban Land Institute
UMC	Uniform Mechanical Code
UPC	Uniform Plumbing Code
URISA	Urban and Regional Information Systems Association
USDA	United States Department of Agriculture
USDOT	United States Department of Transportation
USSSA	United States Slow-Pitch Softball Association
VA	Veterans Administration
VMT	Vehicle Miles Traveled
VRM	Vehicle Radio Modem
W-2	Earnings Statement (IRS)
W-4	Withholding Statement (IRS)
W-9	Request for Taxpayer Federal Identification Number (IRS)
WABO	Washington Association of Building Officials
WAC	Washington Administrative Code
WACE	Washington Association of Code Enforcement
WCFR	Washington Citizens For Recycling
WCMA	Washington Cities Managers Association
WCPDA	Washington Cities Planning Directors Association
WCPPA	Washington Council of Public Personnel Administrators
WFOA	Washington Finance Officers Association
WLPA	Washington Lakes Protection Association
W/MBE	Woman/Minority Business Enterprise
WMCA	Washington Municipal Clerks Association
WMTA	Washington Municipal Treasurers Association
WRPA	Washington Recreation and Parks Association
WSAMA	Washington State Association of Municipal Attorneys
WSBA	Washington State Bar Association
WSCP	Washington Society of Certified Public Accountants
WSDOE	Washington State Department of Ecology
WSDOT	Washington State Department of Transportation
WSLAA	Washington State Local Arts Agencies
WSRA	Washington State Recycling Association

DEMOGRAPHIC STATISTICS

FISCAL YEAR	POPULATION	PER CAPITA INCOME [C]	MEDIAN AGE [C]	EDUCATION LEVEL IN YEARS OF FORMAL SCHOOLING	SCHOOL ENROLLMENT (A)	UNEMPLOYMENT RATE (B)
2000	83,259	29,210	32.5	13.0	22,289	4.9%
2001	83,890	22,451	32.5	13.0	21,916	6.1%
2002	83,850	22,451	32.5	13.0	22,194	7.3%
2003	83,500	22,451	32.5	13.0	22,265	7.4%
2004	85,800	22,451	32.5	13.0	22,395	6.2%
2005	85,800	22,451	32.5	13.0	22,383	5.0%
2006	86,530	22,451	32.5	13.0	22,184	4.5%
2007	87,390	26,137	37.2	13.0	21,775	4.1%
2008	88,040	27,730	37	13.0	21,622	5.1%
2009	88,578	27,638	36.6	13.0	12,700	8.9%

(A) Includes public school enrollment. Kindergarten is included though not State mandated.

(B) Unemployment rates came from the US Department of Labor, Bureau of Labor Statistics.

(C) Per capita income and Median age information for the years 2001 to 2006 are based on 2000 U.S. Census report since this information is available for individual cities only every ten years when the census is done.
2007 info for Federal Way is based on 2006 US Census American Community Survey.
2008-2009 info for Federal Way is based on 2006-2008 American Community Survey Three-year Estimates.

Sources: Data was obtained from U. S. Census Bureau, US Department of Labor, Bureau of Labor Statistics
School data was provided by the Federal Way School District.

**PRINCIPAL TAXPAYERS
DECEMBER 31, 2009**

Taxpayer	Type of Business	2009 Assessed Valuation	Percentage of Total Assessed Valuation (A)
Weyerhaeuser	Real Estate	\$144,353,970	1.69%
Steadfast Commons LLC	Shopping Center	55,964,858	0.65%
Harsch Investment Properties	Real Estate Management	54,871,000	0.64%
Puget Sound Energy-Elec/Gas	Electric/Gas	47,414,185	0.55%
LBA Realty	Real Estate Management	38,846,200	0.45%
Forest Cove LLC	Real Estate Management	28,594,000	0.33%
Qwest Corporation Inc.	Communications/Telephone	27,847,980	0.33%
KNL Vision WA LLC (formerly BRE Properties)	Real Estate Management	27,720,000	0.32%
Fred Meyer	Retailer / Wholesaler	22,917,444	0.27%
Virginia Mason	Medical Services	18,827,027	0.22%
Costco	Retailer / Wholesaler	15,384,013	0.18%
IA Orchard Hotels Federal Way (formerly Apple Hospitality Five Inc.)	Hospitality	14,837,500	0.17%
ANS LLC	Retailer	13,357,900	0.16%
Campus Business Parks LLC	Real Estate Invest/Holding	12,850,000	0.15%
		\$523,786,077	6.12%

**PRINCIPAL EMPLOYERS
DECEMBER 31, 2009**

Taxpayer	Type of Business	Number of Employees
WEYERHAEUSER COMPANY	LUMBER PRODUCTS	2,580
FWPS FEDERAL WAY HIGH SCHOOL	EDUCATION	1,853
WORLD VISION INC	RELIEF AGENCY-NONPROFIT	809
ST FRANCIS HOSPITAL	MEDICAL SERVICES	744
US POSTAL SERVICE - BULK MAIL	POSTAL SERVICES	655
WILD WAVES THEME PARK	AMUSEMENT CENTER	639
WAL-MART SUPERCENTER #3794	RETAIL	500
CITY OF FEDERAL WAY	GOVERNMENT SERVICES	440
COSTCO WHOLESALE CORPORATION #61	WHOLESALE	272
VIRGINIA MASON FEDERAL WAY MEDICAL CENTER	MEDICAL SERVICES	235
WAL-MART STORE #2571	RETAIL	225
SEARS, ROEBUCK & CO.	RETAIL	205
PRUDENTIAL NW REALTY ASSOCIATES LLC	REAL ESTATE	200
FRED MEYER	RETAIL	190
HOME DEPOT #4703, THE	RETAIL	180
TARGET STORE #1947	RETAIL	178
CHRISTIAN FAITH CENTER	CHURCH/SCHOOL	173
DEVRY UNIVERSITY	EDUCATION	167
LIFE CARE CENTER OF FEDERAL WAY	NURSING FACILITY	160
HALLMARK MANOR	NURSING FACILITY	160
SOUTH KING FIRE & RESCUE	PUBLIC SERVICE	154
WINCO FOODS #43	RETAIL	153
GARDEN TERRACE ALZHEIMER'S CENTER	NURSING FACILITY	150
MACY'S	RETAIL	145
LOWE'S HIW INC	RETAIL	140
AVALON CARE CENTER - FEDERAL WAY LLC	NURSING FACILITY	135
PJ POCKETS CASINO	GAMBLING CASINO	133
BROOKLAKE COMMUNITY CHURCH	CHURCH/SCHOOL	122
SAFEWAY #1555	RETAIL	121
GROUP HEALTH -FW MEDICAL CENTER	MEDICAL SERVICES	120
BEST BUY #372	RETAIL	117
ARMSTRONG IN-HOME CARE	IN-HOME HEALTHCARE	114
BERGER/ABAM ENGINEERS	ENGINEERING ARCHITECTURAL & SURVEY	112
24 HOUR FITNESS INC #406	RECREATIONAL SERVICES	108
TOTEM OCEAN TRAILER EXPRESS INC	FREIGHT TRANSPORTATION	105
ROBERT HALF INTERNATIONAL	PERSONNEL SERVICES	103
CHRISTINE ALEXANDER INC	RETAIL	102
FOUNDATION HOUSE AT FEDERAL WAY	RETIREMENT & ASSISTED LIVING	100
ORIGINAL ROADHOUSE GRILL	RESTAURANT	100
COMMUNITY INTERGRATED SERVICES INC	IN-HOME HEALTHCARE	100
METROPOLITAN MARKET #155	RETAIL	99
OLIVE GARDEN ITALIAN REST#1449	RESTAURANT	99

(A) 2009 assessed valuations for taxes collected in 2009. Total 2009 assessed valuation for the City is \$8,623,014,622

Source: King County Assessor - Principal Taxpayers.

City of Federal Way Business Licenses - Principal Employers - includes both full-time and part-time employees.

MISCELLANEOUS STATISTICAL INFORMATION

DECEMBER 31, 2009

TYPE OF GOVERNMENT

Council - City Manager

ORGANIZATION STRUCTURE

Legislative	Executive	Administrative
Mayor	1 City Manager	6 Department Directors
7 Councilmembers	2 Assistant City Managers	

CORPORATE INFORMATION

The City of Federal Way is a noncharter optional code City. It was incorporated as an optional code City on February 28, 1990, and is governed under the provisions of the Optional Municipal Code of the Revised Code of Washington. Optional Code City status increases the City's operating authority by extending it to the powers of all four city classifications which exist in Washington law.

LOCATION AND AREA

Federal Way, the eighth largest city in the State of Washington, encompasses an area of 22.5 square miles including annexation. It is located in South King county approximately 25 miles south of Downtown Seattle and 8 miles north of Downtown Tacoma. The community is residential commercial, with the populace employed locally in neighboring cities such as SeaTac, Kent, Tacoma, Bellevue and Seattle. The City has approximately 35,329 housing units. It is 6 miles from the Port of Tacoma and 9 miles south of SeaTac International Airport. The City is served by Interstate 5 and state highways 18, 99 and 509. Frequent Metro public bus service is available to both Seattle and Tacoma throughout Federal Way. Three express park-and-ride lots are provided.

POPULATION, REGISTERED VOTERS AND EMPLOYMENT WITHIN CITY LIMITS

The population of Federal Way is presently 88,578, of which 40,198 are registered voters. A total of 29,227 (est.) people are employed within the City limits.

NUMBER OF CITY EMPLOYEES

During the year 2009, the City employed 309 full-time salaried, 21 part-time salaried, and 100 temporary employees. There were 110 commissioned police officers and 14 union lieutenants, and no uniformed firefighters. The Teamsters Union #763 represented 26 employees of Public Works Maintenance and Parks Maintenance and 9 employees of the Municipal Court, 25 employees were represented by the PSSA (Police Support Services Association), and the Police Guild represented 110 Police Officers during 2009.

RECREATIONAL FACILITIES

- 32 Developed park sites covering 524.49 acres
- 22 Undeveloped park sites covering 551.12 acres (including open space)
- 33 Public tennis courts, 11 of which are owned by the City
- 2 Public swimming pools, one owned by the City and one owned by King County
- 3 Trails covering 6 miles

OTHER CITY OWNED FACILITIES

- 1 City Hall
- 1 Community Center
- 1 Dumas Bay Centre
- 1 Parks Maintenance Facility

PUBLIC EDUCATION

ENROLLMENT COUNT

	2001	2002	2003	2004	2005	2006	2007	2008	2009
23 Elementary Schools	11,498	11,990	9,854	9,916	9,806	9,733	9,612	9,594	9,594
9 Middle Schools (incl. Public Academy)	5,331	5,509	5,458	5,476	5,271	5,183	5,139	5,234	5,203
5 High Schools	4,415	4,316	6,625	6,650	7,004	6,954	6,720	6,531	6,637
1 Internet Academy (K-12)	672	379	328	353	302	314	304	263	266
	21,916	22,194	22,265	22,395	22,383	22,184	21,775	21,622	21,700

3,231 Staff members (including substitutes).

MISCELLANEOUS STATISTICAL INFORMATION

(Continued)

LOCAL TAXES ON BUSINESSES

Franchise Tax - Cable TV.....	5.00%
Gambling Taxes:	
Bingo/Raffles.....	5.00%
Amusement/Games.....	2.00%
Punchboard/Pull Tabs*.....	3.00%
Cardrooms**.....	10.00%
Local Sales Tax (Collected by the State).....	9.50%
*Rate effective 8/1/2010	
**Rate effective 6/6/2010	

TAXABLE SALES (in millions)	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
Retail Sales	\$1,220	\$1,298	\$1,237	\$1,239	\$1,331	\$1,471	\$1,540	\$1,458	\$1,257
Real Estate Sales	\$400	\$503	\$ 570	\$616	\$939	\$988	\$963	\$536	\$208

FIRE AND EMERGENCY MEDICAL RESPONSE INFORMATION

Fire and Emergency Medical Response information reflects the greater Federal Way area, which is served by Fire District #39.

	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
Fire and Other Responses	1,920	3,055	3,117	2,896	3,210	865	639	1,083	1,147
Emergency Medical	7,240	7,422	8,042	8,263	8,636	11,164	11,350	12,058	11,077

PUBLIC WORKS

MILES OF STREET

Streets (Center Line Miles).....234.72 miles

SIGNALS/STREET LIGHTS

Signals WSDOT-owned and maintained.....	5
Signals City-owned and King County-maintained.....	76
Street lights City-owned and maintained.....	1467
Street lights City-owned and PSE-maintained...	644
Street lights PSE-owned and maintained.....	1975

MUNICIPAL COURT

COURT REVENUE							
	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
Civil Penalties	\$ 6,278	\$ 11,817	\$ 13,493	\$ 14,886	15,347	23,135	19,389
Traffic & Non-Parking	512,103	494,176	465,103	533,370	722,547	975,212	1,067,293
Parking Infractions	59,083	35,584	34,021	66,061	46,702	79,585	78,412
DUI & Other Misdemeanors	139,249	135,266	103,397	93,095	89,664	61,205	52,055
Criminal Traffic Misdemeanors	46,278	45,074	48,838	42,541	29,922	6,730	2,619
Criminal Costs	97,097	63,746	22,906	24,488	54,537	84,874	94,413
Interest & Other Miscellaneous	5,202	50,634	17,153	24,213	34,811	43,163	52,269
Criminal Conviction Fees	-	-	25,302	24,247	21,780	22,234	19,998
Shared Court Costs	-	-	4,330	8,659	39,500	48,940	35,359
Services & Charges	-	-	34,265	54,156	60,669	68,912	66,752
Subtotal	\$ 865,290	\$ 836,297	\$ 768,808	\$ 885,716	\$ 1,115,479	\$ 1,413,990	\$ 1,488,560
Probations Services	\$ 374,262	\$ 405,514	\$ 108,340	\$ 85,975	101,635	93,380	66,550
Total	\$ 1,239,552	\$ 1,241,811	\$ 877,148	\$ 971,691	\$ 1,217,114	\$ 1,507,370	\$ 1,555,111

MISCELLANEOUS STATISTICAL INFORMATION

(Continued)

LAW

ESTIMATED CIVIL COMMITMENTS:

Principal Civil Time Commitments	Estimated % time spent on tasks		
	Attorneys		Admins
	CA	2 ACA & DCA* until 8/09	2 Admins
Public Disclosure	5	10	5
Documents: contracts, ordinances, resolutions	10	15	10
Code Enforcement hearings, training, forms	-	10	-
Litigation 9 cases pending in 2010 8 cases resolved in 2010	10	36	15
Labor negotiations 5 union contracts in 2010 and into 2011	4	-	-
Risk: investigation, training, documentation review	1	1	15
Additional duties, department advice, department support, special projects such as: Symphony/Twin Development Project, transition to Mayor-Council form of government, Abatement of public nuisances; personnel advice	70	28	55
Night meetings - Estimate for 2010	165 hrs	75 hrs	

PROSECUTION WEEKLY SPENT IN MUNICIPAL COURT:

Monday	Tuesday	Wednesday	Thursday	Friday
DV Prosecutor & Liaison 8:30 -11:30 DV Court (45) 1:00-4:00 Jail Calendar (20)	DV Prosecutor & Liaison 8:30-10:00 Interpreter (30) 10:00-11:00 DV Arrain (2) 1:00-2:30 Jail Calendar (8) 1:15-3:30 Readiness (15)	DV Prosecutor & Liaison 8:30-4:30 Jury Trial Day 1:00-2:30 Jail Calendar (8)	DV Prosecutor & Liaison 8:30-11:30 Yak Jail Cal (12) 1:15-3:00 Motions (15) 1:15-2:00 NCO Recall (4) 1:00-2:30 Jail Calendar (8)	DV Prosecutor & Liaison 1:00-2:30 Jail Calendar (8)
2 Staff Prosecutors 8:30-11:30 Reviews (60) 1:15-4:30 Pre-Trials (55)	2 Staff Prosecutors 8:30-11:30 Arraign (90) 8:30-11:30 Interpreter (30) 1:15-3:30 Readiness (15)	2 Staff Prosecutors 8:30-4:30 Jury Trial Day	2 Staff Prosecutors 8:30-11:30 Yak Jail Cal (12) 8:30-11:30 Pre-Trials (55) 1:15-4:00 Motions (15)	2 Staff Prosecutors 8:30-11:30 Infractions (55)
Chief Prosecutor 1:00-4:30 Jail Calendar (20)	Chief Prosecutor 1:00-3:30 Jail Calendar (8)	Chief Prosecutor 1:00-3:30 Jail Calendar (8)	Chief Prosecutor 1:00-3:30 Jail Calendar (8)	Chief Prosecutor 1:00-3:30 Jail Calendar (8)

*The numbers in parentheses indicate average number of cases

OUT OF COURT DUTY REQUIREMENTS:

DV Liaison – Setting NCO Recall hearings, first point of contact with all victims on DV cases including dealing with walk-ins, interviews, phone communication, updating victims on status of cases, referring victims to needed service providers, coordinating with other departments including police, safety planners, probation, treatment providers, and other jurisdictions.

Chief/DV/Staff Prosecutors – Charging cases, preparing cases for trial, writing motions and briefs, contacting witnesses, preparing for court calendars, negotiating with defense attorneys, answering questions of pro se defendants, witnesses, and police, as well as dealing with appeals, conflict cases, asset forfeitures, training, and assisting each other with large calendars and court coverage. Appeals require writing a brief and oral argument in Superior Court, Court of Appeals, and/or Supreme Court.

MISCELLANEOUS STATISTICAL INFORMATION

(Continued)

POLICE

FEDERAL WAY INDEX CRIME RATE:

Index crime rates are reported to the FBI monthly by municipal, county and other jurisdictions across the nation and were initiated as part of the Uniform Crime Reporting System in the late 1920's. Eight crime categories are monitored as the Index of serious crime in jurisdictions, with four categories (Homicide, Rape, Robbery, and Felony Assault) considered violent crimes, and four categories (Burglary, Theft or Larceny, Auto Theft, and Arson) considered non-violent or property crimes. Index crime rates are important as a basis for comparing with other similar jurisdictions or with jurisdictions' own rates historically, and are used by various publications as one of the considerations in ranking desirable places to live.

Crime	2001	2002	2003	2004	2005	2006	2007	2008	2009
Homicide	4	4	2	-	8	1	3	10	6
Rape	49	34	50	50	55	64	48	30	51
Robbery	124	108	125	121	153	146	129	170	198
Felony Assault	141	120	120	109	101	120	107	115	115
Burglary	521	677	672	759	793	753	739	800	741
Larceny	3,516	3,347	3,145	3,257	3,786	3,230	3,159	2,933	3,231
Auto Theft	1,179	1,206	1,204	1,118	1,573	1,199	939	816	552
Arsons	17	29	14	23	24	26	18	13	13
Total	5,551	5,525	5,332	5,437	6,493	5,539	5,142	4,887	4,907
Population	83,890	83,850	83,500	85,800	85,800	86,530	87,390	88,040	88,578
Crimes per 1000	66	66	64	63	76	64	59	56	55

Citations:

Traffic	12,767	13,439	18,411	13,219	11,402	11,931	14,043	19,339	20,678
Red Light Photo	-	-	-	-	-	-	-	3,813	13,002

MISCELLANEOUS STATISTICAL INFORMATION

(Continued)

COMMUNITY DEVELOPMENT

BUILDING RELATED PERMITS & VALU	2001	2002	2003	2004	2005	2006	2007	2008	2009
Building Permits	463	712	531	624	880	788	791	605	483
Estimated Value (In Millions \$)	\$69.1	\$94.8	\$64.5	\$105.4	\$236.5	\$151.1	\$126.5	\$89.4	\$79.2
Other Building Related Permits	1693	2024	1779	1958	2705	2550	2690	2370	2209
Estimated Value (In Millions \$)	\$2.3	\$2.5	\$2.4	\$ 2.5	\$ 3.9	\$ 4.2	\$ 5.5	\$ 7.0	\$ 5.6

HUMAN SERVICES FUNDING HISTORY

Year	General Fund	Employee Giving / Other (*)	CDBG	Total
1991	\$ 249,414	\$ -	\$ 305,000	\$ 554,414
1992	337,860	-	320,000	657,860
1993	366,028	-	456,000	822,028
1994	368,643	-	410,538	779,181
1995	382,000	-	653,229	1,035,229
1996	382,000	-	504,108	886,108
1997	350,000	933	700,389	1,051,322
1998	388,775	3,402	599,149	991,326
1999	400,000	4,096	651,596	1,055,692
2000	400,000	3,194	606,881	1,010,075
2001	412,500	32,524	591,177	1,036,201
2002	412,500	44,421	660,268	1,117,189
2003	412,500	46,408	928,618	1,387,526
2004	412,500	47,046	995,668	1,455,214
2005	412,500	12,546	877,572	1,302,618
2006	412,500	10,097	747,398	1,169,995
2007	430,000	12,500	549,481	991,981
2008	430,000	9,475	535,844	975,319
2009	430,000	10,293	1,301,665	1,741,958
Total	\$ 7,389,720	\$ 236,935	\$ 12,394,581	\$ 20,021,236

(*) Employee giving campaign normally occurs in October/November of the year & the funding is available for the following year. In 2001, contributions made by defendants in-lieu-of court proceedings became available for Human Services programs. This revenue was deemed unethical by the courts and is no longer available after 2004.

2011 CDBG FUNDING DETAIL

Agency	Purposes	Funding	
		Requested	Recommended
Emergency Feeding Program of KSC	Remodel and acquisition of permanent facility	\$ 240,179	\$ 240,179
Highline Community College	Microenterprise Development: Operations	69,938	69,938
Subtotal Capital Projects		310,117	310,117
HealthPoint	Dental Program	15,399	15,399
Federal Way Senior Center	Adult Day Care Program	17,983	17,983
Institute for Family Development	PACT Program	18,225	18,225
Multi-Service Center	Emergency Feeding Program	10,000	10,000
Orion Industries	Rehabilitation Services	20,000	20,000
Subtotal Public Service Projects		81,607	81,607
City of Federal Way - Human Services	Planning & Administration	81,607	81,607
Total 2011 CDBG Allocation		\$ 473,331	\$ 473,331

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